

**Euromaster DK Holding A/S
Central Business Registration No
33307012**

Annual report 2013

The Annual General Meeting adopted the annual report on 27.06.2014

Chairman of the General Meeting

Name: Regina M. Andersen

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Entity details

Company

Euromaster DK Holding A/S
Bådehavns­gade 20
DK-2450 Copenhagen SV

Central Business Registration No: 33307012

Registered in: Copenhagen

Financial year: 01.01.2013 - 31.12.2013

Phone: +4587282828

Fax: +4587282829

Board of Directors

Yvan Guerassimoff, chairman

Philippe Berther

Vincent Palmier

Executive Board

Ove Bjørn Eichler, Chief Executive Officer

Company auditors

Deloitte Statsautoriseret Revisionspartnerselskab

Vestervangsvej 6

DK-8800 Viborg

Statement by Management on the annual report

The Board of Directors and the Executive Board have today considered and approved the annual report of Euromaster DK Holding A/S for the financial year 01.01.2013 - 31.12.2013.

The annual report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the consolidated financial statements give a true and fair view of the Group's and the Parent's financial position at 31.12.2013 and of their results of their operations and cash flows for the financial year 01.01.2013 - 31.12.2013.

We believe that the management commentary contains a fair review of the affairs and conditions referred to therein.

We recommend the annual report for adoption at the Annual General Meeting.

Copenhagen, 19.05.2014

Executive Board

Ove Bjørn Eichler
Chief Executive Officer

Board of Directors

Yvan Guerassimoff
chairman

Philippe Berther

Vincent Palmier

Independent auditor's reports

To the owners of Euromaster DK Holding A/S Report on the financial statements

We have audited the consolidated financial statements and parent financial statements of Euromaster DK Holding A/S for the financial year 01.01.2013 - 31.12.2013, which comprise the accounting policies, income statement, balance sheet, statement of changes in equity and notes for the Group as well as for the Parent and the consolidated cash flow statement. The consolidated financial statements and parent financial statements are prepared in accordance with the Danish Financial Statements Act.

Management's responsibility for the consolidated financial statements and parent financial statements

Management is responsible for the preparation of consolidated financial statements and parent financial statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control as Management determines is necessary to enable the preparation of consolidated financial statements and parent financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on the consolidated financial statements and parent financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing and additional requirements under Danish audit regulation. This requires that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether consolidated financial statements and parent financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements and parent financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatements of the consolidated financial statements and parent financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of consolidated financial statements and parent financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by Management, as well as the overall presentation of the consolidated financial statements and parent financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Our audit has not resulted in any qualification.

Opinion

In our opinion, the consolidated financial statements and parent financial statements give a true and fair view of the Group's and the Parent's financial position at 31.12.2013, and of the results of their operations and the Group's cash flows for the financial year 01.01.2013 - 31.12.2013 in accordance with the Danish Financial Statements Act.

Report on other legal and regulatory requirements

Emphasis of matter regarding other issues

The Company is comprised by the rules of the Danish Companies Act on capital loss. As mentioned in note 1, the capital is expected to be restored in 2014.

Independent auditor's reports

Statement on the management commentary

Pursuant to the Danish Financial Statements Act, we have read the management commentary. We have not performed any further procedures in addition to the audit of the consolidated financial statements and parent financial statement.

On this basis, it is our opinion that the information provided in the management commentary is consistent with the financial statements.

Viborg, 19.05.2014

Deloitte

Statsautoriseret Revisionspartnerselskab

Hans Trærup
State Authorised Public Accountant

Rasmus B. Johnsen
State Authorised Public Accountant

Management commentary

	2013	2012	2011	2010	2009
	DKK'000	DKK'000	DKK'000	DKK'000	DKK'000
Financial high-lights					
Key figures					
Revenue	327.227	343.441	0	0	0
Gross profit/loss	64.426	84.470	0	0	0
Operating profit/loss	(37.380)	(13.415)	(65)	(100)	(75)
Net financials	(3.481)	(2.846)	(169)	0	277
Profit/loss for the year	(39.383)	(14.888)	(16.539)	(34.310)	(36.940)
Total assets	175.636	205.112	17.967	34.505	68.776
Investments in property, plant and equipment	5.050	5.065	0	0	0
Equity	(16.368)	3.015	17.903	34.442	68.752
Cash flows from (used in) operating activities	(14.262)	(8.872)	(169)	(279)	5.007
Cash flows from (used in) investing activities	(4.702)	386	169	272	(5.000)
Ratios					
Equity ratio (%)	(9,3)	1,5	99,6	99,8	100,0
Return of net assets (%)	(21,3)	(6,5)	(0,4)	(0,3)	0,1
Return on equity (%)	-	(142,4)	(63,2)	(66,5)	(42,4)
Profit margin (%)	(12,0)	(4,3)	-	-	-

