



**Annual report for the period
1 April 2024 to 31 March 2025**

DCC Energi Center A/S
Nærum Hovedgade 8, DK-2850 Nærum
CVR no. 32 14 17 73

Adopted at the annual general meeting on 25
June 2025

Lone Søgaard Lundin
chairman

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Statement by management on the annual report

The Board of Directors and executive board have today discussed and approved the annual report of DCC Energi Center A/S for the financial year 1 April 2024 - 31 March 2025.

The annual report is prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the company's financial position at 31 March 2025 and of the results of the company's operations for the financial year 1 April 2024 - 31 March 2025.

In our opinion, management's review includes a fair review of the matters dealt with in the management's review.

Management recommends that the annual report should be approved by the company in general meeting.

Nærum, 25 June 2025

Executive board

Daniel Hedegaard Andersen
Director

Board of Directors

Christian Frederik Heise
chairman

Michael Kruse Bak

Daniel Hedegaard Andersen

Susanne Riis Vang

Lone Søgaard Lundin

Independent auditor's report

To the shareholder of DCC Energi Center A/S

Opinion

We have audited the financial Statements of DCC Energi Center A/S for the financial year 1 April 2024 - 31 March 2025 comprising, income statement, balance sheet, statement of change in equity, and notes including accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the company's assets, liabilities and financial position at 31 March 2025, and of the results of the company's operations for the financial year 1 April 2024 - 31 March 2025 in accordance with the Danish Financial Statements Act.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report.

We are independent of the company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these rules and requirements and the IESBA Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Management's responsibility for the financial statements

Management is responsible for the preparation of financial statements, that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control that management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance as to whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements in Denmark will always detect a material misstatement when it exists. Misstatements may arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of financial statement users made on the basis of these financial statements.

Independent auditor's report

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also

- identify and assess the risks of material misstatement of the company financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- conclude on the appropriateness of management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Independent auditor's report

Statement on Management's review

Management is responsible for Management's review.

Our opinion on the financial statements does not cover the Management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the Management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the Management's review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of the Management's review.

Copenhagen, 25 June 2025

KPMG
Statsautoriseret Revisionspartnerselskab
CVR no. 25 57 81 98

David Olafsson
State Authorised Public Accountant
MNE no. mne19737

Company details

The company DCC Energi Center A/S
Nærum Hovedgade 8
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Telephone: +45 45580100

Website: www.dccenergi.dk

CVR no.: 32 14 17 73

Reporting period: 1 April 2024 - 31 March 2025

Domicile: Rudersdal

Board of Directors Christian Frederik Heise, chairman
Michael Kruse Bak
Daniel Hedegaard Andersen
Susanne Riis Vang
Lone Søgaard Lundin

Executive board Daniel Hedegaard Andersen, director

Auditors KPMG
Statsautoriseret Revisionspartnerselskab
Dampfærgevej 28
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Lawyers Accura Advokataktieselskab
Alexandriagade 8
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Bankers Danske Bank
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DK-1577 København V

Financial highlights

Seen over a 5-year period, the development of the Company may be described by means of the following financial highlights:

	<u>2024/25</u>	<u>2023/24</u>	<u>2022/23</u>	<u>2021/22</u>	<u>2020/21</u>					
	DKK'000	DKK'000	DKK'000	DKK'000	DKK'000					
Key figures										
Profit/loss										
Gross profit/loss	184,466	163,350	142,372	126,547	122,799	Gross profit/loss	Gross profit/loss	Gross profit/loss	Gross profit/loss	Gross profit/loss
Profit/loss before net financials	11,077	9,412	9,770	9,819	11,083					
Net financials	393	106	-284	-387	-642					
Profit/loss for the year	8,783	4,476	7,186	7,173	8,055					
Balance sheet										
Balance sheet total	99,617	85,779	76,302	71,907	61,451					
Investment in property, plant and equipment	12,922	9,027	10,543	12,057	12,448					
Equity	25,551	16,768	19,292	19,106	19,433					
Number of employees	169	169	147	130	128	Number of employees	Number of employees	Number of employees	Number of employees	Number of employees
Financial ratios										
Return on assets	11.9%	11.6%	13.2%	14.7%	13.2%					
Solvency ratio	25.6%	19.5%	25.3%	26.6%	31.6%					
Return on equity	41.5%	24.8%	37.4%	37.2%	41.5%					

For definitions of the financial ratios see the summary of significant accounting policies.

