



## ÅRSREGNSKAPET FOR REGNSKAPSÅRET 2022 - GENERELL INFORMASJON

### Enheten

Organisasjonsnummer: 926 114 417  
Organisasjonsform: Aksjeselskap  
Foretaksnavn: NORDIC SEMICONDUCTOR NORWAY AS  
Forretningsadresse: Drammensveien 126A  
0277 OSLO

### Regnskapsår

Årsregnskapets periode: 01.01.2022 - 31.12.2022

### Konsern

Morselskap i konsern: Ja  
Konsernregnskap lagt ved: Nei

### Regnskapsregler

Regler for små foretak benyttet: Nei  
Benyttet ved utarbeidelsen av årsregnskapet til selskapet: Forenklet IFRS

### Årsregnskapet fastsatt av kompetent organ

Bekreftet av representant for selskapet: Kine-Elena Reigstad  
Dato for fastsettelse av årsregnskapet: 30.06.2023

### Grunnlag for avgivelse

År 2022: Årsregnskapet er elektronisk innlevert  
År 2021: Tall er hentet fra elektronisk innlevert årsregnskap fra 2022

*Det er ikke krav til at årsregnskapet m.v. som sendes til Regnskapsregisteret er undertegnet. Kontrollen på at dette er utført ligger hos revisor/enhetens øverste organ. Sikkerheten ivaretas ved at innsender har rolle/rettighet for innsending av årsregnskapet via Altinn, og ved at det bekreftes at årsregnskapet er fastsatt av kompetent organ.*

Brønnøysundregistrene, 03.07.2024



### Resultatregnskap

Beløp i: USD	Note	2022	2021
<b>RESULTATREGNSKAP</b>			
<b>Inntekter</b>			
Annen driftsinntekt	1.6,7	5 382 946	
<b>Sum inntekter</b>		<b>5 382 946</b>	
<b>Kostnader</b>			
Lønnskostnad	2	3 445 577	
Avskrivninger	1.8,1,9 ,4,5	1 262 649	
Annen driftskostnad		696 086	
<b>Sum kostnader</b>		<b>5 404 312</b>	
<b>Driftsresultat</b>		<b>-21 366</b>	
<b>Finansinntekter og finanskostnader</b>			
Renteinntekt		630	
Annen finansinntekt		6 038	90 487
<b>Sum finansinntekter</b>		<b>6 668</b>	<b>90 487</b>
Rentekostnader		8 072	
Annen finanskostnad			20 452
<b>Sum finanskostnader</b>		<b>8 072</b>	<b>20 452</b>
<b>Netto finans</b>		<b>-1 404</b>	<b>70 035</b>
<b>Ordinært resultat før skattekostnad</b>		<b>-22 770</b>	<b>70 035</b>
Skattekostnad	1.11,1 0	-34 359	-3 363
<b>Ordinært resultat etter skattekostnad</b>		<b>11 589</b>	<b>73 398</b>
<b>Årsresultat</b>		<b>11 589</b>	<b>73 398</b>
Andre resultatkomponenter for IFRS-foretak		0	0
<b>Totalresultat</b>		<b>11 589</b>	<b>73 398</b>
<b>Overføringer og disponeringer</b>			



## Resultatregnskap

<b>Beløp i: USD</b>	<b>Note</b>	<b>2022</b>	<b>2021</b>
Avsatt til/fra annen egenkapita	9	11 589	73 398
<b>Sum overføringer og disponeringer</b>		<b>11 589</b>	<b>73 398</b>



### Balanse

Beløp i: USD	Note	2022	2021
<b>BALANSE - EIENDELER</b>			
<b>Anleggsmidler</b>			
<b>Immaterielle eiendeler</b>			
Utsatt skattefordel	1.11	49 571	3 509
<b>Sum immaterielle eiendeler</b>		<b>49 571</b>	<b>3 509</b>
<b>Varige driftsmidler</b>			
Tomter, bygninger og annen fast eiendom	4	614 701	
Bruksretteeiendeler	1.5,1.9 ,5	383 721	
Driftsløsøre, inventar, verktøy o.l	4	2 339 475	
<b>Sum varige driftsmidler</b>		<b>3 337 897</b>	
<b>Finansielle anleggsmidler</b>			
Investering i datterselskap	6	3 274 342	3 150 990
<b>Sum finansielle anleggsmidler</b>		<b>3 274 342</b>	<b>3 150 990</b>
<b>Sum anleggsmidler</b>		<b>6 661 810</b>	<b>3 154 499</b>
<b>Omløpsmidler</b>			
<b>Varer</b>			
<b>Fordringer</b>			
Andre kortsiktige fordringer selskap i samme konsern	7	1 011 388	
Andre fordringer	12	1 693 250	
<b>Sum fordringer</b>		<b>2 704 638</b>	
<b>Bankinnskudd, kontanter og lignende</b>			
Bankinnskudd, kontanter og lignende	1.10	96 697	12 210
<b>Sum bankinnskudd, kontanter og lignende</b>		<b>96 697</b>	<b>12 210</b>
<b>Sum omløpsmidler</b>		<b>2 801 335</b>	<b>12 210</b>
<b>SUM EIENDELER</b>		<b>9 463 145</b>	<b>3 166 709</b>



## Balanse

Beløp i: USD	Note	2022	2021
<b>BALANSE - EGENKAPITAL OG GJELD</b>			
<b>Egenkapital</b>			
<b>Innskutt egenkapital</b>			
Aksjekapital	9	1 135 415	1 135 415
Overkurs	9	1 872 083	1 872 083
<b>Sum innskutt egenkapital</b>		<b>3 007 498</b>	<b>3 007 498</b>
<b>Opptjent egenkapital</b>			
Annen egenkapital	9	89 724	78 134
<b>Sum opptjent egenkapital</b>		<b>89 724</b>	<b>78 134</b>
<b>Sum egenkapital</b>		<b>3 097 222</b>	<b>3 085 632</b>
<b>Gjeld</b>			
<b>Langsiktig gjeld</b>			
<b>Annen langsiktig gjeld</b>			
Leieforpliktelser	1.5,1.9 ,5	365 261	
<b>Sum annen langsiktig gjeld</b>		<b>365 261</b>	
<b>Sum langsiktig gjeld</b>		<b>365 261</b>	<b>0</b>
<b>Kortsiktig gjeld</b>			
Betalbar skatt	1.11	64 406	
Skyldig offentlige avgifter		15 599	
Kortsiktig konserngjeld	7	5 299 246	81 077
Annen kortsiktig gjeld		621 411	
<b>Sum kortsiktig gjeld</b>		<b>6 000 662</b>	<b>81 077</b>
<b>Sum gjeld</b>		<b>6 365 923</b>	<b>81 077</b>
<b>SUM EGENKAPITAL OG GJELD</b>		<b>9 463 145</b>	<b>3 166 709</b>

# ANNUAL REPORT 2022

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# Message from the CEO

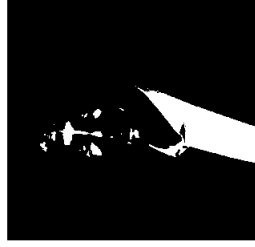
# Message from the CEO

2022 was another strong year for Nordic, with continued revenue growth, high gross margins, and record results. Our Bluetooth Low Energy products remain in high demand from our tier-1 customers, although our delivery capabilities continued to be held back by wafer supply. The supply situation remains an issue also for 2023, and combined with lower demand for our proprietary products and a more uncertain outlook for cellular IoT, this has made us lower our growth expectations for 2023. However, we maintain our long-term growth ambitions, and that means we continue to invest in our organization, our R&D, and our growth capabilities. The development of a complete connectivity portfolio across Bluetooth, Wi-Fi and cellular IoT broadens our scope of business and opens significant long-term growth opportunities.

2022 continued to put strains on the organization, with Covid-19 travel restrictions, mandatory home office in the beginning of the year, and logistics challenges in many industries and geographical regions. Nevertheless, we stayed fully operational and handled the higher business volumes and continued logistics challenges.

We also continued growing our competence base and capabilities. We onboarded around 250 new employees during the year and expanded our workforce to almost 1,450 people globally. This was quite an achievement, and I want to take the opportunity to thank everyone in our organization for their patience, stamina, and drive to make this happen. Working out of offices in 16 different countries, we have the kind of enthusiastic, inclusive, diverse, and ingenious culture required to attract and retain the top talents we need to succeed in our market.

"We have the kind of enthusiastic, inclusive, diverse, and ingenious culture required to attract and retain the top talents we need to succeed in our market."



In regard to our financial development, revenue increased by 27% to USD 777 million in 2022, and our revenue has increased by an annual average of almost 40% over the past three years. The key growth drivers remain strong demand from major tier-1 customers, accelerating traction in Industrial IoT, and disruptive technology adoption in the healthcare sector. Last year, I also included consumer electronics market as a growth drive, although demand in parts of this market has eased off in the backend of the pandemic.

Bluetooth® Low Energy (LE) is by far the largest contributor of our connectivity technologies, accounting by 33% year-on-year and now contributing to our revenue. We continue to excite developers in both tier-1s and broad market customers. Bluetooth revenue share from our top-10 customers increased 40% in 2021 to 44% in 2022 and is expected to move into 2023.

Our proprietary products enjoyed a strong demand through the pandemic years, with some of our gaming driving demand for PC accessories and devices. In 2022 we saw revenue decline by 10% low demand towards the end of the year. IoT products accounted for 10% of the year revenue and this is expected to decline further as customers are migrating to more modern technologies. Bluetooth Low Energy. We saw revenue grow nearly 50% for our cellular IoT products, although demand eased off in the second half of the year. Cellular IoT accounts for around 10% of revenue.

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expected to become a stronger revenue contributor in the years to come. We also hold high long-term ambitions for our other products groups within Wi-Fi®, Power Management, DECT New Radio plus (NR+) and Cloud Services, which are still in early- or pre-commercial stages.

We are optimistic about our growth opportunities in the years to come, with a solid outlook for Bluetooth Low Energy and gradually increasing volumes and revenues coming from new connectivity technologies and from new products, services, and applications.

With our strong gross margins and high operational leverage, we delivered record EBITDA-margins of 26.5% and profit before tax of USD 1672 million in 2022. Going forward, we expect to maintain gross margins above 50%, and reiterate our long-term EBITDA-margin ambition of 25%.

Investing early in high-growth opportunities is one of our strategic pillars. Around 40% of our capex investments go into segments that account for only around 4% of current revenue, and we will continue to invest to make the most of our growth potential. Another example of our commitment to growth is our up-front payment to broaden our wafer supply base with a new vendor. This will begin to support our wafer demands from 2024 onwards. Additionally, we are expanding our competence base and closed the acquisition of the US memory specialist Mobile Semiconductor in March 2023. Combined with our organic investments, these investments significantly expand our opportunity pipeline and addressable market, and will enable continued strong growth in the longer-term.

Digitalization, connectivity and IoT will play an important role in solving many environmental and societal challenges for both consumers and enterprises, as well as shaping a more sustainable economy. Nordic continues our commitment to contributing in a tangible way through our energy-efficient products and support for customers with various solutions for these challenges. This year, we have also enhanced

our sustainability framework and governance by, for instance, establishing a Sustainability Committee at the Board level. This ensures a holistic approach throughout our organization and progress toward our defined ESG targets.

We continue to gain recognition for our ESG reporting and received an "A" rating in Position Green's annual report on companies based in the Nordic countries, and was awarded an "A" for our environmental reporting by Carbon Disclosure Project (CDP). Nordic also remains a constituent of the STOXX Global ESG Leaders Index, and was selected last year by Euronext to participate in the Euronext Tech Leaders initiative.

Please dive deeper into our sustainability efforts in the ESG section of this report.

Rounding off, I would like to take the opportunity to thank all my colleagues in the company for their invaluable efforts to make us a little bit better every day. We will do our very best to remain a strong partner for our customers, suppliers, distributors, and other stakeholders in 2023.



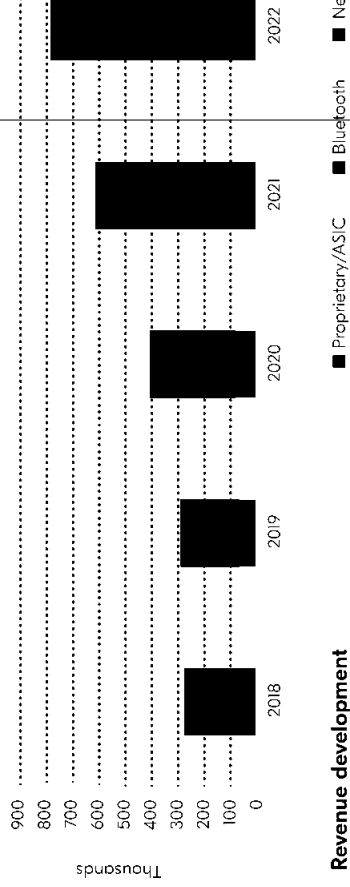
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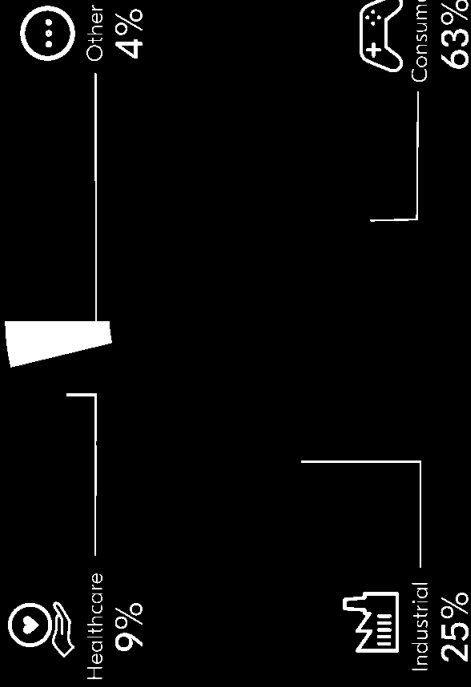
## Sound growth is profitable growth

Thousands

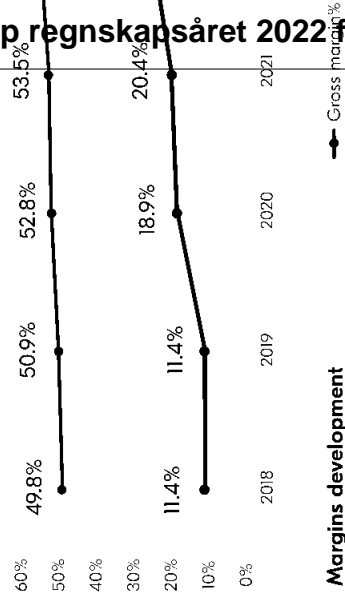


Revenue development

## Investing in a complete connectivity portfolio



## skap regnskapsåret 2022 for 926114417



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**22%**

decrease of scope 3 emissions



**55%**

decrease of scope 2 emissions



**19.7%**

increase in headcount

Headcount by business unit

Research & development | **75.5%**

Business support | **10.3%**

Sales | **7.5%**

Supply chain | **6.1%**

Executive Management Team | **0.7%**

**62**

nationalities in



**39.3%**

increase in female employees

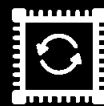


**17**  
countries



**78%**

of the energy used by offices generated from renewable energy sources



**71%**

of all prototyping platforms produced with recycled plastic casings

Exceeded the benchmark for diversity & inclusion by scoring

**8.5**

out of 10

Awarded

**A**



Awarded

**A**



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**Cloud** | Cloud solutions supporting applications, maintenance and updates for best possible connectivity utilization



### Complementary

Providing solutions for optimal energy consumption and connectivity requirements



Bluetooth | zigbee | matter | amazon sidewalk

### Short-range

Market leader with proven performance from recognized solutions



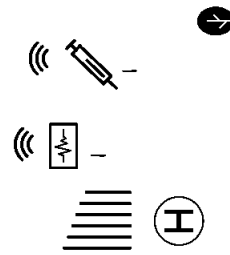
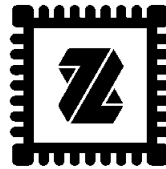
### Wi-Fi

Early mover in new and growing market leveraging foundation from recognized solutions



### Long-range

Early mover in new and growing market leveraging foundation from recognized solutions





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# Report from the Board of Directors

In 2022, we achieved solid revenue growth, higher margins, and record results. Although the demand for Bluetooth Low Energy products from large tier-1 customers remains strong, our delivery capabilities are currently constrained by the availability of wafers. We continue our commitment to investing in future growth, as evidenced by the launch of our first Wi-Fi product and significant improvements in our cross-technology development platform. Additionally, we are proud to have been promoted to the highest level of membership in the Matter standardization program, the Connectivity Standards Alliance. This recognition reflects our commitment to setting connectivity industry standards.

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## Group Overview

Nordic Semiconductor (Nordic or "the Group") is a fabless semiconductor company designing, marketing, selling, and supporting hardware products, embedded software, and cloud-based services enabling wireless connectivity solutions.

Nordic has been a pioneer within wireless connectivity since its beginning in 1982 as an integrated circuits manufacturer. Starting with proprietary 2.4GHz technology for PC accessories, Nordic has developed into a globally leading supplier of *Bluetooth®* Low Energy and multiprotocol solutions for short-range connectivity. The Group has also established a leading position in the emerging market for cellular IoT, and in 2020 expanded into next-generation Wi-Fi technology to cover the embedded Wi-Fi market.

Nordic's product offering includes integrated circuits (ICs), Systems-on-Chip (SoCs), Systems-in-Package (SiPs), and Software Development Kits (SDKs). The Group sources components, and assembles and packages the products through world-class subcontractors in Asia, and distributes its products to branded electronics manufacturers through an extensive network of global and regional distribution partners.

Nordic Semiconductor ASA ("The Company") is the Group parent, headquartered in Trondheim (Norway). As of year-end 2022, the Group has offices in Trondheim and Oslo (Norway); Beijing, Shanghai, Shenzhen and Hong Kong (China); Oulu, Espoo, Tampere, and Turku (Finland); Düsseldorf (Germany); Hyderabad (India); Yokohama (Japan); Eindhoven (the Netherlands); Malmö (the Philippines); Krakow and Wrocław (Poland); Singapore (Singapore); Seoul (South Korea); Stockholm and Lund (Sweden); Taipei (Taiwan); Bristol, Hatfield and Swindon (UK); and Portland (USA).

## Strategy and ambitions

Nordic's mission is to be a world-leading supplier of connectivity solutions. The Group offers proprietary technologies and ultra-low power Bluetooth and multiprotocol technologies in the short-range market, and cellular IoT over LTE-M and NB-IoT networks in the long-range market. In the second half of 2022, the Group also launched its first Wi-Fi product, a companion chip to its short-range and long-range products. Nordic is one of few companies offering all three of the world's most popular IoT technologies (Bluetooth, Wi-Fi and cellular). The Group is also a key contributor to a variety of connectivity standard initiatives, like the new 5G wireless standard DECT NR+ and Matter by the Connectivity Standards Alliance (CSA).

To build and maintain a strong market position in fast-paced and innovative markets, it is crucial to inspire and engage developers. Nordic has accomplished this by creating a globally-renowned developer community, DevZone, which has over 160 thousand G&As and supports more than 100,000 unique development projects.

Overall, the Group shipped more than 700 million units in 2022 to a broad customer base ranging from single developers to globally leading high-volume customers. To develop and maintain these volumes, it has been key to develop scalable solutions across technologies and markets, and to engage both large enterprises and smaller one-product companies as customers.

Nordic has been the market leader in the broad market ever since the introduction of Bluetooth Low Energy products in 2012. The Group has also established strong customer relationships with tier-1 customers, such as major global platform companies and market leaders in different verticals. Demand from these customers has increased sharply over the past years.

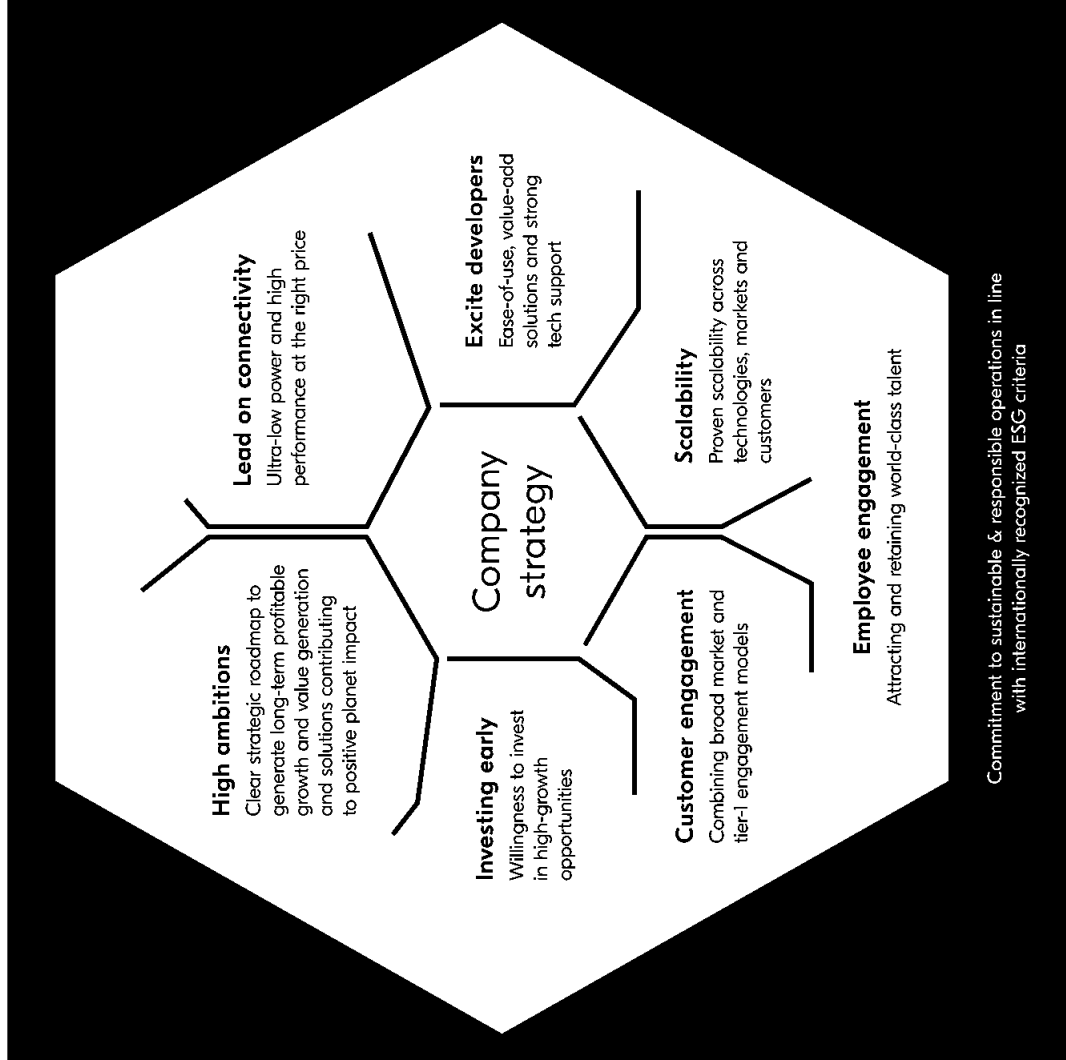
Revenue increased by 27% in 2022 and has average annual increase of 39% over the past 5 years. The end-user markets for Nordic's products include both consumer products and an increasing variety of industrial and healthcare applications. Healthcare revenue increased by 90% over industrial revenue by 35%, and consumer revenue by 19%. Revenues in the "Other" segment mainly consist of module manufacturers, and increased by more than 80% year-on-year.

Connectivity and IoT through low power wireless solutions will play an important role in finding a more sustainable economy. Nordic remains committed to contributing to sustainable solutions through the potential use of its products in applications as well as improving its own ESG. In 2022, Nordic has enhanced its sustainability framework and governance by, for example, establishing a Sustainability Committee at the Board level. This to ensure proactive management of risk and compliance with the increasing ESG regulatory requirements, taking a holistic and aligned approach through the organization.

Employees are one of Nordic's key resources and employee engagement is a strategic pillar of the Group's current and future success. Nordic's employee engagement is best reflected in our diverse environment including a diverse mix of ages and cultural backgrounds who feel valued and treated. Nordic's 1,435 employees are between the ages of 22 and 71. Last year saw a 42% increase in new female hires. This diversity is a key driver for Nordic's low employee turnover and high scores. Furthermore, high growth requires continuous organizational development. Nordic expands its employee base, resulting in a 19% increase of 2021. Overall, the Group has expanded its workforce by more than 86% over the past

These investments reflect our belief in the long-term growth potential and support of the Group's high ambitions.

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**Operational review**

**Supply chain constraints**

Nordic's main commercial products are Bluetooth and multiprotocol Systems-on-Chip (SoCs) and short-range connectivity, and Systems-in-Package (SiPs) providing connectivity on long-range NB-IoT cellular networks. As a fabless semiconductor company, Nordic manufactures and assembles its products through subcontractors in Asia and delivers to customers through global and regional distributor partners.

As in 2021, Nordic's delivery capacity have negatively affected by a shortage of wafers the Group uses for its Bluetooth Low Energy. Production capacity for the Group's cellular products was also affected by a component shortage half of 2022.

Nordic has worked tirelessly to help its customers manage the challenges this has created, by striving to secure additional wafers and by waters from subsequent quarters to allow for delivery. Overall, Nordic shipped over 700 products in 2022.

Nordic's own supply chain capacity and capabilities have met the higher volume, for investments in testing equipment and component inventory buffers over the past three years.

**Demand developments**

Nordic saw very strong demand across its range portfolio throughout the pandemic, development in parts of the market during terms of technologies, this mainly relates to legacy products, the proprietary 2.4GHz products and the first-generation Bluetooth products Series. Toward the end of 2022 the Group saw a slowdown in the cellular market. We believe temporary given the amount of pre-committed IoT projects with high volume potential.



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A significant portion of proprietary products is used in PC accessories such as mice and keyboards, which saw a boost due to home office use during the pandemic, and a slowdown as workers began returning to the offices in 2022. Most nRF51 Series SoCs were used for cost-constrained consumer products for the domestic Chinese market, which also weakened significantly in 2022.

Demand for Bluetooth Low Energy products from the largest tier-1 customers remains strong, and these customers account for an increasing share of revenue. The top-10 customers accounted for around 44% of Bluetooth Low Energy revenues in 2022, up from 40% in 2021. The share toward the end of the year exceeded 50%. This development reflects not only strong demand from these customers, but also that the Group has prioritized these customers in a market with constrained wafer supply.

A combination of high demand and limited supply led to a large increase in the order backlog to NOK 1.8 billion at the end of 2021. This was significantly higher than production capacity. Throughout 2022, Nordic has worked with its customers to better align the order backlog with delivery capability. Toward the end of the year, the Group also saw lower demand for its proprietary products and generally weaker demand among Chinese broad market customers, leading to more order cancellations. Nordic has encouraged its tier-1 customers to return to normal purchasing patterns of placing orders only for next two quarters, which also contributed to a reduction of the backlog. At the end of the year, the order backlog had thus declined to USD 839 million.

**Bluetooth Low Energy and multiprotocol products**

Nordic is the market leader in Bluetooth and multiprotocol designs. According to Bluetooth Special Interest Group (SIG) data compiled by DNB Markets, Nordic had a market share of 39% of new design certifications in the Bluetooth Low Energy market in 2021. A total of more than 1,100 new designs were certified in 2022, of which 446 had Nordic inside. The design market share has been relatively consistent over time, and the Group has had a market share around 40% of the more than 6,000 designs certified over the past five years.

These high market shares reflect the breadth of Nordic's portfolio of Bluetooth and multiprotocol products and solutions. Many competitors offer only one or a few alternatives, whereas Nordic offers a wide range of SoCs, ranging from entry-level SoCs for cost-constrained applications to highly advanced SoCs for complex, high-performance applications. This enables the Group to meet different customer requirements at the right price point.

The Group now has 7 different SoCs in the nRF52 Series, from the entry-level nRF52805 to the high-end nRF52840, as well as the flagship nRF5340 SoC. The dual core nRF5340 supports Bluetooth 5.3/Bluetooth Low Energy, Bluetooth mesh, Thread, and Zigbee, with established support for AI and machine learning.

Nordic also uses the nRF5340 to support the Matter standard, where the Group is one of the main contributors. Backed by Apple, Amazon, Google, and several hundred other companies, Matter partners are working to secure seamless connectivity and interoperability of devices, hubs, apps and services from different device manufacturers and software vendors.



Nordic is continuously improving the capabilities of its nRF Connect Software Development Kit (SDK) and recently launched several major updates to its software. The SDK offers a common easy to use platform with

extensive developer tools for product development across Bluetooth, Low Energy, Wi-Fi, cellular, Bluetooth mesh, Thread, Zigbee, and Matter.

**Cellular IoT**

Nordic is applying a scalable and flexible "market" strategy in the cellular IoT market, to open the broad market for innovative customer solutions. Traditional business models in the focused on cell phones or 2G/3G industrial with I-I support, which have limited uptake commercial opportunity.

Nordic's globally certified, ultra-low power connectivity, application processor and me source software, and readily available tech through Nordic DevZone and distributors. T in this offering is the award-winning nRF9161 IoT System-in-Package (SiP), which leads th power consumption, size, and form factor. has been upgraded during the year, includ other improved GNSS functionalities and loc cell location services.

Nordic has established a broad partner cert program with global operators and leading and regional operators in the US, Canada, Japan, and South Korea. In Norway, the co partnered with Telenor to use Nordic's prot Nordic Thingy:91 in combination with the Managed IoT Cloud (MIC) offering.

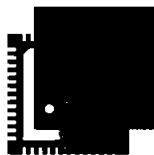
Nordic's end customers are currently working hundreds of different cellular IoT projects a variety of verticals, including industrial and asset tracking, industrial sensors and meter home consumer products, healthcare appli and modules.

Many of Nordic's cellular IoT customers have commercial traction over the past years dir revenue growth in 2022. Many customers a and growth companies seeking perfect finc uncertain economic times. This resulted in l in the second half of 2022, into 2023.

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**Wi-Fi**

Nordic entered the medium-range connectivity market through the acquisition of a Wi-Fi development team and IP technology assets for Wi-Fi 4, 5, and 6 in late 2020. Wi-Fi was a "missing link" capability requested by customers to complement Nordic's strong positions in the short-range and long-range markets. To this end, the Group announced its first Wi-Fi product, the nRF7002, in 2022.



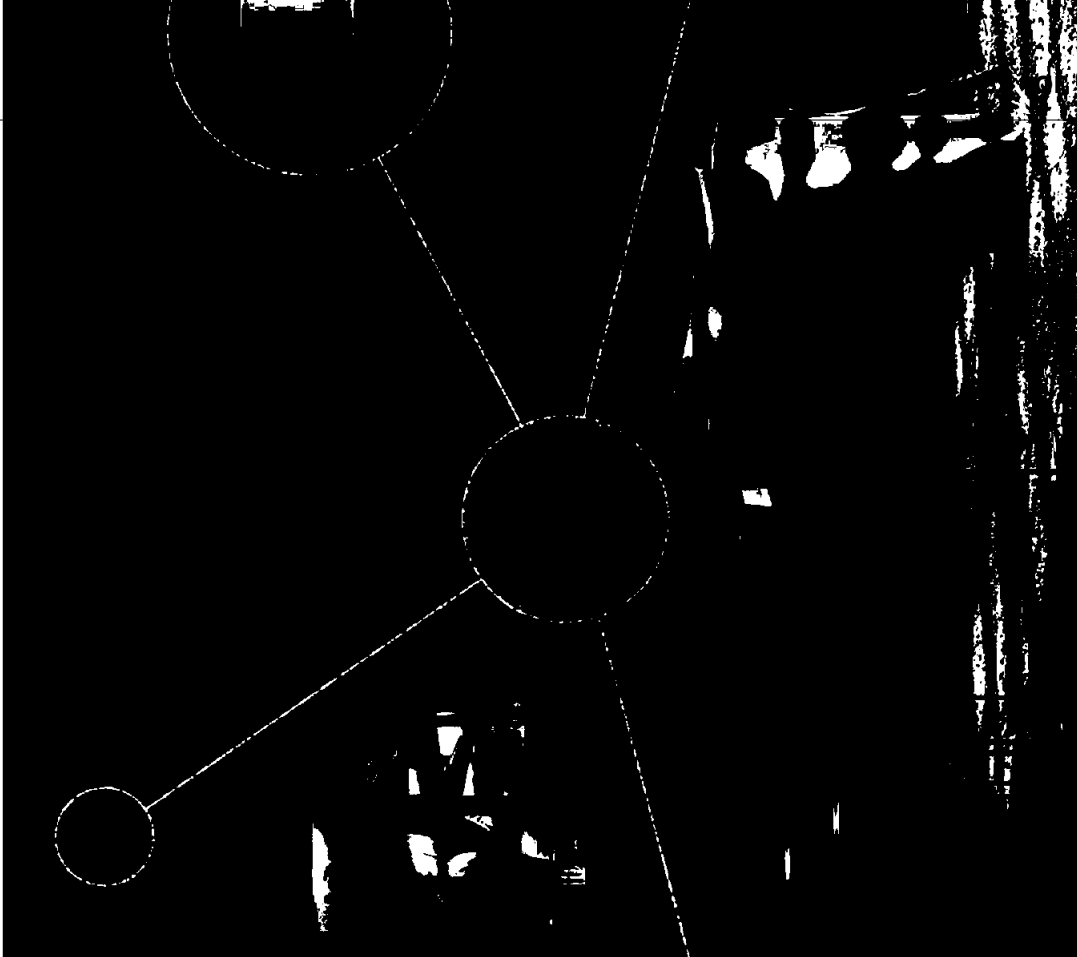
The product is a Wi-Fi 6 companion IC ideally suited to work with the advanced multiprotocol SoCs nRF52840 and nRF5340 or the nRF9160 cellular 5IP.

**nRF Connect SDK**

The nRF Connect Software Development Kit (SDK) is a scalable and unified SDK for building products based on all Nordic devices. It offers developers an extensive framework for building size-optimized software for memory-constrained devices, as well as powerful and complex software for more advanced devices and applications. This cross-technology platform is one of the ways Nordic leverages its connectivity expertise and gain advantages in new connectivity products. Developers can improve time to market and ease of use on all new and existing devices. Updates in 2022 to the nRF Connect SDK added significant new functionality and improved ease of use.

**Industry standard initiatives**

Nordic is a key contributor to some of the connectivity industry's most pronounced initiatives. One of these is the new 5G wireless standard DECT NR+, which adds another connectivity standard to the portfolio. Also notable is Matter by the Connectivity Standards Alliance. Nordic was recently appointed to the alliance's



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Board of Directors and elevated to Board and Promoter status. Becoming a Board and Promoter member puts Nordic in a pivotal role, impacting the alliance's work in "encouraging creativity and collaboration by developing, evolving, and promoting universal open standards that enable all objects to securely connect and interact".

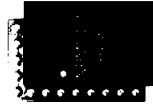
**Power Management**

Since the release of the first SoC, Nordic's focus has been on delivering wireless connectivity with the lowest possible power consumption. The Group continues to build a portfolio of power management products founded on its knowledge in this area.

Nordic launched its first catalog Power Management product, the nPM1100, in 2021. Its Power Management integrated circuit (PMIC) ensures reliable power supply and stable operation for Nordic's nRF52 and nRF53 Series SoCs, with minimal power usage. In 2022, the portfolio was broadened with the nPM6001 for complex applications in multiple power domains. The Group also has a portfolio of Power Management tools such as the nPM1100 Evaluation Kit and Power Profiler II kit.

**Design partner & solutions partner program**

In 2021, Nordic launched the Nordic Partner Program with both design partners and solution partners to



help customers accelerate time to market. There are now around 35 design partners across the Americas, Europe/EMEA and Asia, specializing in hardware and RF, embedded software, and security across multiple protocols and technologies. A dozen solution partners work across Bluetooth positioning systems, cloud and device management, cellular antennas, and provisioning of cellular solutions combining connectivity, eSIM, data plans, device management, and consultancy services.

**Sustainability review**

At Nordic we believe that value is not only created through serving our customers and making innovative world-class products, but also by holding ourselves accountable for the impact of our business on the environment and society. Nordic's vision for sustainability defines business success as integrating responsible practices into our business activities, enabling us to drive innovation, foster long-term growth, and create value for all of our stakeholders.

**Sustainability reporting**

In order to provide a comprehensive view of our Group's performance, including environmental, social, and governance impacts, we have integrated our sustainability and financial reports. This shows our strengthened commitment to being accountable and transparent about our sustainability efforts. Our goal is to openly communicate our impact, advancements, and future sustainability challenges, as well as our progress towards our sustainability objectives.

**Reporting standards and guidelines**

Our sustainability reporting follows several reporting standards, frameworks, and recommendations in order to ensure structured, transparent, and relevant reporting of sustainability performance.

This report has been prepared in accordance with Global Reporting Initiative (GRI) standards, the world's most widely used sustainability reporting standard. The respective GRI indicator index can be found in the appendices section of this report.



Nordic is a signatory of the UN Global Compact, and this report represents our official Communication on Progress (COP).

Moreover, we are disclosing the climate risks to our business for the first time, following the Force on Climate-Related Financial Disclosures framework. The TCFD assessment can be found in the Environmental section of this report, and it can be found in the appendices section.

**Materiality assessment**

In 2022, we conducted a materiality assessment according to the guidance provided in the Material Topics. This assessment helped us to identify the issues that have the most significant impact on the economy, environment, and people through our activities and business relationships. We have integrated our sustainability reporting into these material topics. Each topic is explained in its respective ESG report, which includes the reasons for its significance.

**ESG performance**

ESG targets and/or KPIs are defined to monitor our sustainability performance. Further, we ensure integration in our value creation, key ESG KPIs are linked to our Short-Term Incentive for all employees and our Long-Term Incentive for the Executive Management Team.

**Reporting period**

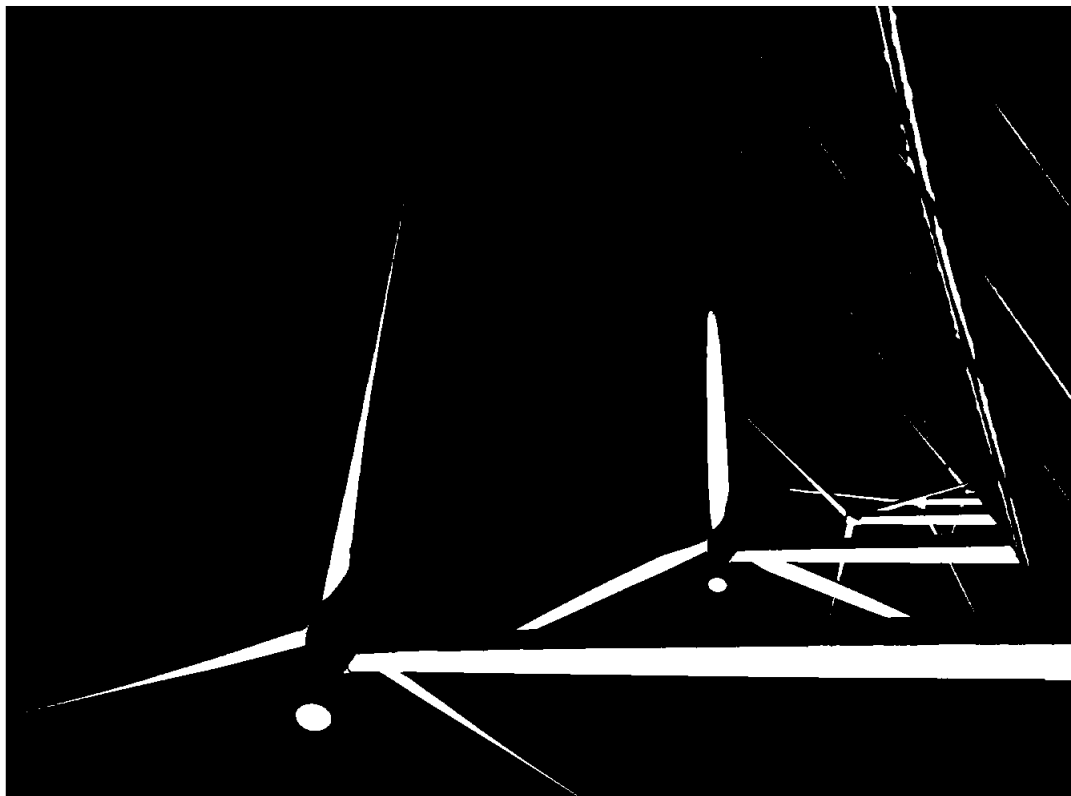
To ensure consistency and alignment, we align our annual reporting cycle that aligns with the financial reporting period. Our most recent report was included in the previous annual report published in March 2022, covering the Financial Year 2021. To access sustainability reports from previous years, please visit our investor relations website.

**EU Taxonomy**

An assessment of the EU Taxonomy Regulation delegated acts for the financial year of 2022, covering the business activities of Nordic Semiconductor, are not included in its current scope and they are disclosed as non-eligible economic activities in the Taxonomy regulations and its delegated acts. Living documents that evolve over time. More delegated acts are added to its scope, including enabling Nordic will therefore continue to closely monitor EU developments on the Taxonomy Regulation delegated acts.



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### Sustainability awards and acknowledgments highlights

In 2022, we received several awards and acknowledgments for our work on our sustainability goals and initiatives. Some highlights include:



#### CDP A rating

Nordic was amongst 283 reporting companies of more than 15,000 that were awarded an environmental reporting by CDP in 2022. The award to companies that CDP sees as leading way in environmental transparency and performance in climate change.

#### Position Green A rating

Nordic received an "A" rating in Position Green "ESG 100" report, which is awarded to companies in Position Green views as reporting in line with best practice. These include a good description of issues and performance in these areas, as well as clear strategy and specific, quantifiable targets.



#### Sustainalytics Low Risk rating

As of February 2022, Nordic Semiconductor received an ESG Risk Rating of 14.8 from Sustainalytics, which is assessed to be at Low Risk of experiencing negative financial impacts from ESG factors. ESG risk rating was ranked 14/33 for the semiconductor industry, and 6/22 for the design and manufacturing industry groups.



#### Nasdaq ESG Transparency Partner

In 2022, Nordic Semiconductor was again named a Nasdaq ESG Transparency Partner. This has been awarded to Nordic since Nasdaq's evaluation in 2019. The recognition is awarded to companies that exhibit a high degree of transparency in their investors regarding environmental, social and governance concerns.






#### STOXX® Global ESG Leaders Index

Nordic Semiconductor was included in the Global ESG Leaders Index in 2022. The index includes 410 companies that rank highly on environmental and governance metrics.