Referring to section 128(3) of the Danish Financial Statements Act, the key figures and ratios have not been prepared consolidated for the years 2009-2011.

Management commentary

Consolidation

Management commentary

Primary activities

The Entity's main activity consist in owning shares in group enterprises.

The Group's primary activity comprices sale of tyres and services on the Danish market.

Development in activities and finances

The operating result for the year is not in line with the expactations and is thereby not satisfactory.

On the 18 October 2013, the share capital was increased from nominal 5,000 k.DKK to nominal 6,000 k.DKK by payment in cash from the Parent Company.

Due to loss for the year 2013 the entire share capital is lost, and the Company is thus compromised by section 119 of the Danish Financial Statsments Act. **In financial year 2014 the share capital will be increased by payment in cash of a total at least 64,000 k.DKK from the parent Company.**

Outlook

In 2014 the Management expects a loss of 16,400 k.DKK before tax.

Events after the balance sheet date

Besides from the above, no events have occurred after the balance sheet date to this date which would influence the evaluation of this annual report.

Accounting policies

Reporting class

This annual report has been presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class C enterprises (medium).

The annual report was previously presented in accordance with the provisions of the Danish Financial Statements Act governing reporting class B enterprises. The change has affected the company's recognition and measurement, as described below, the volume of information and the preparation of consolidated financial statements.

In addition to this, the accounting policies applied for the annual report and the consolidated financial statements are consistent with those applied last year.

Recognition and measurement

Assets are recognised in the balance sheet when it is probable as a result of a prior event that future economic benefits will flow to the Entity, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when the Entity has a legal or constructive obligation as a result of a prior event, and it is probable that future economic benefits will flow out of the Entity, and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. Measurement subsequent to initial recognition is effected as described below for each financial statement item.

Anticipated risks and losses that arise before the time of presentation of the annual report and that confirm or invalidate affairs and conditions existing at the balance sheet date are considered at recognition and measurement.

Income is recognised in the income statement when earned, whereas costs are recognised by the amounts attributable to this financial year.

Consolidated financial statements

The consolidated financial statements comprise the Parent and the group enterprises (subsidiaries) that are controlled by the Parent. Control is achieved by the Parent, either directly or indirectly, holding more than 50% of the voting rights or in any other way possibly or actually exercising controlling influence. Enterprises in which the Group, directly or indirectly, holds between 20% and 50% of the voting rights and exercises significant, but not controlling influence are regarded as associates.

Accounting policies

Basis of consolidation

The consolidated financial statements are prepared on the basis of the financial statements of Parent and its subsidiaries. The consolidated financial statements are prepared by combining uniform items. On consolidation, intra-group income and expenses, intra-group accounts and dividends as well as profits and losses on transactions between the consolidated enterprises are eliminated. The financial statements used for consolidation have been prepared applying the Group's accounting policies.

Subsidiaries' financial statement items are recognised in full in the consolidated financial statements. Minority interests' pro rata shares of the profit/loss and the net assets are disclosed as separate items in the income statement and the balance sheet, respectively.

Investments in subsidiaries are offset at the pro rata share of such subsidiaries' net assets at the takeover date, with net assets having been calculated at fair value.

Foreign currency translation

On initial recognition, foreign currency transactions are translated applying the exchange rate at the transaction date. Receivables, payables and other monetary items denominated in foreign currencies that have not been settled at the balance sheet date are translated using the exchange rate at the balance sheet date. Exchange differences that arise between the rate at the transaction date and the one in effect at the payment date, or the rate at the balance sheet date are recognised in the income statement as financial income or financial expenses.

