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Knauf Insulation A/S

c/o Rev og Råd ApS, Københavnsvej 106H, 4000 Roskilde

Company reg. no. 34 62 26 98

Annual report

1 January - 31 December 2024

The annual report was submitted and approved by the general meeting on the 27 June 2025.

Neil James Hargreaves
Chairman of the meeting

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Notes:

- To ensure the greatest possible applicability of this document, IAS/IFRS English terminology has been used.
- Please note that decimal points have not been used in the usual English way. This means that for instance DKK 146.940 means the amount of DKK 146,940, and that 23,5 % means 23.5 %.

Management's statement

Today, the Board of Directors and the Managing Director have approved the annual report of Knauf Insulation A/S for the financial year 1 January - 31 December 2024.

The annual report has been prepared in accordance with the Danish Financial Statements Act.

We consider the chosen accounting policy to be appropriate, and in our opinion, the financial statements give a true and fair view of the financial position of the Company at 31 December 2024 and of the results of the Company's operations for the financial year 1 January – 31 December 2024.

Further, in our opinion, the Management's review gives a true and fair review of the matters discussed in the Management's review.

We recommend that the annual report be approved at the Annual General Meeting.

Roskilde, 27 June 2025

Managing Director

Neil James Hargreaves

Board of directors

Mark Gillott

Neil James Hargreaves

Alexandre Laurent

Independent auditor's report

To the Shareholder of Knauf Insulation A/S

Opinion

We have audited the financial statements of Knauf Insulation A/S for the financial year 1 January - 31 December 2024, which comprise a summary of significant accounting policies, income statement, balance sheet, statement of changes in equity and notes, for the Company. The financial statements are prepared under the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the financial position of the Company at 31 December 2024, and of the results of the Company's operations for the financial year 1 January - 31 December 2024 in accordance with the Danish Financial Statements Act.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Management's Responsibilities for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Independent auditor's report

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the financial statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

Independent auditor's report

In connection with our audit of the financial statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that Management's Review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statement Act. We did not identify any material misstatement of Management's Review.

Copenhagen, 27 June 2025

Grant Thornton

Certified Public Accountants
Company reg. no. 34 20 99 36

Jacob Helly Juell-Hansen
State Authorised Public Accountant
mne36169

Company information

The company

Knauf Insulation A/S
c/o Rev og Råd ApS
Københavnsvej 106H
4000 Roskilde

Company reg. no. 34 62 26 98
Established: 27 July 2012
Financial year: 1 January - 31 December

Board of directors

Mark Gillott
Neil James Hargeaves
Alexandre Laurent

Managing Director

Neil James Hargreaves

Auditors

Grant Thornton Godkendt Revisionspartnerselskab
Lautrupsgade 11
2100 København Ø

Financial highlights

DKK in thousands.	<u>2024</u>	<u>2023</u>	<u>2022</u>	<u>2021</u>	<u>2020</u>
Income statement:					
Gross profit	17.612	32.050	26.103	17.618	14.380
Profit from operating activities	14.064	28.122	23.013	14.341	10.447
Net financials	138	226	-238	-253	-132
Net profit or loss for the year	11.075	22.107	17.763	10.988	8.044
Statement of financial position:					
Balance sheet total	78.936	77.137	108.375	73.697	76.075
Equity	27.135	26.059	38.952	33.189	22.200
Current liabilities other than provision	51.801	51.078	69.423	40.509	53.875
Employees:					
Average number of full-time employees	4	4	4	4	5
Key figures in %:					
Acid test ratio	152,4	151,0	156,1	181,9	141,2
Solvency ratio	34,4	33,8	35,9	45,0	29,2
Return on equity	41,6	68,0	49,2	39,7	44,3

Calculations of key figures and ratios do, in all material respects, follow the recommendations of the Danish Association of Finance Analysts, only in a few respects deviating from the recommendations.

The key figures and ratios shown in the statement of financial highlights have been calculated as follows:

Acid test ratio
$$\frac{\text{Current assets} \times 100}{\text{Short term liabilities other than provisions}}$$

Solvency ratio
$$\frac{\text{Equity, closing balance} \times 100}{\text{Total assets, closing balance}}$$

Return on equity
$$\frac{\text{Net profit or loss for the year} \times 100}{\text{Average equity}}$$

Management's review

Description of key activities of the company

The Company purchases and sells glass and rock mineral wool insulation products for use in building, heating and ventilation, process, and appliance insulation, as well as fabrication applications. The Company operates in a wide range of markets within Denmark and its customer base includes insulation distributors, builders merchants, retail suppliers and specialist insulation contractors.