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## Our commitment to the Sustainable Development Goals

Heart monitoring	Waste management	Smart city lighting	Smart utility meter	Livestock tracking
<p><b>3</b> GOOD HEALTH AND WELL-BEING</p> 	<p><b>9</b> INDUSTRY, INNOVATION AND INFRASTRUCTURE</p> 	<p><b>11</b> SUSTAINABLE CITIES AND COMMUNITIES</p> 	<p><b>13</b> CLIMATE ACTION</p> 	
<p>Borsam's Wireless ECG Monitor Event Recorder and ECG Holter Recorder employ Nordic's nRF52832 SoC to connect to a smartphone or gateway, which provide ample processing power for the device to continuously record ECG waveform data and detect arrhythmia in 'real time'. The data is then relayed to an app on the user's smartphone using Nordic Bluetooth® LE wireless connectivity.</p>	<p>The German-based 'ad hoc smart waste' solution uses the nRF9160 SIP to provide cellular IoT Cloud connectivity. Built-in optical sensors monitor the fill levels of various containers, including underground waste systems. The monitoring process is overseen by the RF9160 SIP, which then collates the data and sends it to the Cloud, using its multimode LTE-M/NB-LoT modem.</p>	<p>The streetlights in any town or city can be quickly upgraded to be smart using the Nordic-based cellular IoT luminaire controller. One example of this technology is the "Urban Node 324" by Urban Control, designed for easy installation and can accommodate a range of applications, from one street-light to millions, in a cost-effective manner.</p>	<p>Lobaro's Wireless M-Bus Gateway solely uses solar power and employs Nordic's nRF9160 SIP with integrated LTE-M/NB-LoT for LPWA networking. The smart utility meter gateway can record data from up to 500 consumption meters, including water meters, and heat meters. It operates perpetually on harvested solar energy alone, making it the first gateway of its type.</p>	<p>The South-African company iSTechnology developed the iST-Livestock and wildlife monitors. Animals can be monitored using Bluetooth range and the power harvested from solar energy. The tags are powered by nRF2450 which has been engineered to fully-automate power management.</p>
<p>The Sustainable Development Goals (SDGs) are specific goals and indicators adopted in 2015 by the United Nations for sustainable development. The SDGs set forth a systematic global framework to end poverty and inequality, improve health and education, and spur economic growth — all while tackling climate change and working to preserve our oceans and forests.</p>	<p>The SDGs consist of 17 economic, social, and environmental goals. Nordic support sustainable development through IoT solutions for energy efficiency and energy management. As shown above, the examples from 2022 illustrate how Nordic's products and services provide practical solutions to address a variety of SDGs in both developed and developing countries and in public and private sectors. This highlights the company's commitment to delivering attractive and</p>	<p>efficient solutions that drive positive impact and contribute to sustainable development. For IoT solutions for smart lighting cities, the energy needed to power homes, businesses, and cities. This saves energy and reduces greenhouse gas emissions, essential for addressing climate change.</p>	<p>efficient solutions that drive positive impact and contribute to sustainable development. For IoT solutions for smart lighting cities, the energy needed to power homes, businesses, and cities. This saves energy and reduces greenhouse gas emissions, essential for addressing climate change.</p>	<p>efficient solutions that drive positive impact and contribute to sustainable development. For IoT solutions for smart lighting cities, the energy needed to power homes, businesses, and cities. This saves energy and reduces greenhouse gas emissions, essential for addressing climate change.</p>

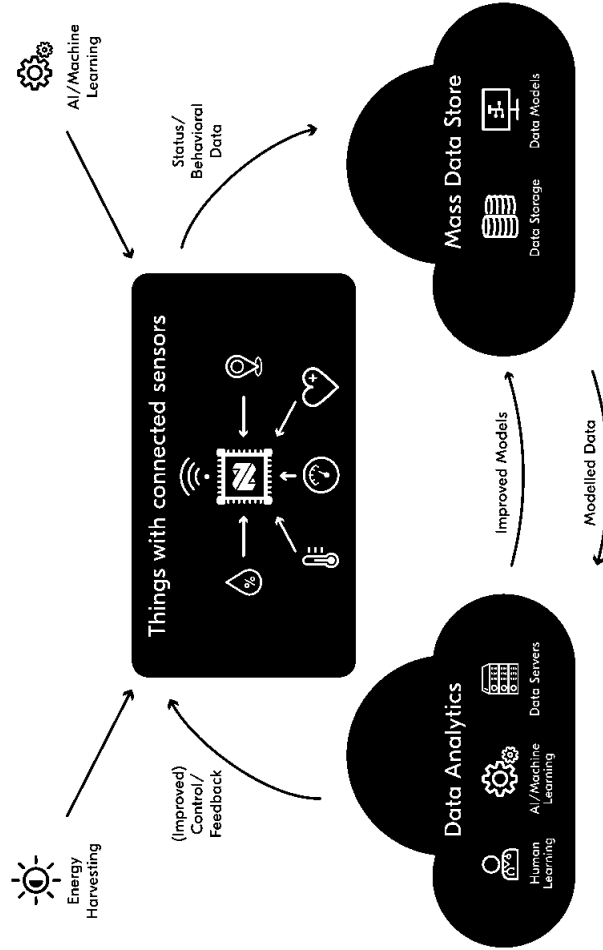
### Select 2022 solutions contributing to the SDGs

The Sustainable Development Goals (SDGs) are specific goals and indicators adopted in 2015 by the United Nations for sustainable development. The SDGs set forth a systematic global framework to end poverty and inequality, improve health and education, and spur economic growth — all while tackling climate change and working to preserve our oceans and forests.

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IoT is a crucial part of meeting sustainable development goals



Conceptual illustration of the Internet of Things. Nordic continuously adds more intelligence and capabilities to its products while using less energy. This enables the "things" to harvest energy locally, do efficient and enhanced data analytics, minimize data transfer and reduce load on energy-intensive data centers.

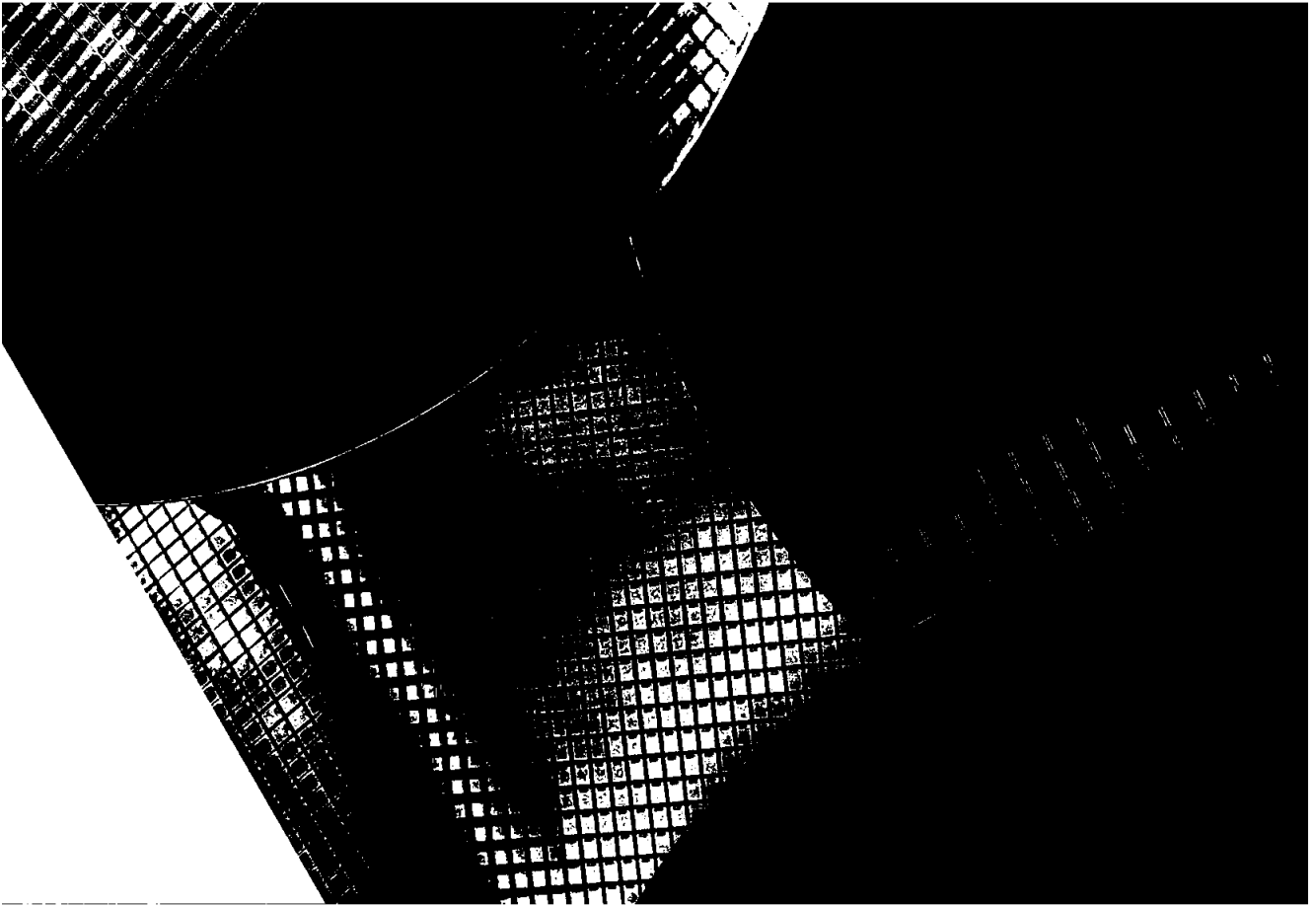
IoT solutions are widely used to optimize re and improve data analytics in various sectors energy, travel, healthcare, transportation, n manufacturing, agriculture, waste management smart cities. Consequently, IoT solutions can address and contribute to the United Nations SDGs, depending on the design and utilization such solutions.

Nordic strives to make its products smarter efficient while consuming less energy. Our allow devices to harvest energy locally, per data analytics, reduce data transfer, and d load on energy-intensive data centers.

To better understand how Nordic's product contribute to sustainable development and SDGs, a conceptual illustration of the Internet (IoT) and our product and services is shown in the figure above.

# Financial

Nordic reported solid revenue growth and improved gross margin in 2022, despite delivery capacity remaining capped by limited supply of wafers throughout the year. The Group further increased its EBITDA margin to record high operating profitability while balancing investments in new products and technologies.



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### Review of the annual accounts

Nordic prepares consolidated annual accounts in accordance with IFRS (International Financial Reporting Standards) as approved by the EU, relevant interpretations, and the Norwegian Accounting Act. A summary of internal controls related to the accounting process can be found in the Corporate Governance section of this Annual Report.

The Group has identified gross margin, EBITDA, EBITDA margin, short-range EBITDA margin, total operating expenses, cash operating expenses, and order backlog as Alternative Performance Measures in addition to the financial information as prepared in accordance with IFRS as adopted by the EU. Please see the separate chapter on Alternative Performance Measures for further details.

#### Income statement

The Group classifies its revenues by technology. Short-range wireless components are split on end-product markets.

#### Revenue by technology:

USDm	2022	2021	Change
Bluetooth	669.1	503.1	33.0%
Proprietary wireless	75.7	83.9	(9.7)%
<b>Short-range wireless components</b>	<b>744.8</b>	<b>587.0</b>	<b>26.9%</b>
Cellular IoT	25.4	17.0	48.9%
ASIC Components	4.6	6.1	(24.3)%
Consulting services	—	0.4	(100.0)%
Other	2.0	—	—
<b>Total</b>	<b>776.7</b>	<b>610.5</b>	<b>27.2%</b>

Total revenue increased by 27.2% to USD 776.7 million in 2022, up from USD 610.5 million in 2021. The growth comes as a result of higher supply of wafers, higher prices, and favorable product mix, offset by reduced Proprietary revenue.

Growth was currently capped by limited availability of wafers for Bluetooth technology. Revenue growth in short-range wireless components is therefore not a complete reflection of growth in demand.

Revenue from Bluetooth increased by 33.0% to USD 669.1 million in 2022. Bluetooth accounted for 86% of Group revenue in 2022. The revenue increase reflects growth in demand across all end-product markets.

Revenue from Nordic's proprietary products decreased by (10)% to USD 75.7 million in 2022. Proprietary revenues are returning to level achieved prior to Covid-19, as consumers return to historical home office electronics spending.

Revenue from cellular IoT increased by 48.9% in 2022 to USD 25.4 million as more projects are gaining commercial traction. Revenue from cellular IoT is distributed over a multitude of customers with relatively new and innovative products.

Sales of ASIC products decreased by 24.3% in 2022 to USD 4.6 million. Nordic is not designing new ASICs, hence future revenue depends on demand from existing customers and applications.

#### Short-range and cellular components by end-product markets:

USDm	2022	2021	Change
Consumer	483.8	408.2	18.5%
Industrial	191.5	141.9	35.0%
Healthcare	67.6	35.6	90.0%
Other	29.2	18.4	58.5%
<b>Total</b>	<b>772.1</b>	<b>604.1</b>	<b>27.8%</b>

The Group reports on four end-user markets: Consumer, Industrial, Healthcare, and Others.

Consumer revenues increased by 19% in 2022. PC accessories remain the largest sub-segment, although gaming accessories and home entertainment have become increasingly important revenue drivers over the past years.

Industrial revenues grew 35% in 2022. The have been industrial automation, utility sensing, tracking solutions, and retail solutions.

Healthcare revenues increased by 90.0% in 2022. The pandemic has generated strong and sustained momentum for connected medical devices. We continue to view the healthcare segment with potentially disruptive growth possibilities as one of the key growth drivers for combined and long-range products and solutions.

The "Other" segment revenues increased by 58.5% in 2022. This segment mainly reflects sales to module manufacturers and many end products in all markets and regions.

#### Gross profit

USDm	2022	2021
Gross Profit	436.8	326.0
Gross Margin	56.2%	53.5%

Gross profit amounted to USD 436.8 million in 2022, an increase of 33.7% from the previous year. Gross profit increased to 56.2% in 2022 from 53.5% in 2021.

The continued strong underlying gross margin is a market leading product portfolio. Nordic allocations to tier-1 customers in the supply chain. In addition, the Group kept a solid margin as product price adjustment absorbed price increase.

The Group's long-term target is to continue gross margins above 50%, allowing for changes in the customer and technology mix, with lower expected in cellular IoT businesses.

#### Operating expenses

USDm	2022	2021
Payroll expenses	149.0	149.0
Other OPEX	72.1	52.0
OPEX excl. D&A	221.1	201.0
Depr. & Amort.	44.1	37.7
<b>Total</b>	<b>279.2</b>	<b>239.7</b>

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Operating expenses amounted to USD 231.1 million in 2022, excluding depreciation and amortization. This was an increase of 14.5% from USD 201.9 million in 2021.

The higher expenses mainly reflect a 20.7% increase in the number of employees from 1,197 to 1,435 during the year partially offset by favorable exchange rates. The increased workforce reflects primarily increased R&D activity in addition to strengthened sales general and administration function (SG&A) and increased supply chain capacity.

Measured by function, expensed R&D accounted for USD 160.5 million of operating expenses in 2022, compared to USD 139.4 million in 2021. R&D intensity, measured as a percentage of revenue, decreased slightly from 22% in 2021 to 21% in 2022 while investments increased USD 21.1 million in absolute terms. Nordic has a strong commitment to innovation in existing and new markets, and will continue to target investing 15%-20% of revenue in R&D.

SG&A expenses increased to USD 70.6 million from USD 62.5 million in 2021. SG&A is also expected to continue to increase in absolute terms, as the Group expands its organization to support growth. However, Nordic has shown operational leverage in 2022. As a percentage of revenue, SG&A slightly decreased from 10% in 2021 to 9% in 2022.

Total cash operating expenses amounted to USD 229.7 million, when adjusting for non-cash items, capitalized development expenses, equity-based compensation, and depreciation and amortization. This was an increase from USD 200.1 million in 2021.

Nordic capitalized USD 6.5 million development expenses in 2022, up from USD 5.6 million in 2021. Equity based compensation was USD 7.8 million, compared to USD 7.6 million in 2021. Please see the section on Alternative Performance Measures for more details.

#### EBITDA and Operating profit

USDm	2022	2021	Change
EBITDA	205.7	124.7	64.9%
EBITDA margin	26.5%	20.4%	6.1%
Short-range EBITDA	262.2	175.6	49.3%
Short-range EBITDA margin	34.9%	29.6%	5.3%
Operating profit (EBIT)	161.6	86.9	85.9%
EBIT margin	20.8%	14.2%	6.6%

Earnings before interest, tax, depreciation, and amortization (EBITDA) amounted to USD 205.7 million, an increase from USD 124.7 million in 2021. The corresponding EBITDA margin increased 6.1 percentage points to 26.5%.

Short-range EBITDA totaled USD 262.2 million equivalent to a margin of 34.9% in 2022. This compared to a Short-range EBITDA of USD 175.6 million and a margin of 29.6% in 2021.

Depreciation and amortization amounted to USD 44.1 million in 2022, compared to USD 37.8 million in 2021.

Operating profit (EBIT) amounted to USD 161.6 million, compared to USD 86.9 million in 2021. EBIT margin increased to 20.8% in 2022 from 14.2% in 2021.

#### Net financial items

USDm	2022	2021
Net interest	4.9	-0.4
Net financial items	0.6	0.7
<b>Total</b>	<b>5.6</b>	<b>0.3</b>

Nordic had net interest gain of USD 4.9 million in 2022, compared to net interest expense of USD 0.4m in 2021.

USDm	2022	2021
Profit before tax	1672	873
Income tax expense	-44.8	-16.1
<b>Net profit after tax</b>	<b>122.3</b>	<b>71.2</b>

The Group recognized tax charges of USD corresponding to an average tax rate of 26% compared to USD 16.1 million and an average 18.4% in 2021.

The Group's statutory tax rate is 22%. Historical average tax rate has been lower due to research and development compensation to employees, not recognized in the profit and loss. In 2022 however, this is a result of foreign exchange gains in statutory tax return.

Tax payable amounted to USD 43.9 million in 2022, compared to USD 17.4 million in 2021, with the balance changes in deferred tax and tax benefit.

#### Financial position

##### Balance sheet

Nordic has total assets of USD 776.2 million in 2022, of which USD 674.1 million are in current assets and USD 102.1 million in non-current assets.

These assets were financed by total equity of USD 488.0 million at the end of 2022, non-current liabilities of USD 171.5 million and current liabilities of USD 126.7 million.

Current assets were USD 674.1 million at the end of 2022, compared to USD 488.0 million at the end of 2021. The increase was primarily due to an increase in cash and cash equivalents of USD 102.1 million, up from USD 279.3 million in 2021.

Inventory increased to USD 102.1 million from USD 102.1 million at the end of 2021. The increase was primarily due to an increase in working capital. Accounts receivables increased to USD 175.6 million from USD 141.7 million at the end of 2021, due to higher revenues.

Overall, net working capital amounted to USD 108.4 million, compared to USD 108.4 million at the end of 2021. Measured as a percentage of full year working capital increased to 21.6% from 17.8% in 2021. This is mainly a result of higher inventory and tax payable.

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Non-current assets decreased to USD 102.1 million at the end of 2022 compared to USD 108.8 million end of 2021.

Fixed assets totaled USD 35.6 million at year end, up from USD 33.9 million in 2021. Software and other intangible assets decreased to USD 11.7 million from 15.8 million. Capitalized development expenses decreased to USD 26.6 million from USD 31.5 million at the end of 2021.

Total shareholders' equity amounted to USD 583.5 million at the end of 2022, up from USD 458.2 million at the end of 2021. The Group equity ratio was hence 75%, compared to 77% at the end of 2021.

Total liabilities amounted to USD 192.7 million, compared to USD 138.6 million at the end of 2021. Non-current liabilities increased to USD 15.5 million from USD 14.9 million. Lease liabilities of USD 14.9 million are included in the non-current liabilities.

Current liabilities increased to USD 177.2 million from USD 123.7 million. The increase is mainly explained by higher accounts payable, short-term employee benefit obligations and taxes.

**Cash flow and funding**

USDm	2022	2021
<b>Net cash flow from:</b>		
Operating activities	142.7	95.8
Investing activities	-30.6	-30.7
Financing activities	-11.3	-27.3
Currency adj.	-1.0	-1.1
Net change in cash and cash equivalents	99.8	36.8
Cash and cash equivalents 1.1	279.3	242.5
Cash and cash equivalents 31.12	379.1	279.3

Cash flow from operating activities was USD 142.7 million in 2022, compared with USD 95.8 million in 2021. The improved operating cash flow is a result of higher earnings and higher net working capital.

Cash flow used for investing activities was an outflow of USD 30.6 million in 2022, compared to an outflow of USD 30.7 million in 2021. Capital expenditure decreased to USD 24.1 million from USD 25.1 million, including software, whereas capitalized development expenses increased to USD 6.5 million from USD 5.6 million. The change relates to size and number of projects in final development stage. Capitalization level is reflecting anticipated scope of new technologies, functionalities or products soon to be ready for mass market.

Cash outflow from financing activities was USD 11.3 million in 2022, mainly reflecting payment of lease liabilities. In comparison, there was a cash outflow of USD (27.3) million in 2021, mainly reflecting cash settlements of employee options contracts.

Including the effect of exchange rates, net change in cash and cash equivalents was a cash inflow of USD 99.8 million in 2022, compared to USD 36.8 million in 2021.

Cash and cash equivalents increased to USD 379.1 million at the end of 2022, from USD 279.3 million at the end of 2021. The cash is mainly held in the Group's functional currency USD, in order to minimize the impact of currency fluctuations.

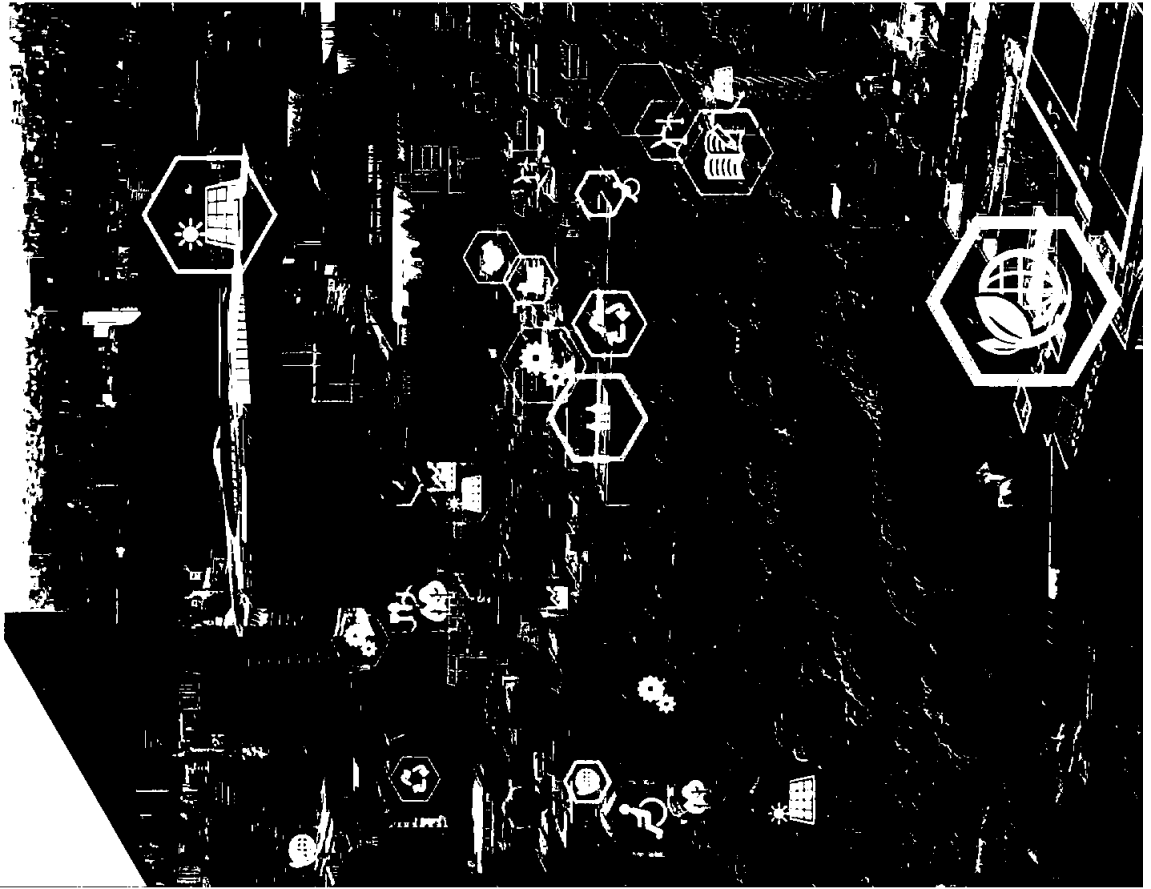
In addition to cash at hand, Nordic has undrawn sustainability linked RCF of USD 150 million. All included, available cash amounted to approximately USD 529 million at the end of 2022, compared to approximately USD 348 million at the end of 2021.

Tight cash management is a key priority for the Group, as a strong financial position is required to realize the Group's strategic priorities and growth opportunities. The Board of Directors assesses the liquidity position as adequate given the Group's current activity level, investment plans, and business outlook.

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# Environment

Nordic Semiconductor recognizes the impact of our business and products on the environment, the planet, and society. Being environmentally responsible and sustainable is crucial for achieving long-term success, as we produce world-class products contributing to low-carbon, climate-resilient economy.



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## Environmental management

Nordic Semiconductor's environmental policy highlights key issues relevant to the company and its operations. The policy is regularly reviewed and approved by the Executive Management Team.

### Environmental Management Policy

Being a preferred partner to environmentally conscious stakeholders, Nordic Semiconductor shall incur no loss of business or profitability due to incidents or issues related to disturbance to health or environment.

We are committed to:

- Comply with applicable legal requirements and regulations, and protect the environment through sound management practices and decisions
- Protect the natural environment by minimizing waste generation, pollution and greenhouse gas (GHG) emissions, resource and water consumption, and the use of hazardous materials in our products, as well as developing and using environmentally friendly technologies
- Promote environmental responsibility and ensure that our suppliers live up to Nordic's environmental standard
- Establish and evaluate achievable environmental performance goals to ensure continuous improvement of our environmental management system
- Regularly monitor and report on environmental performance, and to consult with relevant stakeholders on environmental issues

Nordic's Environmental Management System is ISO 14001 certified. All Nordic manufacturing partners must be certified to this standard, as well as compliant with the RBA Code of Conduct and its provisions on environmental topics.

Internal and external environmental aspects are systematically analyzed by a cross-functional team in the organization. Identified environmental aspects are evaluated in terms of risks and opportunities, including potential legal requirements related to them.

As a fabless company, engaging with suppliers is relevant to decision making and risk analysis. Nordic regularly analyzes data from manufacturing partners, and uses supplier audits to follow up on compliance with standards, specifications, and legislative requirements. Results and measurements from the environmental programs are reviewed annually in the Management Review.

Raising awareness on environmental issues relevant to the Group is part of the mandatory introduction program for new employees. Employees who work with environmental issues undergo designated training for relevant topics.

Nordic has set a target of zero environmental compliance incidents. Potential environmental incidents are handled through Nordic's non-conformity procedures, with root cause analysis and corrective and preventive actions.

### Environmental targets

#### Targets for 2022:

- Scope 2 emission reduction by 50% vs 2021 - achieved (54.7% reduction)
- Scope 3 emission reduction by 20% vs 2021 - achieved (21.5 % reduction)
- 80% of prototyping platforms with recyclable plastic casing - not achieved due to an unexpected production delay (71 %)
- 5% of device containers with recycled plastic - achieved (6.5 %)

#### Targets for 2023:

- Reduce Scope 2 GHG emissions by 50% compared to 2022
- Validate and commit to new climate targets with the science-based target initiative (SBTi) within 2023
- Offset Scope 3 GHG emission intensity to ensure 40% reduction of emission/revenue vs 2020
- Reduce GHG emissions generated from air travel by 50% compared to 2019
- 40% of device containers with recycled plastic

## Climate change and GHG emissions

Climate change poses significant risks that society and business to act on a global scale. Semiconductor industry is highly dependent on clean water, and we recognize the material and risks from climate change. This topic is a natural part of our materiality analysis and risk assessments.

Climate change represents a low risk for Nordic operations, but there are relevant risks from change in our supply chain. Manufacturing is faced with challenges, both in the form of physical (such as extreme weather conditions) or transition risks (such as legislative requirements), depending on manufacturing location. More details about climate-related risk assessment and mitigation described in the TCFD disclosure in this report.

To slow climate change, reduction of GHG is crucial in order to meet stakeholders' expectations and to reduce potential risks. In 2022, Nordic introduced a dedicated GHG emission reduction program. This program aims to reduce GHG emissions in the Group's direct operations and outsourced manufacturing processes within the Group. The Group's fabless structure limits feasible mechanisms to Guarantees of Origin (GO) energy certificates (I-RECs) and, where these are unavailable, carbon credit offset.

Setting and achieving ambitious production targets and the last two years has prepared Nordic to work towards long-term targets through the Science Based Target initiative (SBTi). We aim to complete validation of targets with the SBTi in 2023 as a realistic, long-term, decarbonization trajectory. (www.sciencebasedtargets.org)

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### GHG emissions performance

Nordic has monitored GHG emissions since 2011 and reports annually to the Carbon Disclosure Project's (CDP) Climate Change questionnaire ([www.cdp.net](http://www.cdp.net)). The report details how climate change risks and opportunities are managed, as well as GHG accounting results. The Group's methodology for measuring GHG emissions follows the Greenhouse Gas Protocol ([ghgprotocol.org](http://ghgprotocol.org)), with the financial control approach for consolidating emissions.

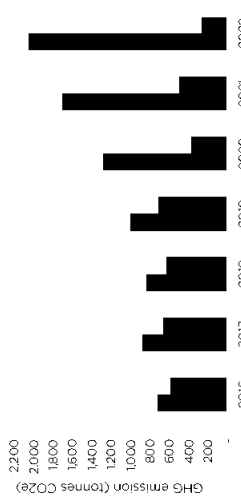
#### Scope 1 GHG emissions

Scope 1 emissions include all direct emissions from the Group and its operation. Due to Nordic's flatless structure and very limited group-owned and controlled GHG sources, Scope 1 GHG emissions are minor and generated only in abnormal situations, such as refrigerant leakage from the Group's test laboratory cooling system. In 2022, Nordic had no Scope 1 GHG emissions.

#### Scope 2 GHG emissions

Scope 2 GHG emissions include indirect emissions from purchased electricity and heating. Emissions are calculated based on published tables of energy emission factors, and where applicable, directly from energy providers. Offices with fewer than 10 employees are excluded from our Scope 2 GHG emissions reporting.

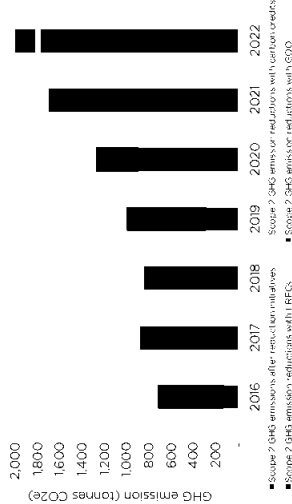
In 2022, we reduced our Scope 2 GHG emissions by 54.7%, compared to 2021. Nordic has purchased renewable energy (verified by Guarantee of Origin), I-RECs, and carbon credit offsets to achieve this reduction. In 2022, 77% of all purchased energy for direct operations originated from renewable energy sources.



■ Scope 2 location-based GHG emissions

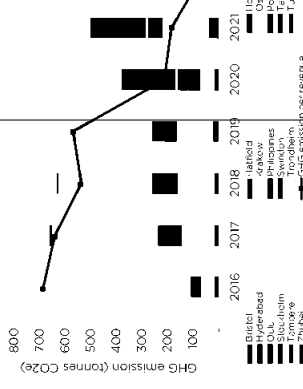
#### Scope 2 location- and market-based GHG emissions.

Market-based emissions are based on the electricity Nordic has purchased. Location-based emissions are based on local grid factor emission.



■ Scope 2 GHG emissions after reduction initiatives  
■ Scope 2 GHG emissions with carbon credits

#### Scope 2 GHG emission reductions and emissions after implementing reduction initiatives



Scope 1 + 2 GHG emissions by site and revenue

From 2021 to 2022, energy usage at our site increased by 15%. This is primarily due to the growth of the Group, and increased reliability of our lab in Taiwan.

As of today, four of our offices, comprising of our office areas, have achieved green building certification. This includes the Leadership in Environmental Design (LEED) and the Building Establishment Environmental Assessment Method (BREEAM). The certification ensures that buildings are built and operated in a way that reduces the need for electricity, water and heating. In addition, energy procured from electricity providers, headquarters in Trondheim has a solar panel producing 30 MWh annually.

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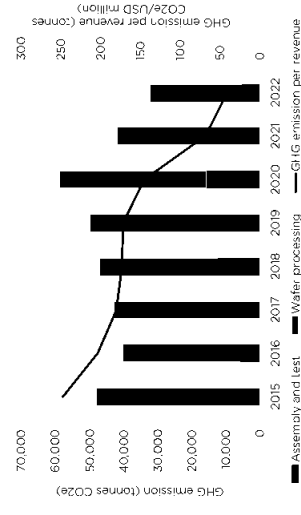
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**Scope 3 GHG emissions related to production**

Data is gathered annually from subcontractors when they have completed 3rd party verification in GZ. The data for 2022 is included as estimates in this report. These estimates are based on 2021 emission factors from subcontractors and our records of production volume in 2022.

In 2022, Nordic's Scope 3 GHG emissions decreased by 21.5% compared to 2021. This was achieved by the purchase of renewable energy in the form I-RECs wherever possible. However, in 2022, regulatory changes in Taiwan made I-RECs unavailable on the private market. Consequently, Nordic purchased carbon credits to meet Scope 3 targets. Carbon credit projects were chosen carefully to ensure credibility and quality, with a high impact on climate change mitigation and other sustainable goal initiatives around the world.

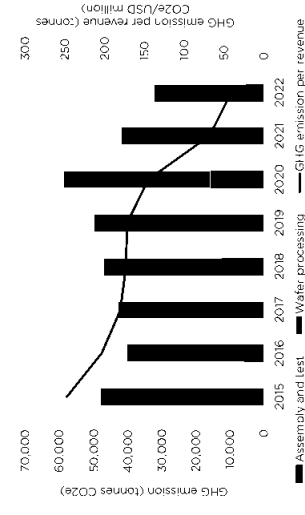
**Nordic Semiconductor carbon offset projects**



**Delta blue carbon project:**  
This project delivers GHG removals through afforestation/reforestation/re-vegetation of 350,000 ha in south-eastern Pakistan. More info.



**Rimba raya biodiversity reserve project:** The project is achieving GHG emission reductions through avoiding deforestation and consequent conversion to palm oil plantation in Borneo. More info.



**Scope 3 GHG emissions related to business travel transportation.**

Applying the lean concept to the entire business structure, Nordic delivers its products to its through distribution partners. The "drop-ship" method from the manufacturers' warehouses our distributors' premises enables efficient more direct transportation routes, which in less GHG emissions.

Business travel is permitted again following pandemic, increasing 2022 emissions from 67% of pre-Covid levels (2019).

**Scope 3 GHG emissions related to business travel transportation.**



**Delta blue carbon project:**  
This project delivers GHG removals through afforestation/reforestation/re-vegetation of 350,000 ha in south-eastern Pakistan. More info.



**Rimba raya biodiversity reserve project:** The project is achieving GHG emission reductions through avoiding deforestation and consequent conversion to palm oil plantation in Borneo. More info.

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### Hazardous substances and environmental product compliance

Nordic Semiconductor's products are subject to multiple environmental compliance requirements from regulations, industry standards, customer requirements, and Nordic's own initiatives. While the managerial responsibility for environmental compliance lies with the Group's Quality SVP, the supply chain manages hazardous substances compliance. It is responsible for assuring that our products follow defined environmental requirements and specifications in close collaboration with manufacturing suppliers.

Being a fabless semiconductor company, close communication and cooperation with our products' manufacturing partners are crucial to managing hazardous substances. We regularly address environmental product compliance and hazardous substance use with our manufacturing partners. We communicate our standards through our Hazardous Substances Specification for Suppliers. Manufacturing partners must provide a signed confirmation of compliance with the Hazardous Substances Specification for each revision of the specification.

A third party verifies product content through hazardous substance testing. Certificates for Hazardous Substances testing and Material Composition reports for all products are available on our website ([www.nordicsemi.com](http://www.nordicsemi.com)).

Nordic has controls for design and production processes to ensure compliance to environmental requirements, including the following:

- RoHS (Restriction of use of Hazardous Substances)
- REACH (Registration, Evaluation, Authorization and Restriction of Chemicals)
- EU POPs regulation (Persistent Organic Pollutants)
- California Proposition 65
- Halogen-Free, according to IEC 61249-2-21

In 2022 there were no findings of prohibited substances above limitations, or any other environmental product compliance incidents in any Nordic Semiconductor products.

### Resource reduction

We seek to promote a circular economy in our product design and manufacturing by conserving natural resources and raw materials, avoiding hazardous substances, and preferring recycled and recyclable material.

Scarcity of natural resources and conservation of raw materials are important from both an environmental and financial perspective. By replacing gold with copper in almost all products, Nordic has been able to reduce costs and environmental impact without sacrificing product quality or performance.

We continuously seek ways to integrate sustainable materials into our products. Thingy:53, launched in June 2022, is Nordic's first prototyping platform with casing made from recyclable plastic and accounted for 71% of all prototyping platforms produced in 2022.

We are also focused on a circular approach to packaging. In 2020, Nordic started to require have packaging made of Forest Stewardship Council (FSC) certified, recyclable cardboard. 98% produced in 2022 have FSC certified packaging.

### Plastic reduction program

In 2021, Nordic established a plastic reduction program to reduce raw material consumption and in material reuse and recycling. Within this program, we work with our manufacturing partners to increase the share of device containers made from recycled plastic.

The program started in 2022 with one of our manufacturing partners by qualifying and manufacturing reels made from recycled plastic for QFN components. In 2023, this program will be expanded to include other manufacturing partners as we begin incorporating recycled plastic into this program.

## Arsregnskab

Indikator	2022	Target 2023
Percentage of prototyping platforms with recyclable plastic casing <sup>1</sup>	71%	—%
Percentage of development kits with recyclable packaging (cardboard)	100%	100%
Percentage of produced development kits with FSC certified cardboard packaging	98%	100%
Percentage of device containers with recycled plastic	65%	40%

### Measurements and targets related to eco design

<sup>1</sup>Thingy:53, launched in June 2022, is Nordic's first prototyping platform with casing made from recyclable plastic.

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### Green procurement

As a fabless company, Nordic is heavily reliant on its manufacturing partners. Compliance with environmental requirements is considered carefully when choosing manufacturers, and is a part of initial supplier assessment and related audits. We ensure green procurement for the production processes through hazardous substance management.

We have implemented procurement process for purchase of products and services not directly related to the production of our products. This includes evaluating and choosing suppliers based on their ethical and environmental profile, from reviewing available information such as office and marketing material.

### Description of less material topics

#### Waste management and recycling

Nordic's waste impact is mainly related to the Group's operations and outsourced manufacturing processes. We work systematically to monitor and minimize waste and its impact on the environment, and prefer use of recycled and recyclable materials where feasible.

We have routines in place for sorting and disposing of different types of waste across our operations. This includes, but is not limited to, EE-waste, hazardous waste, and packing material. Certified waste handling and recycling companies manage the waste we generate in accordance with local legal requirements. Total general office waste from our headquarter office in Trondheim in 2020 was reported as 1.78 (kg/m<sup>2</sup>) which is equal to 8% decrease compared to 2021.

Nordic is working continuously with its manufacturing suppliers to minimize the number of scrapped devices. Scrapped components from the manufacturing process are sorted and recycled according to local waste regulations. This is managed by our qualified suppliers, who are certified to operate in compliance with the ISO 14001 standard.

### Product end-of-life treatment

Nordic's products are utilized and incorporated in various end-products and components. The responsibility for disposing of the finished products lies with the producer of the finished product, which is less material to Nordic.

### Water

Nordic submits the CDP Water questionnaire annually. As a fabless company, water-related issues such as scarcity and wastewater are of low priority in our direct operations. Water consumption in our operations is limited to overhead water used for drinking, washing) for our offices and laboratory operations. All water used by the company is sourced from municipal water supplies.

Reduced access to clean water is a risk for our subcontractors, specifically droughts and floods that can limit production capacity. This is a part of overall Group risk management and is included in our continuity planning.

### Air pollution

In accordance with Nordic's environmental policy, we are committed to minimizing air pollution, such as greenhouse gas emissions. As a fabless company, air pollution comes from outsourced manufacturing processes, and therefore, the risks to direct operations are low.

We communicate air pollution restrictions to our suppliers through our Hazardous Substances Management System. Manufacturing partners are required to meet the requirements stated in the specifications.





Physical risks related to climate change

Acute risks (event driven)

Acute physical events from climate change could affect our manufacturing suppliers located in Southeast Asia, where tropical cyclones and flooding have the potential to damage production facilities and infrastructure. Such events are likely to impact Nordic's production capacity and delivery capability in the short-to-medium term, potentially negatively impacting Nordic financially.

Chronic risks (long-term shifts in climate patterns)

Long-term changes in climate patterns that affect acute weather event frequency, as well as events like droughts and flooding, can potentially impact Nordic Semiconductor's suppliers, their production capacity, and our ability to deliver products to our customers. There is a risk of insufficient clean water access in our supply chain. We have already experienced incidents of water rationing within some of the countries in which our suppliers operate.

Resilience

Nordic has established a short to medium-term strategy for reducing the risk of supply disruption caused by natural disasters or other severe weather events. In the short term, we maintain stocks of wafers or finished products to address any temporary shortage. For medium-term risks, Nordic uses a second-sourcing strategy to secure insurance against widespread supply disruption. For long-term risk mitigation, our key manufacturing partners have contingency plans to address chronic risks.

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## Environmental performance overview

Indicators related to environmental performance		Target 2023	YoY change	2022	2021	2020
Number of environmental incidents		0	—%	0	0	0
Suppliers with documented environmental policy		100%	—%	100%	100%	100%
Percentage of new suppliers that were screened using environmental criteria		100%	—%	100%	100%	100%
Hazardous waste - chemicals and batteries (tons) <sup>1</sup>			194%	0.16	0.05	0.05

<sup>1</sup> Hazardous waste measurement for Nordic's offices in Norway only.

Indicators related to energy and GHG emissions performance		YoY change	2022	2021	2020
<b>Energy</b>					
Nordic Semiconductor offices' energy use (MWh)		20.0%	5177.03	4314.05	3180.19
Renewable energy purchase ratio for offices (%)		17.9%	78	66	69
Nordic Semiconductor offices' energy use per area (MWh/m <sup>2</sup> )		9.7%	0.19	0.17	0.16
Nordic Semiconductor offices' energy use per full-time employee (MWh/FTE)		(3.0)%	3.78	3.67	4.01
Nordic Semiconductor offices' energy use per revenue (MWh/USD million)		(5.7)%	6.67	7.07	7.85
<b>Scope 1 &amp; 2 GHG emissions</b>					
Scope 1 GHG emissions (tons CO <sub>2</sub> e)		—%	0	0	3.9
Scope 2 GHG emissions after reduction initiatives (tons CO <sub>2</sub> e) <sup>1</sup>		(54.7)%	226.2	498.9	375.9
Scope 2 GHG emissions reductions from GOO offsets (tons CO <sub>2</sub> e) <sup>2</sup>		55.2%	273.7	176.3	173.4
Scope 1+2 GHG emissions per FTE (tons CO <sub>2</sub> e/FTE)		(61)%	0.17	0.42	0.48
Scope 1+2 GHG emissions per area (tons CO <sub>2</sub> e/m <sup>2</sup> )		(58.6)%	0.01	0.02	0.02
Scope 1+2 GHG emissions per revenue (tons CO <sub>2</sub> e/USD million)		(64.4)%	0.3	0.8	0.9
<b>Scope 3 GHG emissions</b>					
Scope 3 GHG emissions after reduction initiatives (tons CO <sub>2</sub> e) <sup>3</sup>		(21.5)%	33231.1	42312.8	58994.3
Scope 3 GHG emissions per revenue (tons CO <sub>2</sub> e/USD million)		(38.3)%	42.8	69.3	145.6

### Measurements related to energy and GHG emissions

Note that several measurements related to Scope 3 GHG emissions are ready at the end of Q2 due to the reporting schedules of external stakeholders. Therefore, some of the reported numerical are uncertain at the time of publishing this Annual Report.

