

Umicore Denmark ApS

Kogle Alle 1
2970 Hørsholm
CVR no. 38 89 23 04

Annual report for 2024

Adopted at the annual general
meeting on 16 June 2025

chairman

Mikkel Nygaard Larsen

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Statement by management on the annual report

The Executive Board have today discussed and approved the Annual Report of Umicore Denmark ApS for the financial year 1 January - 31 December 2024.

The Annual Report has been prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements gives a fair view of the financial position of the Company at 31 December 2024 and the result of its operation for the financial year 1 January - 31 December 2024.

Further, in our opinion, Management's Review includes a fair and true account of the matters dealt with in the Management's Review.

We recommend the adoption of the Annual Report at the Annual General Meeting.

Hørsholm, 16 June 2025

Executive board

Mikkel Nygaard Larsen

Jensen Verhelle

Independent auditor's report

To the shareholder of Umicore Denmark ApS

Opinion

We have audited the financial statements of Umicore Denmark ApS for the financial year 1 January - 31 December 2024, which comprise a summary of significant accounting policies, income statement, balance sheet, statement of changes in equity and notes. The financial statements are prepared under the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the company's financial position at 31 December 2024 and of the results of the company's operations for the financial year 1 January - 31 December 2024 in accordance with the Danish Financial Statements Act.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report. We are independent of the company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) and the additional requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Management's responsibilities for the financial statements

Management is responsible for the preparation of financial statements, that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control as management determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

Independent auditor's report

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

Independent auditor's report

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on management's review

Management is responsible for management's review.

Our opinion on the financial statements does not cover management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read management's review and, in doing so, consider whether management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that management's review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement of management's review.

Copenhagen, 16 June 2025

EY Godkendt Revisionspartnerselskab
CVR no. 30 70 02 28

Jesper Jørn Pedersen
State Authorised Public Accountant
mne21326

Company details

The company

Umicore Denmark ApS
Kogle Alle 1
2970 Hørsholm

CVR no.: 38 89 23 04

Reporting period: 1 January - 31 December 2024

Incorporated: 28 August 2017

Financial year: 7th financial year

Domicile: Rudersdal

Executive board

Mikkel Nygaard Larsen
Jensen Verhelle

Auditors

EY Godkendt Revisionspartnerselskab
Dirch Passers Allé 36
2000 Frederiksberg

Financial highlights

Seen over a 5-year period, the development of the Company may be described by means of the following financial highlights:

	2024	2023	2022	2021	2020
	TDKK	TDKK	TDKK	TDKK	TDKK
Key figures					
Gross profit/loss	67,878	60,707	82,196	61,912	88,345
Earnings before interest and taxes (EBIT)	24,061	12,401	6,934	-31,542	-56,302
Net financials	-370	-300	782	503	-750
Profit/loss for the year	-12,168	11,676	13,759	-31,039	-57,052
Balance sheet					
Balance sheet total	126,297	109,659	163,785	240,199	160,555
Investment in property, plant and equipment	426	2,547	2,202	7,364	46,807
Equity	51,083	63,251	51,575	37,816	31,855
Number of employees	41	48	56	96	114
Financial ratios					
Return on assets	20.4%	9.1%	3.4%	-15.7%	-32.1%
Solvency ratio	40.4%	57.7%	31.5%	15.7%	19.8%
Return on equity	-21.3%	20.3%	30.8%	-89.1%	-136.7%

Management's Review

Business review

Umicore Denmark ApS is a leading distributor of high-performance catalysts for a wide range of industries serving customers from its R&D, Sales and Product Management facility in Hørsholm. Its Automotive catalysts are used in emission systems for on-road and non-road heavy-duty diesel (HDD) applications and ensure compliance with the most stringent emission norms, including Euro VI. Its Stationary business offers catalytic solutions to treat NOx emissions from industrial sources such as gas-fired power plants as well as marine application.

In November 2024 Umicore announced to transfer the Heavy-Duty Diesel R&D work to the Hanau site (Germany) and to discontinue the R&D activities in Hørsholm (Denmark). The clean-up of the site is expected to be completed by the end H1 2025.

