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Entity details

Entity

SAAB Nordic Defence Industries A/S
Stenholm 11
9400Nørresundby

Business Registration No.: 18032430

Registered office: Aalborg

Financial year: 01.01.2025- 31.12.2025

Board of Directors

Niclas Christer Kolmodin

Kaj Christian Brochmann Jørgensen

Loui Stoltenborg Sørensen

Executive Board

Kaj Christian Brochmann Jørgensen

Auditors

Deloitte Statsautoriseret Revisionspartnerselskab

Østre Havnepromenade 26, 4th floor

9000 Aalborg

Statement by Management

The Board of Directors and the Executive Board have today considered and approved the annual report of SAAB Nordic Defence Industries A/S for the financial year 01.01.2025 - 31.12.2025.

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2025 and of the results of its operations for the financial year 01.01.2025 - 31.12.2025.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Aalborg, 23.04.2026

Executive Board

Kaj Christian Brochmann Jørgensen

Board of Directors

Niclas Christer Kolmodin

Kaj Christian Brochmann Jørgensen

Loui Stoltenborg Sørensen

Independent auditor's extended review report

To the shareholders of SAAB Nordic Defence Industries A/S

Conclusion

We have performed an extended review of the financial statements of SAAB Nordic Defence Industries A/S for the financial year 01.01.2025 - 31.12.2025, which comprise the income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

Based on our extended review, in our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2025 and of the results of its operations for the financial year 01.01.2025 - 31.12.2025 in accordance with the Danish Financial Statements Act.

Basis for conclusion

We conducted our extended review in accordance with the assurance engagement standard for small enterprises as issued by the Danish Business Authority and the standard on extended review of financial statements prepared in accordance with the Danish Financial Statements Act as issued by FSR - Danish Auditors. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the extended review of the financial statements" section. We are independent of the Entity in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our conclusion.

Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern, and using the going concern basis of accounting unless Management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the extended review of the financial statements

Our responsibility is to express a conclusion on the financial statements. This requires that we plan and perform procedures to obtain limited assurance about our conclusion on the financial statements and that we also perform specifically required supplementary procedures for the purpose of obtaining additional assurance about our conclusion.

An extended review consists of making inquiries, primarily of Management and, if appropriate, of other entity

personnel, performing analytical and the specifically required supplementary procedures as well as evaluating the evidence obtained.

The procedures performed in an extended review are less in scope than in an audit, and accordingly we do not express an audit opinion on the financial statements.

Statement on the management commentary

Management is responsible for the management commentary.

Our conclusion on the financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our extended review of the financial statements our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the financial statements or our knowledge obtained in the extended review or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required by relevant law and regulations.

Based on the work we have performed, we conclude that the management commentary is in accordance with financial statements and has been prepared in accordance with the requirements in the relevant law and regulations. We did not identify any material misstatement of the management commentary.

Aalborg, 23.04.2026

Deloitte

Statsautoriseret Revisionspartnerselskab
CVR No. 33963556

Lars Birner Sørensen

State Authorised Public Accountant
Identification No (MNE) mne11671

Management commentary

Primary activities

The company activities include production, product development, maintenance, marketing, and sales primarily of sea mine disposal charges and related equipment and services.

Description of material changes in activities and finances

The ongoing scale-up and industrialization in preparation for production of new products ordered by other Saab business units progressed well in 2025 and remains on track. A real estate rental agreement has been signed for additional 1.300 m2 facility space in accordance with the plans.

Organizational and managerial changes are ongoing decentralizing the operation in effort to increase capacity and drive scalability.

The 2022 warranty case remained pending through 2025 where negative impact was still seen. Claims are expected to be released in 2026.

The work to strengthen The Company setup and transition into serial production capacity and segregated prototyping and R&D support, will be completed in 2026.

Geopolitical situation

The increasing geopolitical instability now not limited to the war in Ukraine alone, continue to impact the markets with an unchanged significant negative effect on material availability and costs.

In particular access to energetic materials, remains extremely short supplied and with very long lead-times. The company continue its work with the sourcing strategies and production insourcing in effort to reduce the impact.

Finances

The Company has recognized intercompany income on an accrual basis in the financial statements for the fiscal year 2025 for services rendered during 2024, although the corresponding invoices were issued to the parent company in the subsequent year. Comparative figures are not adjusted. The transfer pricing adjustment amounts to DKK 9,968 thousand for 2024.

New intercompany procedures and implementation of a new ERP system with better utilities, allow the company to operate with a more robust P/L based project management setup with full effect in 2026.