<sup>1</sup> Reduction initiatives include purchased renewable energy (backed by GOO), I-RECs and carbon credit offsets for Nordic operations. The base year for Scope 2 GHG emission reduction calculations is 2019.

<sup>2</sup> GOO offset of excess renewable energy from Trondheim office allocated to offices in Krakow and Oslo.

<sup>3</sup> Reduction initiatives include purchased renewable energy (backed by I-RECs) and carbon credit offsets for Nordic subcontractor's manufacturing sites. 2020 has been set as a base year for Scope 3 GHG emission reduction calculations. This reduction initiative includes only offsets.

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# Social

Nordic Semiconductor is a growing business with employees and offices, customers, and suppliers in different parts of the world. We are proud of our workforce. Focusing on diversity, equity, and inclusion throughout the entire employee journey is imperative to attract and retain highly skilled personnel. Therefore, it is an important part of realizing our strategic business objectives. Equally important is the Group's ambition to foster a healthy, safe, and motivating work environment. We aim to amplify engagement and contribution, and avoid and labor rights violations.

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## Diversity, equity & inclusion

We consider a diverse workforce a competitive advantage. Diversity fosters innovation and ensures an inclusive and healthy working environment, which amplifies positive business outcome. Diversity is considered not only in age, gender, and cultural background, but also educational background, experience, and personal preferences. This represents an opportunity for the Group to attract, develop, and retain valuable specialized competencies in a highly competitive industry.

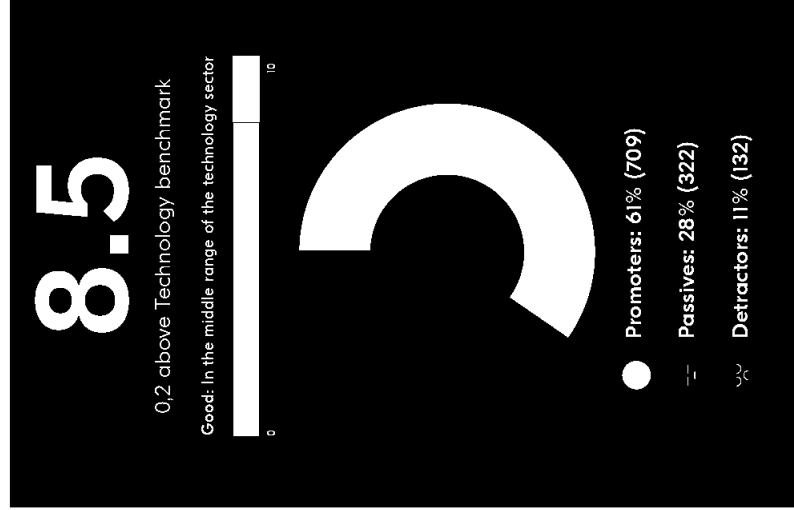
Nordic Semiconductor works continuously through diversity, equity, and inclusion (DE&I) initiatives and introduced new measures to improve both consciousness and data collection during 2022. For example, we used language editing software when creating job advertisements in May 2022 to ensure inclusive language on employer branding material. The software identifies potentially loaded words that could discourage diverse qualified talent to apply, (language showing bias towards gender, age, ethnicity, disability and neurodiversity). It then proposes inclusive alternatives. By the end of the year, the weighted average score on inclusive language was 81, compared to the predefined target of 80 on a scale between 1-100. Recruitment training with managers during 2022 has, among other topics, focused on DE&I through bias awareness and understanding perspective opportunities.

We introduced a new employee engagement survey platform in 2022. This allows continuous feedback and monitoring of performance on specific measures, on an average scale mode between 0 to 10, and on an eNPS scale mode between -100 to 100<sup>1</sup>. The Group conducted a global, confidential, engagement survey in October 2022 with an employee participation rate of 89%. The tool provides all people managers with a team dashboard, while all employees have a personal dashboard. This enables continuous assessment of development in the years to come.

The platform also provides a confidential feedback and dialogue function between employee and manager. A heat map presents an overview of results, highlighting

improvement opportunities for the different levels and parts of the organization.

The 2022 survey revealed that employees regard Nordic as a diverse workplace, with an overall DE&I score above the market benchmark for the technology sector. Despite consistently high scores across demographics, there is a minor difference between new joiners and those with more than ten years' experience, compared to those with between 1-10 years experience, where the latter group gives an overall lower rating.



<sup>1</sup> Net promoter score (NPS) is a market research metric that gauges the likelihood of a customer to rate the likelihood they would recommend a company, product, or a service to a friend or colleague on a scale from -10. Employees are asked to rate their level of agreement with the statement "I would recommend this organization to my friends or colleagues". The survey NPS mode does not take into account scores from detractors. The survey NPS mode does not take into account scores from detractors. Furthermore, it does not use the raw score, but rather the percentage of promoters minus the percentage of detractors. In this report, the average score mode is used.

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### Non-discrimination/Non-harassment

Nordic Semiconductor does not tolerate harsh, unfair or inhumane treatment of employees, including any sexual harassment, sexual abuse, corporal punishment, mental or physical coercion, or verbal abuse. Nordic has a non-discrimination policy ensuring an employee's right not to be harassed or discriminated.

Employees are encouraged to report any signs of potential discrimination or ethical misconduct through the Group's whistleblower channel, further explained in the governance chapter. The annual engagement survey score indicates a group culture where employees feel they can be themselves without fear of discrimination, offering fair opportunities for all employees across the world.

### Workforce composition

Nordic has a culturally diverse and highly specialized workforce of 1,435 employees, where technical competence, industry experience, and market understanding are common denominators. With 49 different nationalities represented at the Group's headquarters and 62 nationalities worldwide, we are in a unique position to foster an inclusive culture where different perspectives are valued and utilized, and mutual respect is a matter of course. The Group saw headcount growth of 20% in 2022, compared to 22% in 2021.

R&D engineers represented 76% of total headcount in 2022, with 17% growth during the year. Sales & Marketing's headcount comprised 9% of the workforce with a growth of 15.5%, while Supply Chain, 6% of total headcount, increased by 22%. At the end of 2022, 823 (57%) employees were employed outside of Norway, indicating proportionally stable growth in and out of Norway since 2021 (57%).

### Nordic Semiconductor's Non-Discrimination Policy



All Nordic Semiconductor employees shall be treated equally and with dignity, courtesy, and respect



Nordic Semiconductor prohibits any form of discrimination against and/or harassment of employees or applicants for employment due to race, color, age, religion, ethnic origin, nationality or internal communication so that any misconduct or problems can be addressed, discussed, and resolved in a timely manner.

Nordic Semiconductor employees are to report any discrimination to their leader or through the whistle-blower. Retaliation against an employee who reports misconduct, is prohibited. No employee shall be no treatment to any wh

### Workforce composition

#### Employees by department & gender distribution

	2022	2021
	Number of employees	Number of employees
<b>Executive Management Team</b>	10	10
Female	2	2
Male	8	8
<b>Business support<sup>1</sup></b>	148	144
Female	69	68
Male	79	76
<b>Research and development</b>	1 083	1 015
Female	116	106
Male	966	909
Non-binary	1	0
<b>Sales</b>	107	86
Female	9	3
Male	98	83
<b>Supply chain</b>	87	78
Female	37	33
Male	50	45
<b>Total</b>	1 435	1 377

<sup>1</sup> For 2021, Marketing was part of Sales, however included in Business support in 2022. In 2022, Business support includes: IT, Marketing, Finance, Legal and compliance, People and communication, Production management

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**Employment opportunities**

Nordic hires and develops competent workers as part of a permanently employed workforce. Nevertheless, the Group has needed to accommodate other employment opportunities to attract required resources, due to a talent shortage in the market and time-constrained projects. All workers engaged by Nordic, regardless of employment affiliation, are entitled to a healthy work-life balance.

**Temporary workers**

Nordic engages a significant number of students in internships, placements, and more every year to help students graduate with relevant industry knowledge. Nordic also employs temporary workers either directly or through agencies to cover in cases of temporary absence, such as parental leave. By year-end 2022, Nordic had 83 temporary workers (5.5% of workforce), including students and interns, with a gender split of 67% male and 33% female. Excluding students and interns, Nordic had 11 temporary workers by year-end 2022, with a gender split of 54.5% male and 45.5% female (9 of the 11 were employed in 2022).

**Part-time employment**

Nordic strives to offer full-time employment in all positions, but offers part-time individual accommodation to the extent it is possible. In 2022, 2.1% of Nordic's permanent employees were employed in part-time positions (excluding interns), either on employee request or in accordance with medical advice. The gender split was 24 men and 6 women (80% versus 20%), largely reflecting the overall gender split. Part-time employees are offered and often accept an opportunity to reevaluate their working percentage during the annual performance conversation with their manager.

**Early-in-Career**

Collaborating with universities and educational institutions and independently offering student opportunities is important to Nordic. We want to ensure that student workers graduate with relevant competence, in turn ensuring a steady talent pipeline for the Group. Nordic recruited 110 students in 2022, with a gender split of 72% male and 28% female. Moreover,

we recruited 47 graduates in 2022 (81% male and 19% female). This comprised 15% of all hires, a decrease from 22% (59 graduates) in 2021.

**Leadership**

Nordic has 231 managers<sup>1</sup>, with a gender split of 86% male, and 14% female. During 2022, 14% of the employees being promoted or hired into management positions were women. 59% of men and 65% percent of women in R&D were promoted to a higher level on the career ladder.

The Executive Management Team consists of eight men and two women. The Board of Directors consists of four male and three female shareholder-elected members, in addition to two female and two male employee-elected members.

Managers by department	Number of managers	% of total
Research and development	163	71%
Male	150	92%
Female	13	8%
Rest of organization	68	29%
Male	49	72%
Female	19	28%

<sup>1</sup> Managers include business function managers, team managers, group managers, division managers, and executive management.

**Cultural diversity**

During 2022, Nordic in Norway attracted more than 43% percent of its new hires from abroad (53% in 2021). Nordic branches in the UK and Sweden relocated, respectively, 26% and 50% of staff from abroad. We consider relocation an indication of a strong global employer brand and an international talent pool, and an indication of fierce competition for local talent. Successful employee relocation requires us to focus on developing both leadership and communication skills. We must also maintain an inclusive group culture where employees of all backgrounds are valued for who they are. The annual engagement survey score indicated a group culture where employees feel accepted and have a sense of belonging, with scores above market benchmark on inclusiveness.

**Age diversity**

Nordic Semiconductor aspires to be a healthy and attractive workplace for employees across groups and phases of life. The average employee has been stable over the last three years, with an average of 39.5 years. Our youngest employees are 22 and the oldest 71. Our Phase of Life Poll facilitate employee development and knowledge throughout the employee journey. Each phase is on the principle that employees have different needs and priorities throughout various stages of their career.

When measuring employee engagement, we see overall consistency across all age groups. There is a minor difference in employee engagement across age groups, with employees over 40 having a higher average than younger employees. This is explained by a larger proportion of employees in the higher age segment having longer tenure, increased loyalty towards the Group. Averted turnover across the Group is 5 years. The survey also shows that employees feel supported by their immediate management, with an overall average score of 4.5 (5 being the highest possible score) within the technology sector). Scores are evenly distributed between age groups.

**Age** | **Number of employees**

20-30	263
30-40	508
40-50	428
50-60	201
60+	33

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### Gender diversity

Nordic has an ambition to minimize our internal gender gap, a recognized challenge within the industry for both competitors and partners. By year-end 2022, the female share of employees was 16.3%, an improvement from 14% in 2021. In order to increase the proportion of women in our workforce, we have engaged in several initiatives during 2022, such as inclusive language in job advertisements, and engaging directly with female students for support in their career choices. Consequently, we see an improvement in number of applications from female candidates, with an increase from 18% to 24% from 2021, and in the number of women interviewed, an increase from 15% to 24%. This is also further reflected in an increase in female hires, an overall improvement with 21.8% of new hires being female in 2022 compared to 18.5% in 2021. In R&D, female hires have increased with 36% from 2021 to 2022. In Norway, female hires have increased by 27%. Please see the table Employee growth with regard to gender diversity for a further breakdown and comparable data from previous years.

Category	2022	2021	2020
Number of total hires	326	270	153
Number of female hires	71	50	20
Female hires in percentage	21.8%	18.5%	13.0%
Total headcount increase percentage	19.7%	22.4%	28.7%
Number of female employees in the Group	234	168	135
Percentage of female employees in the Group	16.3%	14.0%	13.8%
Increase in female employees in percentage	39.3%	22.6%	28.0%

### Employee growth with regard to gender diversity

#### Equality

Internal survey data reveals that female employees score our efforts to maintain a diverse workforce and create an environment where every individual feels included, to 8.4, while male employees gives the score 8.5. The most significant difference is seen when analyzing scores on equal opportunities and freedom of opinion, where

female ratings are 0.3 below male ratings on both factors. However, when it comes to feeling recognized, the survey confirms an equal gap in the opposite direction, where women score 0.3 higher than men. The Group will further strengthen its focus on diversity & inclusion, and have committed to corporate KPIs on DE&I for 2023, including implementing and anchoring a DE&I strategy with measurable objectives.

#### Equal pay

Nordic strives to ensure that work of equal value receives equal pay. Salary levels are determined based on objective measures, such as performance, responsibility, seniority, education, and experience, in addition to local market expectations. The company's Board has appointed a designated People and Compensation Committee (PCC) to evaluate and oversee the organization's overall compensation strategies. The committee is composed of shareholder- and employee-elected Board members as well as members of the company's Executive Management Team.

#### Employee Value Proposition

Our aspiration is that our Employee Value Proposition (EVP) offers competitive benefits, including salary, short- and long-term incentives, insurances, pension schemes, and more. Overall satisfaction with our total rewards strategy is confirmed in internal survey analytics. Our scores are above the market benchmark, indicating that employees feel fairly rewarded and are satisfied with the process of determining total compensation. The Group links remuneration to specific Key Performance Indicators (KPIs) and objectives in the belief that this makes our mission and strategy more likely to be attained. As an example, Environment, Social and Governance (ESG) are important focus areas for the Group and our employees. Including measurable ESG objectives as KPIs is aimed at increasing employee engagement and contribute to a better business outcome.

#### Salary development

The Group has a global standardized framework to determine and adjust salary levels. Employees are expected to advance through a career ladder with fixed

salary levels based on level/position and role. Salary increases are initiated through an annual review process. In addition, there is a reward process for permanent employees, who are eligible for Group's short- and long-term incentive programs. Data on salary development for employees in 2018-2022 shows no significant differences in progression between genders or ethnicity in labor markets. This confirms that equal work receives equal pay, from the graduate level to the principal also includes leadership positions.

#### Gender pay ratio

Gender pay ratio is calculated as average positions. Within the R&D department in Norway, average salary in 2022 for women was 88% of average salary for men. The average global average salary for men. The average global average salary for women in our countries, positions, particularly in low-cost countries, levels are below the Group average. This ratio for instance for Supply Chain with market in Asia.

Category	Male	Female
Overall (excl EMT)	202	233
Executive Management Team (EMT)	8	8
Business support <sup>2</sup>	69	6
Research and development <sup>1</sup>	11	11
Sales <sup>2</sup>	38	38
Supply Chain <sup>2</sup>	30	30

#### Gender pay ratio statistics for 2022, by category

<sup>1</sup> Average female salary / average male salary  
<sup>2</sup> Executive management team has been excluded to double counting

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**Labor unions**

Nordic support and recognize freedom of choice and the right to organize. The Group encourages and facilitates global employee representation and involvement. 23.7% of our employees are covered by formal collective bargaining agreements, which are based on statutory requirements at the national level in the sector in which Nordic operates. Other employees are represented through an interactive dialogue with elected representatives. Working conditions and terms of employment are proposed and benchmarked from professional salary surveys. Sources include data from organizations with bargaining agreements. Nordic positions conditions and terms of employment at par with regional statutory requirements, or in accordance with collective bargaining agreements from comparable organizations.

**Human capital development**

At Nordic Semiconductor, we recognize the value of our people driving continuous technological innovation in a fiercely competitive business environment. Our vision is "Simplifying lives through things connected". Attracting, integrating, and retaining highly specialized and diverse talents are critical to our approach to human capital.

**Talent acquisition**

In 2022, Nordic had an organic growth in headcount of 20%, equivalent to 323 new employees across all regions. Major challenges in talent acquisition remain a talent shortage and maintaining our ability to attract and hire the technical skill-sets required.

**Recruitment**

Recruitment is the responsibility of leadership. We work with them to define job descriptions, assess and onboard new talents. The People & Communities function supports this. In 2022, more than 3,000 positions were advertised and 10,000 applications were received.

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### Employer branding

As a consequence of fierce competition over talent, Nordic has invested heavily in recent years to strengthen our employer brand. We participated in around 50 career fairs and student events around the globe in 2022. We have also focused on an increased employer presence in social media, contributing to an almost tripled follower base in selected channels in 2022. This has a direct effect on brand recognition and our ability to hire.

### Talent development

To enhance the relationship between employee and manager and ensure employee involvement in setting performance objectives, we encourage and facilitate regular appraisal conversations between managers and employees. The purpose of the dialogue is to foster employee engagement, drive performance, and ensure talent development. In 2022, 64% of employees formally completed annual appraisal conversations. One contributing factor to a low percentage is that the Human Capital Management system is not always used for this purpose. The implementation of the new engagement survey tool during 2022 provided leaders and managers with a platform for confidential feedback dialogue, contributing to even better conversations and development opportunities.

### Performance culture

According to internal data, employees know what they are expected to deliver, with scores above the market benchmark for goal setting. This score suggests they are able to link individual contribution towards group objectives, further supported by high scores in meaningful work.

Job autonomy is key to our highly specialized and competent workforce. Internal data indicates that employee priorities have transformed over the last three years, where flexibility and the desire to work from outside the office location are post-pandemic employee expectations. Balancing employee expectations with business needs is challenging, reflected in a score under the market benchmark in our engagement survey. Nevertheless, the data confirms that employees experience challenging tasks.

### Leadership training and development

The pillars of our approach to human capital and business success are attracting, integrating, and retaining highly specialized, diverse talent. This requires managers who embrace group development, who can promote creative synergies in their teams and across the organization. Self-awareness, strong communication skills, and intercultural competence are critical assets for any manager at Nordic.

### Leadership training

Nordic encourages and facilitates internal recruitment and promotions in leadership responsibilities when possible. The Group uses both internal and external training and resources to train and build leadership capabilities amongst new and experienced managers. The Group structure also requires global alignment on leadership principles, as well as local compliance with national legislation and market practices. Nordic's management handbooks outline country-specific legal and regulatory requirements. Managers are expected to advocate and adhere to these frameworks, policies and practices. Nordic strengthened its capability and framework for training and development in 2022, with 33% of all managers taking part in recruitment training, including unconscious bias awareness.

### Leadership development

Self-awareness, strong communication skills and intercultural competence are critical assets for any manager at Nordic. In 2022, 10 executives attended external development courses. External contributions were included in internal management courses and individual coaching. The initiatives included high impact communication, psychological safety, and unleashing talent in others. The long-term ambition is to leverage relevant group transformation through managers embracing disruption and change, to reduce risk, and to increase productivity and employee satisfaction. Equivalent development opportunities will be tailored for our leadership community as part of our continuous organizational development. In addition to these measures, identifying, selecting and developing qualified successor candidates for executive and senior positions is crucial for business success and continuity.

### Career development

Nordic engages a large number of student Graduates remain an important candidate for group growth. Consequently, training and development for entry level employees is a leadership responsibility.

The average tenure in the Group is five years, more than 12% percent of employees work for more than ten years. Considering the Group's substantial growth over recent years, these figures suggest that employees are able to build a career with us. In 2022, 10% of which were women. The group take on new responsibilities within the Group. 40 employees were promoted to managerial positions in 2022, 10% of which were women. The group has a total of 25% female employees.

Analysis of R&D career development from 2018-2022 shows no difference in career progression due to gender or ethnicity.

### Retention

In 2022, the employee turnover rate was 6.5%, above our operational target of 5.6%, and up from 5.6% in 2021. In total, 82 employees left the Group in 2022, of which 8.4% were women. Nordic's Communication function encourages and facilitates exit interviews with employees to obtain information and ensure a professional exit throughout the entire employee journey.

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## Employee engagement

Employee engagement is at the foundation of Nordic's strategy. Our people are our most valuable asset. The Group strives to be perceived as a solid employer with defined core values. We pride ourselves on offering employees the opportunity to develop and prosper as part of our business while maintaining a good work-life balance.

Nordic conducted a global employee engagement survey in fall 2022. We saw an overall employee engagement score of 8.4 (average scale from 1-10) with a distribution of 65% promoters, 27% passives and 8% detractors. A further breakdown reveals a 8.0 score on loyalty and 8.4 on satisfaction, all 0.5 above the market benchmark and in the top 25% of companies within the technology sector.

The Group has committed to defined targets for 2023, where the ambition is scores above the technology benchmark on the following indicators:

- Employee Engagement
- Diversity & inclusion
- Health and well-being

### Social

Nordic has established an employee-driven social committee at some of its larger offices. These groups receive a formalized social budget from Nordic. The social committee is responsible for various activities throughout the year, including sports and social gatherings. In addition, the Group arranges a variety of events, incorporating local cultural celebrations and initiatives, as well as global events, through the year.

### Work-life balance

Nordic is committed to employee well-being and work-life balance. We operate with a flexible core working hour policy adapted to local market practices, which allows employees to vary their start and finish time in agreement with their manager. This allows employees to adjust their working hours according to personal needs, encouraging them to find a healthy balance where work

life can adapt to everyday life. In 2022, managers at Nordic had the possibility to accept individual requests to work from home, up to two days per week where work tasks could be safely executed from outside the office. This safeguards project deliveries and business requirements. However, internal data reveals a score of 0.8 under the market benchmark in perceived freedom to work remotely. Nevertheless, the same analysis confirmed that employees feel they have a physically healthy balance in their lives, with an average score of 8.2. This is 0.2 above the market benchmark.

### Working hours

Working hours and other working conditions must minimally comply with local employment laws and/or RBA Code of Conduct paragraphs. All employment contracts include a paragraph describing the local working hours to clarify expectations and adherence to local laws and regulations. Furthermore, working hours and equivalent employment-related conditions are available in country-specific employee handbooks.

## Health & Safety

Employees' health and safety is imperative for Nordic Semiconductor. We strive to always uphold our legal and ethical responsibilities and are committed to continuous improvement. Consequently, we review and update our policies and procedures regularly to maintain high standards of transparency and accountability.

### Health and safety management system

To ensure a safe working environment and promote good health, Nordic is certified according to the ISO 45001 Occupational Health and Safety Management System standard. ISO standard certification requires an annual review by Det Norske Veritas (DNV), which provides feedback and ensures that we uphold and continuously improve on the standard.

The Group has established local Occupational Health and Safety Committees for operations in Norway, Finland, the Philippines, and Taiwan. Other office locations are safeguarded by the corporate

Occupational Health and Safety Committee in Norway. To further professionalize the efforts, committees and enhance safety management, Nordic established a global Health & Safety in 2022.

### Supplier requirements

All Nordic Semiconductor manufacturing plants be certified according to ISO 45001 or a similar and adhere to the RBA Code of Conduct.

### Safety metrics

Protecting the workforce environment is vital for health and well-being. It contributes to quality of our products and services, and ensures consistent production.

### Total Recordable Rate

Our global Total Recordable Rate (TRR) for 2022 is 0.07%, below the known industry average. In this value is Nordic's fabless set-up with machinery and equipment. This reduces the accidents and injuries. Employees handling chemicals are trained and required to follow rehearsed emergency protocol and procedures. We had two minor incidents, one of which injury requiring short term sick leave. All incidents investigated, and corrective actions are put in place to prevent recurrence.

### Occupational Health and Safety risk assessment

Nordic Semiconductor conducts an annual Health and Safety risk assessment to reveal areas of concern in the workplace, followed by measures. In 2022 the analysis excluded the ergonomics and negative stress as the key improvement areas. More so, the engagement survey findings with a score of 0.3 below market benchmark physical working condition. Measures are in place to address improvement areas, including providing selected employees ergonomic equipment, and access to rapid health support, and ensuring everyone to use 60 minutes working time each for physical activity.



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### A healthy workforce

As the Covid-19 situation stabilizes, a main focus of ours has been to bring employees back to the office. We believe that employees, as well as the business, benefit from interaction in the office. Meeting and interacting with colleagues outside of projects may contribute to well-being and mental health as well.

#### Sick leave

As Nordic's employee base has grown considerably in recent years, our ambition remains maintaining a low level of sick leave and high employee satisfaction. Illness rate is monitored on an ongoing basis so we can take preventive measures as soon as possible.

The average across our larger office locations for overall sick leave was 2.37%, while the rate of short-term sick leave<sup>1</sup> was 1.59%. This confirms that the level of short-term sick leave stayed well below the threshold of 2.5%. Total sick leave in Norway was 2.8% (0.5% increase from 2021), while short-term sick leave remained below the Group threshold at 1.6% in 2022 (0.4% increase from 2021).

<sup>1</sup> Short-term sick leave is defined as ill-health absenteeism below 16 consecutive days.

#### Parental leave

During 2022, 67 employees in Nordic took parental leave (62 men and 5 women). In Norway, 22 employees were on paternity leave, while 3 employees were on maternity leave.

Since 1993, part of parental leave in Norway has been legally devoted to fathers as a way to promote gender equality in the labor market. Nordic pays parental benefits beyond the National Insurance Scheme. While the National Insurance Scheme refunds an annual salary up to 6 G, Nordic offers the full salary if the employee has been working for at least 6 of the past 10 months before the birth or adoption of the child. The average number of weeks on leave for men in Norway was 12.95 weeks, while the average for women was 30.66, giving an overall average for parental leave in Norway of 15 weeks in 2022.

### Health benefits

Engaging in regular physical activity has a positive impact not only on health, but also on productivity and engagement. To promote physical activity, the Group introduced an initiative in 2022 whereby employees are encouraged to be active for up to 60 minutes per week during work hours. This initiative has been well received and widely used, with over 18,800 hours spent in 2022.

In addition, to promote physical activity outside the workplace and working hours, Nordic Semiconductor introduced a benefit subsidizing gym memberships in 2022, with more than 400 employees taking advantage of this throughout the year.

In November 2022, Nordic facilitated an internal health initiative for *Cancer Awareness Week*, meant to open dialogue and educate employees to take care of their own health. The initiative was well received, with almost one third of employees participating in various sessions.

### Vaccination

Due to the high risk of being seriously impaired by seasonal influenza, Nordic offered vaccinations to employees across the globe, as well as to temporary workers and students. Nordic also offered the Boostrix polio vaccine and pneumococcus vaccine for employees in medically defined risk groups. More than 500 employees were vaccinated, approximately 35% of the workforce.



Health and Wellbeing **8.3**

Social wellbeing **7.8**

Mental Wellbeing **8.0**

Management Support **8.7**

Organizational support **8.3**

Workload **7.9**

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## Responsible supply chain

### Minerals and smelters



Nordic is committed to the Responsible Minerals Initiative (RMI), and supports transparency around supply chain due diligence related to sourcing, refining, and smelting of raw materials



Nordic requires all tier-1 suppliers to adhere to the RBA Code of Conduct which contains a set of social, environmental and ethical industry standards. The standards set out reference to international norms and standards such as the UN Declaration of Human Rights, ILO and OECD Guidelines.



All manufacturing suppliers of Nordic must meet the International Organization for Standardization (ISO) requirements regarding environmental and quality management



Nordic conducts risk based due diligence of business partners to enable us to identify potential risks and concerns related to human rights and decent working conditions, HSE aspects, environmental performance and ethical business performance. For our tier-1 suppliers we utilize RBA Self-Assessment Questionnaires and audits.

### Sustainability compliance, surveys, integrity due diligence, and audits

### Contribution

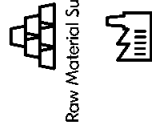


In 2022, our suppliers were utilized for applications, multiple SDG products' bro supporting Si mindful of the impact of our production a we take mea manage it

### Sustainability management



### Raw Material Suppliers



Sub-tier Suppliers

### Tier one - Subcontractors



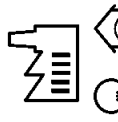
- Wafer productions
- Product assembly
- Product testing



### Distributors



### Customers



- Finished products
- IoT products
- ...

### End



## Årsregnskap regnskapsåret 2022

Nordic Semiconductor's value chain and illustrative examples to our approach to sustainable value chain management

### Why it matters

As a global fabless semiconductor company bringing together the best-in-class expertise from across the globe, we believe that technology must be developed and produced in a sustainable and ethical manner. Supplier management plays a critical part in our success, ensuring continuous focus on sustainable practices and production of high-quality deliverables.

### Our approach

Nordic's approach to responsible supply chain management is based on OECD's Guidance for Responsible Business Conduct. This enables us to exercise our commitment to maintaining a responsible supply chain through targeted risk-based efforts, preventive and mitigating measures, and driving continuous improvement.

Sustainability plays a key role throughout the life cycle. New tier-1 suppliers are subject to qualification process where they are screened on whether identified risks and impacts can be acceptably mitigated. We use RBA's risk assessment model, comprised of self-assessment questionnaires and audits, to annually evaluate our manu

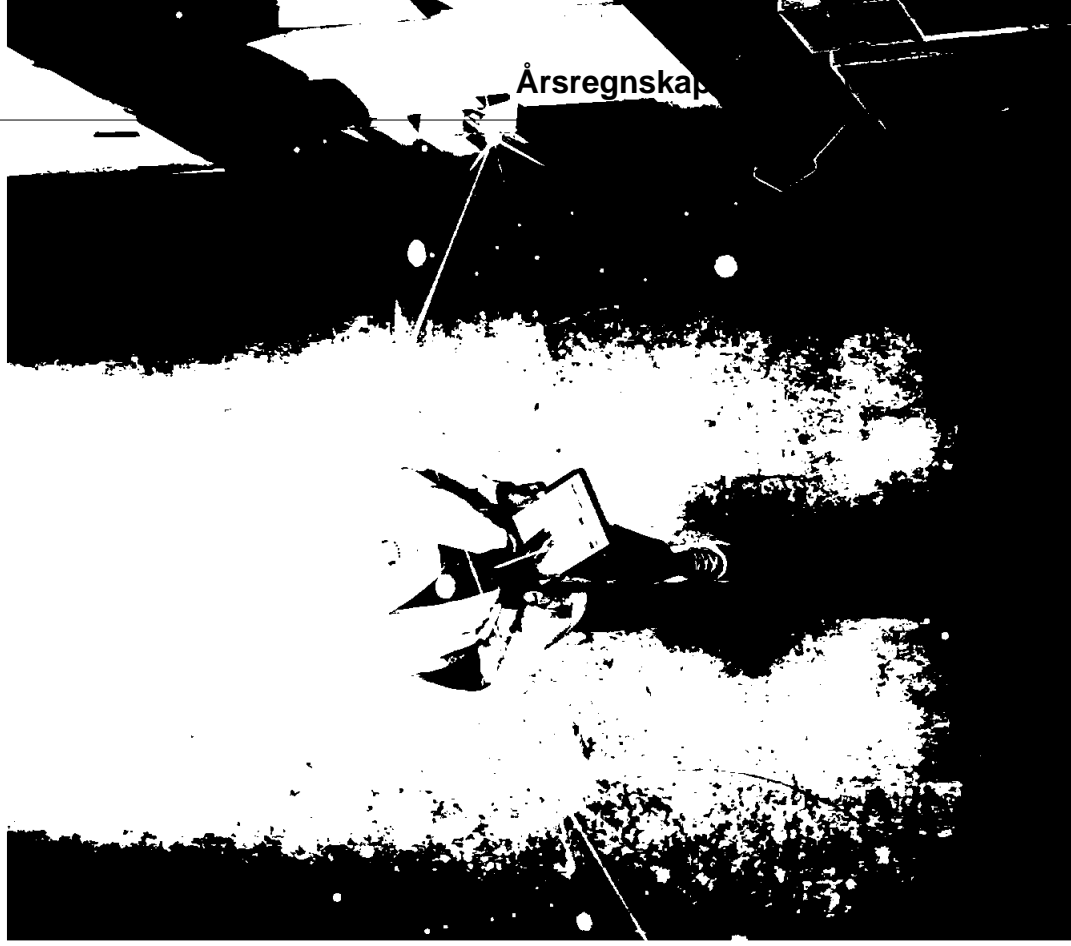
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suppliers for potential risks involving adverse business practices and non-compliance concerning human rights, ethical business practice, working conditions, and the environment.

Nordic's manufacturing partners are required to be certified to relevant ISO and environmental standards. The Group works with globally recognized suppliers such as TSMC and ASE, recipients of sustainability ratings and awards. Tier-1 suppliers are required to adhere to the RBA Code of Conduct and to promote adherence of the same to tier-2 suppliers to mitigate the risk of unacceptable business behavior.

Significant risks and negative impacts are subject to corrective actions, which are tracked, and the outcome verified. As a whole, our supply chain management contributes to continuous development amongst our suppliers whilst ensuring compliance with our standards and expectations.

Nordic Semiconductor provides a third party whistleblower channel on our website to enable reporting of potential unwanted business practices.



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## Human rights and labor Rights

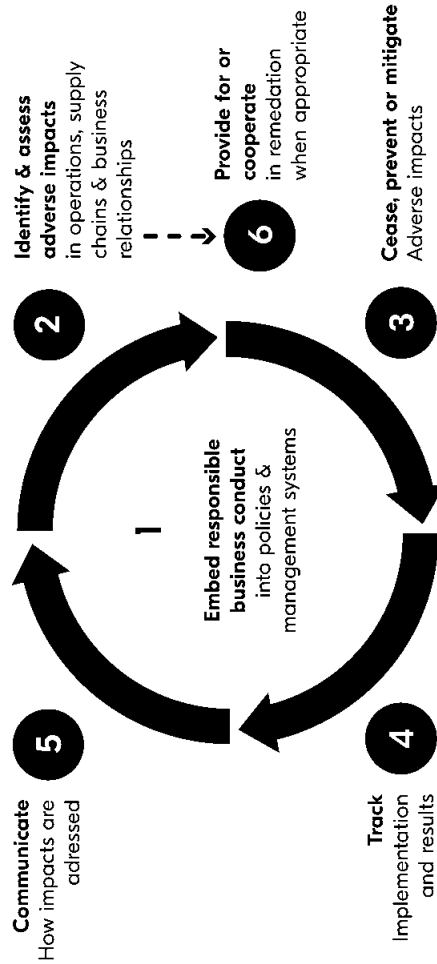
### Our commitments

Nordic Semiconductor has made a commitment to conduct business in a way that respects and supports internationally proclaimed human and labor rights as defined by the International Bill of Rights, and the International Labor Organization (ILO) Fundamental Principles and Rights at Work, as well as the UN Global Compact Principles, by preventing and mitigating negative impacts and by driving continuous improvement. This means that we do not tolerate any form of human rights abuse or labor violations, including forced labor, child labor, human trafficking, or any form of modern slavery, at any stage of our operation, including the manufacturing of Nordic Semiconductor products by subcontractors. We stand by the principle that workers shall be treated with

respect and dignity as understood by the international community, all employment shall be freely chosen, workers shall be free to leave their employment with reasonable notice, and working hours and wages shall comply with applicable local laws or the principles of the Responsible Business Alliance ("RBA") to which we are a member (whichever is stricter).

### How we work with human and labor rights

To ensure the operationalization of our commitment to respect and support human and labor rights, Nordic Semiconductor has in 2022 established a human rights program as part of our overall compliance framework, inspired by the iterative six-step process outlined in the OECD's Guidelines for Multinational Enterprises. This entails:



1) Anchoring of commitment to policies and systems.

The Board of Directors, in particular through the Committee, provides oversight of Nordic's respect of and support to human and labor rights. This commitment is reflected in our CSR policy, approved by the Executive Management. The Board. Our human rights program is managed by the Legal & Compliance function. We have operationalized our commitment through relevant procedures and processes throughout our business function, implementing relevant measures in a practical manner within their respective area of responsibility. Requirements and expectations are communicated to employees and business partners.

2) Conducting regular risk assessments.

Assessment of the risk of violation of human rights is an integrated part of our corporate risk management process, which is subject to bi-annual review. Nordic initiated an overarching human rights diligence review of our own operations, as well as more in-depth risk assessment of our suppliers. This will continue in 2023. Nordic will report on this by June 30th in accordance with the Norwegian Transparency Act.

3) Prevent and mitigate identified risks and negative impacts.

Nordic conducts its business with integrity and in compliance with relevant regulations, and in line with the same from our business partners. We conduct due diligence, including risks related to human rights, prior to entering into contractual relationships. We also monitor suppliers' implementation of the Supplier Code of Conduct and contractual obligations covering human and labor rights, through the information from conflict mineral reports, human rights and labor performance, and next-tier suppliers. This is done through self-audits, questionnaires and on-site audits of high-risk

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4) *Track and evaluate the efficiency of implemented measures.*

Risks and impacts identified in our risk assessments, self-assessment questionnaires, integrity due diligence, audits, grievance mechanisms, or impact assessments are addressed through relevant action plans with targeted mitigating and preventive measures, which are monitored to ensure the desired effect.

5) *Communication with employees and stakeholders.*

We seek to actively communicate with employee representative bodies as an extension of our efforts to improve respect for human rights and working conditions. Raising employee awareness on human rights is a key part of our efforts. In 2023, we will include training & communication regarding human rights in Nordic in our Code of Conduct project.

6) *Remediation of identified or reported grievances.*

Nordic Semiconductor allows for anonymous reporting of grievances through our whistleblowing channel. We are committed to providing effective remediation where we have caused or contributed to adverse human or labor rights conditions.

More details related to our human rights work can be found on our website.

**Responsible sourcing of minerals**

We support, contribute to and rely on industry-wide efforts to validate that the minerals used in our products come from responsible sources. As a committed member of the RBA and the Responsible Minerals Initiative (RMI), we use best practice tools and processes to promote responsible sourcing and avoidance of conflict minerals throughout our supply chain.

Nordic's Conflict Minerals Policy is publicly available on our website and has been communicated to all relevant suppliers.

As a fabless semiconductor company, Nordic does not purchase minerals directly from mining companies or have direct contact with smelters but monitor our tier-1



suppliers to identify those that supply materials at risk of containing conflict minerals. We rely on third-party auditing programs such as the RMI audit program to ensure compliance.

Nordic utilizes the supply chain reporting scheme set out by RMI and the Global e-Sustainability Initiative (GeSI). Furthermore, Nordic's suppliers must adhere to RBA Code of Conduct and its conflict minerals provisions. Nordic reports at the smelter/refinery level to customers and stakeholders weekly through RMI's Conflict Minerals Reporting Template.

To date, no incidents of minerals supporting conflict have been discovered. In 2023, we expect to remain a highly relevant supply chain related to human rights in our supply chain. We will continue to engage our tier-1 suppliers in our efforts to ensure the origin of all materials used in Nordic's products.