All 27 affected employees have been notified in November 2024 and will gradually be offboarded. It is a priority for the company to provide support to them, e.g. outplacement and transition costs.

The anticipated restructuring expenses amount to TDKK 48,874 before tax are recognized in 2024 consisted of the following components:

- Offboarding costs
- Outstanding invoices from onerous contracts and dismantling costs
- Impairment obsolete fixed assets

The restructuring programs completed the transformation of Umicore Denmark ApS into a sales organisation, focusing on efficient scale-up and distribution of Automotive and Stationary catalysts in Europe and beyond.

Recognition and measurement uncertainties

The recognition and measurement of items in the annual report is not associated with any uncertainty.

Financial review

The company's income statement for the year ended 31 December 2024 shows a loss of TDKK 12,168, and the balance sheet at 31 December 2024 shows equity of TDKK 51,083.

Management's Review

The combination of decreased sales and increased logistic cost let to a lower result for continued Operations. Furthermore, the restructuring of TDKK 48,874 negatively affected the overall profitability, causing a negative result.

Due to production and supply coming from China and a fluctuating Automotive customer and canner forecast, Umicore Denmark keeps a 3-month average safety stock in Denmark as a supply risk mitigation solution. Hence, more safety stock and growing future volume shipments out of Denmark, brought higher attention to cash management and liquidity.

The adjusted employee turnover excl. the restructuring impact in 2024 was 12.2%, which is below the average chemical industry turnover rate of 18,1% (source: Dansk Arbejdsgiverforening).

Subsequent events

Management has not subsequently noted any material changes in the valuation of assets and liabilities and considers the cash and credit facility resources reasonable.

Expectations for the year ahead

Umicore Denmark will continue to focus on supplying products for its customers.

Total revenues for 2025 are expected to be approximately 11% lower than in 2024.

The upcoming year is shaped by significant shifts in the two revenue streams.

For the automotive business, which has been a steady contributor to revenue, projections indicate a decrease in revenue by 29%, due to the transition from an older type of HDD catalysts, supplied from Denmark to a new generation of HDD catalysts, now sourced from Germany.

The Stationary business foresees a stable market with modest grow, partially by using certain Automotive technologies in Stationary applications. Therefore, revenue for 2025 of Stationary business is expected to be slightly higher compared to 2024.

Overall, the profit for the year of Umicore Denmark for 2025 is expected to be in the range of approx. TDKK 50,000 – 55,000.

Due to volatility of the global logistics market, especially in the Red Sea, as well as the geopolitical situation currently with the Ukraine and Palestine wars, it is likely that the global car industry will enter into an escalation scenario with more severe impact.

Management's Review

Environment

Minimizing the impact of our operations on climate and the environment are key elements of Umicore Denmark's sustainability strategy and Zero Harm ambition on emissions to air and water. The Umicore Way and our mission of Materials for a Better Life drive our commitment to sustainability. As a materials technology company, Umicore Denmark aims to increase the efficient use of materials, energy and other inputs in operations to balance environmental and economic factors and work to increase closed-loop relationships with the customers. Achievements are measured in the ability to make sustainability a competitive advantage. 2030 RISE Strategy, launched in June 2022 by Umicore Group worldwide, supports decarbonization commitment to carbon neutrality for Scopes 1 and 2 greenhouse gas emissions (GHGs) by 2035, with different milestones along the way and using 2019 as the baseline.

In 2024, Umicore Denmark confirmed the following standard management certificates:

- ISO 14001 of Environmental management standards
- ISO 45001 of Occupational Health and Safety
- IATF 16494 of Quality Management.

Research and Development

Due to R&D activities are intended to be transferred to Umicore AG & Co. KG, only few Product Management activities will continue in Denmark. These activities are recharged to Umicore AG & Co. KG as they are conducted on its behalf.

Special risks apart from generally occurring risks in industry

Operating risks

The company experiences competition in certain markets, which highlights the importance of continuous delivery performance and price competitiveness.

In response to these dynamics, the company is committed to agile management practices, focusing on areas of growth, and mitigating risks associated with declining sales.

Credit risks

Credit risk is the risk of non-payment by any counterparty in relation to the sales of goods. In line with the Umicore group credit policy, this is managed by setting up internal credit lines which are approved as per the local authorisation matrix and reviewed annually.