Management's review

Business review

DCC Energi Center A/S performs sales, distribution and administration for the affiliates DCC Energi Danmark A/S, DCC Energiservice Center A/S, DCC Energi Mobility A/S and DCC & Shell Aviation A/S for the purpose of the companies' sale of energy products to their customer segments.

Further, we have entered into agreement with the affiliates Flogas Sverige AB and Flogas Norge AS on the handling of their back-office functions with services within IT operations and administration.

As part of DCC Energi we benefit from being a reliable and experienced full-service energy provider dedicated to deliver quality energy solutions and best in class customer service.

The Energy behind the future

We have always been a stable, trustworthy, and competent energy provider, dedicating our energy to energy for many years. Now, it is time to direct that energy towards the future.

A future where more sustainable options, alongside our existing products, ensure that we remain a relevant supplier in the Danish energy market.

Our ambition is to develop our operations towards new forms of energy to meet our customers' future needs. As the ongoing energy transition progresses, we continuously expand our portfolio with new products and solutions.

Our purpose: Helping everyone move forward in the energy transition

As part of our 2030 strategy, we have defined a purpose to support the journey towards a more sustainable future both within and beyond DCC Energi.

We believe it is our responsibility as an energy provider to create an energy society that keeps pace with the times – an energy society driven by the energy transition. Our purpose is to help everyone move forward in this energy transition.

We also recognize that energy comes in many forms and that decisions impacting daily life can involve numerous considerations. Therefore, we strive to support everyone in progressing through this energy transition so that together we can shape the future. Success in the energy transition requires that we succeed together.

It is our foremost task to support all our customers with energy solutions that both challenge and inspire change. Their ambitions are what will drive our company in a more sustainable direction, allowing us to shape the future together.

Management's review

Building the future together

We believe that sustainable change must be a collaborative effort involving our society, employees, and customers. We aim to contribute positively to the communities we are part of, ensure the well-being of our employees, and support our customers in advancing the energy transition respecting their unique paths and the challenges they face in the energy transition.

We know the end goal: a 100% energy transition in Denmark by 2050. Accordingly, we have established concrete targets and action plans that we regularly review to help shape a more sustainable future together.

Sustainability as a strategic driver

We are committed to contributing to a more sustainable future. For us, sustainability is not a standalone area. As a major energy supplier, sustainability is integrated into our 2030 strategy and into the way we conduct business with our customers. Sustainability is therefore embedded in our strategic objectives, particularly concerning the launch and marketing of new products and services. This approach ensures our customers achieve a lower carbon footprint moving forward.

Our approach to sustainability is based on the ESG framework (Environment, Social, and Governance) with the goal of promoting sustainable development in Denmark. This includes reducing CO2 emissions from our products, ensuring a diverse workplace, and conducting business responsibly and safely.

Actions toward 2030

To meet both internal and external expectations, our sustainability strategy focuses on four key areas.

- Climate change and energy transition
- Safety and environmental protection
- People and social
- Governance

Each of these areas contains ambitious 2030 targets aligned with ESG principles, and the UN Sustainable Development Goals aimed at promoting sustainable development. Where annual milestones apply, these will be specified in the individual targets. They are supported by action plans, ensuring we achieve our goals by 2030.

For further information, please refer to our Sustainability Strategy available on our website: <https://www.dccenergi.dk/hvem-vi-er/baeredygtighed/>

Initiatives in the current financial year

During the current financial year, we have taken an important step in our company's development by expanding our product portfolio to include electricity. This addition marks our transformation into a full-service energy partner, now capable of covering the entire spectrum of our customers' energy needs from electricity to liquid fuels and innovative solutions for the future.

Management's review

This development allows our customers to consolidate their energy needs with a single supplier, making it simpler and more efficient to choose more sustainable solutions. Whether it concerns transport, heating, or power supply, we now offer flexible and competitive energy solutions that make it easier to make more sustainable choices

Additionally, we have increased our efforts to integrate more renewable energy into our product portfolio, reinforcing our ambition to contribute to the energy transition.

The energy partner of the future

At the same time, we are working to ensure our energy solutions meet future requirements so we can contribute to a more sustainable development in Denmark. This involves not only delivering products and services that reduce CO2 emissions but also fostering long-term partnerships that promote innovation and responsibility.

