
CAE Centre Copenhagen A/S

Kystvejen 40, DK-2770 Kastrup

Annual Report for 1 April 2024-31 March 2025

CVR No 14 33 82 76

The Annual Report was
presented and adopted at
the Annual General
Meeting of the Company on
26th August 2025

Onno Rijdsijk
Chairman of the General
Meeting

Contents

	<u>Page</u>
Management's Statement and Auditor's Report	
Management's Statement	1
Independent Practitioner's Extended Review Report	2
Company Information	3
Financial Statements	
Income Statement 1 April - 31 March	4
Balance Sheet 31 March	5
Statement of Changes in Equity	7
Notes to the Financial Statements	8

Management's Statement

The Executive Board and Board of Directors have today considered and adopted the Annual Report of CAE Centre Copenhagen A/S for the financial year 1 April 2024 - 31 March 2025.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In our opinion the Financial Statements give a true and fair view of the financial position as at 31 March 2025 of the Company and of the results of the Company operations for 1 April 2024 - 31 March 2025.

We recommend that the Annual Report be adopted at the Annual General Meeting.

Kastrup, 26th August 2025

Executive Board

Jesper Grau-Hansen

Board of Directors

Onno Rijdsdijk
Chairman

Jose Maria Garcia Elipe

James William Cahill

The Independent Extended Practitioner's Report

To the Shareholder of CAE Centre Copenhagen A/S

Conclusion

We have performed an extended review of the Financial Statements of CAE Centre Copenhagen A/S for the financial year 1 April 2024 – 31 March 2025, which comprise income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies. The Financial Statements are prepared in accordance with the Danish Financial Statements Act.

Based on the work performed, in our opinion, the Financial Statements give a true and fair view of the financial position of the Company at 31 March 2025 and of the results of the Company operations for the financial year 1 April 2024 – 31 March 2025 in accordance with the Danish Financial Statements Act.

Basis for conclusion

We conducted our extended review in accordance with the Danish Business Authority's Assurance Standard for Small Enterprises and FSR – Danish Auditors' standard on extended review of financial statements prepared in accordance with the Danish Financial Statements Act. Our responsibilities under those standards and requirements are further described in the "Practitioner's responsibilities for the extended review of the financial statements" section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our conclusion.

Management's responsibility for the Financial Statements

Management is responsible for the preparation of Financial Statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of Financial Statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Practitioner's responsibilities for the extended review of the Financial Statements

Our responsibility is to express a conclusion on the Financial Statements. This requires that we plan and perform procedures to obtain limited assurance in respect of our conclusion on the Financial Statements and, moreover, that we perform supplementary procedures specifically required to obtain additional assurance in respect of our conclusion.

An extended review consists of making inquiries, primarily of Management and others within the enterprise, as appropriate, and applying analytical procedures and the supplementary procedures specifically required as well as assessing the evidence obtained.

An extended review is less in scope than an audit and, consequently, we do not express an audit opinion on the Financial Statements

Hellerup, 26 August 2025

PricewaterhouseCoopers

Statsautoriseret

Revisionspartnerselskab

CVR-no. 33 77 12 31

Flemming Eghoff

State Authorised Public Accountant

Mne30221

Company Information

The Company

CAE Centre Copenhagen A/S
Kystvejen 40
DK-2770 Kastrup

Telephone: + 45 72300700

Website: www.cae.com

CVR No: 14 33 82 76

Financial period: 1 April - 31 March

Municipality of reg. office: Tårnby

Board of Directors

Onno Rijdsdijk, Chairman
Jose Maria Garcia Elipe
James William Cahill

Executive Board

Jesper Grau-Hansen

Auditors

PricewaterhouseCoopers
Statsautoriseret Revisionspartnerselskab
Strandvejen 44
DK-2900 Hellerup

Income Statement 1 April - 31 March

	Note	2024/25 DKK	2023/24 DKK
Gross profit	3	37.262.901	36.845.778
Staff expenses	4	-18.807.303	-18.605.569
Depreciation and amortization	7	-16.299.240	-14.474.690
Profit/loss before financial income and expenses		2.156.358	3.765.519
Financial income	5	713.899	523.289
Financial expenses	6	-1.533.185	-724.169
Profit/Loss before tax		1.337.072	3.564.639
Tax on Profit/loss for the year		-328.347	2.372.179
Net profit/(loss) for the year		1.008.725	5.936.818
Distribution of profit			
Retained earnings		1.008.725	5.936.818
		1.008.725	5.936.818

Balance Sheet 31 March

Assets

	<u>Note</u>	<u>2025</u> DKK	<u>2024</u> DKK
Other fixtures and fittings, tools and equipment		165.453.723	118.229.531
Leasehold improvements		2.285.473	2.280.154
Property, plant and equipment in progress		1.214.336	254.261
Property, plant and equipment	7	<u>168.953.532</u>	<u>120.763.946</u>
Fixed assets		<u>168.953.532</u>	<u>120.763.946</u>
Trade receivables		14.201.897	20.339.140
Receivables from group enterprises		2.107.312	-
Other receivables		419.863	283.990
Deferred tax asset		20.365.698	20.700.000
Accrued Revenue		7.417.765	4.204.947
Prepayments	9	<u>1.712.211</u>	<u>1.483.259</u>
Receivables		<u>46.224.746</u>	<u>47.011.336</u>
Cash at bank and in hand		<u>15.249.548</u>	<u>12.617.262</u>
Current assets		<u>61.474.294</u>	<u>59.628.598</u>
Assets		<u>230.427.826</u>	<u>180.392.544</u>