Development in activities and financial matters

Revenue for the year was circa 13% lower than prior year at DKK 141.292 thousand as a result from challenging market conditions, with the gross profit deteriorating from circa 27% to 21% on the back of lower volumes as well as price and cost pressure. The overall performance resulted in the net profit for the year totalling DKK 11.075 thousand against DKK 22.107 thousand in the prior year.

Whilst volumes and revenue also fell short of expectations because of the slower than anticipated recovery, the profitability was largely in line with the target set out for the year.

All things being considered, management considers the net profit for the year to be satisfactory.

Expected developments

Whilst market conditions remain challenging, the Board remains cautiously optimistic about 2025 volumes in its core markets and further long-term growth in new build construction and renovation sectors, with construction activity expected to return to modest growth in 2025 and further growth in 2026. Management expects the revenue to grow against 2024 by at least 2% and the gross profit as a percentage of sales to remain at least on par with prior year with a view to increasing the net profit overall.

Special risks

Operating risks

Amongst the key factors influencing the company's level of sales are:

- The effect of legislative and regulatory changes concerning carbon reduction and insulation requirements.
- The strength of the construction industry and the wider economy.

Financial risks

The company's operations also expose it to a variety of financial risks that could include the effects of changes in debt, credit risk, currency risk, liquidity risk and interest rate risk.

The company's primary exposure is to credit risk and it has implemented policies that require appropriate credit checks on potential customers before sales are made. Credit insurance is also used to underwrite the company's credit risk for customers.

Management's review

The Company has a minor exposure to exchange rate risk, especially EUR and SEK as approximately 5% of the Company's cost base come from group recharges which are invoiced in these two currencies. The Group has not entered into derivative or other agreements to reduce the exchange rate risk and the related market risk. Inflationary pressures have already led to an increase in the price of insulation products and transportation costs over the past couple of years. The Company has taken steps to mitigate the impact on the business through a price increase in February 2024, but is also focused on reducing other costs where possible to minimise the impact on customers where possible.

Environmental issues

The company puts a great deal of focus on the environment both in production, transport and in advising customers on utilisation of our product. The Company's strong commitment to sustainability is central to our values, and we use our position of strength within the group to create positive change for the environment. The majority of our traded materials are sourced from within the group which consistently strives to minimise the impact of production on the environment.

Events occurring after the end of the financial year

No events have occurred after the balance sheet date which would have a material impact on the financial position of the company.

Accounting policies

The annual report for Knauf Insulation A/S has been presented in accordance with the Danish Financial Statements Act regulations concerning reporting class C enterprises (medium sized enterprises).

The accounting policies are unchanged from last year, and the annual report is presented in DKK.

Pursuant to section 86 (4) of the Danish Financial Statements Act, no statement of cash flows for the enterprise has been prepared, as the relevant information is included in the consolidated financial statements of Knauf Verwaltungsgesellschaft KG.

Income statement

Gross profit

Gross profit comprises the revenue, changes in inventories of finished goods, and work in progress, own work capitalised, other operating income, and external costs.

Revenue is recognised in the income statement if delivery and passing of risk to the buyer have taken place before the end of the year and if the income can be determined reliably and inflow is anticipated. Revenue is measured at the fair value of the consideration promised exclusive of VAT and taxes and less any discounts relating directly to sales.

Cost of sales comprises costs concerning purchase of raw materials and consumables less discounts and changes in inventories.

Other operating income comprises items of a secondary nature as regards the principal activities of the enterprise, including profit from the disposal of intangible and tangible assets.

Other external costs comprise costs incurred for distribution, sales, advertising, administration, premises, loss on receivables, and operational leasing costs.

Staff costs

Staff costs include salaries and wages, including holiday allowances, pensions, and other social security costs, etc., for staff members. Staff costs are less government reimbursements.

Depreciation, amortisation, and writedown for impairment

Depreciation, amortisation, and writedown for impairment comprise depreciation on, amortisation of, and writedown for impairment of intangible and tangible assets, respectively.

Financial income and expenses

Financial income and expenses include interest income and expenses and realised and unrealised capital gains and losses on financial assets and liabilities. Financial income and expenses are recognised in the income statement at the amounts concerning the financial year.