Income statement

Revenue

Revenue from the sale of manufactured goods and goods for resale is recognised in the income statement when delivery is made and risk has passed to the buyer. Revenue is recognised net of VAT, duties and sales discounts and is measured at fair value of the consideration fixed.

Other operating income

Other operating income comprises income of a secondary nature as viewed in relation to the Entity's primary activities, including gains from the sale of intangible assets and property, plant and equipment and income from property administration.

Cost of sales

Cost of sales comprises costs of sales for the financial year measured at cost, adjusted for ordinary inventory write-downs.

Other external expenses

Other external expenses comprise expenses for distribution, sale, marketing, administration, premises, bad debts, etc.

Accounting policies

Staff costs

Staff costs comprise salaries and wages as well as social security contributions, pension contributions, etc for entity staff.

Amortisation, depreciation and impairment losses

Amortisation, depreciation and impairment losses relating to intangible assets and property, plant and equipment comprise amortisation, depreciation and impairment losses for the financial year, calculated on the basis of the residual values and useful lives of the individual assets and impairment testing as well as gains and losses from the sale of intangible assets as well as property, plant and equipment.

Other operating expenses

Other operating expenses comprise expenses of a secondary nature as viewed in relation to the Entity's primary activities, including losses from the sale of intangible assets and property plant and equipment and expenses regarding property administration.

Other financial income

Other financial income comprises interest income on receivables from group enterprises, net capital gains on securities, payables and transactions in foreign currencies, amortisation of financial assets as well as tax relief under the Danish Tax Prepayment Scheme etc.

Other financial expenses

Other financial expenses comprise interest expenses, including interest expenses on payables to group enterprises, net capital losses on securities, payables and transactions in foreign currencies, amortisation of financial liabilities as well as tax surcharge under the Danish Tax Prepayment Scheme etc.

Income taxes

Tax for the year, which consists of current tax for the year and changes in deferred tax, is recognised in the income statement by the portion attributable to the profit for the year and recognised directly in equity by the portion attributable to entries directly in equity.

The Entity is jointly taxed with all the Danish group enterprises and other Danish entities within the Michelin Group. The current Danish income is allocated among the jointly taxed entities proportionally to their taxable income (full allocation with a refund concerning tax losses).

Balance sheet

Goodwill

Goodwill is amortised straight-line over its estimated useful life which is fixed based on the experience gained by Management for each business area. The amortisation period is usually five years, however, in certain cases it may be up to 20 years for strategically acquired enterprises with a strong market position and a long-term

Accounting policies

earnings profile if the longer amortisation period is considered to give a better reflection of the benefit from the relevant resources.

Goodwill is written down to the lower of recoverable amount and carrying amount.

Property, plant and equipment

Land and buildings, as well as other fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment losses. Land is not depreciated.

Cost comprises the acquisition price, costs directly attributable to the acquisition and preparation costs of the asset until the time when it is ready to be put into operation. For self-manufactured assets, cost comprises direct and indirect costs of materials, components, subsuppliers and labour costs. For assets held under finance leases, cost is the lower of the asset's fair value and present value of future lease payments.

The basis of depreciation is cost less estimated residual value after the end of useful life. Straight-line depreciation is made on the basis of the following estimated useful lives of the assets:

Buildings	50 years
Other fixtures and fittings, tools and equipment	5-10 years
Leasehold improvements	5-10 years

Property, plant and equipment are written down to the lower of recoverable amount and carrying amount.

Profits and losses from the sale of property, plant, equipment are calculated as the difference between selling price less selling costs and carrying amount at the time of sale. Profet or losses are recognised in the income statement under other operation expences.

Investments in group enterprises

Investments in group enterprises are recognised and measured according to the equity method. This means that investments are measured at the pro rata share of the enterprises' equity plus or minus unamortised positive, or negative, goodwill and minus or plus unrealised intra-group profits or losses.

Group enterprises with negative equity are measured at DKK 0, and any receivables from these enterprises are written down by the Parent's share of such negative equity value if it is deemed irrecoverable. If the negative equity value exceeds the amount receivable, the remaining amount is recognised under provisions if the Parent has a legal or constructive obligation to cover the liabilities of the relevant enterprise.

Upon distribution of profit or loss, net revaluation of investments in group enterprises is transferred to Reserve for net revaluation according to the equity method under equity.

