

Acme Smoked Fish of Denmark ApS.

Gartnervænget 31, 6855 Outrup
CVR No.: 41 90 61 62

Annual Report 2025

1 January - 31 December

The Annual Report has been presented and adopted at the
Company's Annual General Meeting on 17 March 2026

David Caslow

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The BDO logo is positioned on a large red triangular graphic that points towards the bottom right corner of the page. The logo itself consists of the letters 'BDO' in a bold, white, sans-serif font, with a horizontal line underneath the letters.

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Company Details

Company	Acme Smoked Fish of Denmark ApS. Gartnervænget 31 6855 Outrup
	CVR No.: 41 90 61 62
	Established: 30 November 2020
	Municipality: Varde
	Financial Year: 1 January - 31 December
Executive Board	David Caslow Adam Caslow
Auditor	BDO Statsautoriseret Revisionspartnerselskab Dokken 8 6700 Esbjerg

Management's Statement

Today the Executive Board have discussed and approved the Annual Report of Acme Smoked Fish of Denmark ApS. for the financial year 1 January - 31 December 2025.

The Annual Report is presented in accordance with the Danish Financial Statements Act.

In our opinion the Financial Statements give a true and fair view of the Company's assets, liabilities and financial position at 31 December 2025 and of the results of the Company's operations for the financial year 1 January - 31 December 2025.

The Management Commentary includes in our opinion a fair presentation of the matters dealt with in the Commentary.

We recommend the Annual Report be approved at the Annual General Meeting.

Outtrup, 17 March 2026

Executive Board

David Caslow

Adam Caslow

Independent Auditor's Report

To the Shareholder of Acme Smoked Fish of Denmark ApS.

Opinion

We have audited the Financial Statements of Acme Smoked Fish of Denmark ApS. for the financial year 1 January - 31 December 2025, which comprise income statement, Balance Sheet, statement of changes in equity, notes and a summary of significant accounting policies. The Financial Statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the Financial Statements give a true and fair view of the assets, liabilities and financial position of the Company at 31 December 2025 and of the results of the Company's operations for the financial year 1 January - 31 December 2025 in accordance with the Danish Financial Statements Act.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code), together with the ethical requirements that are relevant to our audit of the Financial Statements in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our conclusion.

Management's Responsibilities for the Financial Statements

Management is responsible for the preparation of Financial Statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such Internal control as Management determines is necessary to enable the preparation of Financial Statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

Independent Auditor's Report

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Plan and perform the audit of the Financial Statements to obtain sufficient appropriate audit evidence regarding the consolidated financial information of the entities or business units as a basis for forming an opinion on the Financial Statements. We are responsible for the direction, supervision and review of the audit work performed. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on Management Commentary

Management is responsible for Management Commentary.

Our opinion on the Financial Statements does not cover Management Commentary, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read Management Commentary and, in doing so, consider whether Management Commentary is materially inconsistent with the Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management Commentary provides the information required under the Danish Financial Statements Act.

Independent Auditor's Report

Based on the work we have performed, we conclude that Management Commentary is in accordance with the Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of Management Commentary.

Esbjerg, 17 March 2026

BDO Statsautoriseret Revisionspartnerselskab
CVR no. 45 71 93 75

Mikael Grosbøl	Christian Holdensen
State Authorised Public Accountant	State Authorised Public Accountant
MNE no. mne33707	MNE no. mne49072

Management Commentary

Principal activities

The Company's main activity is owning shares in Companies.

Income Statement 1 January - 31 December

	Note	2025 DKK	2024 DKK
Income from investments in associates		1.834.606	6.799.949
Other external expenses		-60.659	-77.813
Operating profit		1.773.947	6.722.136
Other financial income	1	629.349	762.550
Other financial expenses		-11.408	-2.971
Profit before tax		2.391.888	7.481.715
Tax on profit/loss for the year	2	-123.420	-150.913
Profit for the year		2.268.468	7.330.802
Proposed distribution of profit			
Allocation to reserve for net revaluation under the equity method		1.834.606	6.799.949
Retained earnings		433.862	530.853
Total		2.268.468	7.330.802

Balance Sheet at 31 December

Assets

	Note	2025 DKK	2024 DKK
Investments in associates		27.751.644	31.417.038
Other receivables		0	1.225.000
Financial non-current assets	3	27.751.644	32.642.038
Non-current assets		27.751.644	32.642.038
Receivables from associated enterprises		13.697.417	21.174.925
Other receivables		144.667	117.313
Receivables		13.842.084	21.292.238
Cash and cash equivalents		3.214.920	1.842.612
Current assets		17.057.004	23.134.850
Assets		44.808.648	55.776.888

Equity and liabilities

Share capital		40.000	40.000
Reserve for net revaluation under the equity method		9.001.644	12.667.038
Retained earnings		16.982.584	11.048.722
Equity		26.024.228	23.755.760
Debt to Group companies		18.675.000	31.875.000
Corporation tax payable		109.420	146.128
Current liabilities		18.784.420	32.021.128
Liabilities		18.784.420	32.021.128
Equity and liabilities		44.808.648	55.776.888

Staff costs 4

Equity

DKK	Share capital	Reserve for net revaluation under the equity method	Retained earnings	Total
Equity at 1 January 2025	40.000	12.667.038	11.048.722	23.755.760
Proposed profit allocation		1.834.606	433.862	2.268.468
Transfers				
Receiv./decl. dividend		-5.500.000	5.500.000	0
Equity at 31 December 2025	40.000	9.001.644	16.982.584	26.024.228

