

Daiichi Sankyo Nordics ApS

Amagerfælledvej 106, 2.
DK-2300 København S

CVR no. 39 37 10 49

Annual report 1 April 2024 - 31 March 2025

The annual report was presented and approved at
the Company's annual general meeting on

30 September 2025

Åke Magnus Gisel

Chairman of the annual general meeting

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Statement by the Board of Directors and the Executive Board

The Board of Directors and the Executive Board have today discussed and approved the annual report for Daiichi Sankyo Nordics ApS for the financial year 1 April 2024 - 31 March 2025.

The annual report has been prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Company's assets, liabilities and financial position at 31 March 2025 and of the results of the Company's operations for the financial year 1 April 2024 - 31 March 2025.

Further, in our opinion, the Management's review gives a fair review of the development in the Company's activities and financial matters, of the results for the year and of the Company's financial position.

We recommend that the annual report be approved at the annual general meeting.

Copenhagen, 30 September 2025

Executive Board:

Åke Magnus Gisel

Board of Directors:

Karin Margaretha
Heisterberg

Jacob Wessel-Tolvig

Åke Magnus Gisel



Independent auditor's report

To the shareholder of Daiichi Sankyo Nordics ApS

Opinion

We have audited the financial statements of Daiichi Sankyo Nordics ApS for the financial year 1 April 2024 - 31 March 2025, comprising income statement, balance sheet, statement of changes in equity and notes, including accounting policies. The financial statements are prepared in accordance with the Danish Financial Statements Act.

In our opinion, the financial statements give a true and fair view of the Company's assets, liabilities and financial position at 31 March 2025 and of the results of the Company's operations for the financial year 1 April 2024 - 31 March 2025 in accordance with the Danish Financial Statements Act.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the financial statements" section of our report.

We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Management's responsibility for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the Danish Financial Statements Act and for such internal control that Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the financial statements unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance as to whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements in Denmark will always detect a material misstatement when it exists. Misstatements may arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of financial statement users made on the basis of these financial statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also

- identify and assess the risks of material misstatement of the company financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.



Independent auditor's report

- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- evaluate the overall presentation, structure and contents of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that gives a true and fair view.
- plan and perform the audit of the financial statements to obtain sufficient appropriate audit evidence regarding the consolidated financial information of the entities or business units as a basis for forming an opinion on the financial statements. We are responsible for the direction, supervision and review of the audit work performed. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Statement on the Management's review

Management is responsible for the Management's review.

Our opinion on the financial statements does not cover the Management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the Management's review and, in doing so, consider whether the Management's review is materially inconsistent with the financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether the Management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that the Management's review is in accordance with the financial statements and has been prepared in accordance with the requirements of the Danish Financial Statement Act. We did not identify any material misstatement of the Management's review.

København, 30 September 2025

KPMG

Statsautoriseret Revisionspartnerselskab

CVR no. 25 57 81 98

Stine Inger Pedersen
State Authorised Public Accountant



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Independent auditor's report

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Daiichi Sankyo Nordics ApS
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Management's review

Company details

Daiichi Sankyo Nordics ApS
Amagerfælledvej 106, 2.
DK-2300 København S

CVR no.: 39 37 10 49
Established: 28 February 2018
Registered office: København
Financial year: 1 April 2024 - 31 March 2025

Board of Directors

Karin Margaretha Heisterberg
Jacob Wessel-Tolvig
Åke Magnus Gisel

Executive Board

Åke Magnus Gisel

Audit

KPMG
Statsautoriseret Revisionspartnerselskab
Dampfærgevej 28
DK-2100 København Ø
CVR no. 25 57 81 98

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Management's review

Financial highlights

DKK	2024/25	2023/24	2022/23	2021/22	2020/21
Gross profit/loss	69,481,720	57,381,295	47,832,587	35,620,722	27,406,905
Profit/loss before financial income and expenses	13,405,323	15,173,982	6,898,255	292,375	1,156,024
Profit/loss from financial income and expenses	-1,302,250	-3,465,302	-4,172,542	-342,009	-40,709
Profit/loss for the year	9,020,707	8,448,867	2,350,138	46,355	846,325
Total assets	261,483,768	181,341,726	106,679,898	48,945,341	19,754,804
Investments in property, plant and equipment	1,503,628	435,677	478,122	167,651	224,965
Equity	23,076,922	14,056,215	5,607,348	3,383,297	3,336,942
Current ratio	109.0%	107.9%	104.5%	105.8%	114.8%
Solvency ratio	8.8%	7.8%	5.3%	6.9%	16.9%
Average number of full-time employees	38	26	24	22	16

The financial ratios have been calculated as follows:

Current ratio $\frac{\text{Current assets} \times 100}{\text{Current liabilities}}$

Solvency ratio $\frac{\text{Equity at year end} \times 100}{\text{Total equity and liabilities at year end}}$

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Management's review

Operating review

Principal activities

The Company's principal activities comprise development and research, marketing, distribution as well as import and export of pharmaceutical, chemical, biological and other products of the like connected with oncology in Denmark, Sweden, Norway and Finland.