This credit risk management allows to conclude that the entity has successfully mitigated credit risk to a negligible level.

Management's Review

Currency risks

All Umicore Denmark's transactional currency risk is hedged by Umicore Group Treasury conform to its policy. Besides, Umicore's hedging policy allows for hedging forward its structural currency exposure. In relation to the structural risk, the Umicore Group Treasury assesses the hedge effectiveness through a critical terms match between the hedged item (future probable cash flows) and the hedging instrument including amount and maturity. The Group applies a prudent approach in the application of structural hedging, never up to 100%, avoiding thereby ineffectiveness arising from difference in maturity between hedged item and hedging instrument or changes in exposure amounts.

Given the robust currency risk management practices Umicore Denmark has in place, the currency risk is well-managed.

Regulatory and legal risks

The company is exposed to changes in regulatory environment where it operates. The company's business stands to benefit from certain regulatory trends, notably those regarding more stringent emission controls for vehicles and European industries. Changes to existing product-related legislation and the introduction of new legislation might impact our business.

Technology and substitution

The company is a materials technology group with a strong focus on the development of innovative materials and processes. The choice and development of these technologies represents the single biggest opportunity and risk for the company. Achieving the best cost performance balance for materials is a priority for the company and its customers. There is always a risk that customers will seek alternative materials for their products should those of the company not provide this optimum balance.

Talent attraction and retention

The attraction and retention of skilled people are important factors in enabling Umicore to fulfill its strategic ambitions and to build further expertise, knowledge, and capabilities in the business. Being unable to do so would compromise our ability to deliver on our goals.

Accounting Policies

The annual report of Umicore Denmark ApS for 2024 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to medium-sized enterprises of reporting class C.

The accounting policies applied are consistent with those of last year.

Presentation currency

The Annual Report for 2024 is presented in TDKK.

Basis of recognition and measurement

The Financial Statements have been prepared under the historical cost method.

Revenues are recognized in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortized cost are recognized. Moreover, all expenses incurred to achieve the earnings for the year are recognized in the income statement, including depreciation, amortization, impairment losses and provisions.

Assets are recognized in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Company, and the value of the asset can be measured reliably. Liabilities are recognized in the balance sheet when it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Certain financial assets and liabilities are measured at amortized cost, which involves the recognition of a constant effective interest rate over the maturity period. Amortized cost is calculated as original cost less any repayments and with addition/deduction of the cumulative amortization of any difference between cost and the nominal amount. In this way, capital losses and gains are allocated over the maturity period.

Recognition and measurement take into account predictable losses and risks occurring before the presentation of the Annual Report which confirm or invalidate affairs and conditions existing at the balance sheet date.

Foreign currency translation

Transactions in foreign currencies are translated at the exchange rates at the dates of transaction. Exchange differences arising due to differences between the transaction date rates and the rates at the dates of payment are recognized in financial income and expenses in the income statement.

Accounting Policies

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the rates at the time when the receivable or the debt arose are recognized in financial income and expenses in the income statement.

Fixed assets acquired in foreign currencies are measured at the transaction date rates.

Income statement

Gross profit

Pursuant to section 32 of the Danish Financial Statements Act, the company does not disclose its revenue.

Revenue

The Company has chosen IAS11/IAS18 as interpretation for revenue recognition.

Income from the sale of goods and services is recognised in revenue when the most significant rewards and risks have been transferred to the buyer, the income can be measured reliably, and payment is expected to be received. The date of the transfer of the most significant rewards and risks is based on standardised terms of delivery based on Incoterms® 2020.

Revenue is measured at the fair value of the agreed consideration exclusive of VAT and taxes charged on behalf of third parties. All discounts and rebates granted are recognised in revenue.

To the extent that customers are offered a right of return in connection with the sale, revenue corresponding to the Company's experience with returns is recognised.

Cost of goods and services sold

Costs of raw materials and consumables include the raw materials and consumables used in generating the year's revenue.

Other operating income

Other operating income comprises items secondary to the principal activities of the Company, including rental income from the temporary lease out of production facilities, compensation, government grants, gains on the disposal of property, plant and equipment, etc. Compensation and grants are recognised when it is highly probable that they are received and that the conditions are fulfilled.