Accounting policies

Investments in group enterprises are written down to the lower of recoverable amount and carrying amount.

Inventories

Inventories are measured at the lower of cost using the FIFO method and net realisable value.

Cost consists of purchase price plus delivery costs.

The net realisable value of inventories is calculated as the estimated selling price less completion costs and costs incurred to execute sale.

Receivables

Receivables are measured at amortised cost, usually equalling nominal value less write-downs for bad and doubtful debts.

Income tax payable or receivable

Current tax payable or receivable is recognised in the balance sheet, stated as tax calculated on this year's taxable income, adjusted for prepaid tax.

Prepayments

Prepayments comprise incurred costs relating to subsequent financial years. Prepayments are measured at cost.

Cash

Cash comprises cash in hand and bank deposits.

Other financial liabilities

Other financial liabilities are measured at amortised cost, which usually corresponds to nominal value.

Prepayments received from customers

Prepayments received from customers comprise amounts received from customers prior to delivery of the goods agreed or completion of the service agreed.

Cash flow statement

The cash flow statement shows cash flows from operating, investing and financing activities as well as cash and cash equivalents at the beginning and the end of the financial year.

Cash flows from operating activities are presented using the indirect method and calculated as the operating profit/loss adjusted for non-cash operating items, working capital changes and income taxes paid.

Accounting policies

Cash flows from investing activities comprise payments in connection with acquisition and divestment of enterprises, activities and fixed asset investments as well as purchase, development, improvement and sale, etc of intangible assets and property, plant and equipment, including acquisition of assets held under finance leases.

Cash flows from financing activities comprise changes in the size or composition of the contributed capital and related costs as well as the raising of loans, inception of finance leases, instalments on interest-bearing debt, purchase of treasury shares, and payment of dividend.

Cash and cash equivalents comprise cash and short-term securities with an insignificant price risk less short-term bank debt.

Financial highlights

Financial highlights are defined and calculated in accordance with "Recommendations & Ratios 2010" issued by the Danish Society of Financial Analysts.

Ratios	Calculation formula	Ratios reflect
Soliditetsgrad (%)	$\frac{\text{Equity} \times 100}{\text{Total assets}}$	The financial strength of the Entity.
Return of net assets (%)	$\frac{\text{Operation profit/loss} \times 100}{\text{Total assets}}$	The return generated by the enterprise on the Total assets
Return on equity (%)	$\frac{\text{Profit/loss for the year} \times 100}{\text{Average equity}}$	The Entity's return on capital invested in the Entity by the owners.
Profit margin (%)	$\frac{\text{Profit/loss for the year} \times 100}{\text{Revenue}}$	The Entity's operating profitability.

Consolidated income statement for 2013

	<u>Notes</u>	<u>2013 DKK'000</u>	<u>2012 DKK'000</u>
Revenue		327.227	343.441
Other operating income		760	873
Cost of sales		(191.148)	(189.931)
Other external expenses		<u>(72.413)</u>	<u>(69.913)</u>
Gross profit/loss		64.426	84.470
Staff costs	2	(91.029)	(87.211)
Depreciation, amortisation and impairment losses	3	(9.654)	(9.581)
Other operating expenses		<u>(1.123)</u>	<u>(1.093)</u>
Operating profit/loss		(37.380)	(13.415)
Other financial income	4	788	757
Other financial expenses	5	<u>(4.269)</u>	<u>(3.603)</u>
Profit/loss from ordinary activities before tax		(40.861)	(16.261)
Tax on profit/loss from ordinary activities	6	<u>1.478</u>	<u>1.373</u>
Profit/loss for the year		<u>(39.383)</u>	<u>(14.888)</u>
Proposed distribution of profit/loss			
Retained earnings		<u>(39.383)</u>	<u>(14.888)</u>
		<u>(39.383)</u>	<u>(14.888)</u>

