

# Charlie Tango A/S

Rosenvængets Allé 11, 2.

2100København Ø

CVR No. 21029807

## Annual Report 2024/25

27. financial year

The Annual Report was presented and  
adopted at the Annual General Meeting of  
the Company on 11 September 2025

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Søren Ingerslev  
Chairman

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## Management's Statement

Today, Management has considered and adopted the Annual Report of Charlie Tango A/S for the financial year 1 April 2024 - 31 March 2025.

The Annual Report is presented in accordance with the Danish Financial Statements Act.

In our opinion, the Financial Statements give a true and fair view of the assets, liabilities and financial position of the Company at 31 March 2025 and of the results of the Company's operations for the financial year 1 April 2024 - 31 March 2025.

In our opinion, the Management's Review includes a true and fair account of the matters addressed in the review.

We recommend that the Annual Report be adopted at the Annual General Meeting.

Copenhagen, 11 September 2025

### Executive Board

Martin Nebelong Vidiendal Olsen  
CEO

### Supervisory Board

Ruth Wisborg  
Chairman

Camilla Malene Sommer

Jannich Kiholm Lund

## Independent Auditors' Report

### To the shareholders of Charlie Tango A/S

#### Opinion

We have audited the financial statements of Charlie Tango A/S for the financial year 1 April 2024 - 31 March 2025, which comprise an income statement, balance sheet, statement of changes in equity and notes. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Company's financial position at 31 March 2025 and of the results of its operations for the financial year 1 April 2024 - 31 March 2025 in accordance with the Danish Financial Statements Act.

#### Basis of opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and additional requirements applicable in Denmark. Our responsibility under those standards and requirements are further described in the "Auditors' responsibility for the Audit of the Financial Statements" section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statement in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Management's responsibility for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control as Management considers necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern; disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting in preparing the financial statements unless Management either intends to either liquidate the Company or suspend operations, or has no realistic alternative but to do so.

#### The auditor's responsibility for the audit of the financial statements

Our responsibility is to obtain reasonable assurance as to whether the financial statements are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is no guarantee that an audit conducted in accordance with ISAs and additional requirements applicable in Denmark will always detect material misstatements. Misstatements can arise from fraud or error and can be considered material if it would be reasonable to expect that these - either individually or collectively - could influence the economic decisions taken by the users of financial statements on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and additional requirements applicable in Denmark, we exercise professional judgement and maintain an attitude of professional skepticism throughout the audit. We also:

\* Identify and assess the risk of material misstatements in the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for a material misstatement resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or override of internal control.

## Independent Auditors' Report

\* Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.

\* Evaluate whether the accounting policies used are appropriate and whether the accounting estimates and the related disclosures made by Management are reasonable.

\* Conclude on whether Management's use of the going concern basis of accounting in preparing the financial statements is appropriate and, based on the audit evidence obtained, conclude on whether a material uncertainty exists relating to events or conditions, which could cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may imply that the Company can no longer remain a going concern.

\* Evaluate the overall presentation, structure and contents of the financial statements, including note disclosures, and whether the financial statements reflect the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control which we identify during our audit.

### Statement on Management's Review

Management is responsible for the Management's review.

Our opinion on the financial statements does not cover the Management's review, and we do not express any form of opinion providing assurance regarding the Management's review.

Our responsibility in connection with our audit of the financial statements is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the financial statements or with the knowledge we have gained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the Management's review meets the disclosure requirements in the Danish Financial Statements Act.

Based on our procedures, we are of the opinion that the Management's review is in accordance with the financial statements and has been prepared in accordance with the requirements in the Danish Financial Statements Act. In our opinion, the Management's review is not materially misstated.

Copenhagen, 11 September 2025

### KPMG

Statsautoriseret Revisionspartnerselskab

CVR-no. 25578198

Kenn Wolff Hansen  
State Authorised Public Accountant

Christian Miltersen Sørensen  
State Authorised Public Accountant



Charlie Tango A/S

**Independent Auditors' Report**

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**Company details**

<b>Company</b>	Charlie Tango A/S Rosenvængets Allé 11, 2. 2100København Ø
CVR No.	21029807
Date of formation	1 July 1998
Registered office	København
Financial year	1 April 2024 - 31 March 2025
<b>Supervisory Board</b>	Ruth Wisborg Camilla Malene Sommer Jannich Kiholm Lund
<b>Executive Board</b>	Martin Nebelong Vidiendal Olsen
<b>Auditors</b>	KPMG Statsautoriseret Revisionspartnerselskab Dampfærgevej 28 2100København Ø CVR-no.: 25578198

## Management's Review

### The Company's principal activities

The Company's principal activities consist in development of innovative digital products, services and solutions across digital platforms.