Development in activities and financial position

Profit for the year (including comparison with forecasts previously announced)

The Company's income statement for 2024/25 shows a profit of DKK 9,020,707 as against a profit of DKK 8,448,867 in 2023/24. Equity in the Company's balance sheet at 31 March 2025 stood at DKK 23,076,922 as against DKK 14,056,215 at 31 March 2024.

The actual results for 2024/25 are slightly below expectations, as outlined in the 2023/24 annual report. This is primarily due to various external factors related to market conditions. Nevertheless, we continue to achieve double-digit revenue growth, and overall performance remains strong.

Outlook

Management expects an increase of 30-45 % in gross profit and 20-30 % in profit before tax for 2025/26. However, this is dependent on the Authorities and grant programs in the Nordics.

Branches

The Company has the following branches:

Daiichi Sankyo Nordics ApS - Sweden Filial, Linneavägen 4 Lgh 1201, 181 60 Lidingö

Daiichi Sankyo Nordics ApS - Norway Filial, Amagerfælledvej 106, 2., 2300 København S

Daiichi Sankyo Nordics ApS - Finland Filial, c/o Tmf Finland Oy Kansakoulukuja 1, 00100 Helsinki

Events after the balance sheet date

No events have occurred after the balance sheet date of material importance to the annual report for 2024/25.

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Income statement

DKK	Note	2024/25	2023/24
Gross profit		69,481,720	57,381,295
Staff costs	2	-55,390,992	-41,888,628
Depreciation of property, plant and equipment		-671,445	-318,685
Other operating costs		-13,960	0
Profit before financial income and expenses		13,405,323	15,173,982
Other financial income		4,502,151	2,184,958
Other financial expenses		-5,804,401	-5,650,260
Profit before tax		12,103,073	11,708,680
Tax on profit for the year		-3,082,366	-3,259,813
Profit for the year	3	<u>9,020,707</u>	<u>8,448,867</u>

Financial statements 1 April – 31 March

Balance sheet

DKK	Note	31/3 2025	31/3 2024
ASSETS			
Fixed assets			
Property, plant and equipment			
Property, plant and equipment	4	1,002,234	739,595
Fixtures and fittings, tools and equipment		598,461	51,721
Leasehold improvements		1,600,695	791,316
Total fixed assets		1,600,695	791,316
Current assets			
Inventories			
Finished goods and goods for resale		106,911,561	85,429,006
Receivables			
Trade receivables		100,763,074	61,728,977
Receivables from group entities		21,046,984	10,836,157
Deferred tax assets	5	1,527,302	1,488,205
Other receivables		1,233,454	947,301
		124,570,814	75,000,640
Cash at bank and in hand		28,400,698	20,120,764
Total current assets		259,883,073	180,550,410
TOTAL ASSETS		261,483,768	181,341,726

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Balance sheet

DKK	Note	31/3 2025	31/3 2024
EQUITY AND LIABILITIES			
Equity			
Contributed capital		100,000	100,000
Retained earnings		22,976,922	13,956,215
Total equity		<u>23,076,922</u>	<u>14,056,215</u>
Liabilities			
Current liabilities			
Trade payables		14,123,290	5,134,817
Payables to group entities		173,265,316	139,166,737
Corporation tax		3,334,692	2,505,218
Other payables, including taxes payable		47,683,548	20,478,739
		<u>238,406,846</u>	<u>167,285,511</u>
Total liabilities		<u>238,406,846</u>	<u>167,285,511</u>
TOTAL EQUITY AND LIABILITIES		<u>261,483,768</u>	<u>181,341,726</u>

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Statement of changes in equity

DKK	Contributed capital	Retained earnings	Total
Equity at 1 April 2024	100,000	13,956,215	14,056,215
Transferred over the profit appropriation	0	9,020,707	9,020,707
Equity at 31 March 2025	100,000	22,976,922	23,076,922

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1 Accounting policies

The annual report of Daiichi Sankyo Nordics ApS for 2024/25 has been prepared in accordance with the provisions applying to reporting class C medium-sized entities under the Danish Financial Statements Act.

The accounting policies used in the preparation of the financial statements are consistent with those of last year.

Reclassifications

Referring to the true and fair view set out in the Danish Financial Statements Act, the Company has reclassified individual items in the balance sheet. The reclassifications have not affected results before tax, results for the year or equity. Comparative figures have been restated accordingly.