Consolidated balance sheet at 31.12.2013

	<u>Notes</u>	<u>2013 DKK'000</u>	<u>2012 DKK'000</u>
Goodwill		0	2.114
Intangible assets	7	<u>0</u>	<u>2.114</u>
Land and buildings		66.585	67.155
Other fixtures and fittings, tools and equipment		11.292	13.333
Leasehold improvements		1.214	1.251
Property, plant and equipment	8	<u>79.091</u>	<u>81.739</u>
Fixed assets		<u>79.091</u>	<u>83.853</u>
Manufactured goods and goods for resale		43.942	54.924
Inventories		<u>43.942</u>	<u>54.924</u>
Trade receivables		42.596	51.550
Other short-term receivables		4.721	8.999
Income tax receivable		1.478	1.373
Prepayments		2.312	3.252
Receivables		<u>51.107</u>	<u>65.174</u>
Cash		<u>1.496</u>	<u>1.161</u>
Current assets		<u>96.545</u>	<u>121.259</u>
Assets		<u>175.636</u>	<u>205.112</u>

Consolidated balance sheet at 31.12.2013

	<u>Notes</u>	<u>2013 DKK'000</u>	<u>2012 DKK'000</u>
Contributed capital		6.000	5.000
Retained earnings		<u>(22.368)</u>	<u>(1.985)</u>
Equity		<u>(16.368)</u>	<u>3.015</u>
Bank loans		718	1.419
Prepayments received from customers		52	56
Trade payables		22.988	29.415
Debt to group enterprises		155.567	157.590
Other payables		<u>12.679</u>	<u>13.617</u>
Current liabilities other than provisions		<u>192.004</u>	<u>202.097</u>
Liabilities other than provisions		<u>192.004</u>	<u>202.097</u>
Equity and liabilities		<u>175.636</u>	<u>205.112</u>
Going concern	1		
Unrecognised rental and lease commitments	10		
Contingent liabilities	11		
Consolidation	12		

Consolidated statement of changes in equity for 2013

	Contri- buted capi- tal DKK'000	Retained earnings DKK'000	Total DKK'000
Equity beginning of year	5.000	(1.985)	3.015
Increase of capital	1.000	19.000	20.000
Profit/loss for the year	0	(39.383)	(39.383)
Equity end of year	6.000	(22.368)	(16.368)

Consolidated cash flow statement for 2013

	<u>Notes</u>	<u>2013 DKK'000</u>	<u>2012 DKK'000</u>
Operating profit/loss		(37.380)	(13.415)
Amortisation, depreciation and impairment losses		9.464	9.581
Working capital changes	9	<u>15.762</u>	<u>(3.727)</u>
Cash flow from ordinary operating activities		(12.154)	(7.561)
Financial income received		788	757
Financial income paid		(4.269)	(3.603)
Income taxes refunded/(paid)		<u>1.373</u>	<u>1.535</u>
Cash flows from operating activities		<u>(14.262)</u>	<u>(8.872)</u>
Acquisition etc of property, plant and equipment		(5.050)	(5.065)
Sale of property, plant and equipment		<u>348</u>	<u>5.451</u>
Cash flows from investing activities		<u>(4.702)</u>	<u>386</u>
Cash increase of capital		<u>20.000</u>	<u>0</u>
Cash flows from financing activities		<u>20.000</u>	<u>0</u>
Increase/decrease in cash and cash equivalents		1.036	(8.486)
Cash and cash equivalents beginning of year		<u>(258)</u>	<u>8.228</u>
Cash and cash equivalents end of year		<u>778</u>	<u>(258)</u>
Cash and cash equivalents at year-end are composed of:			
Cash		1.496	1.161
Short-term debt to banks		<u>(718)</u>	<u>(1.419)</u>
Cash and cash equivalents end of year		<u>778</u>	<u>(258)</u>

Notes to consolidated financial statements

1. Going concern

Due to loss for the year 2013 the entire share capital is lost, and the Company is thus compromised by section 119 of the Danish Financial Statements Act. In financial year 2014 the share capital will be increased by payment in cash of a total at least 64,000 k.DKK from the parent Company.

	2013	2012
	DKK'000	DKK'000
2. Staff costs		
Wages and salaries	83.130	79.239
Pension costs	2.760	2.911
Other social security costs	5.139	5.061
	91.029	87.211
Average number of employees	222	219

Referring to section 98 B (3.2) of the Danish Financial Statements Act, the information regarding remuneration to the Management is omitted.