### Development in activities and the financial situation

The Company's Income Statement of the financial year 1 April 2024 - 31 March 2025 shows a result of TDKK 1.035 and the Balance Sheet at 31 March 2025 a balance sheet total of TDKK 15.297 and an equity of TDKK -1.697.

### Capital resources and liquidity

The company has lost its' Share Capital. Management expect that the Share Capital will be re-established through ordinary operation in the coming years.

The Company is financed through its parent company and have thereby sufficient capital resources available to continue its operations.

### Subsequent events

After the end of the financial year, no events have occurred which may change the financial position of the entity substantially.

## Income Statement

	Note	2024/25 DKK'000	2023/24 DKK'000
<b>Gross profit</b>		<b>37.531</b>	<b>45.666</b>
Staff costs	2	-35.521	-40.585
Depreciation		-407	-384
<b>Profit from ordinary operating activities</b>		<b>1.603</b>	<b>4.697</b>
Financial income	3	163	323
Financial expenses	4	-423	-896
<b>Profit before tax</b>		<b>1.343</b>	<b>4.124</b>
Tax on profit for the year		-308	-919
<b>Profit for the year</b>		<b>1.035</b>	<b>3.205</b>
<b>Proposed distribution of profit</b>			
Retained earnings		1.035	3.205
<b>Distribution of profit</b>		<b>1.035</b>	<b>3.205</b>

## Balance Sheet as of 31 March

	Note	2025 DKK'000	2024 DKK'000
<b>Assets</b>			
Fixtures, fittings, tools and equipment		819	977
Leasehold improvements		160	195
<b>Property, plant and equipment</b>		<b>979</b>	<b>1.172</b>
<b>Fixed assets</b>		<b>979</b>	<b>1.172</b>
Trade receivables		6.741	7.286
Receivables from group enterprises		1.905	1.915
Deferred tax asset		2.476	3.392
Other receivables		1	26
Prepayments		581	344
<b>Current Assets</b>		<b>11.704</b>	<b>12.963</b>
<b>Cash and cash equivalents</b>		<b>2.614</b>	<b>2.436</b>
<b>Current assets</b>		<b>14.318</b>	<b>15.399</b>
<b>Assets</b>		<b>15.297</b>	<b>16.571</b>

## Balance Sheet as of 31 March

	Note	2025 DKK'000	2024 DKK'000
<b>Equity and liabilities</b>			
Share capital		752	752
Retained earnings		-2.449	-3.485
<b>Equity</b>		<b>-1.697</b>	<b>-2.733</b>
Other payables		4.666	4.528
<b>Long-term liabilities</b>	5	<b>4.666</b>	<b>4.528</b>
Prepayments received from customers		1.461	1.400
Trade payables		1.697	759
Payables to group enterprises		4.760	5.892
Tax payables to group enterprises		213	823
Other payables	5	4.197	5.902
<b>Short-term liabilities</b>		<b>12.328</b>	<b>14.776</b>
<b>Liabilities</b>		<b>16.994</b>	<b>19.304</b>
<b>Equity and liabilities</b>		<b>15.297</b>	<b>16.571</b>
Contingent liabilities	6		
Related parties	7		

## Statement of changes in Equity

DKK '000

	Share capital	Retained earnings	Total
Equity 1 April 2024	752	-3.485	-2.733
Profit (loss)	0	1.035	1.035
Equity 31 March 2025	<u>752</u>	<u>-2.450</u>	<u>-1.698</u>

## Accounting Policies

### Reporting Class

The annual report of Charlie Tango A/S for 2024/25 has been presented in accordance with the provisions of the Danish Financial Statements Act applying to enterprises of reporting class B, with the adoption of individual rules from class C.

The accounting policies applied remain unchanged from last year.

