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Entity details

Entity

Nmp - Network Of Music Partners A/S
Rued Langgaards Vej 8
2300København S

Business Registration No.: 34725101
Registered office: København
Financial year: 01.01.2025- 31.12.2025

Board of Directors

Karsten Dyhrberg Nielsen, chairman
Gorm Arildsen
Lina Heyman
Lisa Jane Van Bosch
Jonathan Ian Aitken
Nigel Ian Gilroy
Karl Stener Vestli

Executive Board

Tine Oswald, CEO

Auditors

Deloitte Statsautoriseret Revisionspartnerselskab
Weidekampsgade 6
2300 Copenhagen S

Statement by Management

The Board of Directors and the Executive Board have today considered and approved the annual report of Nmp - Network Of Music Partners A/S for the financial year 01.01.2025 - 31.12.2025.

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2025 and of the results of its operations and cash flows for the financial year 01.01.2025 - 31.12.2025.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Copenhagen, 16.03.2026

Executive Board

Tine Oswald
CEO

Board of Directors

Karsten Dyhrberg Nielsen
chairman

Gorm Arildsen

Lina Heyman

Lisa Jane Van Bosch

Jonathan Ian Aitken

Nigel Ian Gilroy

Independent auditor's report

To the shareholders of Nmp - Network Of Music Partners A/S

Report on the audit of the financial statements

Opinion

We have audited the financial statements of Nmp - Network Of Music Partners A/S for the financial year 01.01.2025 - 31.12.2025, which comprise the income statement, balance sheet, statement of changes in equity, cash flow statement and notes, including a summary of significant accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Entity's financial position at 31.12.2025 and of the results of its operations and cash flows for the financial year 01.01.2025 - 31.12.2025 in accordance with the Danish Financial Statements Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of this auditor's report. We are independent of the Entity in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Entity's ability to continue as a going concern, for disclosing, as applicable, matters related to going concern, and for using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted

in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark,

we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements, and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures in the notes, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on the management commentary

Management is responsible for the management commentary.

Our opinion on the financial statements does not cover the management commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the management commentary and, in doing so, consider whether the management commentary is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the management commentary provides the information required by relevant law and regulations.

Based on the work we have performed, we conclude that the management commentary is in accordance with the financial statements and has been prepared in accordance with the requirements in the relevant law and regulations. We did not identify any material misstatement of the management commentary.

Report on other legal and regulatory requirements and other reporting responsibilities

Violation of accounting legislation, including the Danish Bookkeeping Act

The entity has failed storing a back up for accounting records for a non-registered bookkeeping system with a third party which is contrary to the Danish Bookkeeping Act, for which Management may be held liable.

The system will be phased out in 2026, and full copy of the system will be stored with a third party.

Copenhagen, 16.03.2026

Deloitte

Statsautoriseret Revisionspartnerselskab
CVR No. 33963556

Henrik Hartmann Olesen
State Authorised Public Accountant
Identification No (MNE) mne34143

Irene Bendid Nørskov Jensen
State Authorised Public Accountant
Identification No (MNE) mne51525

Management commentary

Financial highlights

	2025 DKK'000	2024 DKK'000	2023 DKK'000	2022 DKK'000	2021 DKK'000
Key figures					
Revenue	47,296	43,264	42,496	46,248	47,009
Gross profit/loss	36,049	32,602	33,003	34,692	35,975
Operating profit/loss	37	31	1,732	2,284	1,239
Net financials	433	396	(392)	(251)	(144)
Profit/loss for the year	354	324	826	1,749	1,783
Total assets	303,279	283,765	273,652	307,057	282,590
Investments in property, plant and equipment	773	827	1,056	0	373
Equity	26,127	33,773	33,449	32,623	30,874
Ratios					
Gross margin (%)	76.22	75.36	77.66	75.01	76.53
EBIT margin (%)	0.08	0.07	4.08	4.94	2.64
Net margin (%)	0.75	0.75	1.94	3.78	3.79
Return on equity (%)	1.18	0.96	2.50	5.51	5.95
Equity ratio (%)	8.61	11.90	12.22	10.62	10.93

Financial highlights are defined and calculated in accordance with the current version of "Recommendations & Ratios" issued by the CFA Society Denmark.