We believe we can make a difference by combining our many years of experience with a forward-looking approach. Through close collaboration with our customers and a strong internal culture, we aim to be a driving force in the energy transition while ensuring more sustainable choices for all stakeholders.

Recognition and measurement uncertainties

The preparation of the financial statements requires management to apply accounting policies and make estimates and assumptions that affect the reported amounts of assets, liabilities, income, and expenses. These estimates and assumptions are based on historical experience and other relevant factors that management considers reasonable under the given circumstances.

By their nature, estimates are subject to a degree of uncertainty, and actual results may differ from those estimates. The estimates and assumptions that involve a higher risk of material adjustment to the carrying amounts of assets and liabilities are described in the notes to the financial statements.

Unusual matters

The financial position at 31 March 2025 and the results of its operations for the financial year ended 31 March 2025 are not affected by any unusual matters.

Financial review

The income statement for the year ended 31 March 2025 shows a profit of DKK'000 8,783, and the balance sheet at 31 March 2025 shows equity of DKK'000 25,551.

In general, the activities carried out in 2024/25 in related companies were on the same level as 2023/24. We expected a profit before tax around DKK'000 10,000 and the profit before tax in 2024/25 was DKK'000 11,470.

The company's liquidity and financial position were strong at the end of the year.

Management's review

Management considers the financial performance satisfactory and remains committed to executing the company's strategy.

Significant events occurring after the end of the financial year

No events have occurred after the balance sheet date which could significantly affect the company's financial position.

Research and development

We do not engage in research and development activities.

Strategy

Aligned with the strategy of DCC Energi, our focus is on providing services to related companies in the form of the operation of the retail-network, sales and delivery of energy solutions for aviation, industrial, transport, agricultural and business entities and consumers in Denmark. Likewise, it is part of our strategy to deliver efficient back-office solutions to other DCC group entities in Scandinavia.

Our goal is to shape an organization where growth and core competencies pave the way for everything we do. The employees' well-being and development are central to our future, and a solid onboarding is the foundation for a successful career in our company. We improve continuously our infrastructure to ensure compliance with regulations, increase efficiency and ensure transparency.

It is our ambition to create a dynamic and inclusive workplace that attracts and retains skilled and committed employees. We are dedicated to clearly communicating our offerings to employees and building their pride in the company as a strong employee brand. Our effort involves consistent branding, improvement of employee benefits and a strengthened effort to promote inclusion and diversity.

The DCC Energi's 2030 strategy is anchored around four success factors that are central to achieving both own and the external expectations.

Customers

We aim to be our customers' trusted partner in the energy transition, where we with optimism, credibility and a human approach create real value through new solutions and new possibilities.

People

People are our most important resource in the energy transformation and our future growth, which is why we through a people-focused approach constantly working to attract, develop and retain talented people and dedicated employees.

CO2 reduction

We take responsibility for the climate by being active in reducing CO2 emissions from our products and services. Through innovation and smarter energy solutions we will contribute to a more sustainable and greener future.

Management's review

Technology

We consider technology to be a central element in achieving our goals and strength our growth. By delivering innovative, digital and customer-oriented IT solutions we can improve the customer experience, optimize internal processes and effectively attract, engage and retain customers.

Objectives and outlook for the coming year

We expect the traditional fuel market to continue undergoing significant change driven by the energy transition and the shift toward electrification, resulting in a continued decline in the traditional fuel market.

In the coming year we will continue to provide sales, distribution, and administrative services to affiliated companies within DCC Energi as well as deliver efficient back-office solutions to other DCC group entities in Scandinavia. Accordingly, the company's outlook is closely linked to the strategic development and operational activity of these entities.

We are expected to maintain a stable activity level as we continue to support group companies in their transition toward greener energy solutions, expansion of eMobility infrastructure, and adaptation to shifting market dynamics. As the energy sector continues to undergo significant transformation driven by electrification and a declining demand for traditional fuels, we will remain focused on delivering efficient and reliable support to ensure operational excellence across the group.

We also closely monitor the impact of geopolitical developments on operations and supply chains in order to adapt support functions accordingly.