### Reporting currency

The annual report is presented in thousand Danish Kroner. (DKK'000)

### Translation policies

Transactions in foreign currencies are translated into DKK at the exchange rate prevailing at the date of transaction. Monetary assets and liabilities in foreign currencies are translated into DKK based on the exchange rates prevailing at the balance sheet day. Realised and unrealised foreign exchange gains and losses are included in the income statement under financial income and expenses.

## General information

### Basis of recognition and measurement

Income is recognised in the income statement as it is earned, including value adjustments of financial assets and liabilities that are measured at fair value or amortized cost. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortization, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will accrue to the Company, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow out of the Company, and the value of the liability can be measured reliably.

At initial recognition, assets and liabilities are measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Certain financial assets and liabilities are measured at amortised cost, which involves the recognition of a constant effective interest rate over the term. Amortised cost is calculated as original cost less repayments and with the addition/deduction of the accumulated amortisation of the difference between the cost and the nominal amount. This way, exchange losses and gains are allocated over the term.

In connection with recognition and measurement, consideration is given to predictable losses and risks occurring prior to the presentation of the financial statement, i.e. losses and risks which prove or disprove matters which exist at the balance sheet date.

## Accounting Policies

### Income statement

#### Gross profit

The Company has decided to aggregate certain items of the income statement in accordance with the provisions of Section 32 of the Danish Financial Statements Act.

Gross profit is a combination of the items of revenue, change in work in progress, other operating income and other external expenses.

#### Revenue

Revenue is measured based on the consideration to which the company expects to be entitled in a contract with a customer and excludes amounts collected on behalf of third parties.

Revenue can be recognized over time or at a point in time. Revenue is recognized over time, when an asset on behalf of a customer is created with no alternative use and Charlie Tango has enforceable right to the payment for the performance completed year to date, or the customer obtains control of a service and has the ability to direct the use and obtain the benefit from the service.

The company's primary service offerings include information technology consulting services and operations solutions. Consulting services are generally provided on either a time-and-material basis or a fixed-price-contract basis. Revenue from time-and-material contracts is recognized as hours are delivered and direct expenses are incurred. Revenue from fixed-price-contracts is recognized based on the percentage of the total estimated costs of hours to fulfill the contract.

Revenue from operation solutions is recognized over time in the period the solutions are provided, which will either be based on output measures or using the straight-line-method over the term of the contracts.

License and royalty income is recognized at the time where the underlying transaction was performed.

#### Other external expenses

Other external expenses include expenses for distribution, sales, advertising, administration, premises, bad debts etc.

#### Staff costs

Staff costs include wages and salaries including compensated absence and pension to the Companies employees, as well as other social security contributions etc.

#### Depreciation and impairment of tangible assets

Depreciation and impairment of property, plant and equipment has been performed based on a continuing assessment of the useful life of the assets in the Company. Non-current assets are depreciated on a straight line basis, based on cost, on the basis of the following assessment of useful life and residual values:

	<b>Useful life</b>
Other fixtures and fittings, tools and equipment	3-10 years
Leasehold improvements	5 years

Profit or loss on disposal of tangible fixed assets is calculated as the difference between the selling price less selling expenses and the carrying amount at the date of sale and is recognized in the income statement under depreciation expenses.

## Accounting Policies

### Financial income and expenses

Financial income and expenses are recognised in the income statement based at the amounts that concern the financial year. Financial income and expenses include interest revenue and expenses, accounts payable and transactions in foreign currencies, and surcharges and allowances under the advance-payment of tax scheme.

### Tax on profit for the year

Tax on profit/loss for the year comprises current tax on expected taxable income of the year and the year's adjustment of deferred tax less the part of the tax of the year that relates to changes in equity. Current and deferred tax regarding changes in equity is recognised directly in equity.

The Company and the Danish Group Companies are taxed jointly. The Danish income tax is distributed between profit- and loss-making Danish Group Companies in relation to their taxable income (full distribution).

## Balance sheet

### Tangible assets

Tangible assets are measured at cost on initial recognition and subsequently at cost less accumulated depreciation and impairment losses.

Cost includes the purchase price and expenses directly related to the acquisition until the time when the asset is ready for use. The cost of self-constructed assets includes costs for materials, components, subcontractors, direct payroll costs and indirect production costs.

The cost of composite asset is disaggregated into components, which are separately depreciated if the useful lives of the individual component differ.