	2013	2012
	DKK'000	DKK'000
3. Depreciation, amortisation and impairment losses		
Amortisation of intangible assets	1.057	1.057
Impairment losses on intangible assets	1.057	0
Depreciation of property, plant and equipment	7.540	8.524
	9.654	9.581

	2013	2012
	DKK'000	DKK'000
4. Other financial income		
Financial income arising from group enterprises	0	3
Other financial income	788	754
	788	757

Notes to consolidated financial statements

	2013	2012
	DKK'000	DKK'000
5. Other financial expenses		
Financial expenses from group enterprises	3.732	3.017
Interest expenses	4	20
Fair value adjustments	0	38
Other financial expenses	533	528
	4.269	3.603
	2013	2012
	DKK'000	DKK'000
6. Tax on ordinary profit/loss for the year		
Tax on current year taxable income	(1.478)	(1.373)
	(1.478)	(1.373)
		Goodwill
		DKK'000
7. Intangible assets		
Cost beginning of year		7.400
Cost end of year		7.400
Amortisation and impairment losses beginning of year		(5.286)
Impairment losses for the year		(1.057)
Amortisation for the year		(1.057)
Amortisation and impairment losses end of year		(7.400)
Carrying amount end of year		0

Notes to consolidated financial statements

	Land and buildings DKK'000	Other fix- tures and fittings, tools and equipment DKK'000	Leasehold improve- ments DKK'000
8. Property, plant and equipment			
Cost beginning of year	78.313	84.169	3.676
Additions	1.088	3.851	111
Disposals	(19)	(2.885)	0
Cost end of year	<u>79.382</u>	<u>85.135</u>	<u>3.787</u>
Depreciation and impairment losses beginning of the year	(11.158)	(70.836)	(2.425)
Depreciation for the year	(1.656)	(5.736)	(148)
Reversal regarding disposals	17	2.729	0
Depreciation and impairment losses end of the year	<u>(12.797)</u>	<u>(73.843)</u>	<u>(2.573)</u>
Carrying amount end of year	<u>66.585</u>	<u>11.292</u>	<u>1.214</u>
		<u>2013</u>	<u>2012</u>
		DKK'000	DKK'000
9. Change in working capital			
Increase/decrease in inventories		10.982	(4.735)
Increase/decrease in receivables		14.172	34.913
Increase/decrease in trade payables etc		(9.392)	(33.905)
		<u>15.762</u>	<u>(3.727)</u>
		<u>2013</u>	<u>2012</u>
		DKK'000	DKK'000
10. Unrecognised rental and lease commitments			
Commitments under rental agreements or leases until expiry		<u>74.423</u>	<u>80.899</u>

11. Contingent liabilities

Euromaster DK Holding A/S serves as an administration company in a Danish joint taxation arrangement. According to the joint taxation provisions of the Danish Corporation Tax Act, the Company is therefore liable from the financial year 2013 for income taxes etc. for the jointly taxed companies and also for obligations, if any, relating to the withholding of tax on interest, royalties and dividends for these companies.

Notes to consolidated financial statements

12. Consolidation

Name and registered office of the Parent preparing consolidated financial statements for the largest group:

Compagnie Générale des Etablissements Michelin, France

Parent income statement for 2013

	<u>Notes</u>	<u>2013 DKK'000</u>	<u>2012 DKK'000</u>
Other external expenses		(61)	(15)
Operating profit/loss		(61)	(15)
Income from investments in group enterprises		(39.376)	(14.878)
Other financial income	2	54	30
Other financial expenses		0	(25)
Profit/loss from ordinary activities before tax		(39.383)	(14.888)
Tax on profit/loss from ordinary activities		0	0
Profit/loss for the year		<u>(39.383)</u>	<u>(14.888)</u>
Proposed distribution of profit/loss			
Retained earnings		(39.383)	(14.888)
		<u>(39.383)</u>	<u>(14.888)</u>

Parent balance sheet at 31.12.2013

	<u>Notes</u>	<u>2013 DKK'000</u>	<u>2012 DKK'000</u>
Investments in group enterprises		16.186	1.196
Fixed asset investments	3	<u>16.186</u>	<u>1.196</u>
Fixed assets		<u>16.186</u>	<u>1.196</u>
Receivables from group enterprises		1.284	1.834
Receivables		<u>1.284</u>	<u>1.834</u>
Current assets		<u>1.284</u>	<u>1.834</u>
Assets		<u><u>17.470</u></u>	<u><u>3.030</u></u>