The annual results for 2025 are deemed satisfactory.

Events after the balance sheet date

No events have occurred after the balance sheet date to this date, which would influence the evaluation of this annual report.

Income statement for 2025

	Notes	2025 DKK	2024 DKK
Gross profit/loss		26,728,352	85,065
Staff costs	1	(11,790,056)	(6,156,994)
Depreciation, amortisation and impairment losses		(136,322)	(105,852)
Operating profit/loss		14,801,974	(6,177,781)
Other financial income		114,610	51,556
Financial expenses from group enterprises		(1,950,300)	(2,600,458)
Other financial expenses		(5,928)	(800)
Profit/loss before tax		12,960,356	(8,727,483)
Tax on profit/loss for the year	2	13,219	(2,171,307)
Profit/loss for the year		12,973,575	(10,898,790)
Proposed distribution of profit and loss			
Retained earnings		12,973,575	(10,898,790)
Proposed distribution of profit and loss		12,973,575	(10,898,790)

Balance sheet at 31.12.2025

Assets

	Notes	2025 DKK	2024 DKK
Other fixtures and fittings, tools and equipment		445,244	278,150
Leasehold improvements		0	0
Property, plant and equipment	3	445,244	278,150
Deposits		500,000	0
Financial assets	4	500,000	0
Fixed assets		945,244	278,150
Raw materials and consumables		19,401,544	20,142,005
Inventories		19,401,544	20,142,005
Trade receivables		257,998	1,187,409
Receivables from group enterprises		34,312,601	2,777,226
Other receivables		112,856	266,284
Prepayments		513,312	292,268
Receivables		35,196,767	4,523,187
Cash		3,807,560	34,427,410
Current assets		58,405,871	59,092,602
Assets		59,351,115	59,370,752

Equity and liabilities

	Notes	2025 DKK	2024 DKK
Contributed capital		26,000,000	26,000,000
Retained earnings		5,560,251	(7,413,324)
Equity		31,560,251	18,586,676
Other payables		512,731	512,731
Non-current liabilities other than provisions		512,731	512,731
Trade payables		924,963	1,351,990
Payables to group enterprises		25,143,032	38,143,034
Other payables		1,210,138	776,321
Current liabilities other than provisions		27,278,133	40,271,345
Liabilities other than provisions		27,790,864	40,784,076
Equity and liabilities		59,351,115	59,370,752
Other unrecognised commitments	5		
Contingent liabilities	6		
Group relations	7		

Statement of changes in equity for 2025

	Contributed capital DKK	Retained earnings DKK	Total DKK
Equity beginning of year	26,000,000	(7,413,324)	18,586,676
Profit/loss for the year	0	12,973,575	12,973,575
Equity end of year	26,000,000	5,560,251	31,560,251

Notes

1 Staff costs

	2025 DKK	2024 DKK
Wages and salaries	10,742,044	5,481,505
Pension costs	906,346	609,329
Other social security costs	141,666	66,160
	11,790,056	6,156,994
Average number of full-time employees	18	11

2 Tax on profit/loss for the year

	2025 DKK	2024 DKK
Change in deferred tax	0	2,280,934
Adjustment concerning previous years	(13,219)	(109,627)
	(13,219)	2,171,307

3 Property, plant and equipment

	Other fixtures and fittings, tools and equipment DKK	Leasehold improvements DKK
Cost beginning of year	1,900,854	568,027
Additions	303,416	0

Disposals	(203,514)	(18,526)
Cost end of year	2,000,756	549,501
Depreciation and impairment losses beginning of year	(1,622,704)	(568,027)
Reversal of impairment losses	0	18,526
Depreciation for the year	(136,322)	0
Reversal regarding disposals	203,514	0
Depreciation and impairment losses end of year	(1,555,512)	(549,501)
Carrying amount end of year	445,244	0

4 Financial assets

	Deposits DKK
Additions	500,000
Cost end of year	500,000
Carrying amount end of year	500,000

5 Other unrecognised commitments

	2025 DKK	2024 DKK
Unrecognised rental and lease commitments		
Liabilities under rental or lease agreements until maturity in total	3,421,889	598,037

6 Contingent liabilities

The Entity participates in a Danish joint taxation arrangement where Saab Danmark A/S serves as the administration company. According to the joint taxation provisions of the Danish Corporation Tax Act, the Entity is therefore liable for income taxes etc. for the jointly taxed entities, and for obligations, if any, relating to the withholding of tax on interest, royalties and dividend for the jointly taxed entities. The jointly taxed entities' total known net liability under the joint taxation arrangement is disclosed in the administration company's financial statements.