Notes

	2025 DKK	2024 DKK
1 Other financial income		
Interest income from group enterprises	626.596	735.050
Other interest income	2.753	27.500
	629.349	762.550

2 Tax on profit/loss for the year		
Calculated tax on taxable income of the year	123.420	149.974
Adjustment of tax in previous years	0	939
	123.420	150.913

3 | Financial non-current assets

DKK	Investments in associates	Other receivables
Cost at 1 January 2025	18.750.000	1.225.000
Disposals	0	-1.225.000
Cost at 31 December 2025	18.750.000	0
Revaluation at 1 January 2025	12.667.038	0
Dividend	-5.500.000	0
Profit/loss for the year	1.834.606	0
Revaluation at 31 December 2025	9.001.644	0
Carrying amount at 31 December 2025	27.751.644	0

Investments in associates

Name and domicil	Ownership
Norlax A/S, Outrup	50 %

4 | Staff costs

Average number of full time employees	0	0
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The Entity has no employees other than the Executive Board. The Executive Officer has not received any remuneration.

Accounting Policies

The Annual Report of Acme Smoked Fish of Denmark ApS. for 2025 has been presented in accordance with the provisions of the Danish Financial Statements Act for enterprises in reporting class B and certain provisions applying to reporting class C.

The format of the income statement has been adjusted to the Company's activities as a holding Company. The Annual Report is prepared consistently with the accounting principles applied last year.

Income Statement

Other external expenses

Other external expenses include cost of administration etc.

Income from investments in associates

The Income Statement of the Parent Company recognises the proportional share of the results of associates determined according to the Parent Company's accounting policies and after full elimination of intercompany profits/losses and deduction of amortisation of goodwill. resulting from purchase price allocation at the date of acquisition, is recognised in the Parent Company's Income Statement.

Profits from sale are recognized, if the economic rights related to the sold associates are transferred. However, not before the profit is realised or regarded as realisable. Moreover, realised losses besides impairments are recognised when they are demonstrated.

Financial income and expenses

Financial income and expenses include interest income and expenses, as well as charges and allowances under the tax-on-account scheme, etc. Financial income and expenses are recognised by the amounts that relate to the financial year. Interest income and expenses are calculated on amortised cost prices.

Tax

The tax for the year, which consists of the current tax for the year and changes in deferred tax, is recognised in the Income Statement by the share that may be attributed to the profit for the year, and is recognised directly in equity by the share that may be attributed to entries directly to equity.

Accounting Policies

Balance Sheet

Financial non-current assets

Investments in associates are measured in the Parent Company Balance Sheet under the equity method, which is regarded as a method of measuring/consolidation.

Investments in associates are measured in the Balance Sheet at the proportional share of the enterprises' carrying Equity value, calculated in accordance with the Parent Company's accounting policies with deduction or addition of unrealised intercompany profits or losses, and with addition of remaining additional values and goodwill calculated according to the acquisition method. Negative goodwill is recognised in the Income Statement upon acquisition of the Equity interest. Where the negative goodwill is related to takeover of contingent liabilities, the negative goodwill is not recognised before the contingent liabilities are settled or cancelled.

Received dividend is deducted in the carrying amount of the equity investment.

Net revaluation of investments in associates is transferred under equity to reserve for net revaluation under the equity value method to the extent that the carrying amount exceeds the acquisition value.

Investments in associates with negative equity value are measured at DKK 0. Any receivables with these companies are written off, to the extent that the receivable is uncollectible from a specifically assessed indication of impairment. To the extent that the Parent Company has a legal or actual obligation to cover a negative balance which exceeds the receivable, the remainder is recognised under provisions for liabilities.

Impairment of fixed assets

The carrying amount of fixed assets are valued on an annual basis for indications of impairment other than that reflected by amortisation and depreciation.

In the event of impairment indications, an impairment test is made for each asset or group of assets, respectively. If the recoverable amount is lower than the carrying amount, the asset is written down to the carrying amount.

The recoverable amount is calculated at the higher of the capital value and the sales value less expected costs of a sale. The capital value is determined as the Company's share in the current value of the net cash flows which the subsidiary is expected to generate through its activities and from sale of assets after the end of their useful lives. A discount rate is used which reflects the risk-free market rate and the owners' minimum return on interest requirements for similar assets. The growth rate in the terminal period is determined in accordance with the standards within the industry.

Receivables

Receivables are measured at amortised cost which usually corresponds to nominal value. The value is written down to meet expected losses.

Accounting Policies

Tax payable and deferred tax

Current tax liabilities and receivable current tax are recognised in the Balance Sheet as the calculated tax on the taxable income for the year, adjusted for tax on the taxable income for previous years and taxes paid on account.

Deferred tax is measured on the temporary differences between the carrying amount and the tax value of assets and liabilities.

Deferred tax assets, including the tax value of tax loss carryforwards, are measured at the amount at which the asset is expected to be used within a reasonable number of years, either by setoff against tax on future earnings or by setoff against deferred tax liabilities within the same legal tax entity.

Deferred tax is measured on the basis of the tax rules and tax rates that under the legislation in force on the Balance Sheet date will be applicable when the deferred tax is expected to crystallise as current tax. Any changes in the deferred tax resulting from changes in tax rates, are recognised in the income statement, except from items recognised directly in equity.

Liabilities

Financial liabilities are recognised at the time of borrowing by the amount of proceeds received less transaction costs. In subsequent periods, the financial liabilities are measured at amortised cost equal to the capitalised value when using the effective interest, the difference between the proceeds and the nominal value being recognised in the Income Statement over the loan period.

The amortised cost of current liabilities corresponds usually to the nominal value.