Accounting policies

Tax on net profit or loss for the year

Tax for the year comprises the current income tax for the year and changes in deferred tax and is recognised in the income statement with the share attributable to the net profit or loss for the year and directly in equity with the share attributable to entries directly in equity.

The company is subject to Danish rules on compulsory joint taxation of Danish group enterprises.

The current Danish income tax is allocated among the jointly taxed companies proportional to their respective taxable income (full allocation with reimbursement of tax losses).

Statement of financial position

Inventories

Inventories are measured at cost according to the FIFO method. In cases when the net realisable value of the inventories is lower than the cost, the latter is written down for impairment to this lower value.

Costs of goods for resale, raw materials, and consumables comprise acquisition costs plus delivery costs.

The net realisable value for inventories is recognised as the estimated selling price less costs of completion and selling costs. The net realisable value is determined with due consideration of negotiability, obsolescence, and the development of expected market prices.

Receivables

Receivables are measured at amortised cost, which usually corresponds to nominal value. To counter expected losses, writedown is performed to net realisable value. The enterprise will be applying IAS 39 as the basis of interpretation for the recognition of impairment of financial assets, meaning that a loss must be recognised if there are objective indications of accounts receivable being unable to comply with payment obligations.

Prepayments

Prepayments recognised under assets comprise incurred costs concerning the following financial year.

Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand.

Equity

Dividend

Dividend expected to be distributed for the year is recognised as a separate item under equity.

Accounting policies

Income tax and deferred tax

Current tax receivables and tax liabilities are recognised in the statement of financial position with the amount calculated on the basis of the expected taxable income for the year adjusted for tax on previous years' taxable income and prepaid taxes. Tax receivables and tax liabilities are offset to the extent that a legal right of set-off exists and the items are expected to be settled net or simultaneously.

Joint taxation contributions payable and receivable are recognised in the statement of financial position as "Tax receivables from group enterprises" or "Income tax payable to group enterprises"

According to the rules of joint taxation, Knauf Insulation A/S is unlimitedly, jointly, and severally liable to pay the Danish tax authorities the total income tax, including withholding tax on interest, royalties, and dividends, arising from the jointly taxed group of companies.

Deferred tax is tax on all temporary difference in the carrying amount and tax base of assets and liabilities measured on the basis of the planned application of the asset and disposal of the liability, respectively.

Deferred tax assets, including the tax value of tax losses eligible for carryforward, are recognised at their expected realisable value, either by settlement against tax future earnings or by setoff in deferred tax liabilities within the same legal tax unit. Any deferred net tax assets are measured at net realisation value.

Deferred tax is measured on the basis of the tax rules and tax rates of applicable legislation at the reporting date prevailing when the deferred tax is expected to be released as current tax.

Liabilities other than provisions

Other liabilities concerning payables to suppliers, group enterprises, and other payables are measured at amortised cost which usually corresponds to the nominal value.

Income statement 1 January - 31 December

All amounts in DKK.

<u>Note</u>	<u>2024</u>	<u>2023</u>
Gross profit	17.611.922	32.050.232
1 Staff costs	-3.547.493	-3.928.569
Operating profit	14.064.429	28.121.663
Other financial income	204.866	301.017
2 Other financial expenses	-67.277	-74.745
Pre-tax net profit or loss	14.202.018	28.347.935
3 Tax on net profit or loss for the year	-3.126.587	-6.241.043
4 Net profit or loss for the year	11.075.431	22.106.892

Balance sheet at 31 December

All amounts in DKK.

Assets		
<u>Note</u>	<u>2024</u>	<u>2023</u>
Current assets		
Finished goods and goods for resale	2.928.205	4.397.211
Total inventories	<u>2.928.205</u>	<u>4.397.211</u>
Trade receivables	48.603.338	43.712.524
Receivables from group enterprises	70.726	71.223
5 Deferred tax assets	341	455
6 Prepayments	44.896	15.638
Total receivables	<u>48.719.301</u>	<u>43.799.840</u>
Cash and cash equivalents	<u>27.287.997</u>	<u>28.940.065</u>
Total current assets	<u>78.935.503</u>	<u>77.137.116</u>
Total assets	<u>78.935.503</u>	<u>77.137.116</u>

Balance sheet at 31 December

All amounts in DKK.