Social performance overview

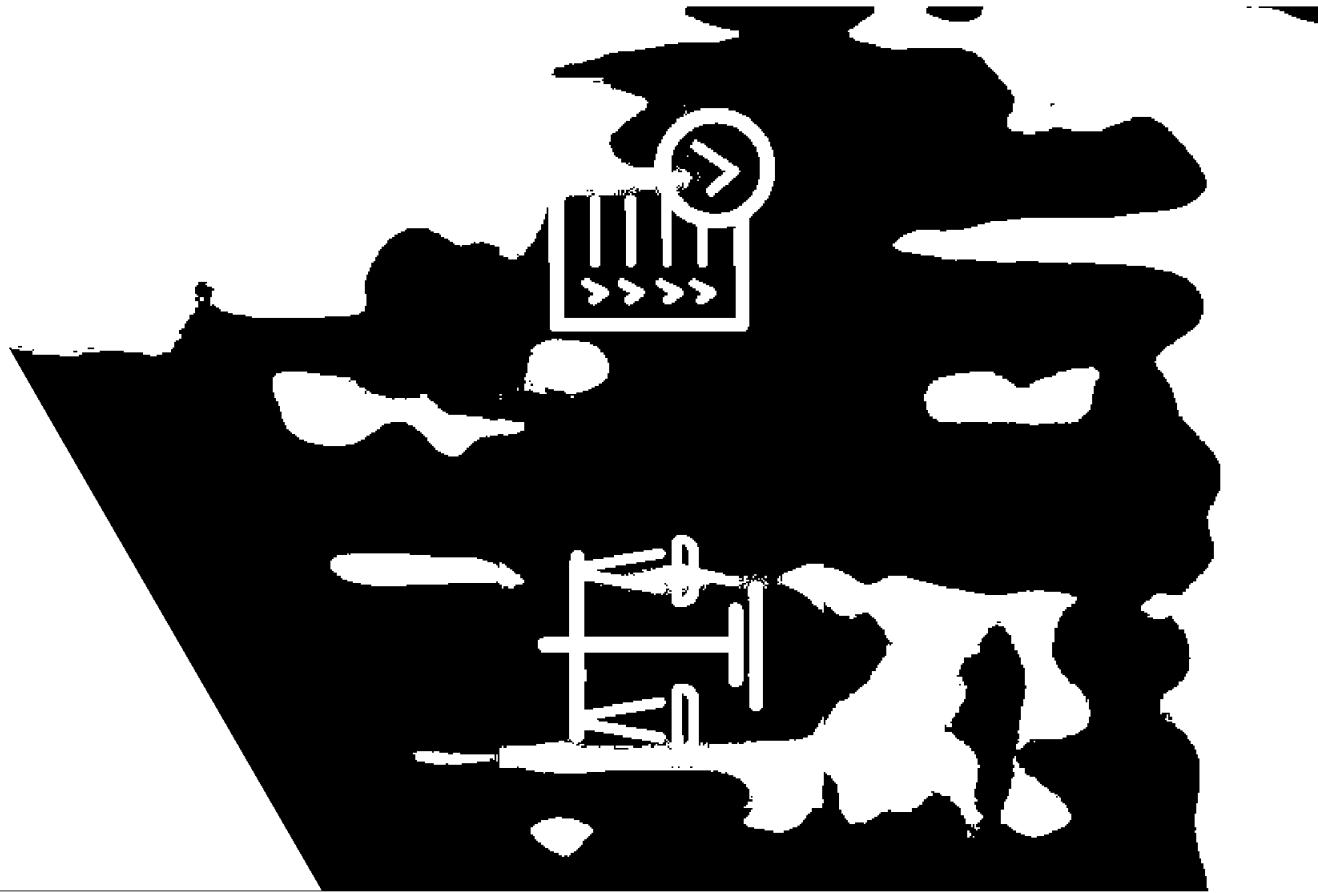
Indicator	Target 2023			2022	2021	2020
<b>Human capital, diversity, and employee engagement</b>						
Number of employees			1435	1197	897	
Percentage female employees			16.3%	14.0%	13.8%	
Employee turnover rate (%)	< 5.0%		6.6%	5.6%	3.1%	
Number of students/interns from universities			110	57	46	
Number of contractors			70	54	35	
Percentage of temporary workers			5.5%	4.3%	6.8%	
Total compensation ratio			10.23	9.18		
Total compensation ratio change (year-over-year)			11.0%			
Diversity, equity & inclusion average score		Above benchmark	8.5			
Employee engagement average score		Above benchmark	8.4			
<b>Health and safety</b>						
Work related incidents	0		2	0	1	
Lost Time Incident Rate (LTIR)	0.0		0.1	0.0	0.0	
Fatality rate	0		0	0	0	
Contractor fatality rate	0			0	0	
Total sick leave (Norway)			2.79%	2.28%	1.35%	
Short time sick leave (Norway)			1.59%	1.22%	1.03%	
Health and well-being average score		< 2.5%				
Social well-being average score		Above benchmark	8.3			
Mental well-being average score			7.8			
Management support average score			8.0			
Organizational support average score			8.7			
Workload average score			8.3			
			7.9			

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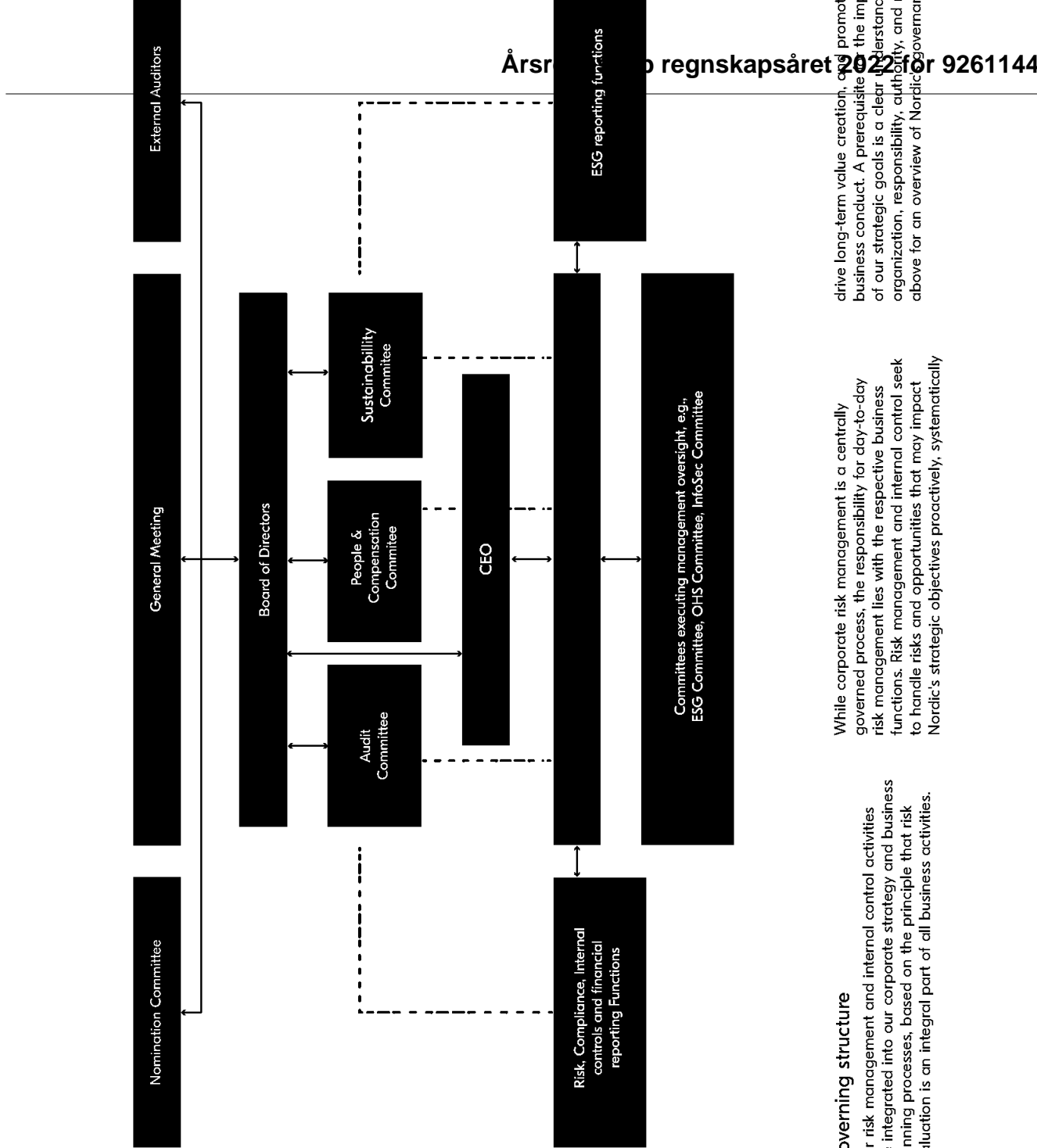
# Governance

Nordic Semiconductor has a corporate governance framework for how our Group is directed and controlled to ensure we achieve our strategic objectives the right way. Good, transparent, corporate governance aligns the interests of shareholders, management, employees, customers and other stakeholders to maximize value creation and reduce business-related risk. At the same time, the Group's resources must be used in an optimal and sustainable manner.



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**Governing structure**

Our risk management and internal control activities are integrated into our corporate strategy and business planning processes, based on the principle that risk evaluation is an integral part of all business activities.

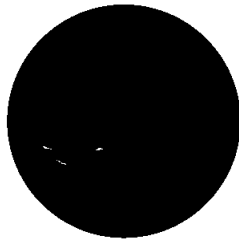
While corporate risk management is a centrally governed process, the responsibility for day-to-day risk management lies with the respective business functions. Risk management and internal control seek to handle risks and opportunities that may impact Nordic's strategic objectives proactively, systematically

drive long-term value creation, and promote business conduct. A prerequisite for the implementation of our strategic goals is a clear understanding of our organization, responsibility, authority, and above for an overview of Nordic's governance



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## Board of Directors



### Birger Steen | Chair

Chair of the Board since 2018 and board member since 2017. Member of the People & Compensation Committee.

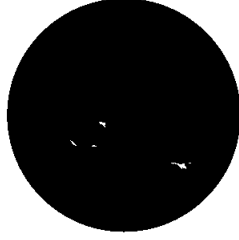
Birger Steen is a technology investor based in Munich, Germany and serves as Thematic Partner at Summa Equity AB. He served as CEO of Parallels, Inc. from 2010 to 2016. He was Vice President of Worldwide SMB and Distribution at Microsoft Corp. in Redmond and General Manager of Microsoft Russia and Microsoft Norway from 2002 to 2010. Prior to joining Microsoft, Mr. Steen was CEO of Scandinavia Online and Vice President of Business Development in Schibsted ASA, where he first served as a consultant while at McKinsey & Company from 1993 to 1996. Mr. Steen received his MSc in Computer Science and Industrial Engineering from the Norwegian Institute of Technology in Trondheim. He also holds a degree in Russian language from the Defense School of Intelligence and Security in Oslo and received his MBA from INSEAD in France. Mr. Steen serves as a Non-Executive Director of Nordea Bank Abp, where he chairs the Board Operations and Sustainability Committee, and Pragmatic Semiconductor Ltd. He is Board Chair of Pagero AB<sup>1</sup> and myneva GmbH<sup>2</sup>, and has previously served as a Non-Executive Director of Schibsted ASA and Cognite AS.

Board meetings attendance: 11, PCC attendance: 5

Holdings in the company: 196,840 shares

<sup>1</sup>Board positions included in the position as Thematic Partner at Summa Equity AB.

<sup>2</sup>Mr. Steen is stepping down from his position on the board of myneva GmbH in 2023.



### Inger Berg Ørstavik | Shareholder Board member since 2017. Chair of Sustainable Committee. Member of the Audit Committee.

Inger Berg Ørstavik is a professor at the Department of Private Law, University of Oslo. She has previously been a partner at the law firm Schjødt AS and a partner in the office of the Attorney General for Civil Service. Ørstavik has a law degree from the University of Oslo, a LL.M. from Ruprecht-Karls-Universität in Heidelberg, Germany, and a Ph.D. from the University of Oslo. She has taught intellectual property law and comparative law at international human rights law programs at the University of Shanghai, China where she received her LL.M. in 2005 to 2009. Mrs. Ørstavik has previously served as Non-Executive Director of REC Silicon ASA.

Board meetings attendance: 10, PCC attendance: 7

Holdings in the company: 5,258 shares

## Årsregnskap 2022 for 926114417



### Øyvind Birkenes | Shareholder Board member since 2019. Member of the Sustainable Committee.

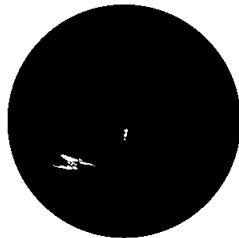
Øyvind Birkenes, currently the CEO at Airthings and formerly General Manager of Law Police and Texas Instruments (TI) in the USA, where he has worked on product lines that developed and sold ultra-low power wireless MCUs, radio transceivers and System-on-Chip (SoC) products.

Board meetings attendance: 11, PCC attendance: 5

Holdings in the company: 10,600 shares



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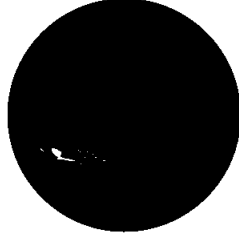
**Morten Dammen | Employee elected**

*Board member since 2019. Member of the People & Compensation Committee.*

Morten Dammen has a Master of Science degree in Electrical Engineering from NTNU in Trondheim. Morten has been employed in Nordic Semiconductor since 2001, with a seven-year break between 2007 and 2014. Morten is currently working as a Senior Project Manager in IC development. Morten has also been working in Q-Free ASA for 10 years, in several positions from project management and team management to VP R&D.

Board meetings attendance: 11, PCC attendance: 5

Holdings in the company: 1,150 shares and 2,715 RSUs



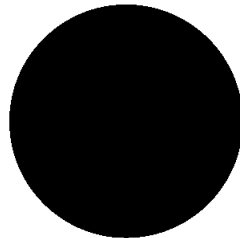
**Jan Frykhammar | Shareholder elected**

*Board member since 2019. Chair of the Audit Committee.*

Jan Frykhammar is a Swedish business executive with over 25 years of experience in the telecommunications and technology industry. He spent the major part of his career at Ericsson, one of the world's largest telecommunications companies, where he held several executive positions over the years. He was appointed as the company's Chief Financial Officer (CFO) in 2009. As CFO, he was responsible for overseeing the company's financial operations and played a key role in Ericsson's cost-reduction program. Frykhammar also has experience in strategic planning, financial optimization, and mergers and acquisitions. He led several acquisitions and divestments, including the acquisition of Nortel and the divestment of Ericsson's mobile phone division. Frykhammar has also worked for other companies, including Enea AB, Alphawave Semi, Telexin, and Aspia Group.

Board meetings attendance: 11, PCC attendance: 11

Holdings in the company: 24,528 shares



**Anja Dekens | Employee elected**

*Board member since 2022. Member of the Sustainability Committee.*

Anja Dekens joined Nordic in 2014 and has been working with HW design in IC development since then. Besides her position as an engineer, she is also leading the Digital Design Discipline team, which is responsible for the methodology used by all digital designers at Nordic. Anja studied Electrical Engineering in Karlsruhe University, Germany and at NTNU, Trondheim and has a PhD degree from the University of Twente, the Netherlands.

Board meetings attendance: 7, SC attendance: 1

Holdings in the company: 300 shares and 542 RSUs

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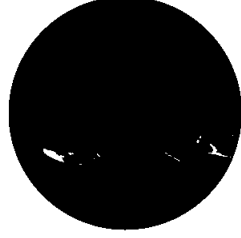
### Gro Fykse | Employee elected

Board member since 2022.

Gro Fykse has a Master of Science in Electrical Engineering from NTNU in Trondheim. In 2017, she started at Nordic Semiconductor as a Sr. Project Manager. Since 2018, Gro has been leading Nordic's System Architecture Group. Gro has 15 years of experience from Intel Corporation in different roles ranging from chip design, product engineering, program management, team management, and QA management. In addition to over twenty years of experience in the semiconductor business, she worked as a QA and Project Director at Norbit ASA.

Board meetings attendance: 7

Holdings in the company: 850 shares and 1,191 RSUs



### Endre Holen | Shareholder elected

Board member since 2019. Chair of the People Compensation Committee.

Endre Holen has more than 25 years consulting experience from McKinsey & Co. He has worked with large international technology and has been Managing Partner for McKinsey Tech Media and Telecom team. Mr. Holen has broad experience and a wide professional counseling Fortune 1000 CEOs on topics like corporate performance, succession planning and Board governance.

Board meetings attendance: 11, PCC attendance

Holdings in the company: 154,888 shares



### Annastiina Hintsa | Shareholder elected

Board member since 2019. Member of the Sustainability Committee.

Annastiina Hintsa is the CEO of Hintsa Performance in Finland, a company focusing on enhancing the performance and leadership of client companies, best known for working with Formula 1 teams. Ms. Hintsa also has experience from McKinsey & Co. and from the Bank of Finland.

Board meetings attendance: 11, SC attendance: 1

Holdings in the company: 4,258 shares

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**Anita Huun | Shareholder elected**

*Board member since 2019, Member of the Audit Committee.*

Anita Huun is an experienced business executive and the current Commercial Director for Techstep, former CFO for Techstep. Huun has more than 20 years of experience in finance, capital markets and management. Prior to joining Techstep, Huun served as the CFO of Cappelen Damm, a Norwegian publishing company and CFO for Microsoft Norway. Huun's capital market experience comes from her years as an equity analyst, covering the Norwegian IT sector, for Handelsbanken Capital Markets. Furthermore, Huun has board experience from Link Mobility until it was acquired by Abry partners. She has a MSc from the Norwegian School of Economics (NHH), with specialization in Finance.

Board meetings attendance: 11, AC attendance: 7

Holdings in the company: 13,258 shares

**Jon Helge Nistad | Employee elected**  
*Board member since 2017*

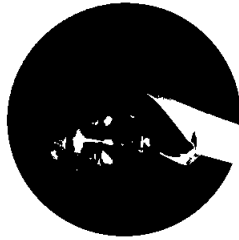
Jon Helge Nistad has a Master of Science Electrical Engineering from NTNU in Trondheim. He has been employed in Nordic Semiconductor since 2006, where he has gained experience in application development, embedded software and project management. He is currently a Principal R&D engineer in Nordic Semiconductor.

Board meetings attendance: 11

Holdings in the company: 600 shares and

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Executive Management Team



**Svann-Tore Larsen | Chief Executive Officer / President**  
*CEO & President since 2002*

Mr. Larsen is an Electronic Engineer from the University of Strathclyde, UK. He was appointed Chief Executive Officer of Nordic Semiconductor in February 2002. Mr. Larsen has broad international experience in the semiconductor business, previously as Director for the Nordic region for Xilinx Inc. He has also been working at Philips Semiconductor. Larsen was a member of the Board of Nordic Semiconductor from 2000-2002. Svann-Tore Larsen is based in Oslo, Norway.

Holdings in the company at year-end: 1,932,272 shares, 28,086 RSUs and 23,366 performance shares



**Pål Elstad | Chief Financial Officer / Finance**  
*Member of the Executive Management Team*

Mr. Elstad has held several senior financial positions most recently as investor relations responsible for REC Silicon ASA and Head of Finance for F&P in Singapore. He joined Nordic as CFO in 2012. Elstad has extensive manufacturing and supply chain experience from General Electric Healthcare, a Bachelor of Economics degree from the Norwegian Business School (BI) and is a State Authorized Accountant (CPA). Pål Elstad is based in Oslo, Norway.

Holdings in the company at year-end: 31,651 shares, 12,594 RSUs and 12,594 performance shares



**Ola Boström | SVP Quality**  
*Member of the Executive Management Team since 2022*

Mr. Boström holds a M.Sc. degree from Uppsala University and a PhD from the University of Aix-Marseille III. Before joining the Quality Department of Nordic in 2006, Mr. Boström worked with water manufacturing and TCAD in the R&D Department of STMicroelectronics. Mr. Boström has held several positions inside Nordic including Product Engineering and Product Qualifications before being in charge of the installation and operation of a high-end Electrical/Physical Analysis lab in Trondheim. Ola Boström is based in Oslo, Norway.

Holdings in the company at year-end: 575 shares and 4,585 RSUs

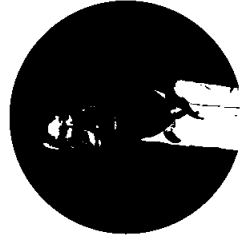


**Katarina Finneng | EVP People & Communication**  
*Member of the Executive Management Team*

Mrs. Finneng has extensive international experience within management, Human Resources and Communication/PR from several different sectors. Her most recent position before joining Nordic was with Norwegian Air Shuttle (NORAS), and her experience includes different roles in Hafslund and the Volvo Group. Mrs. Finneng holds a degree of Political Science from the University of Gothenburg, Sweden, as well as an Executive degree in Management from BI Norwegian Business School. Mrs. Finneng is Secretary of the Board and Compensation Committee. Katarina Finneng is based in Oslo, Norway.

Holdings in the company at year-end: 600 shares, 10,427 performance shares

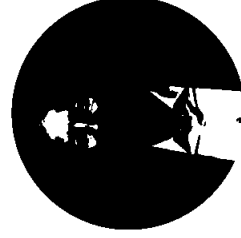
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**Kjetil Holstad | EVP Product Management**  
*Member of the Executive Management Team since 2019*

Mr. Holstad has a B.Sc degree in Electronics from Sor-Trøndelag University College (HiST). After working 15 years in various technical and marketing positions related to MCUs and wireless technologies in Atmel Corporation and Texas Instruments, he joined Nordic in 2015 as a Product Manager for the short range wireless business. Kjetil Holstad is based in Oslo, Norway.

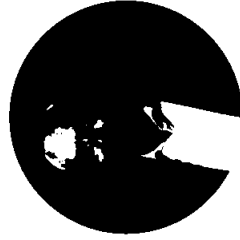
Holdings in the company at year-end: 10,415 shares, 8,812 RSUs and 8,812 performance shares



**Ole-Fredrik Morken | EVP Supply Chain**  
*Member of the Executive Management Team*

Mr. Morken joined the company as an Analog designer in 1994 and has since held numerous roles related to Project- and Supply Chain Management including a brief employment for Sensonor in 1999. Mr.Morken holds a Master's degree in Engineering from Norwegian University of Science and Technology (NTNU). Ole-Fredrik Morken is based in Taipei, Taiwan.

Holdings in the company at year-end: 190,695 RSUs and 9,995 performance shares



**Geir Langeland | EVP Sales and Marketing**  
*Member of the Executive Management Team since 2005*

Mr. Langeland has a Bachelor of Engineering (Honours) degree in Electronics from University of Manchester Institute of Science and Technology (UMIST). He started as a Product Manager Standard Components in Nordic Semiconductor in 1999, before being appointed as a member of the Executive Management Team in 2005. Before joining Nordic, Mr. Langeland worked as Field Sales/Applications Engineer in Memec Norway, a leading global electronic components distribution company. Geir Langeland is based in Oslo, Norway.

Holdings in the company at year-end: 201,114 shares, 16,139 RSUs and 13,189 performance shares

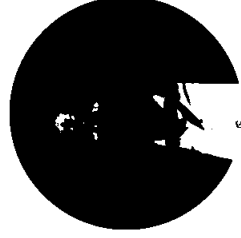


**Svein-Egil Nielsen | Chief Technology Officer / EVP R&D and Strategy**  
*Member of the Executive Management Team*

Mr. Nielsen holds MBA from the Lucas School of Business at the University of California, Berkeley and a Bachelor of Engineering honors degree in Electronics Systems from University of South Florida. He joined Nordic in 2001 as Director of Sales and Marketing. Mr. Nielsen also held the position of director from 2005 to 2006 and Director of Technology and Strategic Partnerships from 2006 to 2012. Additionally, he served in the position of Director of San Francisco and Houston offices from 2007 to 2010. Prior to Nordic, he worked for a consulting firm as a consultant. Svein-Egil Nielsen is based in Oslo, Norway.

Holdings in the company at year-end: 32,214,236 RSUs and 14,236 performance shares

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**Linda Pettersson | SVP Legal and Compliance**  
*Member of the Executive Management Team since 2022*

Mrs. Pettersson holds a Master of Law degree from Uppsala University in Sweden and has long international experience within Legal and Compliance functions within several different sectors. She started as a Legal Counsel at Wallenius Wilhelmsen Logistics AS, providing legal support within a wide variety of la across many jurisdictions. At Wallenius Wilhelmsen Logistics, she developed and implemented company-wide compliance programs including all their components, she supported investigations, and identified solutions for non-compliance matters. Her most recent position before joining Nordic in 2022 was to head the Group Compliance function at Norsk Hydro ASA. Mrs. Pettersson also acts as Secretary to the Board of Directors. Linda Pettersson is based in Oslo, Norway.

Holdings in the company at year-end: 598 RSUs

**Ståle "Steel" Ytterdal | SVP IR**  
*Member of the Executive Management Team*

Mr. Ytterdal holds a Bachelor of Electronics and Business Administration from NKI College Engineering in Oslo, Norway. He worked for Ericsson Standard Component before starting as Regional Sales Manager for Asia and the Pacific in Hong Kong as Director of Sales & Marketing in 2004 and 2019. Mr. Ytterdal established Nordic's presence in the APAC, also held a position as Director of the Board of Directors in the Norwegian Chamber of Commerce in Hong Kong from 2005-2008. Mr. Ytterdal moved back to Oslo in 2019, where he now has his base.

Holdings in the company at year-end: 135,487 shares, 8,567 RSUs and 8,567 performance shares

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## Events and developments

Nordic Semiconductor ASA is a public limited company organized with a governance structure based on Norwegian corporate law. Our corporate

governance provides a foundation for value creation and good control mechanisms. A prerequisite for the implementation and execution of our strategic goals is a clear understanding of organization, responsibility,

authority, and roles. An overview of the state development of Nordic's governance bodies is in the following overview.

Developments and events during the reporting year		References
<p><b>Description</b> General Meeting</p> <p>Company shareholders exercise ultimate authority through the Annual General Meeting.</p> <p>The General Meeting shall:</p> <ol style="list-style-type: none"> <li>1. Adopt the annual accounts and report, including the application of the annual surplus or covering of loss pursuant to the adopted balance sheet, and the distribution of dividend.</li> <li>2. Elect members of the Board of Directors and members of the Nomination Committee.</li> <li>3. Adopt remuneration to the members of the Board of Directors and approve the remuneration to the auditor.</li> <li>4. Address and decide any other matters which are referred to in the notice of the General Meeting.</li> </ol>	<p>The General Meeting was held April 28, 2022.</p>	<p>The protocols from the General Meeting can be found at the corporate website: <a href="https://www.nordicsemi.com/Governance">Corporate Governance - Nordic Semiconductor</a></p>
<p><b>Nomination Committee</b></p> <p>The company has a Nomination Committee according to its Articles of Association.</p> <p>The General Meeting stipulates instructions for the Nomination Committee, elects the chair and members, and stipulates the committee's remuneration.</p> <p>The Nomination Committee shall make proposals to the General Meeting regarding candidates to the Board of Directors and the remuneration to the Board of Directors.</p>	<p>The Nomination Committee has held 23 meetings during 2022.</p> <p>Members:</p> <ol style="list-style-type: none"> <li>a. Viggo Leisner (Chair)</li> <li>b. Eivind Løtsberg</li> <li>c. Fredrik Thorsen</li> </ol>	<p>Articles of Association can be found at the company's website: <a href="https://www.nordicsemi.com/Governance">Corporate Governance - Nordic Semiconductor</a></p>
<p><b>Board of Directors</b></p> <p>The Board of Directors currently includes 11 members. Seven are elected by the General Meeting and four are employees elected by other employees for a term of up to two years.</p> <p>In accordance with the Norwegian Public Companies Act, the Board of Directors assumes the overall governance of the company, ensures that appropriate management and control systems are in place, and supervises the day-to-day management as carried out by the CEO.</p> <p>All shareholder-elected members are external. No members elected by employees are part of the company's executive management. Employee directors have no other service contractual agreements with the company outside of their employee contracts, though they are subject to their duties as board members.</p>	<p>The Board of Directors has held 11 meetings in 2022.</p> <p>The Board of Directors has an annual plan for its work that includes strategy, sustainability and business review, risk and compliance oversight, financial reporting, people agenda and succession planning.</p> <p>High on the Board of Directors' agenda in 2022, was progress on technology projects related to shifting to a new process node, the acquisition of Mobile Semiconductor Corporation, and the establishment of a Board Sustainability Committee. Extraordinary meetings were held to handle critical matters.</p> <p>The Board of Directors shall conduct an annual self-assessment of its work and competence within a reasonable time prior to the Annual General Meeting in 2023.</p> <p>Gro Fykse and Arja Deikens were elected as board members from the company's employees and participated in their first meeting in June 2022.</p> <p>All shareholder-elected members were deemed in 2022 to be independent, according to the Norwegian Code of Practice. None of the company's non-employee board members had any other service contractual agreements with the company.</p>	<p>The Rules of Procedure of the Board of Directors can be found at the company's website: <a href="https://www.nordicsemi.com/Governance">Corporate Governance - Nordic Semiconductor</a></p> <p>Biographical information on the board members can be found in the report of the Board of Directors section of the Annual Report 2022 at <a href="https://www.nordicsemi.com">www.nordicsemi.com</a></p>



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**Description**  
Audit Committee

The Audit Committee consists of three members from the Board of Directors. The Audit Committee is a preparatory body that supports the Board of Directors in fulfilling its responsibilities with respect to financial reporting, auditing and control. Its supervisory area includes adequate company policies, procedures, systems and measures to prevent violations of relevant rules and regulations, including anti-corruption, data privacy, and human rights. The committee shall be informed and evaluate material risks and issues related to tax. The committee also supports the Board in the evaluation of IT and cyber security risk in the company. The committee supervises the company's external reporting, including the integrated annual report and its alignment with relevant regulations and international guidance to ensure transparent and reliable data.

The Audit Committee reviews and approves all non-audit fees paid to the companies elected auditor.

The Nordic Group Compliance Officer has a dotted reporting line to, and meets regularly with, the Audit Committee.

**People & Compensation Committee**

The People & Compensation Committee consists of three members of the Board of Directors.

The committee shall assist the Board of Directors in exercising its oversight responsibility in particular regarding compensation matters pertaining to the CEO and other members of the Executive Management Team. The committee handles other compensation issues of principal importance, such as coherent remuneration policies and practices to enable the company to attract and retain executives and employees who will create value for shareholders. It supports the Board of Director and supervises management on human capital development, working conditions, and diversity, equity, and inclusion (DE&I).

**Developments and events during the reporting year**

The Audit Committee has held 7 meetings during 2022.

In 2022, the committee focused on reviewing the Group's internal controls in connection with higher digitalization of reporting functions, as well as reviewing processes to mitigate increased cyber threat.

Members:

- a. Jan Frykhammar (Chair)
- b. Inger Berg Østaviik
- c. Anita Huun

The members meet the Norwegian requirements for independence and competence.

**References**

The Audit Committee charter can be found on the company's website: [Governance - Internal](#)

The People & Compensation Committee charter can be found on the company's website: [Governance - Internal](#)

The People & Compensation Committee held 5 meetings in 2022. Succession planning, performance and growth management, and continued development and review of the company's organizational fundamentals and rewards structures were important focus areas for the PCC in 2022.

Members:

- a. Endre Holen (Chair)
- b. Birger K. Steen
- c. Morten Dammen

The members of the committee are selected to ensure that the compensation programs are fair and appropriate, but also reflect the challenges related to attracting and retaining key talent in a global technology market for engineers. Therefore, the committee includes both an employee-elected director and two shareholder-elected directors with extensive experience from the global technology space.

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**Description**  
Sustainability Committee

The Sustainability Committee consists of four members of the Board of Directors.

The Sustainability Committee is a preparatory body for the Board in fulfilling the Board's responsibilities with respect to considering sustainability within the activities and value creation of the company. The committee supervises the integration of sustainability into Nordic strategy and business activities, reflected in adequate follow-up of ESG metrics to measure and monitor its sustainability performance.

**Developments and events during the reporting year**

The Sustainability Committee was established by the Board of Directors in September, 2022.

The Sustainability Committee has held 1 meeting in 2022.

In 2022 the committee focused on establishing an enhanced sustainability framework for the company and reviewing ESG metrics, including a high-level peer analysis.

Members:

- a. Inger Berg Ørstavik (chair)
- b. Annastina Hinsta
- c. Øyvind Birkenes
- d. Anja Dekens

**CEO & Executive Management Team**

According to Norwegian corporate law, the CEO constitutes the formal governing body responsible for the daily management of the company. The CEO leads the company with the assistance of the Executive Management Team.

The division of functions and responsibilities between the CEO and the Board of Directors are defined in greater detail in the Rules of Procedure for the Board of Directors of the company.

The Executive Management Team held 20 meetings in 2022.

Marianne Frydenlund stepped down as SVP Legal in July 2022. Linda Pettersson was appointed SVP Legal & Compliance with effect from July, 2022. Ebbe Remcke stepped down as SVP Quality & Sustainability in August 2022. Ola Boström was appointed SVP Quality with effect from August 2022.

**References**

The Sustainability charter can be found on the company's website at: [Governance - nordicsemi.com](#)

Biographical information on the CEO and the Executive Management Team can be found in the Management Report and at the website at: [Management Report - nordicsemi.com](#)

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## Board of Directors' report in relation to the Norwegian Code of Practice for Corporate governance

The Board of Directors ("Board") and Management of Nordic Semiconductor ASA ("the company") aim to execute their respective tasks in accordance with the highest standards for corporate governance to drive long-term value creation and promote sustainable business conduct.

Nordic Semiconductor is subject to corporate governance requirements according to the Norwegian Public Limited Companies Act, the Norwegian Accounting Act, section 3-3b, the Oslo Stock Exchange's Oslo Rulebook II - Issuers Rules, Chapter 4.5, section 5-8a of the Norwegian Securities Act, and the Norwegian Code of Practice for Corporate Governance ("the Code of Practice") as adopted by the Norwegian Corporate Governance Board (NUES).

This chapter provides a detailed overview of how Nordic Semiconductor follows the Code of Practice. The information requirements that follows from the Norwegian Public Limited Companies Act and Norwegian Accounting Act are integrated into the statement below where appropriate.

## Implementation of and reporting on corporate governance

Nordic Semiconductor's standards for corporate governance provide a critical foundation for the company's management. These standards must be viewed in conjunction with the company's efforts to constantly promote a sound corporate culture throughout the organization. The company's core values of engagement, contribution, knowledge, respect and responsibility are central to the Board's and management's efforts to build confidence in the company, both internally and externally.

Nordic follows the most recent edition of the Code of Practice from 2021. The Board monitors the subject of corporate governance actively and continuously. The

Board approved this statement on the meeting of March 17, 2023 through the signing of the annual report.

## Business

Nordic designs, sells and delivers integrated circuits and related products and services for use in short- and long- range wireless applications. The Group specializes in ultra-low power components, based on its proprietary 2.4 GHz RF, various Bluetooth related standards and emerging standards for cellular IoT communications like NB-IoT and LTE-M. All manufacturing and direct distribution of components are outsourced to specialist subcontractors. The Group is headquartered in Trondheim, Norway. As of 2022, the Group has offices in China, Finland, India, Japan, Korea, Germany, Poland, Philippines, Singapore, Sweden, Taiwan, UK, and the USA.

The scope of Nordic's business is defined in section 2 of its Articles of Association:

*"The objective for which the company is established is the development and sale of electronic components, integrated circuits, design tools and related solutions."*

The Articles of Association are published in full on the Group website.

The Board sets clear objectives for the business with a view to create long-term value for shareholders.

The Board has an annual plan for its work, leads the company's strategic planning, and makes decisions that form a basis for the company's executive management. These decisions allow the company to prepare and carry out investments to drive future growth in a sustainable manner. The objectives include matters related to environmental impact, social matters such as human and labor rights, equal treatment, and the prevention of discrimination, as well as the prevention of corruption. Strategic plans are evaluated on an ongoing basis, with a Board strategy review conducted annually at an off-site, multi-day meeting. New and updated long-term objectives, strategies and risk profiles are revised and agreed on toward the end of the year or in connection with major events.

Nordic has purchased and maintains a Directors Officers Liability Insurance on behalf of the Board and the CEO. The insurance policy is provided by a reputable insurer with an appropriate coverage.

More details on Nordic's objectives, strategy and profiles, including Environmental, Social and Governance matters, are presented in the respective chapters of the Report of the Board of Directors. More details about Nordic's objectives and efforts related to Environmental, Social and Governance matters are available on the Group website.

## Equity and dividends

The Board of Directors ensures that the company has a capital structure that is appropriate to the company's objectives, strategy and risk profile. The company's growth philosophy, as well as the cyclical nature of the business, means that the company aims to maintain a high equity ratio and considerable liquidity. The company aims primarily to provide shareholders with a return in the form of appreciation of share value. The company has a long-term goal to pay dividends from surplus cash generated by the company, taking longer term growth targets into consideration. Nordic assesses its cash position to be adequate, the expected level of R&D and capex investments, and the company believes a strong balance sheet is needed to ensure flexibility and resilience. Cash generated, however, is expected to increase over the course of the year. This will allow for the evaluation of cash returns to shareholders when available and expected. Our liquidity risk policy. The company's dividend policy is reviewed each year by the Board of Directors. The Annual General Meeting can mandate the Board's authorization to pay dividends based on the approved Annual Report. The justification for the authorization needs to be explained and approved by the Company's dividend policy.

The Board of Directors, in accordance with the resolution of the Annual General Meeting of 2022, has been authorized to buy back up to 10% of the company's own shares for a total par value of NOK 19,000,000.

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one or more transactions. The authorization is limited to 10 percent of the company's share capital. The price per share, which in this case the company may pay for, shall not be less than the par value nor greater than NOK 350. This power of attorney will remain in effect until the company's ordinary Annual General Meeting in 2023. The Board believes that it is expedient for the Board to be authorized to purchase its own shares, partly to fulfil the remuneration schemes for employees, and partly so that shares can be used as a consideration in connection with the acquisition of businesses or for subsequent sale or cancellation. Such authorization must be decided by the General Meeting and will apply until 30 June the following year.

In accordance with the decision passed at the general meeting held April 28, 2022, the Board of Directors has the authority to increase the company's share capital by issuing up to 19,200,000 shares with a total par value of NOK 192,000. The authority is to be used for purposes defined in the Notice of the Annual General Meeting, including strengthening the Company's shareholder's equity, to execute share capital increases with one or more strategic partners, or to complete a merger or acquisition using shares or cash. This power of attorney will remain in effect until the Company's Annual General Meeting in 2023, and can be implemented through a private placement, rights issue or public offering.

If the Board wishes to quickly raise capital, the Board has been authorized to direct a share capital increase to selected investors chosen by the Board, up to the limits quantified above. In this event, the company will notify the stock exchange of its reasons for implementing a directed share placement. Existing shareholders' preemptive subscription rights under §10-4 in the Norwegian Companies Act can be waived under these circumstances.

Such capital increases shall be executed at or near the current stock price listed on the Oslo Stock Exchange. This authorization remains valid until the company's ordinary annual general meeting in 2023.

### Equal treatment of shareholders and transactions with close associates

Nordic Semiconductor has one class of shares, where each share has one vote at the company's shareholders' meeting. Nordic Semiconductor strictly adheres to the principle of equal treatment of all shareholders. The company's transactions in its own shares are conducted in accordance with good stock exchange practice in Norway.

The company is generally cautious in regard to transactions with shareholders, members of the Board of Directors, senior employees or related parties to the above. To ensure that the best code of conduct applies, the Board requires notification and review of any process or transaction in which both the company and a senior employee or member of the Board of Directors may have interests. Nordic Semiconductor will seek to comply with the principles of equal treatment of related parties and possible transactions with related parties that are laid down in the Code of Practice.

The company considers Shareholders' preemption rights in connection with an increase in share capital to be an important and fundamental right in a healthy shareholder community. The preemption right can only be waived in exceptional circumstances. Waiving of this right will be based on the company's and shareholders' mutual interests. In such a case, there will be full transparency about the matter. Shareholders will receive identical information simultaneously through a stock exchange announcement and the company's website.

This also applies if the Board uses the authorizations it has been granted.

The company's transactions in own shares must always comply with the arm's length principle and be on ordinary market terms.

Contact between the Board of Directors and investors is normally conducted through company management. Under special circumstances, the Board, represented by the chairperson, may conduct dialogue directly with investors.

### Freely negotiable shares

Nordic Semiconductor's shares are freely traded. There are no restrictions on the sale and purchase of the company's shares beyond those pursuant to Norwegian law.

Each share carries one vote.

### General Meeting

The Annual General Meeting is the company's highest body and the shareholders exert their authority through the Annual General Meeting. Nordic Semiconductor and the Board encourage shareholders to participate and exercise their rights at the Annual General Meeting.

The Board of Directors should ensure that the General Meeting is held in accordance with the Code of Practice, ensuring all shareholders the opportunity to participate. The notice of the Annual General Meeting, including relevant information, will be announced at least 21 days in advance of the General Meeting. The final date for notification of attendance is one working day prior to the General Meeting. The Board of Directors shall ensure that:

- The resolutions and supporting information are sufficiently detailed, comprehensive and allow shareholders to form a view on all matters considered at the meeting.
  - Any deadline for shareholders to give notice of intention to attend the meeting is set as early as possible and the meeting is held as close to the date of the meeting as possible.
  - The Chair of the Board of Directors and the Nomination Committee are present at the meeting. In addition, the Chair of the Audit and Chair of the People & Compensation should attend the meeting.
- Shareholders should be able to vote on each matter, including on each individual candidate nominated for election. Shareholders who cannot attend the meeting in person should be given



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opportunity to vote. The company should design the form for the appointment of a proxy to make voting on each individual matter possible and should nominate a person who can act as a proxy for shareholders.

Deviations from the Code of Practice: Nordic has one deviation related to participation in the General Meeting. The entire Board of Directors has normally not participated in the General Meeting. Matters under consideration at the General Meeting of shareholders have not previously required this. The Chair of the Board of Directors is always at hand to present the report and answer any questions. Other board members participate as needed. The Board of Directors considers this to be adequate.

### Nomination Committee

Nordic Semiconductor has a Nomination Committee, as provided for in its Articles of Association. The Annual General Meeting stipulate guidelines for the duties of the Nomination Committee, elect the chair and members, and stipulates the committee's remuneration.

The Nomination Committee's duties are to represent the interests of the shareholders in general, and to propose qualified candidates for the Annual General Meeting's election of the Board of Directors as well as to propose the remuneration to the Board of Directors.

The Nomination Committee should justify why it is proposing each candidate in the notice for the AGM separately, including information on the candidates' competence, capacity and independence.

The Nomination Committee holds regular meetings with major shareholders as well as management and individual shareholder elected Board members. In addition, all shareholders can submit suggestions to the nomination committee through a link on Nordic's webpage.

The Nomination Committee consists of three shareholder members or representatives. The company's executive personnel are not represented on the Nomination Committee. The deadline for submitting

proposals to the Nomination Committee is two months before the Annual General Meeting.

The Nomination Committee held 23 meetings in 2022.

The members of the Nomination Committee are:

- Viggo Leisner (Chair)
- Fredrik Thoresen
- Eivind Lotsberg

### The Board of Directors: composition and independence

In accordance with the Norwegian Public Companies Act, the Board of Directors has the overriding responsibility for the management of the company. The Board's role and responsibility is also to supervise the company's day-to-day management and the company's activities in general. The responsibility for day-to-day management has been delegated to the CEO, as set out in the Rules of Procedure for the Board of Directors of Nordic Semiconductor ASA.

Norwegian companies can be governed by either a one-tier or a two-tier board structure, consisting of a board of directors and, in a two-tier structure, a corporate assembly.

Any company with more than 200 employees is generally required to have a corporate assembly, with two-thirds of the members elected by shareholders and one-third elected by the company's employees. If a company agrees with its employees not to have a corporate assembly, employees have the right to appoint additional representatives to the board of directors. Nordic has agreed with its employees not to have a corporate assembly and thereby increased the numbers of employees elected Board members.

The Board of Directors and the Chair of the Board of Directors are elected by the shareholders at the Annual General Meeting on the basis of proposals from the Nomination Committee.

The shareholder-elected Board members are in accordance with the Articles of Association elected at a time. Employee representatives serve for a period of one year.

The composition of the Board of Directors that the Board can attend to the common interest of all shareholders and meets the company's expertise, capacity and diversity. Attention is paid to ensuring that the Board can function as a collegiate body.

The composition of the Board of Directors ensure that it can operate independently of special interests. The majority of the shareholder-elected members of the Board should be independent of the company's executive personnel and business contacts.

The Code of Practice recommends that a shareholder-elected directors are independent of the company and its executive management and members of executive management serve as non-executive directors.

Furthermore, the Norwegian Public Companies Act prohibits the CEO from serving as chair and that public companies have boards of directors consisting of at least 40% women. This requirement is related to shareholder-elected board members. Employee-elected board members should not be included in this requirement.

In 2022, the Board, as elected in accordance with the above-mentioned principles by the General Meeting, consisted of seven shareholder-elected Board members and four employee-elected Board members.

No executive personnel or representatives of the company are members of the Board. At least three out of seven or 43% of the shareholder elected Board members are women.

Members of the Board are encouraged to be independent of the company.

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A more detailed description of the background, qualifications, and term of service for each member of the Board of Directors and the number of Nordic Semiconductor shares they own is provided in the Board of Directors section in this annual report and on the company's webpage.

### The work of the Board of Directors

The Board has established Rules of Procedures to govern its work in relation to Nordic Semiconductor ASA. In accordance with said procedures, the Board shall ensure that the company's activities are soundly organized, and shall adopt sufficient plans and budgets of the company. The Board shall be kept informed of all circumstances necessary for the Board to perform its duties. The Board shall keep itself informed of the company's financial position and has a duty to ensure that its activities, accounts and asset management are subject to adequate control.

In accordance with its Rules of Procedure, neither a Board member nor the company CEO may participate in Board discussions or decisions of matters that are of such special importance to him or her, or to any connected person of said board member or CEO, that the member must be deemed to have a special or prominent personal or financial interest in the matter.

The Board of Directors has an annual plan for its work. It includes recurring topics such as strategy, sustainability and business review, risk and compliance oversight, financial reporting, people agenda and succession planning.

Progressing on technology projects related to shifting to a new process node was high on the Board of Directors' agenda in 2022, along with the acquisition of Mobile Semiconductor Corporation and establishment of a Board Sustainability Committee.

During 2022, the Board held eight ordinary Board Meetings and three extraordinary meetings. The meetings were held as a mix of virtual and physical meetings.

The Board of Directors carries out an evaluation of its activities each year, and on this basis discusses improvements to the organization and implementation of its work.

The Board has established three board committees comprised of Board members — the People and Compensation Committee, the Audit Committee and the Sustainability Committee. Furthermore, ad hoc committees to address particular time bound issues and questions are appointed. The committees' mandates are based on a group perspective. The board committees do not have decision-making power but are charged with making proper preparations for board meetings in the matters with which they are concerned. In the Board's experience, the work of board committees makes the overall Board more effective and efficient, as well as allowing for deeper and stronger involvement in the business' challenges and initiatives.

### People and Compensation Committee

The Board's People and Compensation Committee supports the Board and Executive Management in fulfilling their responsibilities with respect to People Agenda, Organizational Development and Compensation Approach. This includes to ensure coherent remuneration policies and practices enabling the company to attract and retain key talent, generate sustained business performance, and support company objectives and values. It also includes to review other relevant people and business culture matters requested by the Board or the management. The committee recommends and evaluates remuneration principles and execution for the CEO, guides and evaluates principles and strategy for the compensation of executive management, and evaluates and oversees the overall compensation strategy for the Group. The committee held 5 meetings in 2022.