Parent balance sheet at 31.12.2013

	<u>Notes</u>	<u>2013 DKK'000</u>	<u>2012 DKK'000</u>
Contributed capital	4	6.000	5.000
Retained earnings		<u>(22.368)</u>	<u>(1.985)</u>
Equity		<u>(16.368)</u>	<u>3.015</u>
Provisions for investments in group enterprises	5	<u>33.822</u>	<u>0</u>
Provisions		<u>33.822</u>	<u>0</u>
Other payables		<u>16</u>	<u>15</u>
Current liabilities other than provisions		<u>16</u>	<u>15</u>
Liabilities other than provisions		<u>16</u>	<u>15</u>
Equity and liabilities		<u><u>17.470</u></u>	<u><u>3.030</u></u>
Going concern	1		
Contingent liabilities	6		
Related parties with control	7		
Ownership	8		

Parent statement of changes in equity for 2013

	Contri- buted capi- tal DKK'000	Retained earnings DKK'000	Total DKK'000
Equity beginning of year	5.000	(1.985)	3.015
Increase of capital	1.000	19.000	20.000
Profit/loss for the year	0	(39.383)	(39.383)
Equity end of year	6.000	(22.368)	(16.368)

Notes to parent financial statements

1. Going concern

Due to loss for the year 2013 the entire share capital is lost, and the Company is thus compromised by section 119 of the Danish Financial Statsments Act. In financial year 2014 the share capital will be increased by payment in cash of a total at least 64,000 k.DKK from the parent Company.

	2013 DKK'000	2012 DKK'000
2. Other financial income		
Financial income arising from group enterprises	54	30
	54	30

	2013 DKK'000	2012 DKK'000
Tax on current year taxable income	(1)	0
Change in deferred tax for the year	1	0
	0	0

	Investments in group enter- prises DKK'000
3. Fixed asset investments	
Cost beginning of year	274.472
Additions	30.000
Cost end of year	304.472
Revaluations beginning of year	(273.276)
Share of profit/loss for the year	(39.376)
Dividend	(10.000)
Other adjustments	34.366
Revaluations end of year	(288.286)
Carrying amount end of year	16.186

Other adjustments include offsetting of the negative value of investments in group enterprises in receivables from group enterprises. In addition, other adjustments include transfer of further negative value of investments in group enterprises to provision for investments in group enterprises.

Notes to parent financial statements

	<u>Number</u>	<u>Par value DKK'000</u>	<u>Nominal value DKK'000</u>
4. Contributed capital			
Ordinary shares	1	6.000	6.000
	1		6.000

	<u>2013 DKK'000</u>	<u>2012 DKK'000</u>	<u>2011 DKK'000</u>	<u>2010 DKK'000</u>	<u>2009 DKK'000</u>
Changes in contributed capital					
Contributed capital beginning of year	5.000	5.000	5.000	5.000	5.000
Increase of capital	1.000	0	0	0	0
Contributed capital end of year	6.000	5.000	5.000	5.000	5.000

5. Provisions for investments in group enterprises

The value of group enterprises with negative equity is recognised under provisions, because Euromaster DK Holding A/S has a legal or constructive obligation to cover the liabilities of the relevant enterprise.

The provisions for investments in group enterprises amount to 34.366 k.DKK.

6. Contingent liabilities

The Company serves as an administration company in a Danish joint taxation arrangement. According to the joint taxation provisions of the Danish Corporation Tax Act, the Company is therefore liable from the financial year 2013 for income taxes etc. for the jointly taxed companies and also for obligations, if any, relating to the withholding of tax on interest, royalties and dividends for these companies.

7. Related parties with control

The following related parties have a controlling interest in Euromaster DK Holding A/S:

<u>Name</u>	<u>Registered office</u>	<u>Basis of influence</u>
Compagnie Générale des Etablissements Michelin	France	Ultimate Parent Company
Eurodrive Services and Distribution N.V.	Holland	Group Enterprise, controlling shareholder

Notes to parent financial statements

8. Ownership

The Company has registered the following shareholders to hold more than 5% of the voting share capital or of the nominal value of the share capital:

Eurodrive Services and Distribution N.V., Netherlands.