The carrying amounts of property plant and equipment are tested annually to determine whether there is any indication of impairment other than what is expressed by amortization and depreciation. If so, the assets are tested for impairment to determine whether the recoverable amounts are lower than the carrying amounts and the relevant assets are written down to such lower recoverable amounts.

The recoverable amount of an asset is determined as the higher of the net sales price and the value in use. Where the recoverable amount of the individual assets cannot be determined, the assets are grouped together into the smallest group of assets that can be estimated to determine an aggregate reliable recoverable amount for those units.

### Receivables

Receivables are measured at amortized cost which usually corresponds to the nominal value. The value is reduced by write-downs for expected bad debts.

Impairment of accounts receivables past due is established on the difference between the booked value of receivables and the fair value of the expected cash-flow from accounts receivables.

### Prepayments

Prepayments are recognised in assets and comprises prepaid costs and accrued costs regarding subsequent financial years.

### Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and involve only an insignificant risk of value changes.

### Equity

### Dividends

## Accounting Policies

Proposed dividend for the year are recognised as a separate item under equity. Proposed dividends are recognised as a liability when approved by the Annual General Meeting.

### Deferred tax

Deferred tax and the associated adjustments for the year are determined according to the liability method as the tax base of all temporary differences between carrying amounts and the tax bases of assets and liabilities.

Deferred tax assets, including the tax base of tax losses allowed for carryforward, are recognised at the value at which they are expected to be used, either by elimination in tax on future earnings or by set-off against deferred tax liabilities in enterprises within the same legal entity and jurisdiction.

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation applicable at the balance sheet date when the deferred tax is expected to crystallize as current tax.

### Current tax liabilities

Current tax liabilities and current tax receivables are recognised in the balance sheet as estimated income tax charge for the year as either a payable or receivable from group-enterprises due to joint taxation, adjusted for prior-year taxes and tax paid on account.

### Financial liabilities

Financial liabilities are recognised initially at the proceeds received net of transaction expenses incurred. In subsequent periods, financial liabilities are measured at amortized cost, corresponding to the capitalized value using the effective interest method, so that the difference between the proceeds and the nominal value is recognised in the income statement over the life of the financial instrument.

Other liabilities, comprising deposits, trade payables and other accounts payable, are measured at amortised cost, which usually corresponds to the nominal value.

## Notes

**1. Capital**

The company has lost more than half of its capital and are subject to section 119 of the danish companies act governing rules relating to the loss of capital. The expectation is that the capital is re-established within 1-3 years .

**2. Staff expenses**

	2024/25	2023/24
	DKK'000	DKK'000
Wages and salaries	33.047	37.520
Pensions	3.182	3.475
Social security contributions	-708	-410
	<u>35.521</u>	<u>40.585</u>
Average number of employees	<u>47</u>	<u>55</u>

**3. Financial income**

Other financial income	163	323
	<u>163</u>	<u>323</u>

**4. Financial expenses**

Interest expenses to group enterprises	159	430
Other financial expenses	264	466
	<u>423</u>	<u>896</u>

**5. Long-term liabilities**

	Due within 1 year	Due between 1-5 years	Due after 5 years
	DKK'000	DKK'000	DKK'000
Frozen holiday pay obligation	0	0	4.663
Holiday pay obligation	2.043	0	0
Employee bonus	1.331	0	0
Other payables	1.662	0	0
	<u>5.036</u>	<u>0</u>	<u>4.663</u>

**6. Contingent liabilities**

Commitments to canteen and cleaning amounts to DKK 0.38 Million. The amount is due within 1 year.

Charlie Tango A/S is jointly taxed with the other Danish Group Companies in the KMD Group. The joint taxation also covers withholding tax in the form of tax on dividends, royalties and interest. The Danish Group Companies are jointly and severally liable for the joint taxation. Any subsequent corrections to the taxable income subject to joint taxation or withholding taxes may lead to a higher liability.

**7. Related parties**

Charlie Tango A/S is fully owned by KMD A/S. The Company is ultimately a 100% owned subsidiary of NEC Corporation and is included in the consolidated financial statements of NEC Corporation.

A copy of the Consolidated Financial Statements can be obtained through the KMD A/S Secretary at Lautrupparken 40, 2750 Ballerup, Denmark.