The People and Compensation committee consists of the following Board Members:

- Endre Holen (Chair)
- Birger K. Steen
- Morten Dammen

The members of the People and Compensation Committee are selected to support continuous organizational development that reflects the related to attraction and retention in a global technology market. Therefore, the committee of two shareholder-elected Board Members of experience in the technology space, in addition an employee-elected Board Member with company experience.

All members participated in all meetings of the committee.

### Audit Committee

The Audit Committee consists of three members. The Committee collectively has the required in the Public Limited Liability Companies Act § 6-42. All members of the Audit Committee are independent to the company according to the Public Limited Liability Companies Act. At least one member has required qualifications within or auditing. The Committee supports the Board in respect to the assessment and control of financial risk, financial reporting, internal control, and discussions and resolutions for Board meetings. The committee also supports the Board in evaluating cyber security risk to the company. Additionally, the committee oversees qualifications of independent auditors of the external auditor. The committee meets regularly with the Audit

The Audit Committee held seven meetings in 2022. The committee has been in regular contact with the Group regarding audits of the statutory accounts. The committee assesses and monitors the audit independence including non-audit services provided by the

The Audit Committee consists of the following Board Members:

- Jan Frykhammar (Chair)
- Inger Berg Ørstavik
- Anita Huun

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The members of the of the Audit Committee have the extensive experience required to properly oversee the Company's accounting, financial reporting, and internal and external audits. They adhere to principles of good corporate governance.

One member has extensive experience as a CFO in a global technology company, one member has experience from both investment banking and the CFO role and the final member has experience as a professor in law.

According to the Norwegian Accounting Act, the Audit Committee reviews and approves all non-audit fees paid to the companies elected auditor.

The elected auditors independence is evaluated annually. Auditor partner and company rotations is done when considered appropriate. In 2019 a full tender for audit services was conducted and elected auditor EY was replaced by PwC.

All members participated in all meetings.

#### Sustainability Committee

The Board established a Sustainability Committee in September 2022.

The Sustainability Committee is a preparatory body for the Board in fulfilling the Board's responsibilities with respect to considering sustainability within the activities and value creation of the company. The Committee supervises the integration of sustainability into Nordic strategy and business activities, hereunder adequate follow-up of ESG metrics to measure and monitor its sustainability performance.

The Sustainability Committee consists of the following Board Members:

- Inger Berg Ørstavik (chair)
- Annastiina Hinsta
- Øyvind Birkenes
- Anja Dekens

The Sustainability Committee has held one meeting in 2022. All members participated in this meeting.

#### Risk Management and internal control

The Board and Management are committed to ensure long-term value for its shareholders by maintaining sound and effective internal controls and frameworks for risk management that are appropriate in relation to the extent and nature of the company's activities.

The Board of Directors oversees the risk management process and carries out biannual reviews of the most important areas of exposure and internal controls. Risks are also considered by the Board in relation to the assessment of specific projects and ongoing business. For more information with regard to the development of specific risks and how Nordic Semiconductor ASA responds to them, see the Risk Management section under Report from the Board of Directors.

The company's primary internal control routines related to financial reporting are as follows: The finance team prepares a monthly financial report which is distributed to and reviewed by CEO and the Board of Directors. In preparing the monthly financial report, the accounting team conducts reconciliations of all major balance sheet items, which are independently reviewed by a second member of the team. Balance sheet items subject to accounting estimates are regularly analyzed to ensure that all assumptions relating to the accounting estimate remain valid. As part of the monthly financial report, the financial results are compared with the company's budget and prior forecast to analyze variances and ensure that they are not the result of incorrect reporting.

The quarterly and annual financial reports are subject to review and approval by the Board. The Board of Directors also performs an annual review of the company's business strategy, focusing on market development, technology updates, competitive positioning and risk factors. The Board reviews various aspects of the company's business throughout the year, including a detailed risk review twice a year.

The Board presents an in-depth description of the company's financial status in the report of Directors in the company's annual report also describes the main drivers and to the operation of the business.

#### Remuneration to the Board of Directors

Remuneration to the Board of Directors is set in the Annual General Meeting based in the Committee recommendation. All remuneration the Board of Directors is disclosed in Note Nordic Semiconductor Group's annual accounts remuneration to Board members is neither based nor linked to the company's performance the company does not provide share option members. Members of the Board of Directors remuneration for work related to Board con-

#### Remuneration to the Executive Management

The Board of Directors discusses and approves terms and conditions for the CEO once a year reviews and monitors the general terms and for other senior employees of the Group.

The main principle in the Group's policy for remuneration and compensation is that the employees shall be offered competitive terms to ensure the group continues to attract and the desired and necessary talent to complete executive management is established in accordance with the above-mentioned main principle.

The Group has established an annual performance bonus for the executive management team which the employee must remain within until the start of the following year to be eligible. Bonuses are awarded through a direct and, when appropriate, long-term incentive of restricted shares and/or stock options. Performance based compensation is subject to absolute and fulfillment of performance criteria, both the Board at its discretion.



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The remuneration policy includes a clawback agreement for all members of the EMT, stating that any remuneration paid or delivered under incentive schemes such as shares, options or cash, and any vested right to such remuneration, are subject to clawback by the company in case of breach with the guidelines.

The remuneration policy was approved by the shareholders at the Annual General Meeting in 2022.

The approved policy is available on Nordic's website. A new management remuneration report for 2022 will be published on Nordic's website and presented to the Annual General Meeting in 2023 for an advisory vote.

#### Information and Communications

The Board of Directors has established a communications strategy for the company's reporting of financial and other information based on transparency and taking into account the requirement for equal treatment of all participants in the securities market. The strategy is available on the company's investor relations web pages: <https://www.nordicsemi.com/Investor-Relations/investor-relations-policy>

Nordic Semiconductor aims to communicate actively, openly and in a timely fashion with the financial market. The Group's accounting procedures are highly transparent and its financial statements are prepared and presented in accordance with the International Financial Reporting Standards (IFRS). The Board of Directors monitors the Group's reporting.

Nordic Semiconductor's financial reporting calendar for 2023 has been announced to the Oslo Stock Exchange and can be found on the company's website. The Group's annual and quarterly reports contain extensive information about the various aspects of the Group's activities. The Group's quarterly presentations can be found on Nordic Semiconductor's investor relations webpages along with quarterly and annual reports, as well as a comprehensive and detailed presentation of other information, reports and documents.

Nordic Semiconductor's Chief Financial Officer is responsible for contact with shareholders outside of the General Meeting. SVP Investor Relations has extensive contact with shareholders. The Chief Financial Officer and SVP Investor Relations report regularly to the Board about the Group's investor relations activities.

#### Take-overs

The Board of Directors have established guiding principles for how it will act in the event of a takeover bid.

The Board of Directors will not seek to hinder or obstruct any takeover bid for the company's activities or shares. In the event of a takeover bid, as discussed in item 14 of the Norwegian Code of Practice for Corporate Governance, the Board of Directors will seek to comply with the recommendations therein as well as complying with relevant legislation and regulations.

If the company is acquired, the CEO's resignation period extends to 12 months. Any remaining retention bonus to the CEO will be paid in its entirety following the closing of the acquisition, as described in Note 10 of the Group financial statements. Severance pay equivalent to one year's base salary is agreed to be paid to the CEO and executive management team members in case of involuntary termination within 12 months after a potential merger or acquisition. There are otherwise no material obligations expected by the company as a result of an acquisition, aside from normal legal and advisory fees.

#### Auditor

PWC was elected effective 2019 by the Annual General Meeting to act as auditor to confirm to the Annual General Meeting that Nordic Semiconductor's annual accounts have been prepared and presented in accordance with current laws and regulations. Fees paid to the auditor are approved at the Annual General Meeting.

In the fall, the external auditor presents to Committee on evaluation of risk, internal control the quality of reporting at Nordic Semiconductor the audit plan for the current year. The auditor the Audit Committee on a regular basis. The auditor also takes part in the Board's discussion on annual financial statements. On both the Board of Directors ensures that the Board external auditor are able to discuss relevant at a meeting at which the executive management not present.

The auditor shall be independent of the company. Therefore, Nordic Semiconductor does not the elected auditor for tasks other than the audit required by law. Nevertheless, the auditor used for tasks that are naturally related to such as technical assistance with tax return accounts, understanding accounting and tax confirmation of financial information in various All other services besides audit services provided PwC are approved by the Audit Committee.

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## Risk management

The Group's corporate level risk management framework aims to proactively identify and manage the risks that may impact our ability to deliver on our strategic objectives. The Executive Management Team (EMT) is accountable for managing risks and opportunities at a consolidated corporate level. The Board of Directors oversee risk management through bi-annual reviews of important areas of exposure and controls, as well as on an on-going basis in relation to specific projects or other matters of regular business.

Risk	Influence	Impact
<b>Strategic risks</b>		
Cyclical nature of semiconductor industry	☾	●
Constraints in the supply of wafers	☾	●
Customer concentration	☾	●
Attraction and retention of key talent	☾	
Competitiveness of Nordic products	☾	
Geopolitical risk and trade tensions	☾	
<b>Operational, Financial &amp; Legal risks</b>		
Product ramp	☾	●
Product liability	☾	●
Product security	☾	●
Credit risk	☾	●
Intellectual property rights	☾	●
Information security and cyber risks	☾	●
Acute physical events and natural disasters	☾	●
Failure to comply with regulatory requirements	☾	●

## Nordic Semiconductors risk framework

### Framework

Nordic has a well-established corporate level risk framework to manage risks and opportunities that may impact the strategic objectives in a proactive and systematic manner. Risks are evaluated by the Executive Management Team and prioritized proportionate to identified risks and opportunities to reach target risk levels.

### Process

The Board of Directors oversee risk management through bi-annual reviews of the Group's most important areas of exposure and internal controls and on a basis in relation to the assessment of specific projects or other matters of business.

### Categories

Nordic utilizes a methodology to assess risks within six categories: Strategic, Operational, Financial, Legal & Compliance, Climate & Environmental and rates likelihood and impact, as well as how Nordic may influence the risks by prioritizing appropriate risk mitigating measures.

100%	●	
75%	☾	High
50%	☽	Medium
25%	☼	Low

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### Risk factors

In conducting our business, the Group faces risks that may interfere with our business objectives. It is important to understand the nature of these risks. Based on the information currently known to us, an overview of key risks are included below. Despite our best efforts, our risk mitigating initiatives may fail or prove to be inadequate to mitigate all risks. As our risks increase, decrease, and as new risks emerge over time, the information of this section should be carefully considered by investors.

Theme	Risk	Response
<p><b>Cyclical nature of the semiconductor industry</b></p>	<p>An underlying risk factor is the cyclical nature of the semiconductor industry. It is subject to constant and rapid technological standards, short product life cycles and fluctuations in product supply and demand. The semiconductor industry has experienced significant downturns at times, often in connection with or in anticipation of maturing product cycles of semiconductor companies and their customer's products, as well as declines in general economic conditions. Downturns are typically characterized by diminished product demand, accelerated erosion of average selling prices, reduced revenues, lower capacity utilization rates and higher inventory levels. Nordic has historically experienced adverse effects on its results of operations and cash flows during such down turns, specifically in the form of decreased revenue because of reduced demand from end-customers an may experience such adverse effects in future down turns. Nordic's growth is dependent, in part, on demand for its customer's end products, primarily within IoT, consumer, healthcare and industrial sectors. Industry downturns that adversely affect Nordic's customers or their customers, could also adversely affect demand for Nordic's product. Additionally, global, or regional economic slowdowns affecting business and consumer confidence generally could cause demand for semiconductor products to decline.</p>	<p>Nordic monitors the situation and seek current and potentially continuing economic slowdown by close dialogue with both customers and suppliers, credit risk management and operational cost control.</p>
<p><b>Constraints in the supply of wafers</b></p>	<p>As a fabless semiconductor company, Nordic outsources the capital-intensive production of silicon wafers, packaging, and testing of its products to third-party suppliers, mainly in Asia. The manufacturing pipeline involves multiple stages with multiple suppliers. Disruption at any of these third-party suppliers could negatively affect revenue and customer relationships. Over the recent years, the semiconductor industry has faced significant global demand fluctuations as well as supply issues of various origins. Such as increased electrification of cars, the Covid-19 pandemic, the ongoing war in Ukraine, and geopolitical- and trade tensions. For Nordic Semiconductor, the combined effect of these factors has been a prolonged shortage of wafer supply, which in turn has limited delivery capabilities for certain products, notably in the higher end Bluetooth Low Energy series.</p>	<p>Nordic maintains close dialogue with customers and suppliers to identify and address supply constraints. The standard practice of keeping buffer stocks of wafers and finished goods continues. Supply options are considered when selecting suppliers and technologies to minimize the impact of supply constraints.</p> <p>Nordic seeks to have insurance to cover losses from supply disruptions related to</p>

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Theme	Risk	Response
<p><b>Customer concentration</b></p>	<p>In 2022, Nordic derived around 45% of its total Bluetooth LE revenue from its 10 largest customers. As a result of our customer concentration and the size of its existing customer base, Nordic revenue could fluctuate materially and could be materially and disproportionately impacted by the decisions of its largest customers if they were to cancel or reduce their purchase commitments. Furthermore, in the event Nordic's largest customers experience a dramatic decline in sales, fail to compete with their competitors due to oversupply or overcapacity in the market or if they decide to alter the product mix, Nordic's business, financial condition, and results of operations could be materially and adversely affected.</p>	<p>Nordic is required to prioritize high-value customers as well as customers with obligations but strives to maintain allocations to long tail customers. Nordic seeks to expand customer base with new platform and technologies.</p>
<p><b>Attraction and retention of key talent</b></p>	<p>Our success depend largely on our ability to attract and retain key personnel. Loss of key employees or the inability to attract or retain qualified personnel, may result in inability to deliver on growth according to expectations, affecting sales, quality of products, cause delay time to market and more. The demand for skilled workers in the industry has been steadily increasing over the last years, combined with a post-pandemic approach to work life flexibility expectations, leading to a growing need for effective attraction and retention strategies.</p>	<p>Nordic focuses on talent attraction, recruitment, as well as succession planning and continues to develop organizational and branding. We are continuously improving and adopting our Employer Value Propositions.</p>
<p><b>Competitiveness of Nordic products</b></p>	<p>Nordic Semiconductor's strategic goal is to maintain or preferably grow its market share and remain a leading vendor of wireless connectivity and embedded processing solutions for internet connected things.</p> <p>The semiconductor industry is extremely competitive. Competition is based on product performance, structure, pricing, quality, product features, system-level design capability, engineering expertise, responsiveness, new product innovation, product availability, delivery timing and reliability, customer sales and technical support, product line-up and customized design capability. Nordic is exposed to competition from existing companies and new entrants, mainly from China. Nordic's competitors range from large, international companies offering a full range of products to smaller companies specializing in particular semiconductor products. Such competitors may have greater financial, technological, personnel and other resources than Nordic has in a particular market or overall, which again may influence Nordic's business, scope of assignments and customer relationships in the future.</p> <p>Nordic expects competition in the markets in which it participates to continue to increase as existing competitors improve or expand their product offerings or as new participants enter its markets, including those participants that had not historically engaged in such markets. For example, with Bluetooth Low Energy being adopted across more than 25 identified market verticals, it is likely that more focused and specialized competitors gain market share, especially win verticals where Nordic's position is weaker. Furthermore, there is a risk that Bluetooth becomes unattractive compared to other technologies or is bundled with non-Nordic technologies. The largest immediate threat comes from various Wi-Fi standards tightly integrated with Bluetooth in combo chipset. There are other wireless standards, such as Ultra-Wide Band, that may be a risk factor in the long term in some of the verticals where Bluetooth plays a dominant role today. There is a risk that we may not be successful in executing our strategy to capture the cellular IoT market opportunity in terms of scale, time, and volume. Nordic launched the nRF91 Series at the end of 2018, which is Nordic's first family of low power devices for cellular IoT. There is still a risk that cellular IoT will not be as successful as Nordic had hoped for, or that the market is skewed toward NB-IoT where simpler, lower cost devices dominate. Customers may also choose competing low power wide area network (LPWAN) technologies or cancel roll-out of products due to lack of any of the LPWAN technologies.</p>	<p>Nordic continues to invest in developing products, software, software development complementary products and services in investments in cellular technologies. The further developed its products to include additional low power, short-range standards, such as Zigbee and Thread, nRF52 Series and its new generation nRF53 Series.</p> <p>Nordic's multiprotocol portfolio ensures Group is well positioned to benefit from seeking to improve compatibility across standards. Nordic is a part of the Bluetooth Special Interest Group (Bluetooth SIG), continuously developing the Bluetooth standards. Nordic joined the Board of Connectivity Alliance as a Promoter Member, the highest of membership in 2022. This allows the further shape the Alliance's continued development of standards such as "Matter", which will improve interoperability between smart home devices and accelerate the mainstream adoption of home technologies.</p> <p>Nordic will continue to monitor the trends in the market, keeping the product portfolio relevant.</p>

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Theme	Risk	Response
<b>Product ramp</b>	There is a risk that Nordic is not able to ramp up production of new products according to customer demand, resulting in reduced or delayed market absorption of products, reduction in revenue growth, and/or high yield loss.	Given the timetables for some key product introductions, tight control over the New Introduction process is imperative, including quality assurance during high volume ramps. In addition, Nordic has invested its own failure analysis lab, to solve any quickly as possible.
<b>Geopolitical risk and trade tensions</b>	As a global group, Nordic Semiconductor is exposed to geopolitical risks, challenging global economic conditions, trade frictions, political unrest, war and related uncertainties which can result in reduced demand for our products or negatively affect our supply chain. Trade tensions have resulted in the implementation of trade restrictions, tariffs, export controls and sanctions and other trade barriers against certain countries and individual companies. In particular, the ongoing efforts by the United States to protect its national security by imposing trade controls related to China has and will continue to have implications for the global supply chain of semiconductors. Such implications may include change in manufacturing patterns and cost for end-customers, and/or limit ability to source certain components required for production of their end-products which may reduce demand for Nordic Semiconductors products and materially harm our business, financial condition and results of our operations. During fiscal year 2022, the percentage of our revenue associated with end customers in China was 14%.	Nordic is continuously monitoring potential implications of geopolitical risks, such as Russian invasion of Ukraine, the increase in tensions between the United States and China and Taiwan and China States respectively to mitigate potential risks. Nordic seeks preparedness and robustness through close customer dialogues, dual sourcing, business contingency planning and strategic balance sheet. Nordic maintains an active, and seek to continuously enhance, sanctions & trade compliance framework to ensure compliance with increasingly complex regulations.
<b>Acute physical events and natural disasters</b>	The nature of our business as a fabless manufacturer, means that Nordic is heavily reliant on semiconductor manufacturing in Taiwan as well as testing and assembly in Asia. Acute physical events from climate change could affect our suppliers located in Southeast Asia where tropical cyclones and flooding, or natural disasters such as earthquakes, have the potential to damage production facilities and infrastructure. Such events could impact Nordic's delivery capability short-to-medium term.	Nordic has established a short-to-medium-term strategy for reducing the risk of supply chain disruption caused by natural disasters. Another severe event, in the short term, would be a shortage of wafers or finished products, which could address the shortage. For medium-term risk mitigation, Nordic utilizes a second-sourcing strategy to secure supply of insurance against widespread supply disruption. In addition, Nordic is seeking to maintain insurance coverage. For long-term risk reduction, our key manufacturing partners have committed to reduce such acute risks.
<b>Information Security and Cyber Risk</b>	Nordic relies heavily on information technology systems across its operations, including for procurement, research and development, sales, delivery and various other processes and transactions. Nordic's ability to effectively manage its business and coordinate the production, distribution and sale of products depends significantly on the reliability and capacity of these systems. In addition, Nordic may face attempts by others to gain unauthorized access through the internet, or to introduce malicious software, to its information systems, and if successful, could expose Nordic and any other affected parties to risk of loss or misuse of proprietary or confidential information or disruptions of Nordic's business operations.	Employing world class data protection is a top priority, in addition to reducing the risk of human behavior by providing regular training to all employees. Nordic has implemented disaster recovery plans and backup routines in order to mitigate any effects of potential attacks and seeks to maintain appropriate insurance coverage to support the management of potential threats and attacks.
<b>Credit Risk</b>	Nordic is exposed to credit risk pursuant to trade credit arrangements with its distributors and certain customers. The main counterparties are leading international distributors of electronic components. Nordic has not historically suffered any significant credit losses pursuant to its trade credit arrangements with its distributors or customers, however, if such distributors or customers were to experience financial difficulties or any deterioration in their ability to satisfy their obligations, Nordic's cash flow could be materially and adversely affected.	Credit monitoring routines are integrated into new credit lines, requiring security in the form of payment guarantees or advance payment requirements if needed.



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Theme

Failure to comply with regulatory requirements

Intellectual property rights

Product Security

Product liability

Risk

Nordic is subject to regulatory regimes of each country in which it operates, including among others, those relating to anti-trust, anti-corruption, sanctions & export control, human rights and data privacy. Although Nordic has in place internal controls and compliance system for the purpose of complying of such laws and regulations, there can be no assurance that such systems and other efforts to promote compliance, will be effective. Any violation of such regulations could result in criminal penalties, sanctions, significant fines or mandatory suspension from certain business activities and could also adversely affect Nordic's reputation, business and results of operations.

Enabling licensing of intellectual property rights in and to patents that are essential for the radio communication standards on which Nordic base its products is one of our key priorities. Many owners of standard essential patents have decided to only license the end-device, leaving it up to Nordic's customers to get third party IP necessary for their products, as opposed to licensing Nordic's products.

Nordic Semiconductor has never been prevented from selling its established line of products due to intellectual property rights, and is continuously investigating any allegations by patent holders that Nordic's products infringe on the intellectual property of others. Nordic is taking steps to ensure that any such allegations do not prevent the selling, purchasing and use of our products.

The Bluetooth specifications are intended to be written so that all patent claims which are necessary to implement them are held by members of the Bluetooth SIG. Any necessary claims held by members of the Bluetooth SIG, are automatically licensed to members like Nordic as a condition of membership. However, there are other participants in the industry, that own patents and are not members of the Bluetooth SIG, who assert their patents towards companies like Nordic.

Patent infringement and licensing practices in both cellular IoT and Bluetooth are considered when Nordic assesses potential loss in connection with litigation. While we believe the risk of loss is minimal due to the company's vast experience and prior art in working with Bluetooth, we will defend any claims asserted against Nordic vigorously, in light of the inherent uncertainties of access to licensing on component level.

There is a risk that released products have security vulnerabilities, and that Nordic does not meet all customers' expectations with regards to their preferred mitigating measures that may vary from application to application. Although Nordic certifies products in accordance with security industry standards, there is a risk of loss of reputation and recognition due to cyber-attacks in end-products.

Our products are complex and vulnerabilities in our products may not have been detected during product development and manufacturing. This may result in decreased revenue for our customers and a damaged reputation if no work-around is possible. Customer contracts and Product Warranty is clear in its apportioning of product liability, however there is a risk that legal action can be brought forward representing a material risk on our results.

Response

Nordic seek to continuously enhance its system and programs, internal controls mitigating measures, including efforts to its culture of integrity.

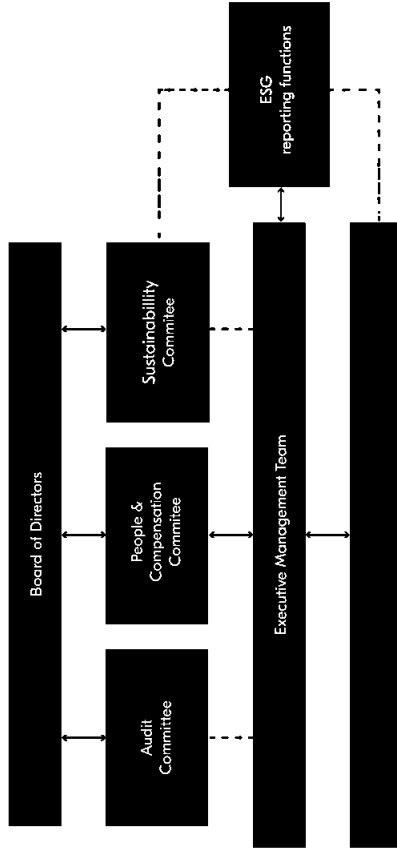
Nordic is a willing licensee and invites ti of standard essential patents to NB-IoT to license Nordic's products on FRAND component level, or to enable access to license to its customers. Nordic Semiconductor plays an active part in raising awareness the implications which the lack of licenses the industry. Furthermore, Nordic is and been active in, and contributing to, start setting organizations, promoting openness availability for all to standard essential

Nordic continues to invest in security areas and we continuously enhance our well- processes for incident management. Our Product Security Officer is working with standards on security and certifying No products to relevant standards. Our Pro Security Incident Response team Mana manages vulnerability reporting and fo on our engagement with external B program with HackerOne. Nordic's liabi to substantial conformance with own sp for our generic line of products.

Nordic follows very high standards in te quality assurance. Investing in lab equip and testers reduces time used on fault- enables workarounds to be implemented and effectively screens production defec Nordic aims to limit the contractual libab acceptable level in the industry, and see insurance coverage.

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## Managing sustainability in Nordic



To ensure that sustainability is integrated into all of our business activities and value creation, sustainability is not the sole responsibility of a particular function. Instead, our sustainability governance framework is set up to ensure that sustainability is integrated into our overall way of doing business. We utilize tangible Environmental, Social and Governance (ESG) criteria to allow for transparent follow-up and measurement of our sustainability performance. Since 2021, ESG related Key Performance Indicators (KPIs) have been incorporated into our incentive programs.

The Nordic Board of Directors established a Sustainability Committee (SC) in 2022, assisting the Board to maintain the oversight of Nordic's overall integration of sustainability in the value creation. An important part of the tasks of the SC is to assist the Board in monitoring the company's performance in accordance with defined ESG criteria that measure our sustainable performance. The SC has a particular focus on Climate & Environment topics as well the way Nordic products and services are used in solutions for climate change and other sustainability related applications.

The Board Audit Committee (AC) is a preparatory body that supports the Board in fulfilling its financial reporting, auditing, and control responsibilities. The AC oversees that the Group has adequate policies, procedures, systems, and measures to prevent violation of relevant rules and regulations, including anti-corruption and bribery, data privacy, human rights, and tax. To ensure transparent and reliable data, the AC also oversees the Group's external reporting, including the integrated annual report and its alignment with relevant regulations and international guidance.

The Board People & Compensation Committee (PCC) assists the Board in exercising its oversight responsibility, particularly in relation to compensation. Matters of principal importance are coherent remuneration policies and practices, to enable Nordic to attract and retain executives and employees. This contributes to create value for shareholders, generate sustained business performance, and support Nordic's goals and values. The PCC focuses on several sustainability topics, including human capital development, working conditions, and diversity, equity & inclusion.

On a Nordic management level, the ESG Committee supports the CEO to develop and maintain a sustainability framework and drive a holistic approach to sustainability across the Group. The Committee is chaired by the SVP Legal & Compliance. It consists of EMT members with dedicated responsibilities within the ESG sphere: SVP Supply Chain, EVP People & Communications, Product Management, EVP Finance, and SVP Investor Relations. The functional responsibilities follow the principle of integrating sustainability across all functions, and subject matter expertise to proximity to the right competences, key stakeholders, and relevant business processes.

The Nordic organization integrates our defined sustainability agenda through line management leadership within our daily operations, including following up on our value chain.

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## Our commitments

### Responsible Business Alliance



#### Responsible Business Alliance

Affiliate Member

Nordic is a member of the Responsible Business Alliance (RBA), the world's largest industry coalition dedicated to corporate social responsibility in global supply chains.

The RBA has established a Code of Conduct (Code), which sets forth standards on social, environmental, and ethical issues in the electronics industry supply chain. The RBA involves a variety of stakeholders from the business community, government, community groups, investors, and educational institutions in order to obtain diverse perspectives and specialized knowledge.

This enables the RBA to review and revise the Code on an annual basis. For us, this helps to continually improve our performance and adhere to our values. The Code is reflected in our internal policies, standards, audit processes, and agreements with suppliers. It guides our business and sustainability strategy and plays an important role in informing our decision-making processes.

Since 2007, Nordic has committed to following the RBA Code of Conduct and has aligned its policies with the Code to improve sustainability performance. In 2021, Nordic became a member of RBA to further strengthen our commitment to the Code and engage with our stakeholders to achieve common industry goals: Advancing labor rights, health and safety, environment preservation, and ethics worldwide.

The standards outlined in the Code are aligned with the UN Guiding Principles on Business and Human Rights, which are derived from essential international human rights standards, including the ILO Declaration on Fundamental Principles and Rights at Work and the UN Universal Declaration of Human Rights.

Nordic's tier-1 suppliers are required to adhere to the RBA Code of Conduct. We also actively encourage tier-1 suppliers to require the same of their own suppliers, in an effort to achieve common industry goals such as advancing labor rights, health and safety, environmental preservation, and ethics on a global scale.

### UN Global Compact Principles



The United Nations Global Compact is a voluntary program that encourages businesses to adopt and implement 10 principles related to human rights, labor, the environment, and anti-corruption in their operations and strategies.

Nordic Semiconductor has been a signatory to these principles since 2016 and has committed to integrating them into its policies, procedures, and strategies to ensure that they are firmly integrated into the Group's foundation.

## The ten principles of the UN Global Human Rights

- Principle 1: Support and respect the protection of internationally proclaimed human rights
- Principle 2: Ensure that they are not complicit in rights abuses

### Labor

- Principle 3: Uphold the freedom of association and effective recognition of the right to collect
- Principle 4: Eliminate all forms of forced or
- Principle 5: Abolish child labor
- Principle 6: Eliminate discrimination in respect of employment and occupation

### Environment

- Principle 7: Support a precautionary approach to environmental challenges
- Principle 8: Undertake initiatives to promote environmental responsibility

- Principle 9: Encourage the development of environmentally friendly technologies

### Anti-Corruption

- Principle 10: Businesses should work against corruption in all its forms, including extortion and bribery

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## Compliance & integrity

Nordic Semiconductor's long-term success is based on earning the trust and confidence of our stakeholders. To maintain this trust and confidence, we must ensure that our conduct complies with the values for which we stand. With our growing global presence, our focus on governance and compliance efforts, with an expanding scope of relevant rules and regulations, is also increasing.

Our corporate compliance framework is inspired by standard management system practices and relevant regulations, such as the United States Foreign Corrupt Practices Act, the United Kingdom Bribery Act, and other relevant national legislation and guidance for corporate compliance programs.

Common to all our material governance topics and respective compliance programs is our systematic and integrated approach, wherein risks and opportunities are identified and assessed through our corporate risk management process. Relevant mitigating actions and opportunities are defined in action plans and/or KPIs as part of our business plan process. We then follow up through performance management processes and management reviews.

### Anti-corruption

Nordic has a zero-tolerance policy on bribery and corruption and is committed to conducting business with high ethical standards. This expectation of commitment applies to all employees and directors of our Group, as well as anyone acting on our behalf. The organization is supported with relevant procedures, guidelines and training to mitigate bribery and corruption risks.

Nordic is committed to a culture of trust. We encourage an open dialogue where employees are comfortable to ask questions, seek guidance, and raise concerns. Employees, as well as external stakeholders, are encouraged to report any suspected misconduct

related to the business of the Group through intranet-based whistleblower channels, as well as an external process through our website. Nordic does not tolerate any retaliation against those who report a concern in good faith.

Ensuring awareness of and nurturing a culture of integrity is an essential part of Nordic's compliance system and our approach to governance. One of our main achievements in 2022 was to establish an Integrity Culture Index by integrating defined integrity parameters into our regular employee engagement surveys. This index allows us to measure how employees perceive our internal culture of ethics and integrity. Over time, it will enable us to measure any changes and define targeted measures. The overall score is part of our corporate ESG KPIs, which are part of the evaluation of Long Term Incentives (LTIs) for the Executive Management Team. Our baseline is now set and in 2023, we will follow up on what we learned from the 2022 results.

We continue to focus on enhancements of our compliance framework in 2023. As part of a Group-wide employee engagement project, one of our main activities will be to establish an enhanced Code of Conduct to support our employees and strengthen our company culture. Ensuring the possibility of reporting and adequate follow-up of reports of suspected violations is an important related task. In 2023, we will assess the potential of new reporting systems from 3rd parties and overall management of such reports. Another main initiative is implementing an improved business partner screening process and tool. Both of these initiatives are linked to our Human Rights program.

Please find more information about the components of our Anti-Corruption program on our website: [NordicSemiconductors.Anti-Corruption.Program - nordicsemi.com](http://NordicSemiconductors.Anti-Corruption.Program - nordicsemi.com)

## Data privacy and personal data protection

Nordic Semiconductor ASA (including subsidiaries) is committed to individuals' privacy and the protection of personal data. The EU General Data Protection Regulation (EU GDPR), as well as increasing number of global data privacy laws, impose strict requirements for protection of personal data on the Group.

Nordic Semiconductor has implemented internal policies and procedures to support its compliance with applicable privacy law, as well as publishing policies for describing the personal data processing purpose of the processing, and the legal basis for the processing. Furthermore, personal data is protected as identified through our ISO 27001 Information Security Management System.

Data privacy is a part of regular information security awareness programs for employees. Employees are responsible for processing personal data in accordance with applicable law, and trained in how to ensure legal, justified, accurate and rightful processing of that data. A dedicated Privacy Responsible, reporting to Senior Vice President, Legal & Compliance, is responsible for following up on required evaluations of activities and communications with internal and external stakeholders on privacy. Annual reports from the Privacy Review are presented in Management Review.

Any incidents of privacy non-compliance are reported to Group-defined routes for remediation, investigation, corrective, and preventive actions (including notifying affected parties and authorities).

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### Information security

Information security concerns the protection of information confidentiality, integrity, and availability. Nordic Semiconductor is committed to the protection of business information and information systems, such as proprietary design data, external stakeholders' intellectual properties entrusted to Nordic, and personal data.

Nordic Semiconductor is certified according to the standard ISO 27001 Information Security Management System. Technical and organizational measures are implemented to protect information, including (but not limited to) information classification and labeling, access rights reviews, IT operations, backups, and physical security. Vulnerability assessments are regularly conducted on Group systems, and internal and external audits are carried out to identify improvement potential annually at minimum.

Cybersecurity is an important aspect of information security, and Nordic has measures in place to prevent, detect, and respond to data breaches or cyberattacks. The Security Operations Center and Cybersecurity Incident Response Team provide useful resources to prevent and effectively manage potential incidents. The Group has also defined business continuity plans, with disaster recovery strategies to limit the potential subsequent risks. Employees regularly conduct internal training and awareness programs on cybersecurity risks.

Nordic's IPR policy provides visibility and control over relevant in-house IP and patent filing. It is an integral part of project management workflows and milestones, with related checklists.

### Governance performance overview

Indicator	Target	2022	2021	2020
Confirmed incidents of corruption and actions taken	0	0	0	0
Numbers of reports made through whistle-blowing channels		1	1	1
Numbers of whistleblower reports investigated and resolved		1	1	1
Substantiated complaints concerning breaches of customer privacy and losses of customer data	0	0	0	0
Number of substantiated complaints or incidents concerning data breaches <sup>1</sup>	0	1	0	0
Annual Information Security awareness training conducted	Yes	Yes	Yes	Yes

#### Measurements related to governance performance.

<sup>1</sup>Identified severe data breach or a complaint lodged with the organization regarding data breaches that has been recognized as legitimate by the organization

# Outlook

Nordic maintains a positive market outlook, supported by the continued strong demand from tier-1 customers and the gradual easing of constraints. This outlook supports Nordic's expectation of reaching an annual run rate of USD 1 billion in the second half of 2023, while also maintaining healthy gross margin levels.

Nordic Semiconductor delivered 27% revenue growth to USD 777 million for the full year 2022.

Looking to 2023, Nordic sees lower demand for proprietary products, a near-term slowdown for cellular IoT, and generally weak demand in China.

Demand from tier-1 customers stays strong, although wafer supply constraints continue to curb production of these products. In combination, these factors indicate a quarterly revenue level of USD 140-160 million in the first quarter 2023.

Nordic sees higher wafer allocations later in the year, which will increase delivery capacity. The first quarter is therefore expected to be a low point in terms of revenue.

Given the slow start to the year, Nordic no longer expects to meet its USD 1 billion revenue ambition in 2023, although the Group expects to reach an annual run rate of USD 1 billion in the second half of the year.

Nordic maintains a positive longer-term market outlook, and the Group's strong financial position enables it to continue investing to build a leadership position in a market with significant growth potential. The development of a complete connectivity portfolio across Bluetooth, Wi-Fi and Cellular IoT broadens our scope of business and opens significant long-term growth opportunities.

Our growth ambitions obviously lean on assumptions of economic growth and increasing product demand from both consumers and industrial customers. The Group will adapt its investment plans as necessary to reflect any persistent major changes in economic conditions and/or customer behavior.

Gross margin was 53% in the fourth quarter and 56% for the full year 2022. The Group expects a gross margin level above 52% for the first quarter of 2023. The Group reiterates its long-term ambition to maintain a gross margin level above 50%.



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# Concluding remarks

The parent company Nordic Semiconductor ASA has a net profit after tax of USD 116.9 million in 2022, compared to USD 65.7 million in 2021.

The entire net profit is attributable to the equity holders of the parent. Net profit after tax corresponds with ordinary earnings of USD 0.61 and fully diluted earnings per share of USD 0.61 for 2022. This compares to ordinary and fully diluted earnings per share in 2021 of USD 0.34 and 0.34, respectively.

Nordic pursues an ambitious long-term growth strategy which requires significant investments in R&D, sales and marketing. The Board of Directors recommends

that Nordic maintains a solid balance sheet with a high equity ratio, and a cash reserve that enables the company to continue driving its technology and product roadmap.

The Board of Directors will propose to the Annual General Meeting that the net profit of the parent company is transferred to "Other equity", and that no dividend is distributed for 2022.

In accordance with the provisions of the Norwegian Accounting Act, the Board of Directors confirms that accounts have been prepared on a going-concern basis and that the going-concern assumption applies.

Oslo, March 17, 2023

Jan Frykhammar  
Board member

Birger Steen  
Chair

Anita Huun  
Board member

Inger Berg Ørstavik  
Board member

Svann-Tore Larsen  
Chief Executive Officer

Øyvind Birkenes  
Board member

Jon Heige Nistad  
Board member, employee

Annastina Hintsa  
Board member

Gro Fykse  
Board member, employee

Anja Dekens  
Board member, employee

# NO

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## Income statement

for the year ended December 31

GROUP		2021	Amount in USD 1000	Note
2022	2021	610 528	Total Revenue	3
776 734		-283 415	Cost of materials	4
-339 941		-472	Direct project costs	
0		326 640	Gross profit	
436 793		-149 824	Payroll expenses	9/10/12/18
-161 440		-52 098	Other operating expenses	5/11
-69 685		-37 798	Depreciation	11/12/21
-44 067		86 920	Operating profit	
161 602		730	Financial income	6/22/23
6 205		-1 129	Financial expenses	6/21/22/23
-1 270		739	Net foreign exchange gains (losses)	6/22
619		87 260	Profit before tax	
167 155		-16 089	Income tax expense	7
-44 817		71 171	Net profit after tax	
122 339			Attributable to:	
		71 171	Equity holders of the parent	
122 339		0.37	Ordinary earnings per share (USD)	8
0.64		0.37	Fully diluted earnings per share (USD)	8
0.63			Statement of comprehensive income	
2022	2021	71 171	Net profit after tax	
122 339		-150	Actuarial gains (losses) on defined benefit plans (before tax)	7
74		33	Income tax effect	7
-13		-1 186	Currency translation differences	
-593		69 868	Total Comprehensive Income	
121 807			Attributable to:	
		69 868	Equity holders of the parent	
121 807				

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## Statement of financial position

as of December 31

GROUP	2022	2021	Amount in USD 1000	Note
	<b>ASSETS</b>			
	<b>Non-current assets</b>			
	2 284	2 386	Goodwill	24
	26 608	31 542	Capitalized development expenses	12
	11 655	15 764	Software and other intangible assets	12
	4 554	6 331	Deferred tax assets	7
	21 416	18 935	Right of use assets	21
	35 603	33 885	Fixed assets	11/22/23
	0	0	Shares in subsidiaries	1/13
	102 120	108 844	Total non-current assets	887
	<b>Current assets</b>			
	102 091	54 943	Inventory	4
	175 120	141 748	Accounts receivable	14/22/23
	267	0	Current financial assets	22/23
	17 539	11 951	Other current receivables	15/22/23
	379 104	279 331	Cash and cash equivalents	16/22/23
	674 121	487 973	Total current assets	669 0
	776 241	596 817	<b>TOTAL ASSETS</b>	757 8

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EQUITY		
317	317	17
	Share Capital	
235 448	235 448	17
	Share premium	
347 779	222 443	
	Other components of equity	
563 544	458 209	
	<b>Total equity</b>	
	<b>LIABILITIES</b>	
	<b>Non-current liabilities</b>	
676	580	18
	Pension liabilities	
14 861	14 281	21/22/23
	Non-current lease liabilities	
15 537	14 861	
	<b>Total non-current liabilities</b>	
	<b>Current liabilities</b>	
34 229	28 392	20/22/23
	Accounts payable	
43 758	17 427	7
	Income taxes payable	
6 455	7 599	20
	Public duties	
6 280	5 594	21/22/23
	Current lease liabilities	
0	520	22/23
	Current financial liabilities	
86 439	64 215	15/20/23
	Other current liabilities	
177 160	123 747	
	<b>Total current liabilities</b>	
192 697	138 608	
	<b>Total liabilities</b>	
776 241	596 817	
	<b>TOTAL EQUITY AND LIABILITIES</b>	

## skap regnskapsåret 2022 for 926114417

Oslo, March 17, 2023

 Jan Frykhammar  
Board member



 Birger Steen  
Chair



 Anita Huun  
Board member



 Inger Berg Ørstavik  
Board member



 Svein Tore Larsen  
Chief Executive Officer



 Øyvind Birkenes  
Board member



 Jon Helge Nistad  
Board member, employee



 Annastina Hintsa  
Board member



 Gro Fykse  
Board member, employee



 Anja Dekens  
Board member, employee

 Endre  
Eri  
Bo  
Norb  
Mon  
Board m



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## Statement of cash flows

for the year ended December 31.

GROUP		2021	2022	Amount in USD 1000	Note	P/
<b>Cash flows from operating activities</b>						
		87 260	167 155	Profit before tax		
		-6 332	-16 760	Taxes paid for the period	7	
		37 798	44 067	Depreciation and amortization	11/12/21	
		-41 043	-74 595	Change in inventories, trade receivables and payables	4/14/20/22	
		6 670	7 794	Share-based compensation		
		134	104	Pension fund payments		
		11 332	14 947	Other operations related adjustments		
		<b>95 818</b>	<b>142 711</b>	<b>Net cash flows from operating activities</b>		<b>128 300</b>
<b>Cash flows used in investing activities</b>						
		-25 050	-24 065	Capital expenditures (including software)	11/12	
		-5 644	-6 489	Capitalized development expenses	12	
		0	0	Investment in subsidiaries		
		<b>-30 694</b>	<b>-30 554</b>	<b>Net cash flows used in investing activities</b>		<b>-23 527</b>
<b>Cash flows from financing activities</b>						
		-20 758	-4 727	Cash settlement of options contract		
		-6 493	-6 609	Repayment of lease liabilities		
		<b>-27 250</b>	<b>-11 336</b>	<b>Net cash flows from financing activities</b>		<b>-8 500</b>
		-1 090	-1 049	Effects of exchange rate changes on cash and cash equivalents		
		<b>36 784</b>	<b>99 772</b>	<b>Net change in cash and cash equivalents</b>		<b>96 272</b>
		242 547	279 331	Cash and cash equivalents as of 1.1.		273 433
		<b>279 331</b>	<b>379 104</b>	<b>Cash and cash equivalents as of 31.12.</b>	16/22	<b>369 700</b>
		2 285	2 479	Restricted cash incl. in the cash and cash equivalents as of 31.12.	16/22	2 477

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**Note 1: Background**

**1.1 Corporate information**

Nordic Semiconductor ASA is a public limited company whose ordinary shares are listed on the Oslo Stock Exchange with ticker code NOD. The company is domiciled in Norway, and the registered head office is at Otto Nielsens veg 12, 7052 Trondheim.