Equity and liabilities			
<u>Note</u>		<u>2024</u>	<u>2023</u>
Equity			
7	Contributed capital	500.000	500.000
	Retained earnings	26.634.608	15.559.177
	Proposed dividend for the financial year	0	10.000.000
	Total equity	<u>27.134.608</u>	<u>26.059.177</u>
Liabilities other than provisions			
	Trade payables	36.350.844	34.790.873
	Payables to group enterprises	10.187.928	10.063.907
	Income tax payable to group enterprises	901.473	1.187.588
	Other payables	4.360.650	5.035.571
	Total short term liabilities other than provisions	<u>51.800.895</u>	<u>51.077.939</u>
	Total liabilities other than provisions	<u>51.800.895</u>	<u>51.077.939</u>
	Total equity and liabilities	<u>78.935.503</u>	<u>77.137.116</u>
8	Contingencies		
9	Related parties		

Statement of changes in equity

All amounts in DKK.

	Contributed capital	Retained earnings	Proposed dividend for the financial year	Total
Equity 1 January 2024	500.000	15.559.177	10.000.000	26.059.177
Distributed dividend	0	0	-10.000.000	-10.000.000
Profit or loss for the year brought forward	0	11.075.431	0	11.075.431
	500.000	26.634.608	0	27.134.608

Notes

All amounts in DKK.

	<u>2024</u>	<u>2023</u>
1. Staff costs		
Salaries and wages	3.296.652	3.668.083
Pension costs	237.667	227.238
Other costs for social security	13.174	33.248
	<u>3.547.493</u>	<u>3.928.569</u>
 Average number of employees	 <u>4</u>	 <u>4</u>
2. Other financial expenses		
Other financial costs	67.277	74.745
	<u>67.277</u>	<u>74.745</u>
3. Tax on net profit or loss for the year		
Tax of the results for the year	3.126.473	6.237.588
Adjustment for the year of deferred tax	114	151
Adjustment of tax for previous years	0	3.304
	<u>3.126.587</u>	<u>6.241.043</u>
4. Proposed distribution of net profit		
Extraordinary dividend distributed during the financial year	0	35.000.000
Dividend for the financial year	0	10.000.000
Transferred to retained earnings	11.075.431	0
Allocated from retained earnings	0	-22.893.108
Total allocations and transfers	<u>11.075.431</u>	<u>22.106.892</u>
5. Deferred tax assets		
Deferred tax assets 1 January 2024	455	606
Deferred tax of the results for the year	-114	-151
	<u>341</u>	<u>455</u>

Notes

All amounts in DKK.

	<u>31/12 2024</u>	<u>31/12 2023</u>
6. Prepayments		
Prepayments	44.896	15.638
	<u>44.896</u>	<u>15.638</u>

Prepayments comprise prepayment of costs incurred relating to subsequent financial years.

7. Contributed capital		
Contributed capital 1 January 2024	500.000	500.000
	<u>500.000</u>	<u>500.000</u>

The share capital consists of 500,000 shares of a nominal value of DKK 1 each.

All shares rank equally.

8. Contingencies

Contingent liabilities

Lease liabilities

Remaining lease obligations at the balance sheet date fall due at DKK 1.359 thousand within 3 years.

Joint taxation

With KNAUF A/S, company reg. no 54050313 as administration company, the company is subject to the Danish scheme of joint taxation and unlimitedly, jointly, and severally liable, along with the other jointly taxed companies, for the total corporation tax.

The company is unlimitedly, jointly, and severally liable, along with the other jointly taxed companies, for any obligations to withhold tax on interest, royalties, and dividends.

The jointly taxed enterprises' total known net liability to the Danish tax authorities emerges from the financial statements of the administration company.

Any subsequent adjustments of corporate taxes or withholding tax, etc., may result in changes in the company's liabilities.

Notes

All amounts in DKK.

9. Related parties

Transactions

The company has the following related party transactions:

	<u>2024</u>	<u>2023</u>
Sales of goods to group enterprises	286.846	0
Purchase of goods from group enterprises	81.549.822	114.708.694
Purchase of services from group enterprises	9.925.267	9.381.422
Receivables from group enterprises	70.726	71.223
Payables to group enterprises	10.187.928	10.063.907

Consolidated financial statements

The company is included in the consolidated financial statements of Knauf Verwaltungsgesellschaft KG, Am Bahnhof 7, 97346 Iphofen, Germany