Omission of cash flow statement

Pursuant to section 86(4) of the Danish Financial Statements Act, no cash flow statement has been prepared. The Company's cash flows are included in the cash flow statement in the consolidated financial statements of Daiichi Sankyo Co., Ltd., 3-5-1, Nihonbashi-honcho, Chuo-ku, Tokyo, 103-8426, Japan.

Foreign currency translation

On initial recognition, transactions denominated in foreign currencies are translated at the exchange rates at the transaction date. Foreign exchange differences arising between the exchange rates at the transaction date and the date of payment are recognised in the income statement as financial income or financial expenses.

Receivables, payables and other monetary items denominated in foreign currencies are translated at the exchange rates at the balance sheet date. The difference between the exchange rates at the balance sheet date and the date at which the receivable or payable arose or was recognised in the latest financial statements is recognised in the income statement as financial income or financial expenses.

Income statement

Revenue

Income from the sale of goods and services is recognised in revenue when delivery and transfer of risk to the buyer have taken place, and the income may be measured reliably and is expected to be received.

Cost of sales

Cost of sales comprises costs incurred to generate revenue for the year. This item also comprises direct costs for goods for resale and changes to inventory of goods for resale.

Other operating income

Other operating income comprises items secondary to the activities of the entity, including gains on the disposal of property, plant and equipment.

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1 Accounting policies

Other external costs

Other external costs comprise distribution costs and costs related to sales, sales campaigns, administration, office premises, operating leases, etc.

Staff costs

Staff costs comprise wages and salaries, including holiday allowance, pension and other social security costs.

Other operating costs

Other operating costs comprise items secondary to the activities of the entities, including losses on the disposal of property, plant and equipment.

Financial income and expenses

Financial income and expenses comprise interest income and expense, gains and losses on payables and transactions denominated in foreign currencies as well as surcharges and refunds under the onaccount tax scheme, etc.

Tax on profit for the year

Tax for the year comprises current tax for the year and changes in deferred tax, including changes in tax rates. The tax expense relating to the profit/loss for the year is recognised in the income statement at the amount attributable to the profit/loss for the year and directly in equity at the amount attributable to entries directly in equity.

Balance sheet

Property, plant and equipment

Fixtures and fittings, tools and equipment and leasehold improvements are measured at cost less accumulated depreciation and impairment losses.

Cost comprises the purchase price and any costs directly attributable to the acquisition until the date on which the asset is available for use. Indirect production overheads and borrowing costs are not recognised in cost.

Where individual components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items, which are depreciated separately.

The basis of depreciation is cost less any projected residual value after the end of the useful life. Depreciation is provided on a straight-line basis over the estimated useful life. The estimated useful lives are as follows:

Fixtures and fittings, tools and equipment	3-5 years
Leasehold improvements	3-5 years

Depreciation is recognised in the income statement.

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1 Accounting policies

Impairment of fixed assets

The carrying amount of property, plant and equipment is subject to an annual test for indications of impairment other than the decrease in value reflected by depreciation or amortisation.

Impairment tests are conducted of individual assets or groups of assets when there is an indication that they may be impaired. Write-down is made to the recoverable amount if this is lower than the carrying amount.

The recoverable amount is the higher of an asset's net selling price and its value in use. The value in use is determined as the present value of the forecast net cash flows from the use of the asset or the group of assets, including forecast net cash flows from the disposal of the asset or the group of assets after the end of the useful life.

Inventories

Inventories are measured at cost in accordance with the FIFO method. Where the net realisable value is lower than cost, inventories are written down to this lower value.

Goods for resale and raw materials and consumables are measured at cost, comprising purchase price plus delivery costs.

Receivables

Receivables are measured at amortised cost.

Write-down is made for bad debt losses where there is an objective indication that a receivable has been impaired. If there is an objective indication that an individual receivable has been impaired, write-down is made on an individual basis.

Write-downs are calculated as the difference between the carrying amount of receivables and the present value of forecast cash flows, including the realisable value of any collateral received. The effective interest rate for the individual receivable or portfolio is used as discount rate.

Corporation tax and deferred tax

Current tax payable and receivable is recognised in the balance sheet as tax computed on the taxable income for the year, adjusted for tax on the taxable income of prior years and for tax paid on account.

Deferred tax is measured using the balance sheet liability method on all temporary differences between the carrying amount and the tax value of assets and liabilities measured on the planned use of the asset or settlement of the liability, respectively. However, deferred tax is not recognised on temporary differences relating to office buildings non-deductible for tax purposes and other items where temporary differences arise at the date of acquisition without affecting either profit/loss or taxable income.