The Group includes the ultimate parent company Nordic Semiconductor ASA and its wholly owned subsidiaries, as specified in Note 13: Subsidiaries.

Nordic Semiconductor is a Norwegian fabless semiconductor company specializing in wireless communication technology that powers the Internet of Things (IoT). Noralic was established in 1983 and has around 1400 employees across the globe. The Group's award-winning Bluetooth® Low Energy solutions pioneered ultra-low power wireless, making it the global market leader. Nordic's technology range was later supplemented by ANT+, Thread and Zigbee. In 2018, Nordic launched its low power, compact LTE-M/NB-IoT cellular IoT solutions to extend the penetration of IoT. The Nordic portfolio was further complemented by Wi-Fi technology in 2021.

**1.2 Basis for preparation**

The financial accounts for the Group have been prepared in accordance with International Financial Reporting Standards ("IFRS") as endorsed by the European Union and Norwegian authorities, and are effective as of December 31, 2022. The consolidated financial statements also comply with IFRS as issued by the International Accounting Standards Board ("IASB") and the disclosure requirements as specified under the Norwegian Accounting Law (Regnskapsloven).

The consolidated financial statements are presented in US dollars (USD), which is the functional currency of the parent company. All USD amounts are rounded to the nearest thousand, if nothing else is noted. As a result of rounding differences, it is possible that amounts and percentages do not add up to the total.

Gross profit is revenue less cost of materials and direct project costs. Cost of materials include direct and indirect cost of production. Nordic Semiconductor uses gross profit for internal reporting and has therefore chosen to include it in the external financial reporting.

The Group has only one operating segment. The Group does not report or monitor profitability on a lower level, but breaks down its revenue into the following end product markets: Consumer, Industrial, Healthcare, and Other. The Group also breaks down its revenue in the geographical areas in which its distributors are located.

The financial accounts were audited and approved for publication by the Board of Directors on March 17, 2023, and will be presented for approval at the Annual General Meeting on April 24th, 2023.

**1.3 Accounting standards adopted in 2022**

In 2022, there are few revisions by the International Accounting Standards Board to the financial reporting requirements in accounting policies. There are no amendments that significantly effects the financial reporting in 2022.

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**Note 2: Significant Accounting Principles**

**2.1 Basis for consolidation**

The consolidated financial statements incorporate the results, cash flows, and assets and liabilities of the parent company and its subsidiaries.

A subsidiary is an entity that is controlled, either directly or indirectly, by the parent company. Control exists when the parent company is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power to direct the relevant activities of the investee. Generally, such power exists where the parent company holds a majority of the voting rights of an investee.

Subsidiaries are consolidated from the date control is obtained until the date that control ceases. All subsidiaries are wholly owned by the parent company and there are no non-controlling interests. Intercompany transactions, balances, and unrealized gains on transactions between group companies are eliminated.

**2.2 Significant accounting judgements, estimates and assumptions**

The preparation of financial statements requires that management uses judgement, estimates, and assumptions that affect the amounts reported in the financial statements and its disclosures. Management bases its estimates and judgement on previous experience and on various other factors deemed to be reasonable and sensible given the specific circumstances. The main areas of uncertainty for assessments and estimates are the balance sheet date, which represent a risk of creating significant changes to the value of assets and liabilities, are discussed below.

Estimates are continuously reassessed based on changes in the underlying assumptions. Changes in accounting estimates are recognized in the period in which such changes occur. If such changes also apply to future periods, the effect is distributed between current and future periods. The Group's Financial Statement

currently holds low volume of assets that are dependent on assessment of future cashflows. Hence, the climate risk is assessed to have low impact on current financial statement although it may impact the Group's future as described in Report from the Board of Directors.

**Revenue recognition**

Principles are described in 2.4 Revenue recognition.

Nordic Semiconductor predominantly sells to electronic distributors under a distribution agreement. The distributors will hold a given level of Nordic Semiconductor's inventory that is subsequently shipped to an end customer. Nordic Semiconductor uses a "sell in" model in connection with revenue recognition to distribution customers. Under a "sell in" model, management needs to make judgements and estimates the amount that can affect the reported amounts of revenues and expenses. The main judgments are described as follows.

*Variable consideration for "Ship and Debit"*

When a distributor sells components to specified customer accounts, the distributor will receive an additional rebate after the sale is made, commonly known as a "Ship and Debit" rebate. In estimating the variable consideration, the Group is required to use the expected value method. The Group estimates the rebate based on historical discounts to each distributor, the distributors' inventory level as of 31 December 2022, and expected sales mix. An estimate for this rebate is provided in the accounts, reducing the revenue and increasing refund liabilities. See note 3.3.

**Development costs**

Development costs are capitalized in accordance with the principles in 2.5 Intangible assets.

In order to determine the amount to be capitalized, it is necessary for management to make assumptions regarding expected future cash flow, and the expected period of benefits. Capitalized development costs are subject to amortization on a straight-line basis over the period of expected future benefits, normally 1-5 years.

Uncertainty exists with respect to the estimation of expected future benefit, as this depends on technological development in the market. In 2021, USD 6.5 million was capitalized. The carrying amount of capitalized development costs as of December 31, 2022 and 2021 was USD 27 million and 1 million respectively.

**Leases - Estimating the incremental borrowing rate**  
The interest rate implicit in the lease cannot be determined, therefore the incremental borrowing rate (IBR) is used to measure lease liabilities.

The lessee's IBR is defined in IFRS 16 as "the interest that a lessee would have to pay to obtain an asset of a similar value to a similar term, and with a similar security, if necessary to obtain an asset of a similar value right-of-use asset in a similar economic environment."

The Group has a centralized treasury department and all financing is from the parent company to minimize the costs of finance. The subsidiary is self-financed with low credit risk due to cost intercompany invoicing for services, and do not enter into financing transactions into third parties. Entities have stand-alone arrangements for payments either with deposits or bank guarantees.

The IBR reflects what the companies of the 'would have to pay', which requires estimates of observable rates are available (such as for those that do not enter into financing transactions) and that need to be adjusted to reflect the terms and conditions of the lease (for example, when not in the subsidiary's functional currency). The Group estimates the IBR using observable inputs (market interest rates) when available and it to make certain entity-specific estimates (such as subsidiary's standalone credit rating).

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### 2.3 Foreign currency translation

Each entity within the Group has a functional currency, which is normally the currency in which the entity primarily generates and expends cash. The parent company is the most significant entity in the Group, and its functional currency is USD.

At entity level, a foreign currency is a currency other than the entity's functional currency. Transactions in the profit and loss statement denominated in foreign currencies are recorded in the entity's functional currency at the exchange rate prevailing at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated at the exchange rate prevailing at the balance sheet date. Currency translation differences arising at entity level are recognized in profit or loss.

The Group's presentation currency is USD, and foreign operations are those of the parent company's subsidiaries and branches whose functional currency is not USD. On consolidation, assets and liabilities of foreign operations are translated into USD according to the exchange rates prevailing on the balance sheet date. Profit or loss items are translated according to monthly average exchange rates. Changes in net assets resulting from exchange rate movements are recognized in other comprehensive income and taken to the currency translation reserve.

### 2.4 Revenue recognition

The Group is in the business of developing and selling integrated circuits. Revenue from customers is mainly generated from sale of products. Services delivered consists of consulting services. The Group and the customer do not receive financing from the sales, and therefore there are no significant financing components to be accounted for separately from the revenue transaction. The normal credit term is 30-60 days upon delivery. In other words, the contract does not require the customer to pay in advance or require the customer to pay a significant amount after delivery.

#### Sale of products

Sales of products are mostly made to distributors (customers). Revenue from product sales is recognized when control of the goods is transferred to the customer. The time of delivery is considered to be when the goods are transferred to the transport carrier. Upon delivery, the Group has the right of payment for the asset, the customer has legal title to the asset, physical possession has been transferred to the customer, and the customer has full ownership of the asset.

Revenue recognized on the sale of products is measured at the fair value of the consideration received or receivable, excluding sales taxes and after making allowance for variable considerations such as rebates and product returns.

#### Ship and debit rebate

The Group sells products to certain distributors on "ship and debit" terms. It means that the distributor may be entitled to a rebate if the distributor sells the product to end customers at a price lower than the price at which the distributor purchased the products from the Group. The difference in price is then claimed (debited) by the distributor.

The Ship and Debit rebates are recognized as reduction in revenue and an increase in liabilities before the sale has taken place.

#### Stock rotation rights

Some distributors are entitled to limited rights of return, referred to as stock rotation rights. The Group tracks the distributor's inventory and can initiate a stock rotation earlier if a certain product is selling better with another distributor. As the products have similar margin, there are no significant losses for the Group when stock rotations are initiated. The Group does not make provisions or adjustments for stock rotation unless we expect the goods returned to be obsolete. Stock rotation provisions are made if necessary, based on most likely amount method.

#### End-customer volume rebates

Some end customers have entered into agreements with Nordic to receive a rebate based on the quantity and price from the distributor. The rebates are recognized as reduction in revenue and liabilities before payout by the end customer.

#### Sale of services

Revenue from services is recognized as the rendered/delivered.

#### Trade receivables

A receivable represents the Group's right to consideration that is unconditional (i.e., passage of time is required before payment consideration is due). Refer to accounting for financial assets in note 2.9.

#### Assets and liabilities arising from rights of return

##### Right of return asset

Right of return asset represents the Group's right to recover the goods expected to be returned to customers. The asset is measured at the fair value of the inventory, less any expected recover the goods, including any potential the value of the returned goods.

The Group updates the measurement of the asset recorded for any revisions to its expected returns, as well as any additional decrease of the returned products. As the customers do not have the right to return asset.

##### Refund liabilities

A refund liability is the obligation to refund of the consideration received (or receivable) from a customer and is measured at the amount that the Group ultimately expects it will have to return to the customer. The Group updates its estimates of refund (and the corresponding change in the transaction) at the end of each reporting period.

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## 2.5 Intangible assets

### Capitalized development expenses

Research costs are expensed as incurred. Costs associated with development are capitalized if the following criteria are met in full:

- The product or the process is clearly defined and the cost elements can be identified and measured reliably;
- The technical feasibility is demonstrated;
- The product or the process will be sold or used in the business;
- The asset will generate future financial benefits;
- Sufficient technical, financial and other resources for project completion are in place

Costs expensed in prior accounting periods will not be capitalized. Depreciation begins when the product is transferred from development to production. Depreciation is calculated on a straight-line basis over 1-5 years. Uncertainty exists with respect to the expected period of benefits, as this depends on the future technological development in the market.

### Goodwill

Goodwill acquired in a business combination is carried at cost as established at the acquisition date, less impairment losses, if any.

### Other intangible assets

Other intangible assets comprise identifiable intangibles acquired in business combination (IP, developed technology), licenses and computer software. The assets held by the Group have finite useful lives determined by the expected usage of the asset by the entity. The assets are amortized on a straight-line basis over its estimated useful lives, normally 3-10 years.

The other intangible assets are carried at cost less accumulated amortization and impairment losses, if any. Cost comprises the purchase price of the asset (including non-refundable purchase taxes) and any costs directly attributable to preparing the asset for

its intended use. In the case of an asset acquired in a business combination, the cost is its fair value at the acquisition date.

The amortization period and the amortization method for intangible assets are reviewed at least at the end of each reporting period. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are considered to modify the amortization period or method, as appropriate, and are treated as changes in accounting estimates.

## 2.6 Government grants

Grants received are tax refunds and are classified as operating grants. Operating grants are accounted for at the same time as the costs they are intended to cover. Tax refunds are accounted for as a cost reduction. See note 5 and 9.

## 2.7 Property, plant and equipment

Property, plant and equipment are valued at the lower of cost net of accumulated depreciation and net realizable value. When an asset is sold or discontinued, the gain or loss from the transaction is recognized in the income statement. Cost comprises the purchase price of the asset including fees/taxes and any direct costs associated with commissioning the asset for use.

Repair and maintenance costs are expensed when incurred. If repair and maintenance increase the value of the asset, the cost will be added to the asset on the balance sheet. Depreciation is calculated on a straight-line basis over the following periods of time:

Office and lab equipment	3-5 years
Computer equipment	3-4 years
Leasehold improvements	5 years

The assets' residual value, useful lives and methods of depreciation are reviewed on an ongoing basis and adjusted prospectively, if necessary.

## 2.8 Impairment of non-financial assets

The Group's non-financial assets includes:

- Goodwill
- Capitalized development expenses
- Other intangible assets (software and IP)
- Property, plant and equipment
- Right-of-use assets

Non-financial assets are tested for impairment there is an indication that their carrying amount may not be recoverable. Goodwill and intangible assets still under development are subject to an impairment test.

A CGU of one non-financial asset is the smallest identifiable cash-generating unit of assets that includes the asset and generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets. Goodwill is not allocated to any individual cash-generating unit and is, therefore, tested for impairment at the level of the CGU or group of CGUs that are expected to benefit from the synergies of the related business combination.

If any indication exists, the Group estimates the recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs of disposal and its value in use.

The recoverable amount is determined for an asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and the written down amount is recognized as an impairment loss.

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In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

## 2.9 Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

The Group is recognizing a financial asset or liability when it becomes a party to the instrument's contractual terms.

The Group's financial assets and liabilities includes money market fund, accounts receivable, other financial assets, other current receivables, accounts payable, and other current payables.

### Financial assets

#### Initial recognition and measurement

At initial recognition, the Group measures a financial asset at its fair value plus or minus, in the case of a financial asset not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the asset. There is an exemption for accounts receivables, that do not contain a significant financing component or for which the Group has applied the practical expedient, are measured at the transaction price determined under IFRS 15. Refer to the accounting policies in section 2.4 Revenue recognition.

Depending of the financial asset's contractual cash flow characteristics and the Group's business model for managing them, the assets are at initial recognition and subsequently measured at amortized cost, fair value through other comprehensive income (OCI) or fair value through profit or loss.

Financial assets are classified and measured at amortized cost or fair value through OCI, if it gives rise to cash flows that are 'solely payments of principal and interest (SPPI)' on the principal amount outstanding.

This assessment is referred to as the SPPI test and is performed at an instrument level.

The Group's business model for managing financial assets refers to how it manages its financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both.

#### Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in four categories:

- Financial assets at amortized cost (debt instruments)
- Financial assets at fair value through OCI with recycling of cumulative gains and losses (debt instruments)
- Financial assets designated at fair value through OCI with no recycling of cumulative gains and losses upon derecognition (equity instruments)
- Financial assets at fair value through profit and loss (held for trading)

The categories relevant for the Group is amortized cost, including accounts receivables and other current receivables, and fair value through profit or loss (held for trading), including money market fund.

The Group measures financial assets at amortized cost if both of the following conditions are met:

- The financial asset is held within a business model with the objective to hold financial assets in order to collect contractual cash flows, and
- The contractual terms the financial assets give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding

Financial assets at amortized cost are subsequently measured using the effective interest rate (EIR) method and are subject to impairment. Gains and losses are recognized in profit or loss when the asset is derecognized, modified or impaired.

Financial assets at fair value through profit or loss subsequently at fair value with resulting gains or losses recognized in profit or loss.

#### Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar assets) is primarily derecognized (i.e., removed from the Group's consolidated statement of financial position) when:

- The rights to receive cash flows from the asset have expired, or
- The Group has transferred the asset according to paragraph 3.2.4 and 3.2.5

#### Impairment of financial assets

For trade receivables and contract assets, the Group applies a simplified approach in calculating expected credit losses (ECLs). The Group does not recognize an ECL allowance for the debt based on lifetime ECLs at each reporting date. The Group has established a provision matrix to estimate ECLs based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment.

#### Financial liabilities

##### Initial recognition and measurement

All financial liabilities are recognized at initial value and, in the case of loans and borrowings and accounts payables, net of directly attributable transaction costs.

##### Subsequent measurement

All financial liabilities are measured at amortized cost except for financial liabilities at fair value through profit or loss.

After initial recognition, borrowings and other financial liabilities measured at amortized cost using the EIR method and gains and losses are recognized in profit or loss. The liabilities are derecognized as well as their EIR amortization process.

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Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included as finance costs in the statement of profit or loss.

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss.

Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term. This category includes derivative financial instruments (currency swap) entered into by the Group that are not designated as hedging instruments in hedge relationships as defined by IFRS 9.

Gains or losses on liabilities held for trading are recognized in the statement of profit or loss.

#### Derecognition

A financial liability is derecognized when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the statement of profit or loss.

#### Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated statement of financial position if there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, to realize the assets and settle the liabilities simultaneously.

## 2.10 Cash and cash equivalents

Cash and cash equivalents include cash at bank, short-term deposits with an original maturity of three months or less and money market fund. Money market funds and short-term time deposits are defined as cash equivalents because they are highly liquid and not subject to material fluctuations in value.

## 2.11 Inventory

Inventory is valued at the lower of cost according to the FIFO principle and net realizable value after deduction for obsolescence. Net realizable value is estimated as the selling price less cost of completion and the cost necessary to make the sale. Cost of inventories includes purchase price of raw materials and costs directly related to the conversion of materials into finished goods. They also include fixed and variable overheads which can be allocated to items based on normal capacity.

The Group applies standard cost method to measure cost of inventories. The cost on products with high sales volume is reviewed monthly, and quarterly for other goods. Standard cost variance is the difference between standard cost and actual cost. This variance is impacting the cost of goods sold, and the variance is monitored on a regular basis.

Obsolete inventory is written down completely.

## 2.12 Leases

The Group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

The Group applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Group recognizes lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

### Right-of-use assets

The Group recognizes right-of-use assets at the commencement date of the lease (i.e., the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses. The cost of-of-use assets includes the amount of lease payments made at or before the commencement date, less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the term. If ownership of the leased asset transfers to the Group at the end of the lease term or the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset.

The Group has used the optional exemption to reduce in lease payments, due to Covid-19 modification. The following conditions are

- The reversed consideration is substantially less than the original consideration
- The reduction in lease payments relates to the period from 30 June 2020 to 30 June 2022
- No other substantive changes have been made to the terms of the lease

That means reductions in lease payments for as negative variable lease payments are recognized in profit and loss.

The right-of-use assets are also subject to see note 2.8

### Lease liabilities

At the commencement date of the lease, the Group recognizes lease liabilities measured at the value of lease payments to be made over the term. The lease payments include fixed payments (including in substance fixed payments) less incentives receivable, variable lease payments that depend on an index or a rate, and amounts to be paid under residual value guarantees.

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payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating the lease, if the lease term reflects the Group exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognized as expenses in the period in which the event or condition that triggers the payment occurs.

In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments (e.g., changes to future payments resulting from a change in an index or rate used to determine such lease payments) or a change in the assessment of an option to purchase the underlying asset.

#### Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to its short-term leases (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option) and low-value assets. The low value election is made on a lease-by-lease basis, and it refers to underlying assets with a value in order of USD 5 000 or less. Lease payments on short-term leases and leases of low value assets are recognized as expense on a straight-line basis over the lease term.

#### 2.13 Income taxes

Income tax expenses consist of taxes due and changes to the net deferred tax assets or liabilities.

Deferred tax assets and liabilities are calculated based on the differences between the carrying value of assets and liabilities in the financial accounts and their tax basis when such differences are considered at temporary in nature.

Deferred tax assets are recognized to the extent that it is probable that the individual company will have sufficient taxable income in later periods to utilize the tax assets.

Deferred tax liabilities are accounted for at the nominal value and classified as long-term obligations in the balance sheet.

Deferred income tax relating to items recognized in Other Comprehensive Income ("OCI") or directly in equity is recognized outside profit or loss.

The parent company pays its tax obligation in NOK and the fluctuations between the NOK and the USD impact the financial items. The Group's legal entities that do not have their tax base in USD are exposed to changes in the USD/ tax base currency rates. Effects within the current year are classified as tax expense.

#### 2.14 Provisions

Provisions (such as legal claims and contractual severance) are recognized when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that economic benefits will be required to settle the obligation and a reliable estimate can be made. Provisions are reviewed each balance sheet date and the level reflects the best estimate of the obligation. When the time value is insignificant, the amount of the provision will be equal to the estimated expenditure required to settle the obligation. When the time effect is significant, the amount of the provision will be equal to the present value of future estimated expenditures to settle the obligation.

#### 2.15 Employee benefits

##### Defined benefit pension plans

The Group had a defined benefit pension plan for its employees who were hired before December 31, 2007. The Group has also established a similar plan for employees in the Philippines. This plan is still open. Pension plan assets are valued at fair value. The defined benefit scheme in Norway was converted to a defined

contribution scheme. In connection with the employees received a "Paid up benefit" for benefits in the defined benefit plan. As the certain obligations related to retirees and a sick leave, an actuarial calculation is performed for these employees is included as liability for 31, 2022.

##### Defined contribution pension plans

Employees hired after January 1, 2008, have contribution pension plan described in note

##### Share based compensation

The Group grants restricted stock units and awards over its ordinary shares to all employees of equity-settled transactions is determined at the fair value at the date when the grant is made using an appropriate valuation model, further details are given in note 19.

That cost is recognized in employee benefit expense together with a corresponding increase in equity (paid in capital), over the period in which the cost is recognized. In periods in which the cost is not recognized, the performance condition is not fulfilled (the vesting period). See note 19.

Accounting treatment of social security tax in IFRS 2. Social security tax is accrued over the period based on the actual value of the stock

#### 2.16 Treasury shares

When treasury shares are purchased, the price, including directly attributable costs are recognized as changes in equity. Treasury shares are represented as a reduction of equity. Gains or losses on transactions in treasury shares are not recognized in the income statement.

#### 2.17 Cash flow statement

The cash flow statement is prepared in accordance with the indirect method. Cash and cash equivalents include cash, bank deposits and other short-term liquid investments.

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**Note 3: Revenues**

All figures in USD 1 000

**3.1 Disaggregated revenue information**

**Revenue classified by end product applications:**

The Group focuses on the sale of standard components for wireless communication. These wireless components are broken into the following end product areas: Consumer, Industrial, Healthcare and Others. In 2022, wireless components accounted for 99.4% of sales versus 98.9% in 2021. In addition to standard components, the Group sells customer-specific ASIC components (Application Specific Integrated Circuits) and related Consulting Services.

The Group recognized the first long-range (cellular IoT) revenue in the second half of 2018. Most of Nordic's cellular IoT customers are still in the development phase or in early commercial phase. When cellular IoT revenue materialize, Nordic will report the revenue in the relevant end product areas.

GROUP		PARENT		
2022	2021	Revenue	2022	2021
483 799	408 156	Consumer	483 799	408 156
191 543	141 936	Industrial	191 543	141 936
67 623	35 575	Healthcare	67 623	35 575
29 163	18 376	Others	29 163	18 376
<b>772 128</b>	<b>604 044</b>	<b>Wireless components</b>	<b>772 128</b>	<b>604 044</b>
4 607	6 083	ASIC components	4 607	6 083
0	400	Consulting services	0	400
0	0	Management fee	1 029	1 049
<b>776 734</b>	<b>610 528</b>	<b>Total revenue from contracts with customers</b>	<b>777 763</b>	<b>611 577</b>

**Revenue classified by customers' location:**

The Group also classifies its revenues on a geographical basis according to its customers' location.

GROUP		PARENT		
2022	2021	2022	2021	
97 868	53 116	Europe	98 679	53 886
107 966	61 663	Americas	108 123	61 910
570 899	495 749	Asia/Pacific	570 961	495 781
<b>776 734</b>	<b>610 528</b>	<b>Total revenue from contracts with customers</b>	<b>777 763</b>	<b>611 577</b>

The Group sells its components to distributors, which then sell component to electronics manufacturers which build end products and sell them to customers across the world. Two distributors were above 10% of revenue in 2022, with 12% of total revenue respectively. Both distributors are in Asia. In comparison, distributor represented more than 10% of the Group's total revenues in 2021 total revenues.

**Revenue from contracts with customers classified by timing of revenue recognition**

GROUP		PARENT	
2022	2021	2022	2021
776 734	610 128	Goods transferred at a point in time	776 734
0	400	Services transferred over time	1 049
<b>776 734</b>	<b>610 528</b>	<b>Total revenue from contracts with customers</b>	<b>777 773</b>

**3.2 Contract balances**

Trade receivables are non-interest bearing and are generally on terms of days. See note 22 for further details.

GROUP		PARENT	
2022	2021	2022	2021
175 120	141 748	Trade receivables	175 120

**3.3 Refund liabilities**

GROUP		PARENT	
2022	2021	2022	2021
30 694	20 530	Refund liability – from ship & debit	30 694
23 382	10 757	Refund liability – from end-customer rebates	23 382

**3.4 Performance obligations**

The performance obligations for the sale of components are normally satisfied at the time of delivery. Payment is generally due 30 to 60 days within delivery. For the consulting services, the performance obligation is satisfied over time. A customer is generally invoiced at month-end for the work performed.

The Group has decided to use the practical expedient and not disclose partially unsatisfied performance obligations. All remaining performance obligations are expected to be recognized within one year.

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**Note 4: Cost of materials / inventory**

All figures in USD | 000

GROUP	PARENT			
	2022	2021		
387 088	276 402	Purchased materials	387 088	276 402
-47 147	7 012	Changes in inventory	-47 147	7 012
<b>339 941</b>	<b>283 415</b>	<b>Cost of materials</b>	<b>339 941</b>	<b>283 415</b>
34 356	9 704	Raw materials	34 356	9 704
25 380	18 440	Work in Progress	25 380	18 440
42 355	26 799	Finished goods	42 355	26 799
<b>102 091</b>	<b>54 943</b>	<b>Total inventory</b>	<b>102 091</b>	<b>54 943</b>
5 006	5 712	Amount Written down	5 006	5 712

As Nordic Semiconductor is a fabless manufacturer, all inventories, including raw materials and finished goods, are located at sub-contractors.

**Note 5: Other operating expenses**

All figures in USD | 000

GROUP	PARENT			
	2022	2021		
24 837	19 580	Service and maintenance	23 222	18 288
17 422	15 527	Other consultancy fees	12 318	11 658
2 301	1 582	Office expenses	1 088	1 030
1 956	1 558	Office equipment	1 246	1 201
11 401	6 198	Material and components	9 720	5 142
-57	-108	Tax grant	-57	-108
-2 034	-1 515	Capitalized development expenses	-2 036	-1 515
3 585	1 068	Travel and meeting expenses	1 799	742
10 274	8 207	Other operating expenses	8 448	7 297
—	—	Other operating expenses intercompany	110 581	86 715
<b>69 685</b>	<b>52 097</b>	<b>Total other operating expenses</b>	<b>166 328</b>	<b>130 450</b>

**Auditor remuneration, excl. of VAT**

Fees to the auditor are included in consultancy fees above.

GROUP	PARENT			
	2022	2021		
109	90	Audit services		
14	4	Other attestation Services		
4	3	Tax advisory Services		
—	—	Other Non Audit Services		
<b>128</b>	<b>96</b>	<b>Total revenues</b>		

**Note 6: Net financial items**

All figures in USD | 000

GROUP	PARENT			
	2022	2021		
5 230	340	Interest income		
972	389	Other financial income		
<b>6 202</b>	<b>730</b>	<b>Financial income</b>		
621	822	Interest expenses on lease liabilities		
646	307	Other financial expense		
<b>1 267</b>	<b>1 128</b>	<b>Financial expense</b>		
-619	-739	Foreign exchange loss (net)		
<b>5 554</b>	<b>340</b>	<b>Net financial</b>		

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**Note 7: Tax**

All figures in USD 1 000

GROUP	PARENT	
	2022	2021
<b>Tax consists of</b>		
-43 907	-17 427	-17 181
-2 102	2 663	2 719
—	—	—
1 192	-1 325	-156
<b>-44 817</b>	<b>-16 089</b>	<b>-14 618</b>
	<b>Tax expense</b>	<b>-42 463</b>
GROUP	PARENT	
2022	2021	2021
167 155	87 260	159 405
<b>-36 774</b>	<b>-19 197</b>	<b>-35 069</b>
42	47	42
518	4 605	1 527
726	—	98
-265	25	—
-9 064	-1 568	-9 061
<b>-44 817</b>	<b>-16 089</b>	<b>-42 463</b>
	<b>Tax expense</b>	<b>-14 618</b>

The Group has not recognized net deferred tax benefit of USD 34 related to the subsidiary in India.

GROUP	Balance sheet		Income statement	
	2022	2021	2022	2021
<b>Deferred taxes:</b>				
Inventory	757	1 517	600	1 023
Fixed Assets	3 267	2 439	-1 178	613
Leasing	177	36	-145	-121
Options (share based payments)	—	1 729	1 547	747
Pension obligation	95	122	-3	-10
Financial instrument	—	114	—	48
Accruals	341	489	212	344
<b>4 637</b>	<b>6 446</b>	<b>1 033</b>	<b>2 644</b>	
Gain and loss account	24	33	6	-10
Net other tax-obligations	—	82	73	24
Financial instrument	59	—	-161	—
<b>83</b>	<b>115</b>	<b>-82</b>	<b>14</b>	
<b>Deferred tax obligation - gross</b>				
Currency effect of translation to USD			-21	
Net deferred tax benefit (obligation)	4 554	6 331	—	
Deferred tax expense			1 094	
			2 795	

PARENT	Balance sheet		Income statement	
	2022	2021	2022	2021
<b>Deferred taxes:</b>				
Inventory	757	1 517	600	1 023
Fixed Assets	2 836	2 044	-1 008	857
Leasing	173	36	-140	-121
Options (share based payments)	—	1 729	1 547	747
Pension obligation	95	122	-3	-10
Financial instrument	—	114	—	48
Accruals	30	302	240	157
<b>3 891</b>	<b>5 864</b>	<b>1 236</b>	<b>2 701</b>	
Gain and loss account	24	33	6	-10
Net other tax-obligations	—	82	70	24
Financial instrument	59	—	-161	—
<b>83</b>	<b>115</b>	<b>-85</b>	<b>14</b>	
<b>Deferred tax obligation - gross</b>				
Currency effect of translation to USD			-9	
Net deferred tax benefit (obligation)	3 808	5 749	—	
Deferred tax expense			1 312	
			2 813	

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**Note 9: Payroll expenses**

All figures in USD 1 000

GROUP		2021	2021	Reconciliation of net deferred tax obligation		PARENT	
2022	2021	2022	2021	2022	2021	2022	2021
6 331	3 668	Opening balance as of 1.1	5 748	3 029			
-1 083	2 795	Tax expense recognized in the P&L	-1 312	2 813			
13	33	Tax expense recognized in OCI	13	33			
-711	-165	Currency effect from translation to USD	-645	-127			
<b>4 550</b>	<b>6 331</b>	<b>Net deferred tax obligation / benefit 31.12</b>	<b>3 804</b>	<b>5 748</b>			

GROUP		PARENT	
2022	2021	2022	2021
13	33	Net deferred tax recognized in OCI as of 31.12	13
13	33	Net gain on actuarial gains and losses	13
<b>13</b>	<b>33</b>	<b>Total tax other comprehensive income</b>	<b>13</b>

**Note 8: Shares outstanding**

Basis for calculation of basic earnings per share		2022	2021
Earnings for the year (USD '000)		122 339	71 171
Weighted average number of outstanding shares ('000)		191 365	190 961
<b>Earnings per share (USD)</b>		<b>0.64</b>	<b>0.37</b>

Basis for calculation of fully diluted earnings per share		2022	2021
Earnings for the year (USD '000)		122 339	71 171
Weighted average number of outstanding shares ('000)		192 739	193 042
<b>Earnings per share (USD)</b>		<b>0.63</b>	<b>0.37</b>

**The number of shares was as follows:**

Date	Shares issued	Shares outstanding
01.01.2022	192 781 600	190 962 563
31.12.2022	192 781 600	191 575 087

Options granted to employees are considered to be potential ordinary shares. They have been included in the determination of diluted earnings per share if they have been vested at the reporting date, and to the extent to which they are dilutive. The options have not been included in the determination of basic earnings per share. Details relating to the options are set out in note 19.

GROUP		Combined expenses for salary and other compensation are distributed as follows:	
2022	2021	2022	2021
115 380	104 476	Salary and vacation pay	57 0
28 335	25 239	Other compensation	15 4
11 704	14 011	Payroll tax	8 6
-424	-431	Tax grant	-4
10 898	10 650	Defined contribution pension	4 6
-4 453	-4 121	Capitalized development expenses (hourly costs)	-4 4
<b>161 440</b>	<b>149 824</b>	<b>Total</b>	<b>80 8</b>
1 311	1 090	Weighted average number of full time employees	6

GROUP		Employees as of December 31, are distributed as follows:	
2022	2021	2022	2021
612	518	Norway	20
322	273	Finland	6
115	93	Poland	6
49	52	India	6
57	49	USA	6
58	49	Taiwan	6
77	48	UK	6
41	34	Philippines	6
40	28	Sweden	6
28	19	China	6
15	13	Hong Kong	6
4	5	South Korea	6
4	4	Germany	6
4	3	Japan	6
3	3	The Netherlands	6
0	2	Spain	6
2	2	Australia	6
0	1	Switzerland	6
4	1	Singapore	6
<b>1 435</b>	<b>1 197</b>	<b>Total</b>	<b>6</b>

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**Note 10: Executive compensation**  
All figures in USD 1,000

**Note 10.1: Management remuneration**

Pursuant to the changes in the Public Limited Liability Companies Act, i.e. the addition of a new section 6-16 (b), and associated new regulations, Nordic will publish a separate management remuneration report for presentation at the Annual General Meeting on 20 April 2023, containing detailed information on remuneration to Executive Management Team (EMT) for the reporting year 2022. The remuneration report includes detailed information on EMTs remuneration complementing the numbers

presented below. This includes an overview of the operational, financial, and social and governance targets that form basis for the short-term incentive plan. EMT members' salaries and other benefits, including long term incentive plan presented in the table below. Unless otherwise stated, Nordic did not have any to or guarantees made on behalf of any of the EMT members in 2022 and the remuneration paid or awarded to the CEO and other members of the EMT was aligned with Nordic's remuneration policy. The policy is available in [nordicsemi.com](http://nordicsemi.com).

**Total compensation\* expensed during the year for the CEO and other executives:**

2022	Salary	Bonus	Options & PSU**	RSUs & PSUs	Other Comp.	Pension expenses
Svenn-Tore Larsen, CEO	461	185	71	267	2	87
Pål Elstad, CFO/EVP Finance	273	98	34	124	4	42
Svein Egil Nielsen, CTO/EVP R&D and Strategy	308	112	41	140	4	52
Geir Langeland, EVP Sales & Marketing	290	118	36	150	4	50
Ebbe Rømecke, SVP Quality & Sustainability****	189	65	23	83	2	26
Ole Fredrik Morken, EVP Supply Chain***	303	74	29	98	3	31
Marianne Frydenlund, SVP Legal****	121	—	19	—	1	9
Ståle Ytterdal, SVP IR & Strategic Sales	203	65	25	84	4	25
Kjetil Holstad, EVP Product Management	203	73	20	87	3	30
Katarina Finneng, EVP People & Communication	227	83	1	103	3	35
Linda Pettersson, SVP Legal & Compliance****	136	40	0	4	2	17
Ola Boström, SVP Quality & Sustainability****	160	44	0	28	3	20
<b>Total</b>	<b>2 873</b>	<b>958</b>	<b>299</b>	<b>1 168</b>	<b>35</b>	<b>425</b>
<b>2021</b>	<b>Salary</b>	<b>Bonus</b>	<b>Options &amp; PSU**</b>	<b>RSUs &amp; PSUs</b>	<b>Other Comp.</b>	<b>Pension expenses</b>
Svenn-Tore Larsen, CEO	488	270	11	237	4	18
Pål Elstad, CFO/EVP Finance	289	143	7	112	2	18
Svein Egil Nielsen, CTO/EVP R&D and Strategy	327	162	8	128	2	18
Geir Langeland, EVP Sales & Marketing	306	168	7	132	2	18
Ebbe Rømecke, SVP Quality & Sustainability****	203	96	5	75	2	18
Ole Fredrik Morken, EVP Supply Chain***	328	109	6	90	2	18
Marianne Frydenlund, SVP Legal****	182	90	2	68	2	18
Ståle Ytterdal, SVP IR & Strategic Sales	224	97	5	78	2	18
Kjetil Holstad, EVP Product Management	208	101	4	74	2	18
Katarina Finneng, EVP People & Communication	239	118	6	69	2	18
<b>Total</b>	<b>2 794</b>	<b>1 355</b>	<b>60</b>	<b>1 063</b>	<b>19</b>	<b>179</b>

\*Management compensation is paid in NOK. Exchange rate for 2022: 9.62 and 2021: 8.56

\*\*Option cost is the expense of fair value of options based on Black-Scholes calculation

\*\*\*Includes export allowances

\*\*\*\*Marianne Frydenlund and Ebbe Rømecke were no longer a part of the EMT by year end 2022. Linda Pettersson and Ola Boström joined the EMT during 2022, in July and August respectively

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**The Group has granted EMT members the following RSUs and performance shares (PSUs):**

EMT member	2022		2021	
Svenn-Tore Larsen, CEO	6 532 RSUs	6 532 PSUs	10 933 RSUs	
Pål Elstad, CFO/EVP Finance	3 193 RSUs	3 193 PSUs	3 056 RSUs	
Svein Egil Nielsen, CTO/EVP R&D and Strategy	3 609 RSUs	3 609 PSUs	3 455 RSUs	
Geir Langeland, EVP Sales & Marketing	3 379 RSUs	3 379 PSUs	6 139 RSUs	
Ebbe Remcke, SVP Quality & Sustainability	2 111 RSUs	2 111 PSUs	2 059 RSUs	
Ole Fredrik Morken, EVP Supply Chain**	2 429 RSUs	2 429 PSUs	2 325 RSUs	
Marianne Frydenlund, SVP Legal***	0 RSUs	0 PSUs	1 927 RSUs	
Ståle Ytterdal, SVP IR & Strategic Sales	2 087 RSUs	2 087 PSUs	2 066 RSUs	
Kjetil Holstad, EVP Product Management	2 380 RSUs	2 380 PSUs	2 156 RSUs	
Katarina Finneng, EVP People & Communication	2 662 RSUs	2 662 PSUs	2 524 RSUs	

During 2022 the executives exercised the following options:

Executives	Grant year	Number of options exercised	Strike price in NOK	Cash payout in USD 1000
Svenn-Tore Larsen, CEO	2019 Option	12 721	45.10	119
	2019 PSU	26 872		533
Pål Elstad, CFO/EVP Finance	2019 Option	7 880	45.10	74
	2019 PSU	12 804		254
Svein Egil Nielsen, CTO/EVP R&D and Strategy	2019 Option	9 381	45.10	88
	2019 PSU	15 244		302
Geir Langeland, EVP Sales & Marketing	2019 Option	8 256	45.10	77
	2019 PSU	13 414		266
Ebbe Remcke, SVP Quality & Sustainability	2019 Option	5 254	45.10	49
	2019 PSU	8 536		168
Ole Fredrik Morken, EVP Supply Chain**	2019 Option	6 567	45.10	62
	2019 PSU	10 670		212
Marianne Frydenlund, SVP Legal	2019 Option	4 315	45.10	40
	2019 PSU	7 012		138
Ståle Ytterdal, SVP IR & Strategic Sales	2019 Option	5 816	45.10	55
	2019 PSU	9 452		187
Kjetil Holstad, EVP Product Management	2019 Option	4 691	45.10	44
	2019 PSU	7 622		15
Katarina Finneng, EVP People & Communication	2019 Option	6 667	45.10	63

\*The RSU for management vest after three years for management two years for employees

\*\* Purchased shares, no cash payout from the company

\*\*\* Grant in 2022 due to ended employment contract

**Note 10.2: Board remuneration**

Total compensation expensed for Board Members*	
Briger Steen, Chair	
Inger Berg Ølstavik, Board Member	
Endre Holen, Board Member	
Jan Magnus Frykhammar, Board Member	
Øyvind Birkenes, Board Member	
Annastina Hintsa, Board Member	
Anita Huun, Board Member	
Jon Helge Nistad, Board Employee Representative (Board remuneration only)	
Susheel Nuguru, Board Employee Representative (Board remuneration only)	
Morten Dammen, Board Employee Representative (Board remuneration only)	
Joel Stapleton, Board Employee Representative (Board remuneration only)	
Gro Fykse, Board Employee Representative (Board remuneration only)	
Anja Dekens, Board Employee Representative (Board remuneration only)	
<b>Total</b>	

\*Numbers noted in USD and converted from NOK using USD/NOK rate of 9.4 for 2022

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**Note 11: Fixed assets**  
All figures in USD 1 000

GROUP	Office and lab equipment	Computer equipment and machinery	Fixture and fittings	Property
<b>2022</b>				
Opening balance	37 980	66 006	6 716	333
Additions	8 027	11 492	1 374	—
Disposals	-6 163	-32 826	-1 950	—
<b>Acquisition cost as of 31.12</b>	<b>39 843</b>	<b>44 673</b>	<b>6 138</b>	<b>333</b>
Opening balance	25 192	47 999	3 958	—
Depreciation expenses	7 485	10 781	990	—
Disposals	-6 163	-32 825	-2 032	—
<b>Accumulated depreciation as of 31.12</b>	<b>26 514</b>	<b>25 955</b>	<b>2 916</b>	<b>0</b>
<b>Net carrying value as of 31.12</b>	<b>13 329</b>	<b>18 716</b>	<b>3 222</b>	<b>333</b>
<b>PARENT</b>				
<b>2022</b>				
Opening balance	25 482	61 891	5 469	333
Additions	2 818	11 315	771	—
Disposals	-10 038	-32 650	-3 262	—
<b>Acquisition cost as of 31.12</b>	<b>18 262</b>	<b>40 555</b>	<b>2 977</b>	<b>333</b>
Opening balance	15 563	45 382	3 404	—
Depreciation expenses	4 402	10 334	577	—
Disposals	-7 753	-32 589	-2 465	—
<b>Accumulated depreciation as of 31.12</b>	<b>12 212</b>	<b>23 127</b>	<b>1 517</b>	<b>0</b>
<b>Net carrying value as of 31.12</b>	<b>6 050</b>	<b>17 429</b>	<b>1 460</b>	<b>333</b>
<b>GROUP</b>				
<b>2021</b>				
Opening balance	30 055	53 470	5 556	333
Additions	7 925	12 536	1 159	—
<b>Acquisition cost as of 31.12</b>	<b>37 980</b>	<b>66 006</b>	<b>6 716</b>	<b>333</b>
Opening balance	18 725	39 302	3 104	—
Depreciation expenses	6 468	8 697	854	—
<b>Accumulated depreciation as of 31.12</b>	<b>25 192</b>	<b>47 999</b>	<b>3 958</b>	<b>0</b>
<b>Net carrying value as of 31.12</b>	<b>12 788</b>	<b>18 007</b>	<b>2 757</b>	<b>333</b>

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PARENT					
2021	Office and lab equipment	Computer equipment and machinery	Fixture and fittings	Property	
Opening balance	20 565	50 051	4 795	333	
Additions	4 917	11 840	674	—	
<b>Acquisition cost as of 31.12</b>	<b>25 482</b>	<b>61 891</b>	<b>5 469</b>	<b>333</b>	
Opening balance	11 031	37 014	2 737	—	
Depreciation expenses	4 532	8 368	667	—	
<b>Accumulated depreciation as of 31.12</b>	<b>15 563</b>	<b>45 382</b>	<b>3 404</b>	<b>0</b>	
<b>Net carrying value as of 31.12</b>	<b>9 919</b>	<b>16 509</b>	<b>2 064</b>	<b>333</b>	
GROUP AND PARENT					
<b>Estimated useful life</b>	<b>3 - 5 years</b>	<b>3 - 4 years</b>	<b>5 years</b>		
Depreciation method	Straight-line	Straight-line	Straight-line	No depreciation	

Total depreciation expenses consist of depreciation of fixed assets and depreciation of intangible assets (note 12).