For the coming year, the activity level and financial result are expected to be in line with this year's, supported by internal efficiency measures and a continued focus on delivering high-quality services to affiliated. Profit before tax is forecast to be in the range of DKK'000 10,000 to DKK'000 12,000.

Market outline

As we only provide services to companies operating in the energy market, the market conditions for the company are based on the general market conditions in the energy sector and the activities carried out in related companies.

The Danish energy and mobility market is undergoing a significant transformation, largely shaped by the energy transition and the shift toward electrification. Fuel consumption is declining steadily, as demand moves away from traditional fossil fuels and toward more sustainable energy solutions.

This transition is driven by new regulatory requirements mandating a higher share of bio-based content in fuel products, as well as national and EU-level political targets aimed at reducing transport-related emissions. In particular, the growing share of electric vehicles in the Danish car fleet, supported by tax incentives and the expansion of public charging infrastructure, is reshaping the operational landscape for energy companies.

Management's review

In this context, our affiliated companies are adapting their offerings to meet new market demands by expanding into eMobility, sustainable fuels, and energy infrastructure. As a provider of sales, distribution, and administrative services to these companies, we anticipate continued changes in activity patterns and support needs as they respond to the shifting regulatory and commercial environment.

Income statement 1 April - 31 March

	Note	2024/25 DKK'000	2023/24 DKK'000
Gross profit		184,466	163,350
Staff costs	2	<u>-162,092</u>	<u>-144,160</u>
Profit/loss before amortisation/depreciation and impairment losses		22,374	19,190
Amortisation, depreciation and impairment of intangible assets and property, plant and equipment	3	<u>-11,297</u>	<u>-9,778</u>
Profit/loss before net financials		11,077	9,412
Financial income	4	905	408
Financial costs	5	<u>-512</u>	<u>-302</u>
Profit/loss before tax		11,470	9,518
Tax on profit for the year	6	<u>-2,687</u>	<u>-5,042</u>
Profit/loss for the year		<u>8,783</u>	<u>4,476</u>
Transferred to reserve for development expenditure		-1,427	3,578
Retained earnings		<u>10,210</u>	<u>898</u>
		<u>8,783</u>	<u>4,476</u>

Balance sheet 31 March

	<u>Note</u>	<u>2024/25</u>	<u>2023/24</u>
		DKK'000	DKK'000
Assets			
Completed development projects		13,605	11,026
Goodwill		0	83
Development projects in progress		<u>1,545</u>	<u>5,952</u>
Intangible assets	7	<u>15,150</u>	<u>17,061</u>
Other fixtures and fittings, tools and equipment		1,245	1,554
Leasehold improvements		0	9
Right-of-use assets		<u>11,679</u>	<u>7,464</u>
Tangible assets	8	<u>12,924</u>	<u>9,027</u>
Total non-current assets		<u>28,074</u>	<u>26,088</u>
Trade receivables		0	75
Receivables from affiliated entities		53,553	47,841
Other receivables		7,842	2,712
Deferred tax asset	9	4,030	4,494
Prepayments		<u>6,118</u>	<u>4,569</u>
Receivables		<u>71,543</u>	<u>59,691</u>
Total current assets		<u>71,543</u>	<u>59,691</u>
Total assets		<u>99,617</u>	<u>85,779</u>

Balance sheet 31 March

	<u>Note</u>	<u>2024/25</u>	<u>2023/24</u>
Equity and liabilities			
Contributed capital		502	502
Reserve for development expenditure		11,816	13,243
Retained earnings		<u>13,233</u>	<u>3,023</u>
Equity		<u>25,551</u>	<u>16,768</u>
Lease liabilities		<u>5,417</u>	<u>4,207</u>
Total non-current liabilities	10	<u>5,417</u>	<u>4,207</u>
Short-term part of long-term debt	10	6,263	3,386
Trade payables		13,237	10,054
Payables to affiliated entities		133	484
Joint taxation contributions payable		3,372	11,978
Other payables		<u>45,644</u>	<u>38,902</u>
Total current liabilities		<u>68,649</u>	<u>64,804</u>
Total liabilities		<u>74,066</u>	<u>69,011</u>
Total equity and liabilities		<u>99,617</u>	<u>85,779</u>

Statement of changes in equity

	Contributed capital	Reserve for development expenditure	Retained earnings	Total
Equity at 1 April 2024	502	13,243	3,023	16,768
Net profit/loss for the year	0	-1,427	10,210	8,783
Equity at 31 March 2025	502	11,816	13,233	25,551

The contributed capital consists of shares of nom. DKK 1 and multiple hereof. The capital is split into nom. 502.000 shares. The shares are not divided into share classes.