Other external expenses

Other external expenses comprise advertising, administration, rent of leasehold, provisions for bad debt, other leases etc.

Accounting Policies

Staff expenses

Staff expenses comprise wages and salaries as well as other payroll expenses.

Amortization, depreciation and impairment losses

Amortization, depreciation and impairment losses comprise the year's amortization, depreciation and impairment of intangible assets and property, plant and equipment.

Financial income and expenses

Financial income and expenses are recognized in the income statement at the amounts relating to the financial year.

Tax on profit/loss for the year

Tax for the year consists of current tax for the year and deferred tax for the year. The tax attributable to the profit for the year is recognized in the income statement, whereas the tax attributable to equity transactions is recognized directly in equity.

Any changes in deferred tax due to changes to tax rates are recognized in the income statement.

Special items

Special items comprise income and cost which are special due to their size or nature e.g. restructuring costs and impairment losses and gain or loss of sale of assets. Such items are included in the specific line items in the profit and loss statement but disclosed in a separate note in the Financial Statements.

Balance sheet

Intangible assets

Software are measured at the lower of cost less accumulated amortization and recoverable amount. Software are amortized on a straight-line basis over the useful life, which is assessed in general over 5-10 years.

On initial recognition, intangible assets are measured at cost.

Amortisation is made over the estimated economic life.

Gains and losses on the disposal of intangible assets are calculated as the difference between the selling price less selling costs and the carrying amount at the date of disposal. Gains and losses are recognised in the income statement as other operating income or other operating expenses, respectively.

Property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and impairment losses.

Accounting Policies

Cost comprises the purchase price and any costs directly attributable to the acquisition until the date when the asset is available for use. Production overheads and borrowing costs are not included in cost.

Depreciation is recognized on a straight-line basis over the useful life of the asset based on historical cost.

Depreciation period and net book value are determined at the acquisition date and are reassessed annually.

Where the residual value exceeds the carrying amount of the asset, no further depreciation charges are recognised.

In case of changes in the depreciation period or the residual value, the effect on the depreciation charges is recognised prospectively.

Gains and losses on the disposal of property, plant and equipment are calculated as the difference between the selling price less selling costs and the carrying amount at the date of disposal. Gains and losses are recognised in the income statement as other operating income or other operating expenses, respectively.

		Useful life
Fixtures and furnitures, tools and equipment	years	4-10

Leases

The Company has chosen IAS 17 as interpretation for classification and recognition of leases.

On initial recognition, leases for assets that transfer substantially all the risks and rewards incident to ownership to the Company (finance leases) are measured in the balance sheet at the lower of fair value and the present value of future lease payments. In calculating the present value, the interest rate implicit in the lease or the incremental borrowing rate is used as the discount factor. Assets held under finance leases are subsequently accounted for as the Company's other assets. The capitalised residual lease commitment is recognised in the balance sheet as a liability, and the interest element of the lease payment is recognised in the income statement over the term of the lease.

Leases that do not transfer substantially all the risks and rewards incident to ownership to the entity are operating leases. Payments relating to operating leases and any other leases are recognised in the income statement over the term of the lease. The Company's total liabilities relating to operating leases are disclosed under contingencies.

Accounting Policies

Impairment of fixed assets

The carrying amounts of intangible assets and property, plant and equipment are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortization and depreciation.

If so, an impairment test is carried out to determine whether the recoverable amount is lower than the carrying amount. If so, the asset is written down to its lower recoverable amount.

The recoverable amount of the asset is calculated as the higher of net selling price and value in use. Where a recoverable amount cannot be determined for the individual asset, the assets are assessed in the smallest group of assets for which a reliable recoverable amount can be determined based on a total assessment.

Inventory

Inventories are measured at weighted average method for raw materials, trading goods and spare parts and with standard price calculation for semifinished and finished goods. Where the net realizable value is lower than the cost, inventories are recognized at this lower value.

The cost of goods for resale, raw materials and consumables comprises the purchase price plus delivery costs.

The net realizable value of stocks is calculated as the expected selling price less direct costs of completion and expenses incurred to effect the sale. The net realizable value is determined taking into account marketability, obsolescence and expected selling price movements.