Balance Sheet 31 March

Liabilities and equity

	<u>Note</u>	<u>2025</u>	<u>2024</u>
		DKK	DKK
Share capital	11	4.506.000	4.506.000
Retained earnings		87.945.083	86.936.358
Equity		<u>92.451.083</u>	<u>91.442.358</u>
Payables to group enterprises	10	61.014.238	22.907.870
Long term debt		<u>61.014.238</u>	<u>22.907.870</u>
Trade payables		5.275.698	6.248.235
Payables to group enterprises	10	64.180.166	49.309.498
Other payables		5.820.632	6.403.418
Corporate tax		-	3.048
Deferred income		1.686.009	4.078.117
Short-term debt		<u>76.962.505</u>	<u>66.042.316</u>
Debt		<u>137.976.743</u>	<u>88.950.186</u>
Liabilities and equity		<u>230.427.826</u>	<u>180.392.544</u>
Going Concern	1		
Key Activities	2		
Contingent assets, liabilities and other financial obligations	12		
Related parties	13		
Accounting Policies	14		

Statement of Changes in Equity

	Share capital	Retained earnings	Total
	DKK	DKK	DKK
Equity at 1 April	4.506.000	86.936.358	91.442.358
Net profit/loss for the year	-	1.008.725	1.008.725
Equity at 31 March	4.506.000	87.945.083	92.451.083

Notes to the Financial Statements

1 Going concern

The financial statements have been prepared on the going concern basis which assumes that the company will continue to operate in the foreseeable future. As a result of the net current liabilities position as at 31st March 2025, the company has received an undertaking from the ultimate parent company CAE Inc, that it will continue to supply financial support as is required to meet its obligations. This understanding will remain in place for the foreseeable future and will not be withdrawn during the period of 12 months from the Balance Sheet date.

In conclusion the directors see no material uncertainty about going concern.

2 Key activities

The Company's key activities consist of providing educational services, training equipment, renting the flight simulators and other training equipment.

3 Special items

There have been no special items to report for the financial period.

4 Staff expenses	<u>2024/25</u>	<u>2023/24</u>
	DKK	DKK
Wages and salaries	16.410.517	16.381.726
Pensions	2.141.472	1.995.275
Other social security expenses	235.060	216.095
Other staff expenses	20.254	12.473
	<u>18.807.303</u>	<u>18.605.569</u>
 Average number of employees	<u>26</u>	<u>26</u>
 5 Financial income	<u>2024/25</u>	<u>2023/24</u>
	DKK	DKK
Interest received from group enterprises	-	190.183
Other financial income	318.665	-
Interest income from bank	395.234	333.106
	<u>713.899</u>	<u>523.289</u>
 6 Financial expenses		
Other financial expenses	1.289	204.121
Financial expenses: Interest paid to group enterprises	1.531.896	520.048
	<u>1.533.185</u>	<u>724.169</u>

Notes to the Financial Statements

7. Property, plant and equipment

	Other fixtures and fittings, tools and equipment	Leasehold improvements	Property, plant and equipment in progress	Total
	DKK	DKK	DKK	DKK
Cost at 1 April	148,646,530	27,433,867	254,261	176,334,658
Additions for the year	62,376.154	314,265	960,075	63.650.494
Disposals during the year	-492.171	-	-	-492.171
Cost at 31 March	211,514,855	27,748,132	1,214,336	240,477,323
Impairment losses and depreciation at 01 April	30,416,999	25,153,713	-	55,570,712
Depreciation & Impairment for the year	15,990,294	308,946	-	16,299,240
Reversal of impairment and depreciation of disposals for the year	-346,161	-	-	-346,161
Impairment losses and depreciation at 31 March	46,061,132	25,462,659	-	71,523,791
Carrying amount at 31 March	165,453,723	2,285,473	1,214,336	168,953,532

8 Uncertainty in recognition and measurement

The company has at the balance sheet date a deferred tax asset of DKK 20.3 million.

The company's management expects to utilize the tax asset over a 5-year period. The expectation is supported by budgets. The estimates used are based on information and assumptions that management deems reasonable, but which are inherently subject to uncertainty and unpredictability. The actual events or circumstances are likely to differ from those assumed in the calculations, as preconditions for the underlying assumptions do not often occur as expected.

9 Prepayments

Prepayments consist of prepaid expenses concerning rent, insurance premiums, subscriptions, office equipment and an update to training equipment.