No changes have been made to the share capital for the last 5 years.

1 Accounting policies

The annual report of DCC Energi Center A/S for 2024/25 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to medium-sized enterprises of reporting class C.

The accounting policies applied are consistent with those of last year.

The annual report for 2024/25 is presented in DKK'000.

Basis of recognition and measurement

Income is recognised in the income statement as earned, including value adjustments of financial assets and liabilities. All expenses, including amortisation, depreciation and impairment losses, are also recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits will flow to the company and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow from the company and the value of the liability can be measured reliably.

On initial recognition, assets and liabilities are measured at cost. On subsequent recognition, assets and liabilities are measured as described below for each individual accounting item.

Certain financial assets and liabilities are measured at amortised cost using the effective interest method. Amortised cost is calculated as the historic cost less any installments and plus/less the accumulated amortisation of the difference between the cost and the nominal amount.

On recognition and measurement, allowance is made for predictable losses and risks which occur before the annual report is presented and which confirm or invalidate matters existing at the balance sheet date.

Income statement

Gross profit

In pursuance of section 32 of the Danish Financial Statements Act, the company does not disclose its revenue.

Gross profit reflects an aggregation of revenue and other operating income less other external expenses.

Revenue from sale of services is recognised in the income statement when the sale has taken place and delivery has been made.

1 Accounting policies

Other external expenses

Other external expenses include expenses related to distribution, sale, advertising, administration, premises, bad debts, etc.

Staff costs

Staff costs include wages and salaries, including compensated absence and pensions, as well as other social security contributions, etc. made to the entity's employees. The items is net of refunds made by public authorities.

Amortisation, depreciation and impairment losses

Amortisation, depreciation and impairment losses comprise the year's amortisation, depreciation and impairment of intangible assets and property, plant and equipment.

Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts relating to the financial year. Net financials include interest income and expenses, financial expenses relating to leases, realised and unrealised foreign currency transactions, and surcharges and allowances under the advance-payment-of-tax scheme, etc.

Tax on profit for the year

The company is subject to the Danish rules on compulsory joint taxation.

On payment of joint taxation contributions, the current Danish income tax is allocated between the jointly taxed entities in proportion to their taxable income. Entities with tax losses receive joint taxation contributions from entities that have been able to use tax losses to reduce their own taxable profits.

Tax for the year, which comprises the current tax charge for the year and changes in the deferred tax charge, is recognised in the income statement as regards the portion that relates to the profit/loss for the year and directly in equity as regards the portion that relates to entries directly in equity.

Balance sheet

Intangible assets

Goodwill

Acquired goodwill is measured at cost less accumulated amortisation and impairment losses.

Goodwill is amortised over the expected economic life of the asset, measured by reference to management's experience in the individual business segments. Goodwill is amortised on a straight-line basis over the amortisation period, which is 10 years. The amortisation period is based on the assessment that the entities in question are strategically acquired entities with a strong market position and a long-term earnings profile.

1 Accounting policies

Development projects

Developments projects recognised in the balance sheet are measured at cost less accumulated amortisation and impairment losses.

Following the completion of the development work, development costs are amortised on a straight-line basis over the estimated useful life. The amortisation period is usually 3-5 years.

An amount corresponding to recognised development costs is tied up in a special reserve under equity called "Reserve for development costs". The amount is tied up in a special reserve which is unavailable for dividend distribution or the distribution of losses. If recognised development costs are sold or in some other way are excluded from the Company's operations, the reserve will be reduced or dissolved. This will take place in the form of direct transfer to distributable reserves under equity. If recognised development costs are written down, part of the reserve for development costs is to be reversed. The part to be reversed is equivalent to the write-down of development costs. If write-down of development costs are subsequently reversed, the reserve for development costs will subsequently be re-established. In addition, the reserve for development costs will be reduced by amortisation made. Accordingly, the reserve will not exceed the amount recognised as developments costs in the balance sheet.

Tangible assets

Items of plant and machinery and fixtures and fittings, tools and equipment are measured at cost less accumulated depreciation and impairment losses.