Gross margin (%) :

$\frac{\text{Gross profit/loss}}{\text{Revenue}} * 100$

EBIT margin (%) :

$\frac{\text{Operating profit/loss}}{\text{Revenue}} * 100$

Revenue

Net margin (%) :

Profit/loss for the year * 100

Revenue

Return on equity (%) :

Profit/loss for the year * 100

Average equity

Equity ratio (%) :

Equity * 100

Total assets

Primary activities

Network of Music Partners A/S (NMP) is a joint venture delivering back-office services to societies administrating copyrights in the music industry. NMP is owned by PRS for Music (copyright society for performing rights in UK) and NCB (Nordic Copyright Bureau administrating mechanical rights in the Nordic territories).

The company's head office is in Copenhagen with a branch office in London. NMP has 42 employees in total.

Development in activities and finances

In 2025, NMP experienced a year of significant transition. While operational performance remained stable, the year was marked by the notification from a major online customer of their intention to terminate their contract end of 2025. As a result, NMP will only process online collections for the 2025 financial year and will conclude all related exit activities in the first half of 2026. This development leads to the wind down of NMP's online operations.

The organisational impact was significant, requiring adjustment across teams. Workforce reductions were necessary to align resources with the future operational scope, and the company maintained an emphasis on transparent communication and employee support throughout the process.

Despite the uncertainty surrounding the online exit, NMP delivered solid financial results. Offline collections remained robust, supported by continued strong international revenues and historical payments for NCB from affiliate societies.

Total collections processed by NMP reached 879 mDKK, representing similar level as 2024. Distributions totalled 860 mDKK, including the largest Polaris distribution ever delivered.

Management extends its appreciation to employees and the Board for their commitment and professionalism during a demanding year.

Profit/loss for the year in relation to expected developments

Revenue increased by 4 mDKK compared with 2024. Costs rose by approximately 9%, largely driven by supplier price adjustments and general inflationary pressure.

The company achieved a profit before tax of 469 tDKK, which Management considers satisfactory given the transitional nature of 2025.

Outlook

In 2026, NMP will complete the exit of its online operations in Q1 and Q2. Thereafter, the company will operate solely within the offline domain. As part of this transition, the organisation is expected to operate with approximately 33 FTEs, aligned with the future offline focused operating model.

As a consequence of the online customer exit, total revenue for 2026 is expected to decline approximately 12% and a result in the same level as 2025. Offline activities are expected to remain stable and will form the foundation of NMP's future operations.

Key priorities for 2026 include disciplined cost management, continued customer focus, and ensuring smooth operational continuity following the strategic shift away from online processing. Employee wellbeing will remain central during this transition, with ongoing emphasis on clear communication, a healthy working environment, and initiatives that support engagement, stability, and long-term resilience.

Events after the balance sheet date

No events have occurred after the balance sheet date that would materially affect this report.

Income statement for 2025

	Notes	2025 DKK'000	2024 DKK'000
Revenue		47,296	43,264
Other operating income		202	148
Other external expenses		(11,449)	(10,810)
Gross profit/loss		36,049	32,602
Staff costs	1	(32,415)	(28,648)
Depreciation, amortisation and impairment losses	2	(3,597)	(3,923)
Operating profit/loss		37	31
Other financial income		482	458
Other financial expenses		(49)	(62)
Profit/loss before tax		470	427
Tax on profit/loss for the year	3	(116)	(103)
Profit/loss for the year		354	324
Proposed distribution of profit and loss:			
Ordinary dividend for the financial year		0	8,000
Retained earnings		354	(7,676)
Proposed distribution of profit and loss		354	324

Balance sheet at 31.12.2025

Assets

	Notes	2025 DKK'000	2024 DKK'000
Acquired rights		3,536	4,545
Intangible assets	4	3,536	4,545
Other fixtures and fittings, tools and equipment		1,234	1,089
Property, plant and equipment	5	1,234	1,089
Deposits		664	651
Financial assets	6	664	651
Fixed assets		5,434	6,285
Trade receivables		40,491	25,362
Receivables from group enterprises		19	1,093
Other receivables		2	280
Prepayments	7	9,772	10,349
Receivables		50,284	37,084
Cash		247,561	240,396

Current assets	297,845	277,480
Assets	303,279	283,765

Nmp - Network Of Music Partners A/S | Balance sheet at 31.12.2025

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Equity and liabilities

	Notes	2025 DKK'000	2024 DKK'000
Contributed capital		500	500
Reserve for development expenditure		1,559	3,521
Retained earnings		24,068	21,752
Proposed dividend		0	8,000
Equity		26,127	33,773
Deferred tax		115	571
Provisions		115	571
Prepayments received from customers		28,737	22,849
Trade payables		37,242	19,291
Payables to group enterprises		735	0
Income tax payable		562	183
Other payables	8	209,761	207,098
Current liabilities other than provisions		277,037	249,421
Liabilities other than provisions		277,037	249,421
Equity and liabilities		303,279	283,765
Other unrecognised commitments			