Receivables

The Company has chosen IAS 39 as interpretation for impairment write-down of financial receivables.

Receivables are measured at amortised cost.

Accounting Policies

Write-down for bad and doubtful debts is made when there is objective evidence that a receivable or a portfolio of receivables has been impaired. If there is objective evidence that an individual receivable has been impaired, an impairment loss is recognised on an individual basis.

Receivables in respect of which there is no objective evidence of individual impairment are tested for objective evidence of impairment on a portfolio basis. The portfolios are primarily based on the country of domicile and credit ratings of the debtors in accordance with the credit risk management policy of the Company. The objective evidence applied to portfolios is determined based on historical loss experience.

Impairment losses are calculated as the difference between the carrying amount of the receivables and the present value of the expected cash flows, including the realisable value of any collateral received. The effective interest rate of the individual receivable or portfolio is used as discount rate.

The Company's tax account deposits are classified as "Other receivables".

Prepayments

Prepayments recognized under 'Current assets' comprises expenses incurred concerning subsequent financial years.

Cash and cash equivalents

Considering the nature of the scheme, account balances relating to the Group's cash pool scheme are not considered cash and cash equivalents, but are included in the financial statement item receivables/payables from group entities.

Equity

Dividends

Proposed dividend is recognised as a liability at the date when it is adopted at the annual general meeting (declaration date). Dividend expected to be distributed for the year is presented as a separate line item in equity.

Accounting Policies

Liabilities other than provisions

The Company has chosen IAS 39 as interpretation for recognition and measurement of liabilities.

Financial liabilities are recognised at the date of borrowing at the proceeds received less transaction costs paid. On subsequent recognition, financial liabilities are measured at amortised cost, corresponding to the capitalised value, using the effective interest rate. Accordingly, the difference between the proceeds and the nominal value is recognised in the income statement over the term of the loan.

Trade payables are measured at amortized cost, i.e. at the net present value of the payable amount.

Unless the impact of discounting is material, the nominal value is taken.

Other liabilities are measured at net realisable value.

Corporation tax and deferred tax

Current tax payables and receivables are recognised in the balance sheet as tax computed on the taxable income for the year, adjusted for tax on taxable income in previous years and tax paid on account.

Deferred tax is measured using the balance sheet liability method on all temporary differences between the carrying amount and the tax base of assets and liabilities. However, deferred tax is not recognised on temporary differences relating to non-deductible goodwill and on office premises and other items where temporary differences – apart from acquisitions – arise at the acquisition date without affecting either profit/loss for the year or taxable income. Where alternative tax rules can be applied to determine the tax base, deferred tax is measured based on Management's intended use of the asset or settlement of the liability, respectively.

Deferred tax assets, including the tax value of tax loss carryforwards, are recognised at the expected value of their utilisation; either as a set-off against tax on future income or as a set-off against deferred tax liabilities in the same legal tax entity and jurisdiction.

Accounting Policies

Fair value

Fair value is determined based on the principal market. If no principal market exists, the fair value is based on the most advantageous market, i.e. the market that maximises the price of the asset or liability less transaction and/or transport costs. All assets and liabilities that are measured at fair value or whose fair value is disclosed are classified based on the fair value hierarchy, see below:

Level 1:

Value based on the fair value of similar assets/liabilities in an active market.

Level 2:

Value based on generally accepted valuation methods on the basis of observable market information.

Level 3:

Value based on generally accepted valuation methods and reasonable estimates based on non-observable market information.

Derivative financial instruments

Derivative financial instruments are initially recognized in the balance sheet at cost and are subsequently measured at fair value.

Changes in the fair value of derivative financial instruments designated as and qualifying for recognition as a hedge of the fair value of a recognized asset or liability are recognized in the income statement together with changes in the fair value of the hedged asset or liability. Changes in the fair value of derivative financial instruments designated as and qualifying for recognition as a hedge of future assets and liabilities are recognized in other receivables or other payables and in equity. If the forecast transaction results in the recognition of assets or liabilities, amounts previously recognized in equity are transferred to the cost of the asset or liability, respectively. If the forecast transaction results in income or expenses, amounts previously recognized in equity are transferred to the income statement in the period in which the hedged item affects profit or loss.