The depreciable amount is cost less the expected residual value at the end of the useful life.

Cost comprises the purchase price and any costs directly attributable to the acquisition until the date when the asset is available for use.

Straight-line depreciation is provided on the basis of the following estimated useful lives of the assets:

Useful life

Other fixtures and fittings, tools and equipment 3-5 years

Leasehold improvements 1-10 years

The useful life and residual value are re-assessed annually. A change is accounted for as an accounting estimate, and the impact on amortisation/depreciation is recognised going forward.

Gains or losses on the sale of items of property, plant and equipment are recognised in the income statement under other operating income or other operating expenses, respectively.

1 Accounting policies

Leases

The Company recognise a right-of-use asset and a lease liability at the commencement date, for all lease agreements, that the Company has entered into as lessee, except short-term leases and leases of low value asset.

Upon initial recognition, the right-of-use asset is measured at cost corresponding to the lease liability recognised, adjusted for any lease prepayments or directly related costs including any dismantling and restoration costs

The lease liability is initially measured at the present value of the future payments from lease components, discounted using an appropriate incremental DCC borrowing rate. The lease liability is subsequently measured by increasing the carrying amount, to reflect interest and by reducing the carrying amount to reflect the lease payments made. Further lease liabilities are changed when reameasurements are needed, corresponding adjustment is the related right-of-use asset.

In determining the lease period extension, options are only included if it is reasonably certain they will be utilised.

Gain or loss from a lease modification, not accounted for as a separate lease, is recognised in profit and loss.

The right-of-use assets are amortised over its expected leaseperiod, according to the straight-line method.

-Property 3 years

-Fixtures and fittings, tools and equipment 1-5 years

Right-of-use assets and lease liabilities are not recognised for low value lease assets or leases with a lease term of 12 months or less. These are recognised as an expense on a straight-line basis over the term of the lease.

In accounting for lease contracts, various judgements are applied in determining right-of-use assets and lease liabilities. Judgements include assessment of lease periods, utilisation of extension options and applicable discount rates. In addition, significant estimates have been applied in determining these in relation to the implementation of IFRS 16.

Impairment of assets

The carrying amount of intangible assets and property, plant and equipment is tested for impairment, other than what is reflected through normal amortisation and depreciation, on an annual basis.

1 Accounting policies

Where there is evidence of impairment, an impairment test is performed for each individual asset or group of assets. Write-down is made to the lower of the recoverable amount and the carrying amount.

The recoverable amount is the higher of the net present value and the value in use less expected costs to sell. The net present value is determined as the present value of the anticipated net cash flows from the use of the asset or group of assets and the anticipated net cash flows from the disposal of the asset or group of assets after the end of their useful life.

Receivables

Receivables are measured at amortised cost.

An impairment loss is recognised if there is objective evidence that a receivable or a group of receivables is impaired. If there is objective evidence that an individual receivable is impaired, an impairment loss for that individual asset is recognised.

Prepayments

Prepayments recognised under 'Current assets' comprises expenses incurred concerning subsequent financial years.

Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and in hand.

Equity

Dividends

Proposed dividends are disclosed as a separate item under equity. Dividends are recognised as a liability when declared by the annual general meeting of shareholders.

Income tax and deferred tax

Current tax liabilities and current tax receivables are recognised in the balance sheet as the estimated tax on the taxable income for the year, adjusted for tax on the taxable income for previous years and tax paid on account.

Joint taxation contributions payable and receivable are recognised in the balance sheet as 'Joint taxation contributions receivable' or 'Joint taxation contributions payable'.

Deferred tax is measured according to the liability method in respect of temporary differences between the carrying amount of assets and liabilities and their tax base, calculated on the basis of the planned use of the asset and settlement of the liability, respectively. Deferred tax is measured at net realisable value.

1 Accounting policies

Deferred tax is measured according to the tax rules and at the tax rates applicable in the respective countries at the balance sheet date when the deferred tax is expected to crystallise as current tax. Deferred tax adjustments resulting from changes in tax rates are recognised in the income statement, with the exception of items taken directly to equity.

Liabilities

Liabilities, which include trade payables, payables to group entities and other payables, are measured at amortised cost, which is usually equivalent to nominal value.