10 Loans and other borrowings

	2025 DKK	2024 DKK
Maturity of debt		
Amounts owed are repayable as follows:		
Within one year	64.180.166	49.309.498
Between one and two years	-	22.907.870
Between two and five years	61.014.238	-
In five or more years	-	-
	<u>125.194.404</u>	<u>72.217.368</u>
Disclosed as:		
Due within one year	64.180.166	49.309.498
Due after more than one year	61.014.238	22.907.870
	<u>125.194.404</u>	<u>72.217.368</u>

Notes to the Financial Statements

11 Equity

The share capital consists of 4,506 shares of a nominal value of DKK 1,000. No shares carry any special rights.

12 Contingent assets, liabilities, and other financial obligations

Contingent liabilities

The Company has entered into various operating lease agreements as detailed below:

Total non-cancellable property, rent obligation per 31 March 2025 is DKK 25.5 million, of which DKK 3 million is due in 2025/26.

13 Related Parties

Consolidated Financial Statements

The Company is included in the Group Annual Report of the ultimate Parent Company of the largest and smallest group:

<u>Name</u>	<u>Place of registered office</u>
CAE Inc.	8585 Cote-de-Liesse, St-Laurent, Qc, Canada, H4T 1G6

The Group Annual Report of CAE Inc. may be obtained at the following address:

8585 Cote-de-Liesse
St-Laurent, Qc
Canada
H4T 1G6

Notes to the Financial Statements

14 Accounting Policies

The Annual Report of CAE Centre Copenhagen A/S for 2024/25 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to enterprise of reporting class B as well as selected rule applying to reporting class C.

The accounting policies applied remain unchanged from last year. Certain amounts have been reclassified in the comparative figures for 2023/24 to ensure the same presentation.

The Financial Statements for 2024/25 are presented in DKK.

Recognition and measurement

The Financial Statements have been prepared under the historical cost method.

Revenues are recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised cost are recognised. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Company, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Company, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Recognition and measurement take into account predictable losses and risks occurring before the presentation of the Annual Report which confirm or invalidate affairs and conditions existing at the balance sheet date.

Translation policies

Transactions in foreign currencies are translated at the exchange rates at the dates of transaction. Exchange differences arising due to differences between the transaction date rates and the rates at the dates of payment are recognised in financial income and expenses in the income statement.

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the rates at the time when the receivable or the debt arose are recognised in financial income and expenses in the income statement.

Fixed assets acquired in foreign currencies are measured at the transaction date rates.

Notes to the Financial Statements

14 Accounting Policies (continued)

Income Statement

Revenue

Revenue from the sale of goods is recognised when the risks and rewards relating to the goods sold have been transferred to the purchaser, the revenue can be measured reliably, and it is probable that the economic benefits relating to the sale will flow to the Company.

Revenue is measured at the consideration received and is recognised exclusive of VAT and net of discounts relating to cost of sales.

Cost of sales

Cost of sales comprises costs incurred to achieve revenue for the year. Cost of sales comprises simulators parts and consumables and overhead expenses.

Other external expenses

Other external expenses comprise instructor fees, administration, cost of premises etc.

Gross profit/loss

With reference to section 32 of the Danish Financial Statements Act, gross profit/loss is calculated as a summary of revenue, other operating income, cost of goods sold and other external expenses.

Staff expenses

Staff expenses comprise wages and salaries as well as payroll expenses.

Amortisation, depreciation and impairment losses

Amortisation, depreciation, and impairment losses comprise amortisation, depreciation and impairment of property, plant, and equipment.

Other operating income and expenses

Other operating income and other operating expenses comprise items of a secondary nature to the main activities of the Company, including gains and losses on the sale of property, plant and equipment.

Financial income and expenses

Financial income and expenses are recognised in the income statement at the amounts relating to the financial year.

Tax on profit for the year

Tax for the year consists of current tax for the year and changes in deferred tax for the year. The tax attributable to the profit for the year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity.

Notes to the Financial Statements

14 Accounting Policies (continued)

Balance Sheet

Property, plant, and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and less any accumulated impairment losses.

Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use.

Depreciation based on cost reduced by any residual value, which is assessed annually, is calculated on a straight-line basis over the expected useful lives of the assets, which are:

The fixed assets' residual values are determined at nil.

Mock-ups, flight simulators, cockpit system simulators and cabin mock-ups	5-25 years
Other fixtures and fittings, tools and equipment and leasehold improvements	5-10 years
Other training equipment	3-5 years
IT Equipment	3 years

Impairment of fixed assets

The carrying amounts of property, plant and equipment are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortisation and depreciation.

If so, the asset is written down to its lower recoverable amount.

Receivables

Receivables are measured in the balance sheet at the lower of amortised cost and net realisable value, which corresponds to nominal value less provisions for bad debts.

Prepayments

Prepayments comprise prepaid expenses concerning subsequent financial year.

Deferred tax assets and liabilities

Deferred income tax is measured using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities within the same legal tax entity.

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to crystallise as current tax. Any changes in deferred tax due to changes to tax rates are recognised in the income statement or in equity if the deferred tax relates to items recognised in equity.

Notes to the Financial Statements

14 Accounting Policies (continued)

Financial debts

Debts are measured at amortised cost, substantially corresponding to nominal value.

Deferred income

Deferred income comprises payments received in respect of income in subsequent years.