For derivative financial instruments that do not qualify for hedge accounting, changes in fair value are recognized in the income statement on a regular basis.

Cash flow statement

With reference to section 86(4) of the Danish Financial Statements Act, the Company has not prepared a cash flow statement as the cash flow statement is included in the consolidated financial statements of Umicore International S.A.

Accounting Policies

Financial Highlights

Definitions of financial ratios.

Return on assets $\frac{\text{Earnings before interest and taxes (EBIT) x 100}}{\text{Average assets}}$

Solvency ratio $\frac{\text{Equity at year end x 100}}{\text{Total assets}}$

Return on equity $\frac{\text{Net profit for the year x 100}}{\text{Average equity}}$

Income statement 1 January - 31 December

	<u>Note</u>	<u>2024</u> TDKK	<u>2023</u> TDKK
Gross profit		67,878	60,707
Staff expenses	1	<u>-41,717</u>	<u>-44,982</u>
Profit/loss before amortisation/depreciation and impairment losses		26,161	15,725
Depreciation and amortization of intangible assets and property, plant and equipment	2	<u>-2,100</u>	<u>-3,324</u>
Earnings before interest and taxes (EBIT)		24,061	12,401
Financial income	3	2,234	1,132
Financial expenses	4	<u>-2,604</u>	<u>-1,432</u>
Profit/loss before tax for continued operation		23,691	12,101
Tax on profit/loss for the year	5	<u>2,264</u>	<u>1,438</u>
Profit/loss from continuing operations		25,955	13,539
Profit/loss for the year, discontinuing operations	6	<u>-38,123</u>	<u>-1,863</u>
Profit/loss for the year		<u>-12,168</u>	<u>11,676</u>
Distribution of profit/loss	7		

Balance sheet 31 December

	<u>Note</u>	<u>2024</u> TDKK	<u>2023</u> TDKK
Assets			
Software		0	13
Intangible fixed assets in progress		<u>0</u>	<u>81</u>
Intangible assets	8	<u>0</u>	<u>94</u>
Other fixtures and fittings, tools and equipment		6,333	23,478
Property, plant and equipment under construction		<u>0</u>	<u>126</u>
Tangible assets	9	<u>6,333</u>	<u>23,604</u>
Other receivables	10	<u>2,318</u>	<u>2,306</u>
Fixed asset investments		<u>2,318</u>	<u>2,306</u>
Total non-current assets		<u>8,651</u>	<u>26,004</u>
Stocks		<u>31,936</u>	<u>30,448</u>
Trade receivables		25,072	20,582
Receivables from group enterprises	17	38,004	22,634
Other receivables		1,613	1,985
Deferred tax asset	11	<u>21,021</u>	<u>8,006</u>
Receivables		<u>85,710</u>	<u>53,207</u>
Total current assets		<u>117,646</u>	<u>83,655</u>
Total assets		<u>126,297</u>	<u>109,659</u>

Balance sheet 31 December

	<u>Note</u>	<u>2024</u> TDKK	<u>2023</u> TDKK
Equity and liabilities			
Share capital		37,777	37,777
Retained earnings		<u>13,306</u>	<u>25,474</u>
Equity	12	<u>51,083</u>	<u>63,251</u>
Prepayments received from customers		534	3,112
Trade payables		14,450	5,062
Payables to group enterprises	17	24,771	27,889
Other payables		<u>5,580</u>	<u>7,887</u>
Total current liabilities		<u>45,335</u>	<u>43,950</u>
Total liabilities from continued operations		<u>45,335</u>	<u>43,950</u>
Liabilities from discontinued operations		<u>29,879</u>	<u>2,458</u>
Total equity and liabilities		<u>126,297</u>	<u>109,659</u>
Special items	13		
Subsequent events	14		
Contingent liabilities	15		
Derivative financial instruments and disclosure of fair values	16		
Related parties and ownership structure	17		

Statement of changes in equity

	<u>Share capital</u> TDKK	<u>Retained earnings</u> TDKK	<u>Total</u> TDKK
Equity at 1 January 2024	37,777	25,474	63,251
Net profit/loss for the year	<u>0</u>	<u>-12,168</u>	<u>-12,168</u>
Equity at 31 December 2024	<u>37,777</u>	<u>13,306</u>	<u>51,083</u>