Foreign currency translation

On initial recognition, foreign currency transactions are translated applying the exchange rate at the transaction date. Foreign exchange differences arising between the exchange rates at the transaction date and at the date of payment are recognised in the income statement as financial income or financial expenses. If foreign currency instruments are considered cash flow hedges, any unrealised value adjustments are taken directly to a fair value reserve under 'Equity'.

Cash flow statement

No cash flow statement has been prepared for the parent company, as the parent company's cash flows are included in the consolidated cash flow statement, see section 86(4) of the Danish Financial Statements Act.

Financial Highlights

Definitions of financial ratios.

Return on assets	$\frac{\text{Profit/loss before financials} \times 100}{\text{Average assets}}$
Solvency ratio	$\frac{\text{Equity at year end} \times 100}{\text{Total assets at year-end}}$
Return on equity	$\frac{\text{Net profit for the year} \times 100}{\text{Average equity}}$

Notes

	<u>2024/25</u>	<u>2023/24</u>
	DKK'000	DKK'000
2 Staff costs		
Wages and salaries	146,993	131,026
Pensions	13,158	11,656
Other social security costs	<u>1,941</u>	<u>1,478</u>
	<u>162,092</u>	<u>144,160</u>
Number of fulltime employees on average	<u>169</u>	<u>169</u>
According to section 98 B(3) of the Danish Financial Statements Act, remuneration to the executive board has not been disclosed.		
3 Amortisation, depreciation and impairment of intangible assets and property, plant and equipment		
Amortisation intangible assets	3,502	2,467
Depreciation tangible assets	<u>7,795</u>	<u>7,311</u>
	<u>11,297</u>	<u>9,778</u>
4 Financial income		
Interest income, affiliated entities	291	92
Other financial income	<u>614</u>	<u>316</u>
	<u>905</u>	<u>408</u>
5 Financial costs		
Other financial costs	110	120
Interest expenses on lease liabilities	<u>402</u>	<u>182</u>
	<u>512</u>	<u>302</u>

Notes

	<u>2024/25</u> DKK'000	<u>2023/24</u> DKK'000
6 Tax on profit for the year		
Current tax for the year	3,372	3,203
Deferred tax for the year	-667	-826
Adjustment of tax concerning previous years	-1,150	6,956
Adjustment of deferred tax concerning previous years	<u>1,132</u>	<u>-4,291</u>
	<u>2,687</u>	<u>5,042</u>

7 Intangible assets

	<u>Completed development projects</u>	<u>Goodwill</u>	<u>Development projects in progress</u>
Cost at 1 April 2024	50,709	814	5,952
Additions for the year	5	0	1,586
Transfers for the year	<u>5,993</u>	<u>0</u>	<u>-5,993</u>
Cost at 31 March 2025	<u>56,707</u>	<u>814</u>	<u>1,545</u>
Impairment losses and amortisation at 1 April 2024	39,683	731	0
Amortisation for the year	<u>3,419</u>	<u>83</u>	<u>0</u>
Impairment losses and amortisation at 31 March 2025	<u>43,102</u>	<u>814</u>	<u>0</u>
Carrying amount at 31 March 2025	<u>13,605</u>	<u>0</u>	<u>1,545</u>
Amortised over	<u>3-5 years</u>	<u>10 years</u>	<u></u>

7 Intangible assets (Fortsat)

Special assumptions regarding development projects and tax assets

Completed development projects comprise development and test of IT software to be used at DCC Energi Danmark A/S, DCC Energiservice Center A/S, DCC Energi Mobility A/S, Flogas Norge AS and Flogas Sverige AB. The IT software has been completed and is in use. Management did not find indication of impairment.

Development projects in progress comprise development and test of IT systems. Costs consist of internal costs in the form of direct costs, external consultants and purchased material registered through the Company's internal project module. Development projects in progress are expected to be available for use during the financial year 2025/26. Management did not find indication of impairment.