**Non-depreciable property assets:**

The parent company has an apartment in Trondheim for use by employees in the Oslo office while in Trondheim. The apartment is assessed at acquisition cost. The residual value is expected to be at least equal to the book value.

**Scrapped capital assets**

All capital assets that are ready to be scrapped have been fully depreciated and have no residual book value.

**Capital assets temporarily out of operation**

The Group has no capital assets that are temporarily out of operation.

**Impairment**

There have been no indications of impairment losses during the year.

**Change in estimate with respect to useful lives and depreciation methods**

There has been no basis for changing useful lives and depreciation methods during the year.

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**Note 12: Intangible assets**

All figures in USD 1 000.

GROUP	2022	Software and other intangible assets	Capitalized development expenses	Goodwill
<b>Acquisition cost</b>				
Opening balance	50 896	80 019	2 386	
Additions	2 909	6 489	-102	
Disposals	-22 684	-29 491	—	
<b>Acquisition cost as of 31.12</b>	<b>31 121</b>	<b>57 015</b>	<b>2 284</b>	
<b>Accumulated depreciation</b>				
Opening balance	35 132	48 477	—	
Depreciation expenses	7 068	11 423	—	
Disposals	-22 734	-29 491	—	
<b>Accumulated depreciation as of 31.12</b>	<b>19 466</b>	<b>30 408</b>	<b>0</b>	
<b>Net carrying value as of 31.12</b>	<b>11 655</b>	<b>26 608</b>	<b>2 284</b>	

**PARENT**

2022	Software and other intangible assets	Capitalized development expenses	Goodwill
<b>Acquisition cost</b>			
Opening balance	49 387	80 017	24 641
Additions	2 135	6 489	—
Disposals	-22 683	-29 491	—
<b>Acquisition cost as of 31.12</b>	<b>28 839</b>	<b>57 015</b>	<b>249</b>
<b>Accumulated depreciation</b>			
Opening balance	34 155	48 476	—
Depreciation expenses	6 642	11 423	—
Disposals	-22 683	-29 491	—
<b>Accumulated depreciation as of 31.12</b>	<b>18 114</b>	<b>30 408</b>	<b>0</b>
<b>Net carrying value as of 31.12</b>	<b>10 726</b>	<b>26 608</b>	<b>249</b>
<b>Estimated useful life</b>	<b>3 - 10 years</b>	<b>1 - 5 years</b>	<b>No depreciation</b>
Depreciation method	Straight-line	Straight-line	N/A

GROUP	R&D expenses:	PARENT
98 672	Personnel expenses	40 232
38 488	Other operating expenses	29 209
<b>137 160</b>	<b>Total cost recognized in income statement</b>	<b>69 441</b>
143 649	Total cost for R&D (incl. capitalized development cost)	75 930

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GROUP	Software and other intangible assets	Capitalized development expenses	Goodwill
<b>2021</b>			
<b>Acquisition cost</b>			
Opening balance	47 799	74 373	2 393
Additions	3 096	5 646	-7
<b>Acquisition cost as of 31.12</b>	<b>50 896</b>	<b>80 019</b>	<b>2 386</b>
<b>Accumulated depreciation</b>			
Opening balance	27 894	39 811	—
Depreciation expenses	7 238	8 665	—
<b>Accumulated depreciation as of 31.12</b>	<b>35 132</b>	<b>48 477</b>	<b>0</b>
<b>Net carrying value as of 31.12</b>	<b>15 764</b>	<b>31 542</b>	<b>2 386</b>
<b>PARENT</b>			
<b>2021</b>			
<b>Acquisition cost</b>			
Opening balance	46 517	74 373	249
Additions	2 870	5 644	—
<b>Acquisition cost as of 31.12</b>	<b>49 387</b>	<b>80 017</b>	<b>249</b>
<b>Accumulated depreciation</b>			
Opening balance	27 231	39 811	—
Depreciation expenses	6 924	8 665	—
<b>Accumulated depreciation as of 31.12</b>	<b>34 155</b>	<b>48 476</b>	<b>0</b>
<b>Net carrying value as of 31.12</b>	<b>15 232</b>	<b>31 541</b>	<b>249</b>
<b>Estimated useful life</b>	<b>3 - 10 years</b>	<b>1 - 5 years</b>	<b>No depreciation.</b>
Depreciation method	Straight-line	Straight-line	N/A
<b>GROUP</b>	<b>R&amp;D expenses:</b>	<b>Impairment</b>	
102 189	Personnel expenses	There have been no indications of impairment losses during the year.	
37 211	Other operating expenses	<b>Change in estimate with respect to useful lives and depreciation methods</b>	
<b>139 400</b>	<b>Total cost recognized in income statement</b>	There has been no basis for changing useful lives and depreciation methods the year.	
145 046	Total cost for R&D (incl. capitalized development cost)		

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**Note 13: Subsidiaries**

All figures in USD 1 000

The following subsidiaries have been included in the financial statements:

Subsidiaries consolidated in	Established Year	Location	Share Ownership	Voting Rights
Nordic Semiconductor Inc	2006	USA	100%	100%
Nordic Semiconductor Poland S.P z o o	2013	Poland	100%	100%
Nordic Semiconductor Finland OY	2014	Finland	100%	100%
Nordic Semiconductor Japan KK	2017	Japan	100%	100%
Nordic Semiconductor Germany GmbH	2018	Germany	100%	100%
Nordic Semiconductor Norway AS	2020	Norway	100%	100%
Nordic Semiconductor UK Limited	2020	UK	100%	100%
Nordic Semiconductor India Pvt. Ltd	2020	India	100%	100%
Nordic Semiconductor Sweden AB	2020	Sweden	100%	100%
Nordic Semiconductor Hong Kong Limited	2021	Hong Kong	100%	100%
Nordic Semiconductor (Shenzhen) Limited	2021	China	100%	100%
Nordic Semiconductor Singapore PTE Ltd	2022	Singapore	100%	100%
Nordic Semiconductor Denmark ApS	2022	Denmark	100%	100%
Nordic Semiconductor Philippines, Inc.	2022	Philippines	100%	100%

Subsidiaries as of 31 December 2022	Ownership	Share of votes	Net profit 2022	Equity 31. Dec 2022
Nordic Semiconductor Inc, USA	100%	100%	407	3 551
Nordic Semiconductor Poland S.P z o o	100%	100%	1 106	3 061
Nordic Semiconductor Finland OY	100%	100%	2 513	17 423
Nordic Semiconductor Japan KK	100%	100%	6	110
Nordic Semiconductor Germany GmbH	100%	100%	7	115
Nordic Semiconductor Norway AS	100%	100%	75	3 674
Nordic Semiconductor UK Limited	100%	100%	507	2 149
Nordic Semiconductor India Pvt. Ltd	100%	100%	388	1 794
Nordic Semiconductor Sweden AB	100%	100%	351	749
Nordic Semiconductor Hong Kong Limited	100%	100%	112	300
Nordic Semiconductor (Shenzhen) Limited	100%	100%	176	257
Nordic Semiconductor Singapore PTE Ltd	100%	100%	20	140
Nordic Semiconductor Denmark ApS	100%	100%	-8	-8
Nordic Semiconductor Philippines, Inc.	100%	100%	0	18

- All intellectual property (IP) is owned by Nordic Semiconductor ASA. Nordic Semiconductor ASA is the ultimate parent company of the Group. All subsidiaries of Nordic Semiconductor ASA according to the Group's transfer pricing policy are consolidated in the Group.
- Nordic Semiconductor Inc is a market development, product promotion, and support company, but since 2016 has run a small R&D department as well.
- Nordic Semiconductor Poland Sp. z.o.o. is an extension of the software development team in the parent company.
- Nordic Semiconductor Finland OY is a development company working with range technology. The R&D team in Finland works closely alongside the R&D teams in the Group.
- Nordic Semiconductor Japan KK is a market development, product promotion and support company.
- Nordic Semiconductor Germany GmbH is a market development, product promotion and support company.
- Nordic Semiconductor Norway AS is the parent company of Nordic Semiconductor Limited, Nordic Semiconductor India Pvt. Ltd, Nordic Semiconductor Sweden Limited, Nordic Semiconductor Hong Kong Limited and Nordic Semiconductor (Shenzhen) Limited.
- Nordic Semiconductor UK limited is a development company working with PMIC technology. The R&D team in the UK works closely alongside the R&D teams in the Group.
- Nordic Semiconductor India Pvt. Ltd is a development company working with PMIC technology. The R&D team in India works closely alongside the R&D teams in the Group.
- Nordic Semiconductor Sweden AB is a development company working with range technology. The R&D team in Sweden works closely alongside the R&D teams in the Group.
- Nordic Semiconductor Hong Kong Limited is a market development, product promotion and support company.
- Nordic Semiconductor (Shenzhen) Limited is a market development, product promotion and support company.
- Nordic Semiconductor Singapore PTE Ltd is Nordic's regional headquarters office in Singapore.
- Nordic Semiconductor Denmark ApS is a development company working with range technologies. The R&D team in the Denmark works closely alongside the R&D teams in the Group.
- Nordic Semiconductor Philippines, Inc. is a development company working with range technologies. The R&D team in the Philippines works closely alongside the R&D teams in the Group.

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**Note 14: Accounts receivable**

All figures in USD 1 000

GROUP		PARENT	
2022	2021	2022	2021
175 120	141 748	Gross receivables	175 120
—	236	Provision for doubtful accounts	—
<b>175 120</b>	<b>141 984</b>	<b>Accounts receivable, net</b>	<b>175 120</b>
			<b>141 984</b>

**Note 15: Intercompany**

All figures in USD 1 000

PARENT		2022	2021
Loan to group companies		—	—
Receivables group companies		10 486	1 692
<b>Total</b>		<b>10 486</b>	<b>1 692</b>
<b>Payables</b>			
Accounts payable, group companies		31 994	25 596
<b>Total</b>		<b>31 994</b>	<b>25 596</b>

PARENT		2022	2021
Service fee for management services		1 029	1 049
<b>Total revenue intercompany</b>		<b>1 029</b>	<b>1 049</b>
Service fee for R&D and product promotion		110 581	86 715
<b>Total intercompany expenses</b>		<b>110 581</b>	<b>86 715</b>

**Note 16: Cash and cash equivalents**

All figures in USD 1 000

GROUP		Cash and cash equivalents as of the balance sheet date were as follows:	
2022	2021	2022	2021
277 700	223 786	Cash at bank	268 3
2 479	2 285	Restricted cash (withholding tax account)	2 4
50 467	—	Short-term bank deposits	50 4
48 458	53 259	Money market funds	48 4
<b>379 104</b>	<b>279 330</b>	<b>Cash and cash equivalents in statement of financial position</b>	<b>369 7</b>

- Cash at banks earns interest at floating rates based on daily bank deposits.
- Nordic Semiconductor ASA presents total bank deposits in the international cash flow statement while Nordic Semiconductor OY presents its share of the international cash receivable from the company. Nordic Semiconductor ASA and Nordic Semiconductor OY participate in the cash pool, which is operated by Danske Bank.
- Restricted deposits are held by Nordic Semiconductor ASA. They are subject to regulatory restrictions and are therefore not available for general use by the Group.
- Interest on bank deposits is set to floating rates based on daily bank deposits.

For information on credit and liquidity risk, see Note 23: Financial risk management.

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**Note 17: Share capital and shareholder information**

**Share capital**

The share capital in Nordic Semiconductor as of December 31, 2022 consists of one share class with a total of 192,781,600 shares with a face value of NOK 0.01, with a total share capital of NOK 1,927,816. Each share grants the same rights in the company, and

in the event of any increase in capital, existing shareholders have preemptive rights to acquire any new shares. During the year the following changes have been made to the share capital and share premium:

GROUP	Number of shares		Share capital (USD 1000)		Treasury shares (USD 1000)	
	2022	2021	2022	2021	2022	2021
Holdings as of 1.1	192 781 600	192 781 600	317	317	-3	-3
Change in treasury shares						
<b>Holdings as of 31.12</b>	<b>192 781 600</b>	<b>192 781 600</b>	<b>317</b>	<b>317</b>	<b>-2</b>	<b>-3</b>

**Dividend**

No dividend was paid during 2022.

**Treasury shares**

The company owned 1,206,513 treasury shares on December 31, 2022. On January 1, 2022, the company owned 1,819,037 treasury shares. Based on a resolution of the annual general meeting of April 28, 2022, the Board has authority to purchase the company's own shares with a limit of a face value of NOK 192,000 through one or more transactions. This authority is limited to 9.96% of the company's share capital, and the price per share that the company may pay for shares shall not be lower than the face value and not higher than NOK 350. This authority applies until the company's annual general meeting in 2023, and by June 30, 2023 the latest.

**Long-Term Incentive plan**

With reference to the annual general meeting, on April 28, 2022, Nordic Semiconductor approved a Restricted Stock Unit (RSU) program for all employees, and a combination of RSUs and Performance Shares for Executive Management. See note 19 for further information.

**Shareholder overview**

The largest shareholders in Nordic Semiconductor ASA were as follows as of December 31, 2022 based on data provided by an investor relations advisory service provider\*, and is obtained through an analysis of beneficial ownership and fund manager information provided in replies to disclosure of ownership notices issued to all custodians on the Nordic VPS share register.

Shareholder	Shares
Folketrygdfondet	17 077 869
Capital Research and Management	11 662 016
DNB Asset Management	9 405 822
Danske Bank	6 022 054
The Vanguard Group	5 532 580
Invesco Advisers	5 043 089
Hardman Johnson Global Advisors	4 547 702
Alfred Berg Kapitalforvaltning	4 472 230
Swedbank Robur Fonder	4 225 000
KLP Kapitalforvaltning	4 163
Oberweis Asset Management	4 100 644
Robeco Institutional Asset Management	3 672 000
Contour Asset Management	3 015 986
Handelsbanken Fonder	2 875 996
Passesta	2 792 000
RBC Global Asset Management	2 622 001
Eika Kapitalforvaltning	2 500 666
BlackRock Fund Advisors	2 311 762
Storebrand Asset Management	2 018 606
Alden	2 000 000
Total for the 20 largest shareholders	100 425 255
Other shareholders	92 415 345
Total shares outstanding	192 781 600

\*Every reasonable effort has been made to verify the data, however neither Nordic nor the advisory service provider can guarantee the accuracy of the analysis.

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Shares held by the Board of Directors and Executive Management were as follows as of December 31, 2022:

Board of Directors	Shares	Executive Management	Shares
Birger Steen	196 840	Svenn-Tore Larsen	1 932 272
Endre Holen	154 888	Geir Langeland	201 114
Jan Frykhammar	24 258	Ole Fredrik Morken	190 670
Anita Huun	13 258	Ståle Ytterdal	135 452
Øyvind Birkenes	10 600	Ola Bostrom	575
Inger Berg Ørstavik	5 258	Pål Elstad	31 650
Annastina Hintsu	4 258	Svein-Egil Nielsen	32 244
Jon Helge Nistad	600	Kjetill Holstad	10 415
Anja Deikens	300	Linda Pettersson	0
Morten Dammen	1 150	Katarina Finneng	600
Gro Fykse	850		
Total	412 260	Total	2 534 992

#### Note 18: Pensions

##### Defined benefit plan

The pension liability for the Group consists of liabilities in Norway, Poland, India and The Philippines.

Nordic has set up a pension plan for the Philippine office as of January 2014. The retirement plan is unfunded and of the defined benefit type which provides a retirement benefit calculated based on number of years of credited service. At the end of 2022 the pension liability was USD 210,944.

For the company in Finland, pensions are financed by contributions from the insured employees and employers. The Norwegian company in the Group is required to have mandatory employment pension for employees in Norway, according to the Mandatory Employment Pension Act.

The defined benefit plan was closed for new members effective January 1, 2008 and from this point a new defined contribution plan was established. The two different types of pensions are described below:

All figures in USD 1 000

Defined Pension Plan	2022
Current service cost	-
Interest expense	-
Expected return on plan assets	-
Administration fee	-
<b>Total pension expense excl. Social security tax</b>	<b>20</b>
Social security tax	10
<b>Total pension expense incl. Social security tax</b>	<b>30</b>
<b>Net pension obligation for the year was calculated as follows:</b>	
Pension obligations	10
Plan assets	8
<b>Estimated net obligation</b>	<b>18</b>
Social security tax	2
<b>Total actual net obligation incl. Social security tax</b>	<b>20</b>
<b>Total pension liability for the Group</b>	<b>20</b>
Employees in Norway	2
Employees in Philippines	2
Employees in the UK	-
Employees in Poland	2
Employees in India	2
<b>Total</b>	<b>6</b>

##### Defined contribution pension plan

All employees in Norway have a defined contribution pension plan from January 2016. The main benefit is a contribution of 7% of salary up to 7.18% basis points and 18% of salary between 7.1 and 12 basis points. In addition to this, the company has a disability pension of approximately 66% of salary including estimated cost based on 40 years of full employment. In 2022, the cost of the defined contribution pension was USD 4,553,944, and the plan had 708 members.

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**Note 19: Long-term incentive plans**

On March 15, 2019, Nordic Semiconductor granted 1,752,366 share options to 666 employees. The options were granted at a strike price of NOK 39.44 (10% above volume weighted average share price the five days prior to the grant date). If the company's share price exceeds a cap of NOK 118.32, the company may settle the option grant by compensating the employee the difference between the cap and the strike price.

On May 3, 2019, Nordic Semiconductor granted 196,644 share options and 55,814 performance shares to the management group. The options were granted at a strike price of NOK 45.1 (10% above volume weighted average share price the five days prior to the grant date if the company's share price exceeds a cap of NOK 135.3, the company may settle the option grant by compensating the employee the difference between the cap and the strike price. The performance shares are issued conditional upon the achievement of a certain set of objectives. The performance shares vest and will be delivered at par value upon the completion of the performance period, which is three years.

On April 29, 2020, Nordic Semiconductor granted 754,224 Restricted Stock Units (RSUs) and Performance shares to 775 employees. A share price of NOK 58.4 was used as basis for the calculation of RSUs and Performance Shares, which was the weighted average share price the five trading days after the Annual General Meeting. The RSUs vest after two and three years. The performance shares are issued conditional upon the achievement of a certain set of objectives. The performance shares vest and will be delivered at par value upon the completion of the performance period, which is three years.

On April 28, 2021, Nordic Semiconductor granted 452,353 Restricted Stock Units (RSUs) and Performance shares to 1,087 employees. A share price of NOK 182.2 was used as basis for the calculation of RSUs and Performance Shares, which was the weighted average share price the five trading days after the Annual General Meeting. The RSUs vest after two and three years. The performance shares are issued conditional upon the achievement of a certain set of objectives. The performance shares vest and will be delivered at par value upon the completion of the performance period, which is three years.

On April 28, 2022, Nordic Semiconductor granted 486,677 Restricted Stock Units (RSUs) and Performance shares to 1,288 employees. A share price of NOK 183.8 was used as basis for the calculation of RSUs and Performance Shares, which was the weighted average share price the five trading days after the Annual General Meeting. The RSUs vest after two and three years. The performance shares are issued conditional upon the achievement of a certain set of objectives. The performance shares vest and will be delivered at par value upon the completion of the performance period, which is three years.

A summary of share options transactions during 2022 and 2021 below:  
Outstanding options 1.1

Granted	705	2021	545
Forfeited	—	2021	—
Exercised	544	2021	498
Expired	—	2021	—

**Outstanding options 3.1.2**

Of which exercisable

A summary of RSUs transactions during 2022 and 2021 below:

Outstanding RSUs 1.1	2022	2021
Granted	1 058 941	1 058 941
Forfeited	486 677	486 677
Exercised	50 340	50 340
Outstanding RSUs 3.1.2	492 784	492 784
	1 002 501	1 002 501

A summary of performance shares during 2022 and 2021 below:

Outstanding performance shares 1.1	2022	2021
Granted	142 990	142 990
Forfeited	30 376	30 376
Exercised	7 920	7 920
Outstanding performance shares 3.1.2	112 614	112 614
	53 810	53 810

The fair value of the options, RSUs and performance shares are based on the market price on the grant date and expensed over the vesting period. USD 7,797 thousand was expensed and USD 4,287 thousand in 2021.

The fair value per RSU and performance share without market condition in 2022 was NOK 236.00 and 177.50. The fair value of the performance shares with Relative Total Shareholder Return performance condition granted in 2022 was NOK 270.1612. The valuation is based on a Monte Carlo simulation model following assumptions:

**Share price on the grant date**

The closing share price of the company and peer group companies (SOX) NOK 177.35 and USD 2,982.06, respectively.

**Risk-free interest rate**

The risk-free interest rate is set equal to the relevant interest rate on government bonds on the date of grant in 2022, i.e. 2.676 % in Norway and US.

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**Volatility**

It is assumed that historic volatility is an indication of future volatility. The expected volatility is therefore stipulated to be the same as the historic volatility, which equaled 47.89% on the date of grant in 2022 for the company and 37.92% for the SOX Index.

**Expected lifetime**

Performance shares vest on the April 28, 2025. Performance end date is December 31, 2024, so as of vesting date the quantity to vest is known. Performance shares expire 3 years from grant date, i.e. 28th of April 2025.

**Correlation coefficients**

Correlation coefficient quantifies the degree to which the companies' share prices jointly react to the news flow. The historic correlation coefficients has been calculated by using daily share price logarithmic returns of peer group. companies in local currency.

**Note 20: Current liabilities**

All figures in USD 1 000

	GROUP		PARENT		
	2022	2021	2022	2021	
	34 229	28 392	Accounts payable	32 335	27 558
	43 758	17 427	Accounts payable from subsidiaries	31 994	25 596
	14 542	17 452	Taxes payable	42 837	17 181
	6 455	7 599	Employee benefit obligations	7 333	10 312
	10 129	8 620	Social security tax and payroll tax	4 745	6 266
	30 694	20 530	Holiday pay	5 991	5 548
	23 382	10 757	Ship and debit rebate	30 694	20 530
			End-customer rebate	23 382	10 757
			Contractual severance payment	—	—
			Legal claims	—	567
	6 280	5 594	Current lease liabilities	2 813	3 921
			Currency swap	—	520
	7 547	5 197	Accrued expenses	5 450	2 879
	145	79	Other current liabilities	74	68
	<b>177 160</b>	<b>123 747</b>	<b>Total current liabilities</b>	<b>187 648</b>	<b>131 703</b>

**Note 21: Leases**

All figures in USD 1 000.

The Group is a lessee and has entered into agreements to lease office space, equipment, machinery and vehicles.

The Group's office leases range between 1 to 7 years. Equipment and machinery range between 1 to 5 years. Vehicles are leased for less than 4 years.

There are no leases with variable lease payments, other than lease payment a consumer price index. Extension and termination options are included in a property and equipment leases across the Group. These are used to manage operational flexibility in terms of managing the assets used in the Group. The majority of extension and termination options held are exercisable or Group and not by the respective lessor. Extension options have not been the lease liability, because the Group could replace the assets without significant business disruption.

The Group also has certain leases of office buildings and office equipment machinery with lease terms of 12 months or less and leases of office equipment machinery and vehicles with low value. The Group applies the "short-term" "lease of low-value assets" recognition exemptions for these leases.

In 2022, there have been no material rent concessions as a direct consequence of Covid-19 pandemic.

In 2022, Nordic Semiconductor ASA signed an office rental agreement in Trondheim with a commencement date of 1 April 2023 and an office rental agreement in Bristol with a commencement date of 1 October 2022. Nordic Semiconductor Limited has signed an office rental agreement in Bristol with an expected commencement date of 4 May 2023.

Below is the contractual cash flow of right to use assets and short-term lease commencement date after balance sheet date.

GROUP	Carrying amount	Contractual cash flow	Less than one year		One to five years	
			Less than one year	One to five years	Less than one year	One to five years
Office lease commitments	—	253 479	4 505	51 303	—	—
Short-term leases	—	196	196	—	—	—
<b>Total</b>	<b>—</b>	<b>253 675</b>	<b>4 701</b>	<b>51 303</b>	<b>—</b>	<b>—</b>

PARENT	Carrying amount	Contractual cash flow	Less than one year		One to five years	
			Less than one year	One to five years	Less than one year	One to five years
Office lease commitments	—	248 927	3 748	47 508	—	—
Short-term leases	—	—	—	—	—	—
<b>Total</b>	<b>—</b>	<b>248 927</b>	<b>3 748</b>	<b>47 508</b>	<b>—</b>	<b>—</b>

Minimum lease payments payable on leases are presented in note 23.

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#### Amounts recognized in the balance sheet:

The balance sheet shows the following amounts relating to leases:

GROUP	PARENT	
	31.12.2022	31.12.2021
<b>31.12.2022</b>	<b>31.12.2021</b>	<b>31.12.2021</b>
21 416	18 786	14 774
—	149	—
21 416	18 935	14 923

GROUP	PARENT	
	31.12.2022	31.12.2021
<b>31.12.2022</b>	<b>31.12.2021</b>	<b>31.12.2021</b>
6 280	5 594	3 921
14 861	14 281	11 673
21 141	19 876	15 594

GROUP	PARENT	
	2022	2021
8 951	-80	-1 998
—	—	-534

In 2021, Nordic Semiconductor ASA signed an office rental agreement in Oslo with commencement date of 1 January, 2023. During 2022, the date of expire was changed from 31 December 2022 to 1 April 2023. The total adjustment to the right-of-use asset is a reduction of USD 0.2m.

The statement of profit or loss shows the following amounts relating to leases:

GROUP	PARENT	
	2022	2021
5 974	5 662	3 524
162	213	213
6 135	5 875	3 737
621	822	478
513	214	235
644	543	303
7 914	7 454	4 603
7 766	7 265	4 311

Below are the carrying amounts of lease liabilities and movements during the period:

GROUP	Cash flow information for lease liabilities	
	19 876	Net liabilities as at 1 January 2022
-6 609	Lease payments	
8 951	Acquisitions and adjustments	
—	Disposals	
629	Interest	
-1 706	Other	
21 141	Net liabilities as at 31 December 2022	

#### Note 22: Financial instruments

All figures in USD 1 000.

##### Capital structure

Nordic Semiconductor's strategy relating to its capital structure is to maintain cash and cash equivalents to meet the Group's requirements for ongoing and for new investments. Management believes that it is especially important to have a strong credit rating and significant liquidity as the Group competes in a market against larger companies.

Nordic Semiconductor manages its capital structure and makes decisions on changes in the overall economy and its operating assumptions in order to amend the capital structure. Nordic may purchase its own shares on the market through share repurchases, pay back capital to shareholders or issue new dividends to shareholders.

Nordic Semiconductor targets to have an equity ratio above 50% at all times measured as total equity divided by total assets.

GROUP	2021	
	2022	2021
583 544	458 209	Total equity
776 241	596 817	Total assets
75%	77%	Equity share

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### Financial assets

The Group holds the following financial assets at amortized cost:

GROUP		PARENT	
2022	2021	Amortized cost	2021
175 120	141 748	Accounts receivable	175 120
5 562	3 606	Other current receivables	12 989
280 178	220 171	Cash at bank	270 783
50 467	—	Short-term bank deposits	50 467
<b>511 327</b>	<b>365 526</b>	<b>Total financial assets at amortized cost</b>	<b>509 359</b>
			<b>365 526</b>

GROUP		PARENT	
2022	2021	Fair value through profit or loss	2021
48 458	53 259	Money market fund	48 458
267	—	Currency swap	267
<b>48 725</b>	<b>53 259</b>	<b>Total financial assets at fair value through profit or loss</b>	<b>48 725</b>
			<b>53 259</b>

Changes in financial assets at fair value through profit or loss:

GROUP		PARENT	
2022	2021	2022	2021
<b>53 259</b>	<b>54 701</b>	<b>As at 1 January</b>	<b>54 701</b>
1 073	337	Changes in fair value	337
-5 607	-1 779	Currency translation differences	-1 779
<b>48 725</b>	<b>53 259</b>	<b>As at 31 December</b>	<b>48 725</b>
			<b>53 259</b>

### Financial liabilities

The Group holds the following financial liabilities:

GROUP		PARENT	
2022	2021	Amortized cost	2021
34 229	28 392	Accounts payable	32 335
86 439	64 215	Other current liabilities	104 918
14 861	14 281	Non-current lease liabilities	8 711
6 280	5 594	Current lease liabilities	2 813
<b>141 809</b>	<b>112 482</b>	<b>Total financial liabilities at amortized cost</b>	<b>148 777</b>
			<b>119 410</b>

GROUP		PARENT	
2022	2021	Fair value through profit or loss	2021
—	520	Currency swap	—
<b>—</b>	<b>520</b>	<b>Total financial liabilities through profit or loss</b>	<b>—</b>

Changes in financial liabilities at fair value through profit or loss:

GROUP		PARENT	
2022	2021	As at 1 January	2021
520	302	As at 1 January	302
-520	218	Changes in fair value	-5
<b>—</b>	<b>520</b>	<b>As at 31 December</b>	<b>—</b>

### Interest-bearing loans and borrowings:

The Group has long-term revolving credit facilities ("RCF"), which are available up to USD 150m any time with an interest rate equal to SOFR + 75 bps margin. The credit expires in June 2025. As of December 31, 2022, Nordic has not drawn of the credit lines. The security is provided by inventory, receivables and equipment with book values as follows; inventories USD 102m, accounts receivable USD 175m and operating equipment USD 25m.

The following financial covenants are included for the revolving credit facilities:

- Equity ratio shall not be lower than 40 %.

The remainder of the Group's financing is made through short-term, non-bearing debt. This financing typically consists of debt to suppliers, the public employees and others. Nordic has entered into a Tenancy Guarantee with Bank as unconditional guarantor for NOK 41.4m for the office in Trondheim, 0.4m for the office in Stockholm. The first warranty is given to secure payments 24 months of rent for the office in Trondheim.

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### Fair value measurement

The financial instruments that are carried at fair value are revalued on a recurring basis. The financial instruments are not designated at fair value through profit or loss on initial recognition.

In 2022, the Group has investments in these financial assets and liabilities using the following methods and assumptions:

- Term deposit is defined as cash equivalents because the asset is liquid and there is no significant risk of a change in value as a result of an early withdrawal. The asset is remunerated at fixed maturity date and rate, determined in advance.
- Money market fund is defined as cash equivalents because the asset is liquid and not subject to material fluctuations in value. The asset is measured at quoted market price in an active market at the balance sheet date.
- Currency swap represents the present value of the future contractual cash flows. The fixed side is specified in the swap agreement as the agreed currency rate and the floating side is the observable spot exchange rates.

### Note 23: Financial risk management

All figures in USD 1 000.

The Group's finance department is responsible for carrying out the policies and guidelines for financial risk management approved by the Board.

The Group is mainly exposed to counterparty credit risk, liquidity risk, and market risk (including interest rate risk and foreign currency risk).

### Credit risk

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Group is exposed to credit risk from its operating activities (primarily accounts receivables) and from its financing activities, including foreign exchange transactions, cash and cash equivalents with banks and other financial institutions and other financial instruments.

The Group's sale of components takes place through its distribution partners within defined geographic regions, where Asia is the dominant region. The Group depends on a relatively small number of customers. Customer credit risk is managed by each region subject to the Group's established policy, procedures and control relating to customer credit risk management. Credit quality of a customer is assessed based on an extensive credit evaluation and individual credit limits are defined in accordance with this assessment. Outstanding accounts receivables are regularly monitored and assurance from distributors that end customer sales is secured through letter of credits is obtained.

The Group make an allowances for expected credit losses on receivables a provision matrix that is initially based on the historical observed default Group has calibrated the matrix to adjust the historical credit loss experience forward-looking information.

### Age distribution of customer receivables was:

GROUP	2021	Gross total	2022
	112 399	Not due	143 750
	29 327	Past due 0-30 days	30 241
	68	Past due 31-120 days	846
	190	Over 120 days	283
	141 984	Total	175 120

Historically there has not been any significant credit losses. 82% percent of receivables were within terms at the balance sheet date. On that basis, the credit loss for trade receivables are limited and allowances for doubtful a December 2022 was 0m.

The Group has a limited number of customers, regular contact and long-term relationships with most of its customer base. Some of the customers are Nordic Semiconductor to stay in business.

### Financial assets at fair value through profit or loss

The Group is also exposed to credit risk in relation to debt investments that measured at fair value through profit and loss.

### The maximum exposure to credit risk on the balance sheet date was:

GROUP	2021	2022	
	141 748	Accounts receivable	175 120
	11 951	Other current receivables	17 639
	279 331	Cash and cash equivalents	379 104
	—	Short-term bank deposits	50 467
	433 030	Total	622 230

The credit risk in table above is diversified over a range of distributors, vendors and banks.

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### Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting financial obligations when due and to close out market positions.

Overall, we monitor cash flows at both Group and entity level. The Group seeks to minimize risk when investing its cash balances and investments can only be made in securities which have been approved by the Board.

As of 31 December 2022, cash and cash equivalents amounted to USD 379.1m (USD 279.3m), see note 16 for details. The total balance includes short-term bank deposits at fair value USD 50.5m and money market fund at fair value USD 48.5m.

The Group has no externally imposed capital requirements or agreements, and has no contracts or legal requirements which are not being upheld. The Group has the following due dates with regard to contracts for financial liabilities as of December 31, 2022:

GROUP	Carrying amount	Contractual cash flow	Less than one year	One to five years	More than five years
Accounts payable	34 229	34 229	34 229	—	—
Currency swap	—	—	—	—	—
Other current liabilities	136 652	136 652	136 652	—	—
Lease liabilities *)	21 141	23 056	6 639	15 795	622
<b>Total</b>	<b>192 021</b>	<b>193 937</b>	<b>177 520</b>	<b>15 795</b>	<b>622</b>

PARENT	Carrying amount	Contractual cash flow	Less than one year	One to five years	More than five years
Accounts payable	32 335	32 335	32 335	—	—
Accounts payable subsidiaries	31 994	31 994	31 994	—	—
Currency swap	—	—	—	—	—
Other current liabilities	120 506	120 506	120 506	—	—
Lease liabilities *)	11 524	12 481	3 003	9 479	—
<b>Total</b>	<b>196 360</b>	<b>197 316</b>	<b>187 838</b>	<b>9 479</b>	<b>—</b>

\*) Lease liabilities is mainly office facility rent in Trondheim, lease ending 31 December 2027

### Interest rate risk

The Group's liquidity requirements and risk assessment determine its investment strategy and interest rate exposure.

The Group's policy is to maintain a short-term investment horizon for its investment cash. The investment portfolio should not have an average duration longer than (6) months.

The Group has a sustainability linked revolving credit facility which enable borrow up to USD 150 million with an interest rate equal to SOFR + margin of credit expires in June 2025, with option to extend. The security for the facility provided by inventory, receivables and operating equipment

If interest rates increase 1 basis point, the negative effect on profit before current utilization of the RCF is USD 0 per year as the credit facility as of 2022 is not utilized.

### Foreign currency risk

The Group is subject to foreign currency risk as it operates internationally and development and commercial activities.

Foreign exchange risk arises from future commercial transactions and receivables and liabilities denominated in a currency that is not the functional currency of the relevant group entity.

The dominated functional currency for the Group is USD. Nearly all revenues of goods are in USD. However, approximately 45% of the Group's operating assets (excluding depreciation and amortization) are denominated in NOK and 2% denominated in EUR. The Group does not use hedging instruments to minimize exposure to foreign currency risk from operating activities affecting profit

Below is a sensitivity analysis of changes in the NOK exchange rate on Group sheet items, and their impact on profit and loss:

<b>Profit before tax</b>	
NOK exchange rate +/- 10%	

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The tables below show the exposure in sales to foreign currency risk in the most significant currencies:

GROUP	2022			2021		
	Local currency (1,000)	USD (1,000)	Share of total revenue in %	Local currency (1,000)	USD (1,000)	Share of total revenue in %
USD	776 712	776 712	100.0%	610 283	610 283	100.0%
EUR	6	6	—%	175	208	—%
Other	130	16	—%	314	37	—%
<b>Total</b>	<b>776 734</b>	<b>776 734</b>	<b>100.0%</b>	<b>610 528</b>	<b>610 528</b>	<b>100.0%</b>

PARENT	2022			2021		
	Local currency (1,000)	USD (1,000)	Share of total revenue in %	Local currency (1,000)	USD (1,000)	Share of total revenue in %
USD	777 106	777 106	99.9%	610 528	610 528	99.9%
EUR	356	369	—%	538	636	—%
Other	4 532	287	—%	5 163	411	—%
<b>Total</b>	<b>777 763</b>	<b>777 763</b>	<b>100.0%</b>	<b>611 577</b>	<b>611 577</b>	<b>100.0%</b>

The Group uses derivative financial instruments to reduce its exposure to currency exchange rate movements and hold currency swap in relation to fixed income fund investments. Derivatives are not held for speculative purposes.

All derivative financial instruments are recognized as assets and liabilities measured at fair value, and all fair value gains and losses are recognized in profit or loss. Where the fair value of a derivative on initial recognition differs from the transaction price, if any, the difference is recognized immediately in profit or loss only if the fair value is evidenced by a quoted price in an active market or is based on a valuation technique that uses only data from observable markets.

The tables below show the exposure at the end of reporting period in the most significant currencies:  
All amounts stated in USD 1000.

GROUP	2022		2021	
	Accounts receivable	Accounts payable	Accounts receivable	Accounts payable
USD	175 120	30 640	171 971	—
EUR	—	1 955	—	—
NOK	—	1 106	—	—
Other	—	528	—	—
<b>Total</b>	<b>175 120</b>	<b>34 229</b>	<b>171 971</b>	<b>—</b>

PARENT	2022		2021	
	Accounts receivable	Accounts payable	Accounts receivable	Accounts payable
USD	175 120	30 640	171 971	—
EUR	—	499	—	—
NOK	—	1 106	—	—
Other	—	90	—	—
<b>Total</b>	<b>175 120</b>	<b>32 335</b>	<b>171 971</b>	<b>—</b>

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### Determination of fair value

As of December 31, 2021 the Group had no financial assets or financial liabilities where there is considered to be a difference between book value and fair value.

#### Below is an overview of Nordic's financial instruments:

GROUP	2022		2021	
	Book value	Fair market value	Book value	Fair market value
<b>Financial assets</b>				
Accounts receivable	175 120	175 120	141 748	141 748
Current financial assets	267	267	—	—
Short-term receivables	17 539	17 539	11 951	11 951
Cash and cash equivalents	379 104	379 104	279 330	279 330
<i>incl. money market fund</i>	48 458	48 458	53 259	53 259
<b>Financial liabilities</b>				
Accounts payable	34 229	34 229	28 392	28 392
Current financial liabilities	—	—	520	302
Other current liabilities	86 439	86 439	64 215	64 215

#### PARENT

PARENT	2022		2021	
	Book value	Fair market value	Book value	Fair market value
<b>Financial assets</b>				
Accounts receivable	175 120	175 120	141 748	141 748
Current financial assets	267	267	—	—
Short-term receivables	21 884	21 884	11 283	11 283
Cash and cash equivalents	369 708	369 708	273 430	273 430
<i>incl. money market fund</i>	48 458	48 458	53 259	53 259
<b>Financial liabilities</b>				
Accounts payable	32 335	32 335	27 558	27 558
Current financial liabilities	—	—	520	302
Other current liabilities	104 918	104 918	76 258	76 258

Book value is a reasonable estimate of fair value in cases where these numbers are identical.

### Note 24: Events after the balance sheet date

During the first quarter 2023, Nordic made a prepayment of USD 100 million on ongoing initiatives to strengthen supply resilience and diversification.

On February 1, 2023, Nordic received regulatory approval for the acquisition of Semiconductor. The transaction was closed in March 2023.

No other events have occurred since December 31, 2022 with any significant will impact the evaluation of the submitted accounts.

### Note 25: Related party transactions

Nordic Semiconductor ASA, the ultimate parent company of the Group, is Stock Exchange. The Group has no material transactions with related party.

The ultimate parent company has transactions with its wholly-owned subsidiaries. Note 15: Intercompany for further information.

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# Alternative Performance Measures

The financial information is prepared in accordance with International Financial Reporting Standards (IFRS) as adopted by EU. Additionally, it is management's intent to provide alternative performance measures (APM) that are regularly reviewed by management to enhance the understanding of the Group's performance. An Alternative Performance Measure is a measure of historical or future financial performance, financial position, or cash flows other than those defined or specified in the applicable financial reporting framework. The Group has identified the following APMs used in reporting (amounts in USD million).

Gross margin is presented as it is the main financial KPI to measure the Group's operations performance.

- Gross Margin. Gross Profit divided by Total Revenue.

GROUP	2022	2021
Gross profit	436.8	326.6
Total revenue	776.7	610.5
<b>Gross margin</b>	<b>56.2%</b>	<b>53.5%</b>

EBITDA terms are presented as they are commonly used by investors and financial analysts.

- EBITDA is Earnings before interest, taxes, depreciation and amortization.

GROUP	2022	2021
Operating profit	161.6	86.9
Depreciation	44.1	37.8
<b>EBITDA</b>	<b>205.7</b>	<b>124.7</b>

- EBITDA margin. EBITDA divided by Total Revenue.

GROUP	2022
EBITDA	205.7
Total revenue	776.7
<b>EBITDA Margin</b>	<b>26.5%</b>

Total Operating Expenses and Cash Operating Expenses. Nordic management believes that this measurement best captures the difference in expenses impacting compared to cash flow of the Group.

- Total Operating Expenses. Sum of payroll expenses, other operating expenses, depreciation and amortization.
- Cash Operating Expenses. Total payroll and other operating expenses adjusted for cash related items including option expenses, receivable write-offs and capital development expenses.

GROUP	2022	2021
Payroll expenses	161	161
Other operating expenses	69	69
Depreciation	44	44
<b>Total operating expenses</b>	<b>275</b>	<b>275</b>
Depreciation	-44	-44
Option expense	-7	-7
Capitalized expenses	6	6
<b>Cash operating expenses</b>	<b>229</b>	<b>229</b>



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Order backlog. Customer orders placed by the end of the reporting period for delivery in later quarters. In a normal supply situation, where supplies are not constrained, order backlog is a leading indicator of revenue in the coming 2 quarters. Since early 2021 we are in a supply constrained situation, therefore order backlog is well beyond 2 quarters, and hence order backlog is not an appropriate guide for revenue but it is retained as an APM for consistency.

Adjusted EBITDA and Adjusted EBITDA margin. This APM shows Nordic's profitability excluding products in an investment phase with limited revenue

■ EBITDA excluding cellular IoT, divided by Total revenue excluding cellular IoT revenue.