Notes

	<u>2024</u>	<u>2023</u>
	TDKK	TDKK
1 Staff expenses		
Wages and salaries	34,998	38,294
Pensions	3,668	4,027
Other social security costs	98	158
Other staff costs	<u>2,953</u>	<u>2,503</u>
	<u>41,717</u>	<u>44,982</u>
Including remuneration to the executive board:		
Executive Board	<u>2,197</u>	<u>2,432</u>
	<u>2,197</u>	<u>2,432</u>
Number of fulltime employees on average	<u>41</u>	<u>48</u>
2 Depreciation and amortization of intangible assets and property, plant and equipment		
Depreciation intangible assets	6	4
Depreciation tangible assets	<u>2,094</u>	<u>3,320</u>
	<u>2,100</u>	<u>3,324</u>
3 Financial income		
Interest received from group enterprises	2,234	1,131
Other financial income	<u>0</u>	<u>1</u>
	<u>2,234</u>	<u>1,132</u>

Notes

	<u>2024</u> TDKK	<u>2023</u> TDKK
4 Financial expenses		
Interest paid to group enterprises	2,053	958
Other financial expenses	38	31
Exchange loss	513	443
	<u>2,604</u>	<u>1,432</u>
5 Tax on profit/loss for the year		
Deferred tax for the year	-13,016	-1,963
Tax from discontinued operations	10,752	525
	<u>-2,264</u>	<u>-1,438</u>
6 Profit/loss after tax from discontinued operations		
Impairment loss on intangible assets	14	0
Impairment loss on tangible assets	15,685	24
Restructuring	33,175	2,364
Tax	-10,751	-525
	<u>38,123</u>	<u>1,863</u>
7 Distribution of profit/loss		
Retained earnings	-12,168	11,676
	<u>-12,168</u>	<u>11,676</u>

Notes

8 Intangible assets

	Software	Intangible fixed assets in progress
	TDKK	TDKK
Cost at 1 January 2024	5,496	81
Additions for the year	7	0
Transfers for the year	0	-81
Cost at 31 December 2024	<u>5,503</u>	<u>0</u>
Impairment losses and amortisation at 1 January 2024	5,483	0
Impairment losses for the year	14	0
Amortisation for the year	6	0
Impairment losses and amortisation at 31 December 2024	<u>5,503</u>	<u>0</u>
Carrying amount at 31 December 2024	<u>0</u>	<u>0</u>

Notes

9 Tangible assets

	Other fixtures and fittings, tools and equipment	Property, plant and equipment under construction
	TDKK	TDKK
Cost at 1 January 2024	168,398	126
Additions for the year	144	282
Transfers for the year	489	-408
Cost at 31 December 2024	<u>169,031</u>	<u>0</u>
Impairment losses and depreciation at 1 January 2024	144,920	0
Impairment losses for the year	15,685	0
Depreciation for the year	<u>2,093</u>	<u>0</u>
Impairment losses and depreciation at 31 December 2024	<u>162,698</u>	<u>0</u>
Carrying amount at 31 December 2024	<u>6,333</u>	<u>0</u>

Notes

10 Fixed asset investments

	Other receivables TDKK
Cost at 1 January 2024	2,306
Additions for the year	<u>12</u>
Cost at 31 December 2024	<u>2,318</u>
Carrying amount at 31 December 2024	<u>2,318</u>

Other receivables, in the amount of TDKK 2,318 related to rent deposit for a lease contract which last until November 2025.

	2024 TDKK	2023 TDKK
Deferred tax asset at 1 January	8,006	6,043
Deferred tax adjustment for the year	<u>13,015</u>	<u>1,963</u>
Deferred tax asset at 31 December	<u>21,021</u>	<u>8,006</u>

Deferred tax is mainly related to temporary differences in Property, plant and equipment and Provisions as well as to tax loss carryforward. It is expected that the deferred tax assets of TDKK 21,021 recognized at 31 December 2024 will be realized as current tax from taxable income by reversals of temporary differences between the carrying amount and its tax base as well as by utilization of tax loss carryforward within a period of 3 years.