Statement of changes in equity for 2025

	Contributed capital DKK'000	Reserve for development expenditure DKK'000	Retained earnings DKK'000	Proposed dividend DKK'000	Total DKK'000
Equity beginning of year	500	3,521	21,752	8,000	33,773
Ordinary dividend paid	0	0	0	(8,000)	(8,000)
Transfer to reserves	0	(1,962)	1,962	0	0
Profit/loss for the year	0	0	354	0	354
Equity end of year	500	1,559	24,068	0	26,127

Cash flow statement for 2025

	Notes	2025 DKK'000	2024 DKK'000
Operating profit/loss		37	31
Amortisation, depreciation and impairment losses		3,597	3,923
Working capital changes	9	13,831	18,087
Cash flows from ordinary operating activities		17,465	22,041
Financial income received		482	458
Financial expenses paid		(49)	(62)
Cash flows from operating activities		17,898	22,437
Acquisition etc. of intangible assets		(773)	(3,098)
Acquisition etc. of property, plant and equipment		(1,960)	(827)
Dividends received		(8,000)	0
Cash flows from investing activities		(10,733)	(3,925)
Free cash flows generated from operations and investments before financing		7,165	18,512

Increase/decrease in cash and cash equivalents	7,165	18,512
Cash and cash equivalents beginning of year	240,396	221,884
Cash and cash equivalents end of year	247,561	240,396
Cash and cash equivalents at year-end are composed of:		
Cash	247,561	240,396
Cash and cash equivalents end of year	247,561	240,396

Notes

1 Staff costs

	2025	2024
	DKK'000	DKK'000
Wages and salaries	28,421	25,148
Pension costs	3,002	2,657
Other social security costs	992	843
	32,415	28,648
Average number of full-time employees	43	42

2 Depreciation, amortisation and impairment losses

	2025	2024
	DKK'000	DKK'000
Amortisation of intangible assets	2,969	3,331
Depreciation of property, plant and equipment	628	592
	3,597	3,923

3 Tax on profit/loss for the year

	2025 DKK'000	2024 DKK'000
Current tax	568	95
Change in deferred tax	(456)	8
Adjustment concerning previous years	4	0
	116	103

4 Intangible assets

	Acquired rights DKK'000
Cost beginning of year	101,560
Additions	1,960
Cost end of year	103,520
Amortisation and impairment losses beginning of year	(97,015)
Amortisation for the year	(2,969)
Amortisation and impairment losses end of year	(99,984)
Carrying amount end of year	3,536

5 Property, plant and equipment

	Other fixtures and fittings, tools and equipment DKK'000
Cost beginning of year	14,950
Additions	773
Cost end of year	15,723
Depreciation and impairment losses beginning of year	(13,861)
Depreciation for the year	(628)
Depreciation and impairment losses end of year	(14,489)
Carrying amount end of year	1,234

6 Financial assets

	Deposits DKK'000
Cost beginning of year	651
Additions	13
Cost end of year	664

7 Prepayments

Prepayments recognized under receivables include costs for recognition in following financial years and not invoiced revenue for the year.

8 Other payables

	2025 DKK'000	2024 DKK'000
VAT and duties	986	770
Holiday pay obligation	1,012	1,268
Other costs payable	207,763	205,060
	209,761	207,098

Other cost payables consists of primarily temporary undistributed collections (royalties) on behalf of the Nordic societies (Polaris).

9 Changes in working capital

	2025 DKK'000	2024 DKK'000
Increase/decrease in receivables	223,927	8,403
Increase/decrease in trade payables etc.	(210,096)	9,684
	13,831	18,087

10 Other unrecognised commitments

	2025 DKK'000	2024 DKK'000
Unrecognised rental and lease commitments		
Liabilities under rental or lease agreements until maturity in total	980	954

Accounting policies

Basis for financial statements

This annual report has been presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class B enterprises with addition of a few provisions for reporting class C.

The accounting policies applied to these financial statements are consistent with those applied last year.

Recognition and measurement

Assets are recognised in the balance sheet when it is probable as a result of a prior event that future economic benefits will flow to the Entity, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the Entity has a legal or constructive obligation as a result of a prior event, and it is probable that future economic benefits will flow out of the Entity, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Measurement subsequent to initial

recognition is effected as described below for each financial statement item.