8 Tangible assets

	Other fixtures and fittings, tools and equipment	Leasehold improvements	Right-of-use assets
Cost at 1 April 2024	8,512	1,756	25,899
Additions for the year	807	0	11,584
Disposals for the year	<u>0</u>	<u>0</u>	<u>-17,877</u>
Cost at 31 March 2025	<u>9,319</u>	<u>1,756</u>	<u>19,606</u>
Impairment losses and depreciation at 1 April 2024	6,958	1,747	18,434
Depreciation for the year	<u>1,116</u>	<u>9</u>	<u>-10,507</u>
Impairment losses and depreciation at 31 March 2025	<u>8,074</u>	<u>1,756</u>	<u>7,927</u>
Carrying amount at 31 March 2025	<u>1,245</u>	<u>0</u>	<u>11,679</u>
Depreciated over	<u>3-5 years</u>	<u>1-10 years</u>	<u>1-5 years</u>

Notes

	<u>2024/25</u>	<u>2023/24</u>
	DKK'000	DKK'000
9 Provision for deferred tax		
Provision for deferred tax	0	623
Deferred tax recognised in income statement	<u>0</u>	<u>-623</u>
Provision for deferred tax	<u>0</u>	<u>0</u>

Provisions for deferred tax on:

Intangible assets	6,178	0
Tax loss carry-forward	<u>-6,178</u>	<u>0</u>
Deferred tax asset		
Calculated tax asset	<u>4,030</u>	<u>4,494</u>
Carrying amount	<u>4,030</u>	<u>4,494</u>

10 Long term debt

	<u>Long term debt</u>	<u>Long term debt</u>	<u>Instalment next</u>	<u>Debt</u>
	<u>at 1 April 2024</u>	<u>at 31 March</u>	<u>year</u>	<u>outstanding</u>
		2025		after 5 years
Lease liabilities	<u>4,207</u>	<u>5,417</u>	<u>6,263</u>	<u>0</u>
	<u>4,207</u>	<u>5,417</u>	<u>6,263</u>	<u>0</u>

11 Contingent liabilities

The Company is jointly taxed with other Danish entities in the DCC Group and is liable with the other jointly taxed companies for the total corporation tax and any liabilities to pay withholding taxes on interest, royalties and for dividends for the jointly taxed companies.

12 Related parties and ownership structure

Controlling interest

DCC Holding Denmark A/S
Nærum Hovedgade 8, 2850 Nærum

Other related parties

DCC Holding A/S
Nærum Hovedgade 8, 2850 Nærum

DCC Energi Danmark A/S
Nærum Hovedgade 8, 2850 Nærum

DCC Energi Mobility A/S
Nærum Hovedgade 8, 2850 Nærum

DCC & Shell Aviation Denmark A/S
Nærum Hovedgade 8, 2850 Nærum

DCC Biogas Holding A/S
Nærum Hovedgade 8, 2850 Nærum

DCC Energiservice Center A/S
Nærum Hovedgade 8, 2850 Nærum

Flogas Norge AS
Sandakerveien 116, bygg D, 0484 Oslo, Norway

Flogas Sverige AB
Brännkyrkag. 63, 118 22 Stockholm, Sweden

Exertis Captech Denmark ApS
Nærum Hovedgade 8, 2850 Nærum

Solcellekraft AS
Idrettsvegen 103, 5353 Straume

DLG Service A/S
Ballesvej 2, 7000 Fredericia

team energie GmbH & Co. KG
Team Alle 22, 24392 Süderbrarup, Germany

DCC plc
DCC House, Leopardstown Road, Foxrock, Dublin 18, Ireland

Members of the Board of Directors and the Executive Board are mentioned under company details.

12 Related parties and ownership structure (Fortsat)

Transactions

Transactions entered into related parties:

Income from sale to related parties amounts to DKK'000 266,724.

Other external expenses purchased from related parties amounts to DKK'000 16,883.

Financial income from related parties amounts to DKK'000 905.

The Company has a total cash of DKK'000 9,820 included in the DCC Group's international cashpool, which is included in the balance sheet item "Receivables from affiliated entities".

Ownership structure

According to the company's register of shareholders, the following shareholder holds at least 5% of the votes or at least 5% of the share capital:

DCC Holding Denmark A/S
Nærum Hovedgade 8, 2850 Nærum

Consolidated financial statements

The Company's Danish parent companies DCC Holding Denmark A/S and DCC Holding A/S do not prepare consolidated financial statements. The Company is included in the consolidated financial statements of:

DCC plc
DCC House
Leopardstown Road
Foxrock
Dublin 18, Ireland

DCC plc is both largest and smallest group for which consolidated financial statements are prepared. The consolidated financial statements can be obtained at DCC plc's website:

<https://www.dcc.ie/investors/annual-and-sustainability-reports/annual-and-sustainability-reports>