The expected due dates of deferred tax:

Within one year	11,991	4,371
Between 1 and 5 years	9,030	3,635
Over 5 years	<u>0</u>	<u>0</u>
Deferred tax at 31 December 2024	<u>21,021</u>	<u>8,006</u>

Notes

12 Equity

The share capital consists of 37,777,001 shares of a nominal value of TDKK 1. No shares carry any special rights.

The share capital has developed as follows:

	2024	2023	2022	2021	2020
	TDKK	TDKK	TDKK	TDKK	TDKK
Share capital at 1 January	37,777	37,777	37,777	37,777	500
Additions for the year	0	0	0	0	37,277
Share capital	37,777	37,777	37,777	37,777	37,777

13 Special items

2024

In 2024, Umicore has recognized in total TDKK 48,874 due to restructuring of Automotive catalysts business in discontinued operations.

In 2024, Umicore has recognized TDKK 13,016 tax income related to deferred tax. The corresponding deferred tax asset is recognized at the expected value of utilization. In line with the previous year's performance, the company shows profits in 2024 before restructuring charges. Management expectations for the years ahead underline the tax benefit that is expected to flow to the company from deferred tax asset.

2023

In 2023, Umicore has recognized in total TDKK 2,388 due to restructuring of Stationary business in discontinued operations.

In 2023, Umicore has recognized TDKK 1,963 tax income related to deferred tax. The corresponding deferred tax asset is recognized at the expected value of utilization. In line with the previous year's performance, the company shows profits in 2023. Management expectations for the years ahead underline the tax benefit that is expected to flow to the company from deferred tax asset.

Notes

14 Subsequent events

Management has not subsequently noted any material changes in the valuation of assets and liabilities and considers the cash and credit facility resources reasonable.

15 Contingent liabilities

The Company has entered into 4 operating leases with expiration option of 12 months, with an average monthly lease payment of TDKK 415. Total lease obligation amounts to TDKK 4,589.

There are no collateral or securities as of 31 December 2024.

The Company is the subject of a claim and legal proceeding incidental to the normal conduct of its business. Management does not believe that such claims and proceedings are likely to have a material adverse effect on the financial condition of Umicore.

16 Derivative financial instruments and disclosure of fair values

Expected future transactions

The Company uses forward exchange contracts to hedge recognised and non-recognised transactions. The derivative financial instruments do not qualify for hedge accounting and are therefore recognised in the income statement on an ongoing basis.

TDKK	Contractual value		Gains and losses recognised in P&L	
	2024	2023	2024	2023
Purchases	17,070	38,586	0	0
Sales	41,386	60,395	0	0
Market-to-market at year end			588	407

Fair value level: Level 2: Value based on generally accepted valuation methods on the basis of observable market information.

Notes

17 Related parties and ownership structure

Controlling interest

Immediate and ultimate owner is: Umicore S.A., Broekstraat 31, 1000 Brussels, Belgium

Transactions

Sale of goods to group entities TDKK 0

Purchase of goods from group entities TDKK 60,552

Purchase of services from group entities TDKK 14,232

Interest income from group entities TDKK 2,234

Interest expenses, group entities TDKK 2,053

Receivables from group entities TDKK 38,004

Payables to group entities TDKK 24,771

The Umicore Financial Service SA has concluded agreements regarding cash pool schemes with several leading banks, according to which Umicore Financial Service SA is the account holder and Umicore Denmark ApS is the sub-account holder together with the Group's other group entities. Under the terms agreed for the cash pool schemes, the bank is entitled to settle transactions required for the functioning of the cash pool, for and between participants of the scheme.

Umicore Denmark ApS account in the cash pool scheme, which is recognized as a receivable from group entities, made up an account balance of TDKK 26,117 at 31 December 2024 (at 31 December 2023: a liability of TDKK 13,602).

Consolidated financial statements

The Company is included in the Group Annual Report of Umicore International S.A.

The Group Annual Report of Umicore International S.A. may be obtained at the following address:

Umicore International S.A.
L-4940 Bascharage
Zone d'Activités Econo-miques
R. Steichenrue Bommel 5
Luxembourg

Or on: <https://www.umicore.com/en/investors/>.