Anticipated risks and losses that arise before the time of presentation of the annual report and that confirm or invalidate affairs and conditions existing at the balance sheet date are considered at recognition and measurement.

Income is recognised in the income statement when earned, whereas costs are recognised by the amounts attributable to this financial year.

Income statement

Revenue

Revenue from provision of services is recognised in the income statement at completion of the service agreed and risk has passed to the buyers. Revenue is recognised net of VAT, duties and sales discounts.

Other operating income

Other operating income comprises income of a secondary nature as viewed in relation to the Entity's primary activities, including profit from the sale of intangible assets and property, plant and equipment.

Other external expenses

Other external expenses include expenses relating to the Entity's normal activities, including expenses for premises, stationery and office supplies, marketing costs, etc. This item also includes writedowns of receivables recognised in current assets.

Staff costs

Staff costs comprise salaries and wages, and social security contributions, pension contributions, etc. for entity staff.

Depreciation, amortisation and impairment losses

Amortisation, depreciation and impairment losses relating to intangible assets and property, plant and equipment comprise amortisation, depreciation and impairment losses for the financial year, calculated on the basis of the residual values and useful lives of the individual assets and impairment testing as well as gains and losses from the sale of intangible assets as well as property, plant and equipment.

Other financial income

Other financial income comprises interest income.

Other financial expenses

Other financial expenses comprise interest expenses, including interest expenses on payables to group enterprises, net capital losses on transactions in foreign currencies etc,

Tax on profit/loss for the year

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

Balance sheet

Intellectual property rights etc.

Intellectual property rights etc. comprise development projects completed and in progress with related intellectual property rights, acquired intellectual property rights and prepayments for intangible assets.

Intellectual property rights acquired are measured at cost less accumulated amortisation. The rights are amortised on a straight-line basis over their remaining duration. The amortisation period is 3 years. Intellectual property rights etc are written down to the lower of recoverable amount and carrying amount.

Intellectual property rights etc. are written down to the lower of recoverable amount and carrying amount.

Property, plant and equipment

Other fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment losses. Cost comprises the acquisition price, costs directly attributable to the acquisition and preparation costs of the asset until the time when it is ready to be put into operation. The basis of depreciation is cost less estimated residual value after the end of useful life. Straight-line depreciation is made on the basis of the following estimated useful lives of the assets:

	Useful life
Other fixtures and fittings, tools and equipment	3 years

Estimated useful lives and residual values are reassessed annually.

Items of property, plant and equipment are written down to the lower of recoverable amount and carrying amount.

Receivables

Receivables are measured at amortised cost, usually equalling nominal value less writedowns for bad and doubtful debts. The amount primarily consist of receivables collected on behalf of the Nordic societies (Polaris).

Prepayments

Prepayments comprise incurred costs relating to subsequent financial years. Prepayments are measured at cost.

Cash

Cash comprises cash in hand and bank deposits.

Dividend

Dividend is recognised as a liability at the time of adoption at the general meeting. Proposed dividend for the financial year is disclosed as a separate item in equity. Extraordinary dividend adopted in the financial year is recognised directly in equity when distributed and disclosed as a separate item in Management's proposal for distribution of profit/loss.

Deferred tax

Deferred tax is recognised on all temporary differences between the carrying amount and the tax-based value of assets and liabilities, for which the tax-based value of assets is calculated based on the planned use of each

asset.

Deferred tax assets, including the tax base of tax loss carryforwards, are recognised in the balance sheet at their estimated realisable value, either as a set-off against deferred tax liabilities or as net tax assets.

Other financial liabilities

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value. Other payables comprise primarily temporary undistributed collections (royalties) on behalf of the Nordic societies (Polaris).

Prepayments received from customers

Prepayments received from customers comprise amounts received from customers prior to distribution of collections on behalf of the Nordic societies (Polaris)

Tax receivable or payable

Current tax receivable or payable is recognised in the balance sheet, stated as tax computed on this year's taxable income, adjusted for prepaid tax.

Cash flow statement

The cash flow statement shows cash flows from operating, investing and financing activities as well as cash and cash equivalents at the beginning and the end of the financial year.

Cash flows from operating activities are presented using the indirect method and calculated as the operating profit/loss adjusted for non-cash operating items, working capital changes and income taxes paid.

Cash flows from investing activities comprise payments in connection with acquisition and divestment of fixed asset investments as well as purchase, development, improvement and sale, etc of intangible assets and property, plant and equipment.

Cash flows from financing activities comprise payment of dividend. Cash and cash equivalents comprise cash and short-term bank loans.