7 Group relations

Name and registered office of the Parent preparing consolidated financial statements for the smallest group:
SAAB AB (publ.), P.O. Box 12062, SE-102 22 Stockholm, Sweden

Accounting policies

Basis for financial statements

This annual report has been presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class B enterprises with addition of a few provisions for reporting class C.

The accounting policies applied to these financial statements are consistent with those applied last year.

Recognition and measurement

Assets are recognised in the balance sheet when it is probable as a result of a prior event that future economic benefits will flow to the Entity, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the Entity has a legal or constructive obligation as a result of a prior event, and it is probable that future economic benefits will flow out of the Entity, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Measurement subsequent to initial recognition is effected as described below for each financial statement item.

Anticipated risks and losses that arise before the time of presentation of the annual report and that confirm or invalidate affairs and conditions existing at the balance sheet date are considered at recognition and measurement.

Income is recognised in the income statement when earned, whereas costs are recognised by the amounts attributable to this financial year.

Business combinations

The modified uniting-of-interests method is applied to vertical mergers in which the participating entities are subject to the Parent's control. Under this method, assets and liabilities of the participating entities are recognised at the amounts at which they are recognised in the consolidated financial statements of the parent forming part of the merger. The comparative figures are restated back to the date when the entities first formed part of the Group.

Income statement

Gross profit or loss

Gross profit or loss comprises revenue, changes in inventories of finished goods and work in progress, own work capitalised, other operating income, cost of raw materials and consumables and external expenses.

Revenue

Revenue from the sale of manufactured goods and goods for resale is recognised in the income statement when delivery is made and risk has passed to the buyer. Revenue is recognised net of VAT, duties and sales discounts and is measured at fair value of the consideration fixed.

Other operating income

Other operating income comprises income of a secondary nature as viewed in relation to the Entity's primary activities, including profit from the sale of intangible assets and property, plant and equipment, and salary

refunds.

Costs of raw materials and consumables

Costs of raw materials and consumables comprise the consumption of raw materials and consumables for the financial year after adjustment for changes in inventories of these goods from the beginning to the end of the year. This item includes shrinkage, if any, and normal writedowns of the relevant inventories.

Other external expenses

Other external expenses include expenses relating to the Entity's ordinary activities, including expenses for premises, stationery and office supplies, marketing costs, etc. This item also includes writedowns of receivables recognised in current assets.

Staff costs

Staff costs comprise salaries and wages, and social security contributions, pension contributions, etc. for entity staff.

Depreciation, amortisation and impairment losses

Depreciation, amortisation and impairment losses relating to property, plant and equipment and intangible assets comprise depreciation, amortisation and impairment losses for the financial year.

Other financial income

Other financial income comprises interest income.

Financial expenses from group enterprises

Financial expenses from group enterprises comprise interest expenses etc. from payables to group enterprises.

Other financial expenses

Other financial expenses comprise interest expenses, net capital or exchange losses on securities, payables and transactions in foreign currencies,.

Tax on profit/loss for the year

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

The Entity is jointly taxed with all Danish group enterprises. The current Danish income tax is allocated among the jointly taxed entities proportionally to their taxable income (full allocation with a refund concerning tax losses).

Balance sheet

Property, plant and equipment

Other fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment losses.

Cost comprises the acquisition price, costs directly attributable to the acquisition and preparation costs of the asset until the time when it is ready to be put into operation.

The basis of depreciation is cost less estimated residual value after the end of useful life. Straight-line depreciation is made on the basis of the following estimated useful lives of the assets:

	Useful life
Other fixtures and fittings, tools and equipment	3-7 years
Leasehold improvements	7 years

For leasehold improvements and assets subject to finance leases, the depreciation period cannot exceed the contract period.

Estimated useful lives and residual values are reassessed annually.

Items of property, plant and equipment are written down to the lower of recoverable amount and carrying amount.

Inventories

Inventories are measured at the lower of cost using the FIFO method and net realisable value.

Cost consists of purchase price plus delivery costs. Cost of manufactured goods and work in progress consists of costs of raw materials, consumables, direct labour costs and indirect production costs.

The net realisable value of inventories is calculated as the estimated selling price less completion costs and costs incurred to execute sale.

Receivables

Receivables are measured at amortised cost, usually equalling nominal value less writedowns for bad and doubtful debts.

Prepayments

Prepayments comprise incurred costs relating to subsequent financial years. Prepayments are measured at cost.

Cash

Cash comprises cash in hand and bank deposits.

Other financial liabilities

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value.