Deferred tax assets, including the tax value of tax loss carryforwards, are recognised at the expected value of their utilisation within the foreseeable future; either as a set-off against tax on future income or as a set-off against deferred tax liabilities in the same legal tax entity. Any deferred net assets are measured at net realisable value.

Deferred tax is measured in accordance with the tax rules and at the tax rates applicable at the balance sheet date when the deferred tax is expected to crystallise as current tax. Changes in deferred tax as a result of changes in tax rates are recognised in the income statement or equity, respectively.

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1 Accounting policies

Cash at bank and in hand

Cash at bank and in hand comprise cash and bank deposits.

Liabilities other than provisions

Financial liabilities are recognised at the date of borrowing at cost, corresponding to the proceeds received less transaction costs paid. In subsequent periods, the financial liabilities are measured at amortised cost, corresponding to the capitalised value using the effective interest rate. Accordingly, the difference between cost and the nominal value is recognised in the income statement over the term of the loan together with interest expenses.

Other liabilities are measured at amortised cost.

2 Staff costs

DKK	2024/25	2023/24
Wages and salaries	44,950,227	34,657,446
Pensions	7,063,226	5,353,093
Other social security costs	3,377,539	1,878,089
	<u>55,390,992</u>	<u>41,888,628</u>
Average number of full-time employees	<u>38</u>	<u>26</u>

Staff costs include remuneration of the Company's Executive Board and Board of Directors of DKK 3,376 thousand (2023/24: DKK 3,298 thousand).

The Company operates share-based remuneration plans as cash-settled share-based payments. The Company's Executive Board and Board of Directors are part of this remuneration.

The right for share-based remuneration is allocated to certain employees upon deployment. The share-based remuneration is earned upon the achievement of specific financial KPI's, including the attainment of operating profit achievement and continuous employment. The remuneration rate comes from the market price of Daiichi Sankyo's shares.

3 Proposed profit appropriation

DKK	2024/25	2023/24
Retained earnings	9,020,707	8,448,867
	<u>9,020,707</u>	<u>8,448,867</u>

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Notes

4 Property, plant and equipment

DKK	Fixtures and fittings, tools and equipment	Leasehold improvements	Total
Cost at 1 April 2024	1,487,498	124,131	1,611,629
Additions	917,343	586,285	1,503,628
Transferred	-66,317	0	-66,317
Cost at 31 March 2025	<u>2,338,524</u>	<u>710,416</u>	<u>3,048,940</u>
Depreciation and impairment losses at 1 April 2024	-747,903	-72,410	-820,313
Depreciation for the year	-631,900	-39,545	-671,445
Reversed depreciation and impairment losses	43,513	0	43,513
Depreciation and impairment losses at 31 March 2025	<u>-1,336,290</u>	<u>-111,955</u>	<u>-1,448,245</u>
Carrying amount at 31 March 2025	<u><u>1,002,234</u></u>	<u><u>598,461</u></u>	<u><u>1,600,695</u></u>

5 Deferred tax assets

DKK	31/3 2025	31/3 2024
Deferred tax at 1 April	1,488,205	376,855
Deferred tax adjustment for the year in the income statement	39,097	1,111,350
	<u>1,527,302</u>	<u>1,488,205</u>

6 Contractual obligations, contingencies, etc.

Contingent liabilities

The Company has entered a rent obligation of DKK 4,022 thousand corresponding to 30 months termination and other obligations of DKK 1,993 thousand.

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7 Related parties disclosure

Daiichi Sankyo Nordics ApS' related parties comprise the following:

Control

Daiichi Sankyo Oncology Europe GmbH, Zielstrattstrasse 48, 81379 Munich, Germany

Daiichi Sankyo Oncology Europe GmbH holds the majority of the contributed capital in the Company.

Daiichi Sankyo Nordics ApS is part of the consolidated financial statements of Daiichi Sankyo Oncology Europe GmbH, Zielstrattstrasse 48, 81379 Munich, Germany, and the consolidated financial statements of Daiichi Sankyo Co., Ltd., 3-5-1, Nihonbashi-honcho, Chuo-ku, Tokyo, 103-8426, Japan, which are the smallest and largest groups, respectively, in which the Company is included as a subsidiary.

The consolidated financial statements of Daiichi Sankyo Oncology Europe GmbH and the consolidated financial statements of Daiichi Sankyo Co. can be obtained by contacting the companies at the above addresses.

Related party transactions

DKK	2024/25	2023/24
Transfer pricing adjustment	10,598,825	-19,937,987
Purchase of service from owner	3,021,738	2,388,828
Sale of service to owner	-8,287,850	-6,197,689
Expense reimbursement from owner	-85,999,343	-43,710,913

8 Events after the balance sheet date

No events have occurred after the balance sheet date of material importance to the annual report for 2024/25.