GROUP	2022	2021
Reported EBITDA	205.7	124.7
Long range (cellular IoT) EBITDA loss	41.4	38.5
Wi-Fi expense	15.1	12.3
<b>Adjusted EBITDA</b>	<b>269.2</b>	<b>175.6</b>
Total revenue (excluding cellular IoT revenue)	751.4	593.5
<b>Adjusted EBITDA margin</b>	<b>34.9%</b>	<b>29.6%</b>

LTM opex to LTM revenue. Nordic's business is seasonal and by dividing last twelve months operating expenses excl. depreciation by last twelve months revenue, management is able to track cost level trends in relation to revenue. As a growth business it is key to keep cost level under control while still growing the business, and this ratio keeps track on that.

■ Last twelve months operating expenses excluding depreciation divided by last twelve months revenue.

GROUP	2022
Total operating expenses	275.2
Depreciation	-44.1
<b>Operating expenses excluding depreciation and amortization</b>	<b>231.1</b>
Total revenue	776.7
<b>LTM opex / LTM revenue</b>	<b>29.8%</b>

Net working capital is a measure of both a company's efficiency and its financial health, and by dividing the measure by last twelve months, seasons are excluded. Nordic management uses this ratio to report on liquidity in the financial market and internally to track performance.

■ Net working capital divided by last twelve months revenue.

GROUP	2022
Current assets	674.1
Cash and cash equivalents	-379.1
Current liabilities	-177.2
Current financial liabilities	0.0
Current lease liabilities	6.3
Income taxes payable	43.8
<b>Net working capital</b>	<b>167.9</b>
Total revenue	776.7
<b>NWC / LTM revenue</b>	<b>21.6%</b>

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# Responsibility Statement

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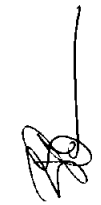
# Responsibility Statement

The Chief Executive Officer and the Board of Directors confirm, to the best of our knowledge, that the financial statements for 2022 have been prepared in accordance with current accounting standards and give a true and fair view of the parent company and the Group's assets, liabilities, financial position and results of the operations.

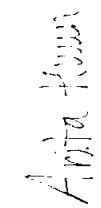
Oslo, March 17, 2023



**Jan Frykhammar**  
Board member



**Birger Steen**  
Chair



**Anita Huun**  
Board member



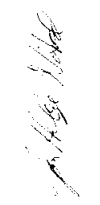
**Inger Berg Ørstavik**  
Board member



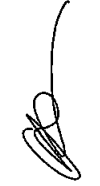
**Sverre-Tore Larsen**  
Chief Executive Officer



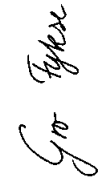
**Øyvind Birkenes**  
Board member



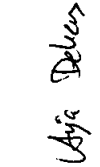
**Jon Helge Nistad**  
Board member, employee



**Annastiina Hintsa**  
Board member



**Gro Fykse**  
Board member, employee



**Anja Dekens**  
Board member, employee

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To the General Meeting of Nordic Semiconductor ASA

### Independent Auditor's Report

#### Report on the Audit of the Financial Statements

##### Opinion

We have audited the financial statements of Nordic Semiconductor ASA, which comprise:

- the financial statements of the parent company Nordic Semiconductor ASA (the Company), which comprise the statement of financial position as at 31 December 2022, the income statement, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and
- the consolidated financial statements of Nordic Semiconductor ASA and its subsidiaries (the Group), which comprise the statement of financial position as at 31 December 2022, and the income statement, consolidated statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion

- the financial statements comply with applicable statutory requirements,
- the financial statements give a true and fair view of the financial position of the Company as at 31 December 2022, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards as adopted by the EU, and
- the consolidated financial statements give a true and fair view of the financial position of the Group as at 31 December 2022, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards as adopted by the EU.

Our opinion is consistent with our additional report to the Audit Committee.

##### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company and the Group as required by relevant laws and regulations in Norway and the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

To the best of our knowledge and belief, no prohibited non-audit services referred to in the Audit Regulation (637/2014) Article 5.1 have been provided.

We have been the auditor of the Company for 4 years from the election by the general meeting of the shareholders on 24 April 2019 for the accounting year 2019.

PricewaterhouseCoopers AS, Dronning Eufemias gate 71, Postboks 748 Sentrum, NO-0108 Oslo  
T: 02316, org. no.: 987 009 713 MVA, www.pwc.no  
Statsautoriserede revisorer, medlemmer av Den norske Revisorforening og autoisert regnskapsfører selskap



##### Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance to our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, but do not provide a separate opinion on these matters.

The Group's activities are largely unchanged compared to the prior year, and there have been changes to laws and regulations, transactions or events which could have a significant impact on the financial statements as a whole. *Revenue Recognition – Ship and Debit Provision* carries characteristics and risks this year, and consequently continues to be in our focus for the 2022

##### Key Audit Matters

Revenue Recognition – Ship and Debit Provision

Revenue from contracts with customers is recognized when control of the goods is transferred to the customer (distributor). The time of delivery, and the time where control of goods is transferred, is usually the time when the goods are transferred to the transport carrier.

When a distributor sells components to specified customer accounts, the distributor receives an additional discount after the sale is made, commonly known as a "Ship and Debit" discount. The Group uses the expected value method for calculating the discount. The calculation of discounts, through the use of the expected value method, takes into account historical discounts to each distributor, the distributors' inventory level at the balance sheet date and the expected sales mix.

An estimated Ship and debit discount is recognised in the financial statements, reducing revenue and increasing liabilities with USD 30 694 thousand as at 31 December 2022. Due to the amounts involved and the application of management judgement, we have determined ship and debit provision to be a key audit matter.

Refer to note 2.2, note 2.4 and note 3.3 where management explains the Group's revenue recognition policy, including significant judgements, estimates and assumptions, and the recorded ship and debit provision.

##### How our audit addressed the Key Audit Matter

We assessed the Group's revenue recognition policy, including revenue recognition for debit sales, against IFRS requirements underlying agreements on distributor Ship discounts. Furthermore, we obtained an understanding of management's process estimating the ship and debit provision as a sample of distributor sales agreements.

We performed a retrospective review of management's prior year estimates of actual discounts in 2022, and the prior year debit provision. We also performed a review of the monthly ship and debit provision throughout 2022 and compared the monthly discount provision levels to actual ship and debit provision as at the balance sheet date. We compared the estimated historical discount levels, and challenges management, through discussions, on the discounts per distributor. We tested the mathematical accuracy of the calculation.

We also obtained the actual ship and debit provision for the ship at the end of January 2023 and compared the ship and debit provision to the ship and debit provision at the balance sheet date.

Based on our audit procedures we found management's assumptions to be reasonable. We also assessed the information in notes 2.4 and note 3.3 and found it appropriate.

Key Audit Matter

Key Audit Matter

Key Audit Matter

Key Audit Matter



**Other Information**

The Board of Directors and the Managing Director (management) are responsible for the information in the Board of Directors' report and the other information accompanying the financial statements. The other information comprises information in the annual report, but does not include the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the information in the Board of Directors' report nor the other information accompanying the financial statements.

In connection with our audit of the financial statements, our responsibility is to read the Board of Directors' report and the other information accompanying the financial statements. The purpose is to consider if there is material inconsistency between the Board of Directors' report and the other information accompanying the financial statements and the financial statements or our knowledge obtained in the audit, or whether the Board of Directors' report and the other information accompanying the financial statements otherwise appear to be materially misstated. We are required to report if there is a material misstatement in the Board of Directors' report or the other information accompanying the financial statements. We have nothing to report in this regard.

Based on our knowledge obtained in the audit, it is our opinion that the Board of Directors' report

- is consistent with the financial statements and
- contains the information required by applicable statutory requirements.

Our opinion on the Board of Director's report applies correspondingly to the statements on Corporate Governance and Corporate Social Responsibility.

**Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with International Financial Reporting Standards as adopted by the EU, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's and the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

**Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error. We design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The



**Other Information**

The Board of Directors and the Managing Director (management) are responsible for the information in the Board of Directors' report and the other information accompanying the financial statements. The other information comprises information in the annual report, but does not include the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the information in the Board of Directors' report nor the other information accompanying the financial statements.

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- is consistent with the financial statements and
- contains the information required by applicable statutory requirements.

Our opinion on the Board of Director's report applies correspondingly to the statements on Corporate Governance and Corporate Social Responsibility.

**Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with International Financial Reporting Standards as adopted by the EU, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's and the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

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Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error. We design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The

risk of not detecting a material misstatement resulting from fraud is higher than to resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- obtain an understanding of internal control relevant to the audit in order to design procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's and the Group's internal control.
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty related to events or conditions that may cast significant doubt on the Company's Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. However, future events or conditions may cause the Company and the Group to continue as a going concern.

- evaluate the overall presentation, structure and content of the financial statements and the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves a true and fair view.

- obtain sufficient appropriate audit evidence regarding the financial information of business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit. We remain solely responsible for our audit opinion.

We communicate with the Board of Directors regarding, among other matters, the planning of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit Committee with a statement that we have complied with relevant requirements regarding independence, and to communicate with them all relationships and matters that may reasonably be thought to bear on our independence, and where applicable safeguards.

From the matters communicated with the Board of Directors, we determine those matters of most significance in the audit of the financial statements of the current period and are then key audit matters. We describe these matters in our auditor's report unless they or regulatory public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of such communication would reasonably be expected to outweigh the public interest benefits of such communication.



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### Report on Other Legal and Regulatory Requirements

#### Report on Compliance with Requirement on European Single Electronic Format (ESEF)

*Opinion*

As part of the audit of the financial statements of Nordic Semiconductor ASA, we have performed an assurance engagement to obtain reasonable assurance about whether the financial statements included in the annual report, with the file name nordicsemi-2022-12-31-en.zip, have been prepared, in all material respects, in compliance with the requirements of the Commission Delegated Regulation (EU) 2019/815 on the European Single Electronic Format (ESEF Regulation) and regulation pursuant to Section 5-5 of the Norwegian Securities Trading Act, which includes requirements related to the preparation of the annual report in XHTML format, and iXBRL tagging of the consolidated financial statements.

In our opinion, the financial statements, included in the annual report, have been prepared, in all material respects, in compliance with the ESEF regulation.

*Management's Responsibilities*

Management is responsible for the preparation of the annual report in compliance with the ESEF regulation. This responsibility comprises an adequate process and such internal control as management determines is necessary.

*Auditor's Responsibilities*

For a description of the auditor's responsibilities when performing an assurance engagement of the ESEF reporting, see: <https://revisorforeningen.no/revisjonsberetninger>

Oslo, 17 March 2023  
PricewaterhouseCoopers AS

Eivind Nilsen  
State Authorised Public Accountant  
(This document is signed electronically)

Revisjonsberetning

**Signers:**

Name  
Nilsen, Eivind

Method  
BANKID

Date  
2023-03-17 09:



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- Closing page, this page  
- The original document(s)  
- The electronic signatures. These are not visible in the document, but are electronically integrated.

This file is signed with a digital signature. The seal is a guarantee for the integrity of the document.

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a) Describe the board's oversight of climate-related risks and opportunities

The Board of directors shall ensure that considerations of sustainability, hereunder climate & environmental matters, are closely linked with the company's activities and value creation. The overall responsibility for oversight lies with the Board itself. In addition, the Nordic Board of Directors established a Sustainability Committee in 2022, assisting the Board in overseeing Nordic's overall integration of sustainability in the value creation of the Group as well as the defined ESG criteria that measure our sustainable performance. The committee handles ESG issues, focusing on climate and environmental topics and how Nordic products and services are used in solutions for climate change and other sustainability-related applications. The committee reviews climate-related initiatives and Climate-related KPIs approval (i.e. both planned and achieved GHG emission reduction targets).

Governance and its sub-chapters: Structure Sustainability  
Nordic 2 Climate report Cl.1b

Governance

b) Describe management's role in assessing and managing climate-related risks and opportunities

On a Nordic management level, the ESG Committee supports our CEO in developing and maintaining the Group's sustainability framework and driving a holistic and aligned approach to sustainability across Nordic. The ESG Committee is chaired by the SVP Legal & Compliance. It consists of EMT members with dedicated functional responsibilities within the ESG sphere: SVP QA, EVP Supply Chain, EVP People & Communication, EVP Product Management, EVP Finance, and SVP Investor Relations. The functional responsibilities follow the principle of integrating sustainability across business functions, and subject matter expertise to ensure proximity to the right competencies, key stakeholders, and relevant business processes.

Nordic 2 Climate report Cl.2, Cl.1

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<p>Nordic 2 Climate report C2.1, C2.2, C2.3, C2.3a, C2.3b, C2.3c</p>	<p>Short-term: 0 – 3 years Medium-term: 3 – 6 years Long-term: 6 – 10 years</p> <p>Timespan categorization is made according to our business sensitivity to climate change, the need for a shift in strategy, and the pace of arising climate change scenarios.</p>	<p>a) Describe the climate-related risks and opportunities the organization has identified over the short, medium, and long term</p>	<p>TCFD report chapter Nordic 2 Climate report C2.3a, C2.3b, C3.1</p>	<p><b>Climate-related risks and opportunities have influenced Nordic Semiconductor's strategy in four areas:</b></p> <ul style="list-style-type: none"> <li>• <b>Influence on products &amp; services:</b> Initiating a renewable energy program and financial planning to cover manufacturing GHG emissions by purchasing I-RECs. This responds to the market's preference for low-emissions production and risk. Further, our climate strategy includes establishing Science Based GHG emission targets in collaboration and support from the Science Based Target Initiative (SBTI).</li> <li>• <b>Influence on Supply chain and/or value chain:</b> Climate change factors present an important risk identified by the sustainability/environment discipline. Climate-related risks with considerable probability-impact weight have been included in enterprise risk assessment. Such risks (such as acute/chronic physical events, market behavior, and transitional risks) have driven our strategy and approaches to these risks/opportunities. As a fabless company with subcontractors located in Asia, our key measure is to second-source vital components in order to mitigate acute physical risks.</li> <li>• <b>Influence on R&amp;D investments:</b> As an IoT technology enabler and supporter, Nordic is committed to promoting better environmental and climate-friendly performance in our markets. In response to the recent push to take action on climate change and risk assessment outcomes, we have initiated a sustainability program to offer sustainable products with minimal negative environmental and climate impact. We have developed innovative products that support this mission, such as cloud services that enable remote industrial control, reducing the need for travel to conduct on-site tests. Additionally, we offer evaluation kits that support IoT products with a positive climate-related impact.</li> <li>• <b>Influence on Operations:</b> Nordic has conducted a risk assessment of our different business aspects, which has resulted in identifying potential actions related to climate change in our operations. As our operations are limited to R&amp;D, sales, and administration within our offices, we have developed a strategy to eliminate 100% of emissions from our electricity consumption by 2025. To achieve this goal, we initiated a renewable energy program in 2020.</li> </ul>	<p>b) Describe the impact of climate-related risks and opportunities on the organization's business, strategy, and financial planning</p>	<p>TCFD report chapter Nordic 2 Climate report C3.1a, C3.1b, C3.1c</p>	<p>Nordic Semiconductor established a GHG emission program in 2020 for all scopes 1, 2, and 3. A key KPI for 2023 is to validate net-zero GHG emission targets with the Science Based Targets initiative (SBTI) to ensure a resilient transition plan aligned with the 1.5-degree Paris Agreement objective. Nordic's GHG emission net-zero targets for Scopes 1 and 2 currently exceed SBTi criteria.</p>	<p>c) Describe the resilience of the organization's strategy, taking into consideration different climate-related scenarios, including a 2°C or lower scenario.</p>	
<b>Strategy</b>									



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<p>a) Describe the organization's processes for identifying and assessing climate-related risks</p>	<p>Climate Change related risks (and opportunities) are identified and evaluated (in categories: current/emerging regulations, technology, legal, market, reputation, acute physical, chronic physical) by entering the risk assessment process. For group management risk assessments, a non-linear scale is used to deem financial and strategic impacts ranging from 1 (Insignificant) to 5 (Catastrophic). This scale defines criteria and definitions for each impact rating within different impact categories: Financial, Reputational, Climate and Environment, and People or Property.</p>	<p>Nordic 2 Climate report C2.2b, C</p>
<p>b) Describe the organization's processes for managing climate-related risks</p>	<p>Related risks to climate change have been identified in the TCFD reporting chapter. To exemplify the risk management process, acute physical risks, such as droughts, typhoons, or storms, specifically apply to our critical manufacturing suppliers in Southeast Asia. Tropical cyclones (i.e., hurricanes, typhoons, and resulting floods) are becoming increasingly frequent. A potential disaster could impact our wafer supplier, TSMC, in Taiwan, leading to reduced production capacity. It is estimated that an incident causing one month's downtime/delay in wafer production at TSMC could cause a significant reduction in annual revenue, which corresponds to a Moderate impact (3). The probability of such an event is considered "as likely as not" (3) in the short-term. Long-term risk has increased based on changing patterns and the frequency of storms in that region. The combination (3x3=9) of the probability and impact suggests a risk mitigation reaction strategy. In this case, Nordic Semiconductor has secured buffer stock to reduce the potential impact of such events. We also communicate closely with our suppliers to ensure their business continuity plans are sufficient for such events. Furthermore, a mix of working with our suppliers' contingency plans, second-sourcing, and insurance will reduce risk to an acceptable level.</p>	<p>TCFD reporting chapter Nordic 2 Climate report C2.2b, C</p>
<p>c) Describe how processes for identifying, assessing, and managing climate-related risks are integrated into the organization's overall risk management</p>	<p>The identification, assessment and management of climate related risks is an integrated part of the company's Corporate Risk Management framework with the aim to proactively identify and manage risks that may impact our ability to deliver on our strategic objectives. The outcome of our climate-related risk assessment, including probability, and impact forms an integral part of the company's corporate risk report. The Board of Directors oversees risk management through bi-annual reviews, as well as on an ongoing basis in relation to specific projects or other matters of regular business. The Executive Management Team and the defined risk functions are accountable for implementing the necessary risk-mitigating measures in the relevant parts of the organization.</p>	<p>Risk management section Nordic 2 Climate report C2.2</p>

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<p><b>Metrics and Targets</b></p>	<p>a) Disclose the metrics used by the organization to assess climate related risks and opportunities in line with its strategy and risk management process</p> <p>b) Disclose Scope 1, Scope 2, and, if appropriate, Scope 3 greenhouse gas (GHG) emissions, and the related risks</p>	<p>Nordic reports climate-related metrics in our annual reporting. See the Environment chapter for GHG emission scope 1, 2, and 3 data.</p> <p>Refer to the Environment chapter for disclosure on emissions.</p>	<p>Environment</p>
<p><b>Metrics and Targets</b></p>	<p>c) Describe the targets used by the organization to manage climate-related risks and opportunities and performance against targets</p>	<p>ESG-related KPIs, with the potential for incentives, are set for the Executive Management Team (EMT) members as well as specific positions reporting to EMT members of Nordic Semiconductor ASA. Specific GHG emission targets, and related KPIs are listed and described below.</p> <p><b>Targets for 2022:</b></p> <ul style="list-style-type: none"> <li>• Scope 2 emission reduction by 50% vs 2021 - achieved (54.7 % reduction)</li> <li>• Scope 3 emission reduction by 20% vs 2021 - achieved (21.5 % reduction)</li> </ul> <p><b>Annual KPIs (Targets for 2023):</b></p> <ul style="list-style-type: none"> <li>• Reduce GHG emission generated from air travel by 50% compared to 2019</li> <li>• Reduce Scope 2 GHG emission by 50% compared to 2022.</li> <li>• Validate and commit to new climate targets with the science-based target initiative (SBTi) within 2023</li> <li>• Offset Scope 3 GHG emission intensity to ensure 40% reduction of emission/revenue vs 2020.</li> </ul>	<p>Environment</p>

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**GRI Index**

**GRI Standard**

General disclosures

Standard disclosure

Nordic response

<p>GRI 2: General Disclosures 2021</p>	<p>2-1 Organizational details</p>	<p>2-1 A-C: See Disclosures: Note 11. Corporate Information for legal name, nature of ownership and legal form, and headquarter address. 2-1 B: See Report from the Board of Directors for a list of countries of operation.</p>
	<p>2-2 Entities included in the organization's sustainability reporting</p>	<p>2-2 A: See Disclosures: Note 13. Subsidiaries. 2-2 B: All subsidiaries shall be included in the sustainability reporting where the same data collection and assimilation methodologies are applied unless specified otherwise. 2-2 C: All subsidiaries are included in the sustainability reporting, as stated above, except for offices with fewer than 10 employees, which are excluded from Scope 2 GHG emission reporting by default.</p>
	<p>2-3 Reporting period, frequency and contact point</p>	<p>2-3 A-B: See Sustainability review 2-3 C: To be published on the 20th of March, 2023. 2-3 D: ESG Reporting Specialist: Martin.Bjerkmo@nordicsemi.no</p>
	<p>2-4 Restatements of information</p>	<p>2-4 A: No restatements have been made in the reporting period.</p>
	<p>2-5 External assurance</p>	<p>2-5 A: At the time of reporting, Nordic Semiconductor does not have a policy in place which covers external assurance sustainability reporting. 2-5 B: At the time of reporting, Nordic Semiconductor's sustainability reporting has not been externally assured.</p>
	<p>2-6 Activities, value chain and other business relationships</p>	<p>2-6 A: See Strategy and ambitions 2-6 B-C: See Responsible supply chain 2-6 D: No significant changes compared to previous reporting period</p>
	<p>2-7 Employees</p>	<p>2-7 A: See 2-7 A: Diversity, equity &amp; inclusion, Disclosures: Note 9: Payroll expenses 2-7 B-E: See the Social chapter Omission: Nordic does not currently have complete data available for all required indicators.</p>
	<p>2-8 Workers who are not employees</p>	<p>2-8 A: i. Workers who are not classified as employees are mainly contractors. Contractors: By year-end 2022, Nordic had 70 contractors, of whom 43 joined during 2022. The gender split was 84% male and 16% female, which is consistent with the overall gender split within the Group. Nordic also hires workers through Professional Employer Organizations (PEOs) in countries where the Group does not have legal entities. This means the PEO is employer of record, performing employee administration tasks such as payroll and benefits administration, on behalf of Nordic. By year-end 2022, Nordic had 18 workers through PEOs, 10 male (56%) and 8 female (44%). ii. Workers who are not classified as employees are typically engaged by Nordic to provide required expertise and certain technologies and/or defined projects. 2-8 B-C: See the Social chapter</p>
	<p>2-9 Governance structure and composition</p>	<p>2-9 A: See the Governance chapter 2-9 B: See Managing sustainability in Nordic 2-9 C: See the Governance chapter, 2-9 C: VIII. Stakeholder representation: the Board of Directors consist of 4 employees, 2 male and 2 female, while shareholders elect 7 representatives.</p>

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	2-10 A-B: See the <a href="#">Governance chapter</a>		
	2-11 A-B: The chairman of Nordic is not an executive officer. See <a href="#">Board of Directors' report in relation to the Norwegian Code of Practice for Corporate Governance</a>	2-10 Nomination and selection of the highest governance body	
	2-12 A-B: See the <a href="#">Governance chapter</a>	2-11 Chair of the highest governance body	
	2-13 A-B: See the <a href="#">Governance chapter</a>	2-12 Role of the highest governance body in overseeing the management of impacts	
	2-14 A-B: The annual report 2022, including the sustainability reporting, has been reviewed and approved by the Board of Directors.	2-13 Delegation of responsibility for managing impacts	
	2-15 A: See <a href="#">Board of Directors' report in relation to the Norwegian Code of Practice for Corporate Governance</a> . The Procedure of the Board of Directors stipulates requirements related to disclosing and managing potential conflict as well as for primary insiders.	2-14 Role of the highest governance body in sustainability reporting	
	2-16 A: CEO reports about critical concerns to the Board of Directors on a running basis when relevant. Compliance reports on status on compliance matters, including reported matters and critical concerns on a regular basis to the Committee. 2-16 B: See <a href="#">Governance chapter</a> . Governance performance overview for numbers of reports made through whistle channel and how they have been investigated and resolved.	2-15 Conflicts of interest	
	2-17 A: See <a href="#">Managing sustainability in Nordic</a> . The various committees of Nordic have regular knowledge exchanges on various sustainability topics and are the abreast of the latest matters regarding Nordic's sustainability initiatives and relevant projects. Furthermore, the committee regularly updated on the latest changes concerning sustainability reporting, regulations, and requirements.	2-16 Communication of critical concerns	
	See the <a href="#">Governance chapter</a> . The Rules of Procedure of the Board of Directors stipulates that the Board, and each committees conduct an annual self-performance evaluation to determine whether the Board and each of its committees functioning effectively in overseeing the management of the organization's impact.	2-17 Collective knowledge of the highest governance body	
	See <a href="#">Board of Directors' report in relation to the Norwegian Code of Practice for Corporate Governance</a> , <a href="#">Disclosure Management</a> , <a href="#">remuneration</a> , <a href="#">Remuneration guidelines and policy</a>	2-18 Evaluation of the performance of the highest governance body	
	See <a href="#">Remuneration Report</a> . Key remuneration decisions are made by the Board of Directors. The Board People & Compensation Committee (PCC) operates as a preparatory committee for the Board in matters concerning remuneration. PCC reviews, analyzes, discusses, evaluates and recommends remuneration principles and decisions to the Board of Directors provides a Remuneration Report as well as a Remuneration Policy and Guideline for the Board of Directors Senior Executive Management to the Annual General Meeting for advisory votes. The votes of the annual general are made available as part of the minutes from the annual general meeting on the Company's website.	2-19 Remuneration policies	
		2-20 Process to determine remuneration	

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	2-21 Annual total compensation ratio	<p>2-21 A-B: See <a href="#">Social performance overview</a>.</p> <p>2-21 C: The data has been compiled using total compensation figures for all employees based in Norway, and total compensation for the highest-paid individual (the CEO), which represents a total annual compensation ratio of 10 an annual percentage increase of 11%. The process to obtain data for calculating the median employees for all operations will commence, and be included in reporting once obtainable.</p> <p>See <a href="#">Message from the CEO</a>, <a href="#">Sustainability review</a>, <a href="#">Managing sustainability in Nordic</a>, <a href="#">Responsible Supply chain</a></p>
	2-22 Statement on sustainable development strategy	
	2-23 Policy commitments	<p>2-23 A: Nordic Semiconductor has committed to conducting business in a way that respects and supports international proclaimed human and labor rights, as defined by the International Bill of Rights and the International Labor Org (ILO) Fundamental Principles and Rights at Work, by preventing and mitigating negative impacts and by driving a improvement. Nordic has established a human rights due diligence framework based on OECD's Guidelines for Multinational Enterprises to operationalize our commitment to safeguarding human and labor rights. Further, Nordic is committed to principles of the UN Global Compact. For further information, see <a href="#">Managing sustainability in Nordic</a>.</p> <p>2-23 B: See <a href="#">Responsible supply chain</a>, <a href="#">Human rights and labor rights</a></p> <p>2-23 C-F: See <a href="#">Nordic's Policies and Statements</a> and the description in each respective policy</p>
	2-24 Embedding policy commitments	<p>See <a href="#">Nordic's public policies and statements on the Nordic website</a> and the <a href="#">compliance &amp; integrity chapter</a> for general information.</p>
	2-25 Processes to remediate negative impacts	<p>2-25 A-E: Nordic engages in stakeholder dialogue to identify negative impacts from its activities and business relationships and to identify necessary remediating actions. Nordic has established a human rights due diligence framework to identify negative impacts concerning human and labor rights. See response to 2-23 A for further information. In addition, established a whistleblowing channel where any suspected incidents of misconduct can be reported. For details, see <a href="#">responsible supply chain</a> and the <a href="#">compliance &amp; integrity chapter</a>.</p>
	2-26 Mechanisms for seeking advice and raising concerns	<p>2-26 A: Nordic has established a whistleblowing channel where any suspected incidents of misconduct can be reported. For details, see the <a href="#">responsible supply chain</a> and the <a href="#">compliance &amp; integrity chapter</a>.</p>
	2-27 Compliance with laws and regulations	<p>2-27 A: The company is not aware of any significant instances of non-compliance with laws and regulations during the reporting period. Hence, no fines nor non-monetary sanctions incurred during the reporting period.</p> <p>2-27 B: Not applicable.</p>
	2-28 Membership associations	<p>Member of <a href="#">Bluetooth SIG</a>, <a href="#">Connectivity Standard Alliance</a></p>

<p>2-29 Approach to stakeholder engagement</p>	<p>See overview table below with examples from stakeholder dialogue:</p> <p><b>Stakeholder</b></p> <p><b>Investors</b></p> <ol style="list-style-type: none"> <li>1. Quarterly reporting</li> <li>2. Annual report</li> <li>3. Direct contact</li> <li>4. Annual general meeting</li> <li>5. Capital Market Day</li> </ol> <p><b>Customers and distributors</b></p> <ol style="list-style-type: none"> <li>1. Direct contact</li> <li>2. Nordic Semiconductor webpage</li> <li>3. Nordic Semiconductor Developer Zone</li> <li>4. Customer surveys</li> <li>5. Participation on exhibitions and seminars</li> <li>6. Customer Audits</li> <li>7. Contractual binding Codes of Conduct</li> </ol> <p><b>Employees</b></p> <ol style="list-style-type: none"> <li>1. Daily contact</li> <li>2. Performance reviews</li> <li>3. Employee satisfaction survey</li> <li>4. Nordic Semiconductor intranet</li> <li>5. Employee surveys</li> <li>6. Employee unions and representatives</li> <li>7. Exit interviews</li> <li>8. Whistleblower channel</li> </ol> <p><b>Subcontractors</b></p> <ol style="list-style-type: none"> <li>1. Quarterly performance reviews</li> <li>2. Supplier audits</li> <li>3. Yield improvement and waste reduction projects</li> <li>4. Supplier qualification</li> </ol> <p><b>Authorities</b></p> <ol style="list-style-type: none"> <li>1. Legislative requirements</li> <li>2. Audits</li> <li>3. Authorities advisory functions</li> <li>4. Newsletter monitoring</li> </ol> <p><b>Community and public</b></p> <ol style="list-style-type: none"> <li>1. Press releases</li> <li>2. Business presentations at educational institutions</li> </ol> <p><b>Non profitable organizations</b></p> <ol style="list-style-type: none"> <li>1. Regular Standards announcements</li> <li>2. Press releases</li> <li>3. Newsletter and subscriptions monitoring</li> <li>4. Business presentations at educational institutions</li> </ol> <p>In addition, see the <u>Environment</u>, <u>Social</u>, and <u>Governance chapters</u></p> <p>See <u>Diversity, equity &amp; inclusion</u></p>
<p>2-30 Collective bargaining agreements</p>	<p>See <u>Diversity, equity &amp; inclusion</u></p>

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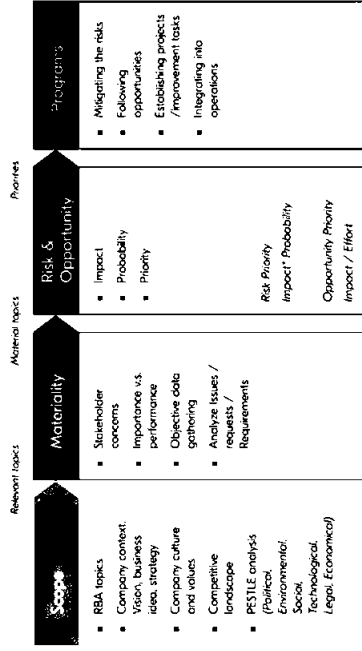
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Material topics

GRI 3: Material Topics 2021

3-1 Process to determine material topics



3-1 A: See the Sustainability review and the illustration below:

3-1 B: Identifying and selecting material topics is a cross-organizational effort in which various subject matter experts participate. This includes SMEs from the quality, human resources, legal and compliance, and various other units or functions that have been part of the process. In addition, external stakeholders influence the process. Below is a list of stakeholders that can be referenced above in 2-29. Approach to stakeholder engagement.

3-2 List of material topics

3-2 A: See the list of material topics below:

Material topic	Description
Anti-corruption & integrity	Anti-corruption and general business ethics
Data privacy	Protection of personal data and upholding individuals' privacy rights
Diversity, equity & inclusion	Diversity in employee workforce, and non-discrimination
Employee engagement	Employee engagement score, support from management, support from peers, and mental/physical well-being
GHG emissions/climate change	Emission of climate gases from direct or indirect operations
Hazardous substances	Hazardous substances management in the manufacturing process.
Health & Safety	Occupational health and safety
Human capital development	Recruitment, training, competency development, leadership development, career development and challenging tasks
Human rights and labor rights	Modern slavery, Child labor, Conflict minerals
Information security	Protection of information's confidentiality, integrity, and availability
Product energy efficiency	Energy efficiency of Nordic's products, services, and solutions
Product security	Product security for Nordic's products, including software services that enable our customers to develop highly secure products
Resource reduction	Plastic reduction, ECO design, Green procurement

3-2 B: For the 2022 review of material topics, 3 topics were added, including: Employee engagement efficiency, and Product security. In addition, the material topic Diversity & inclusion was expanded to include Diversity & inclusion. The material topic of Privacy was amended to Data privacy.

3-3 Management of material topics

Each respective sub-chapter of the Environment, Social, and Governance chapters corresponds to each identified topic, which includes, where relevant, a description of the topic, its impacts, relevant policies, actions taken, and a metrics and targets.

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Anti-corruption & Integrity			
GRI 205: Anti-corruption 2016	205-1 Operations assessed for risks related to corruption	The assessment of the potential of risks and relevant mitigation activities related to corruption or bribery is part of Company's Corporate Risk Management framework, and is as such performed on a semi-annual basis.	
	205-2 Communication and training about anti-corruption policies and procedures	For general information regarding anti-corruption and integrity, see the Compliance & Integrity chapter and the publicly available information regarding Nordic's Anti-Corruption Program. Our anti-corruption policy is communicated to employees as part of onboarding, and relevant guidance is part of our Employee Handbook. We aim to provide targeted training to enable our employees to make sound ethical decisions. An introduction course to Compliance is provided to all new employees. Nordic require all Tier 1 suppliers to commit to the Code of Conduct of the Responsible Business Alliance.	
	205-3 Confirmed incidents of corruption and actions taken	The company is not aware of any confirmed incidents of corruption involving the company, including its employees reporting period. No public legal causes regarding corruption has been brought against the organization during reporting period.	
Data Privacy / Information security			
GRI 418: Customer Privacy 2016	418-1 Substantiated complaints concerning breaches of customer privacy and losses of customer data	For general information regarding data privacy and personal data protection, see the Compliance & Integrity chapter and the publicly available information regarding Nordic's Product security, vulnerabilities and management process for vulnerabilities which may be relevant to data privacy matters. 418-1 A: See the Governance performance overview. 418-1 B-C: No such incidents occurred during the reporting period.	
Diversity, equity & inclusion			
GRI 405: Diversity and Equal Opportunity 2016	405-1 Diversity of governance bodies and employees	See the Social chapter	
	405-2 Ratio of basic salary and remuneration of women to men	See the Social chapter	

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GHG emission/climate change

GRI 305: Emissions 2016

305-1 Direct (Scope 1) GHG emissions

305-2 Energy indirect (Scope 2) GHG emissions

305-3 Other indirect (Scope 3) GHG emissions

305-4 GHG emissions intensity

305-5 Reduction of GHG emissions

305-6 Emissions of ozone-depleting substances (ODS)

305-7 Nitrogen oxides (NOx), sulfur oxides (SOx), and other significant air emissions

305-1-305-5: See the [Environment chapter](#)

	Permanent employees	Temporary employees	Students	Contractors	Others
Life insurance	Yes	Yes	Yes	No	Yes
Health care	Yes	Yes	Yes	No	Yes
Critical illness	Yes	Yes	Yes	No	Yes
Disability and invalidity coverage	Yes	No	No	No	No
Occupational injury insurance	Yes	Yes	Yes	Yes	Yes
Parental leave <sup>1</sup>	Yes	No	No	No	No
Retirement provision	Yes	Yes	Yes	No	Yes
Stock ownership	Yes	No	No	No	No

<sup>1</sup> Students are covered by the applicable insurances when working 20% or more  
<sup>2</sup> Parental leave includes benefits exceeding statutory benefits

Omission: During the reporting period, Nordic did not directly contribute to any emissions of ODS. Further Nordic currently have complete data available for ODS emissions stemming from its manufacturing suppliers, where CFC emissions, etc., are relevant.

See the [Environment chapter](#) for a general description of air pollution and its relevancy and direct impact on Nordic operations.

Omission: During the reporting period, Nordic did not directly contribute to any air emissions. Further Nordic does currently have complete data available for air emissions stemming from its manufacturing suppliers, where NOx emissions, etc., are relevant.

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Health & Safety / Hazardous substances

GRI 403: Occupational Health and Safety 2018

403-1 Occupational health and safety management system

403-1 A: Nordic's occupational health & management system is based on the ISO Standard ISO 45001 Occupational Health and Safety Management Systems and the Norwegian Working Environment Act (the scope of the certification itself to activities in Norway). The ISO 45001 certification scope covers also Finland activities.  
403-1 B: Nordic has implemented a management system to improve employees' working conditions continuously. activities include risk assessments, employee satisfaction surveys, improvement programs, training, and occupational health services. For our highest risk elements, adequate emergency plans are defined and rehearsed. For further information, see the [Health & Safety chapter](#).

403-2 Hazard identification, risk assessment, and incident investigation

403-2 A: The working environment committee (AMU) is responsible for providing guidelines on OHS and has implemented an OHS policy and principles. Further, local OHS committees have been established for specific offices where legislation is required. The AMU consist of employees trained in health and safety. The AMU covers other offices that do not have local OHS committees. One of the key responsibilities of the OHS committees is to identify potential work-related concerning changes in the organization or the workplace and initiate measures to reduce risks when relevant. Further, communicate and cooperate with local employees/employee representatives to ensure that workers' views and preferences are given due consideration in managing changes, decisions, and risks related to the health and safety of the company's employees.  
403-2 B: Nordic employees are encouraged to report such incidents by utilizing the OHS non-conformity reporting system. The non-conformity reporting system shall ensure that any issue, whether a non-conformity, incident, or near-incident, is analyzed and dealt with, including those related to OHS work. Proposals for changes and improvements pertaining to occupational health and safety for people working under company control are registered in the non-conformity system, categorized into OHS. Safety representatives are responsible for registering and following up on OHS-related nonconformities and proposed improvements. Where applicable, local OHS Committees assess and follow up the incidents. The OHS non-conformity reporting system enables employees to i. Address reported incidents or near-occurrences, ii. Anticipate potential health and safety hazards through inspections and continuous improvement. A report can be submitted using one of the following approaches:  
1. Reporting directly to your nearest leader (who will address this with the OHS organization).  
2. Reporting to your safety representatives (site specific).  
3. Reporting to the HR department.  
4. Reporting directly in the Non-conformity register.  
Incidents are recorded and handled according to Nordic's internal procedure "7.3 Continuous improvement and Non-conformity handling guideline". Incidents shall also be reported to local authorities according to applicable regulatory requirements, such as building owners and company management, shall be involved as relevant or explicitly described in the OHS non-conformity reporting. Further, The AMU shall at annual basis perform hazard identification and risk assessment to determine the need for controls and improvement actions. Every third year, a more thorough hazard evaluation of the OHS non-conformity reporting system shall be performed. Risk assessments are archived and available for all employees.  
403-2 C: All employees are protected from any reprisal when reporting or raising issues related to OHS. Stop work orders can be used in case of danger to the employee or people in the immediate vicinity.  
403-2 D: See 403-2 B. Further, issues raised or reported will be investigated by the appropriate OHS committee, or applicable, the AMU.

For further information on these matters See the [Health & Safety chapter](#), Human and labor rights chapter, [Responsible supply chain](#), [Environment chapter](#).  
In addition, see the publicly available information on Nordic's environmental and related hazardous substances management practices on Nordic's website: [Environmental Management](#)

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	<p>403-3 Occupational health services</p>	<p>The Management Team is responsible for the organization's working environment and shall ensure a systematic in- to provide safe employment and meaningful work for the individual employee. The Management team is responsible for the organization's OHS policy and operational targets. The policy shall enable:</p> <ul style="list-style-type: none"> <li>• That employees have a protective working environment</li> <li>• Safe employment and meaningful work for the individual employee</li> <li>• Consultation and participation of workers and worker's representatives</li> <li>• That our suppliers live up to Nordic Semiconductor's OHS standards</li> <li>• Compliance with legal requirements, as well as internal policies and guidelines</li> <li>• Continuous improvements concerning occupational health and safety for all Nordic employees</li> </ul> <p>In the event that employees wish to remain anonymous, they can use H&amp;S services through a third party whose details are posted on the Nordic's intranet. In the event of an internal investigation, employee details are confidential only the designated team has access to such information. Retaliation against any employee who has reported mis- prohibited, and there shall be no unfavorable treatment to any whistleblower.</p>
	<p>403-4 Worker participation, consultation, and communication on occupational health and safety</p>	<p>403-4 A: The OHS policy commits to consultations with Nordic employees and representatives with regard to ensure inclusive and effective OHS approach across the organization and its business areas. These consultations take place at employee level (Safety inspections and non-compliance reports). For instance, worker's representatives at inspections, risk assessments and changes in the organization, management inspections and policies development, and OHS Committees on all topics discussed. All assessments, reports, and meeting minutes are archived and available to all employees.</p> <p>403-4 B: See response to 403-2 A.</p>
	<p>403-5 Worker training on occupational health and safety</p>	<p>403-5 A: Each new employee undergoes initial training, during which the primary health and safety risks present in various work areas are discussed. Furthermore, depending on the role, employees are given additional training on their area of work. In addition, employee representatives (PSR) and AMU members are sent to additional advanced and safety courses in order to raise their awareness. Training is conducted in local languages and in English.</p>
	<p>403-6 Promotion of worker health</p>	<p>403-6 A: The health insurance plan comprises several non-occupational medical and healthcare services. For instance, treatment guarantees to ensure quicker access to medical services in private hospitals or clinics with health special- insurance also includes free access to online GPs (experienced practitioners) for all employees and their children. Additionally, employees have access to online mental healthcare consultations with psychologists, offering 5 video- minutes free of charge per year and digital self-help programs such as articles, exercises, and techniques to help challenges.</p> <p>403-6 B: Nordic has implemented a new global sponsorship program that allows employees to dedicate 60 minutes to physical activity during work hours. This initiative is regularly promoted by managers and EMU members, who provide guidance on how to actively spend time during work hours. Furthermore, many locations now offer free passes to activities, such as gym memberships, allowing employees to remain active outside work hours. As an example to encourage and promote employee health and wellbeing, Nordic Semiconductor organized a challenge/competitions on Strava platform, which was well-received and saw over 3,400 hours of employee participation</p> <p>For further information and examples, see the <a href="#">Health &amp; Safety</a> chapter.</p>
	<p>403-7 Prevention and mitigation of occupational health and safety impacts directly linked by business relationships</p>	<p>The AMU shall perform hazard identification and risk assessment annually to determine the need for controls and improvement actions. Every third year, a more thorough hazard evaluation shall be performed. The risk assessments consider all parts of the organization's activities. Such assessments are meant to mitigate and safeguard employee assessments are archived and available for all employees.</p>

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	403-8 Workers covered by an occupational health and safety management system	403-8 A: See response to 403-1. In addition, all contractors, consultants, and other non-full-time employees that work for Nordic are covered by the OHS standards of the company. However, as a fabless semiconductor company that works with various manufacturing partners and suppliers, Nordic does not conduct direct audits for contractors, consultants, or other personnel that are not full-time employees and work outside of Nordic's offices. Nordic is, however, a member of the Nordic Supply Chain Initiative, which conducts on-site audits for Nordic's suppliers as described in the responsible supply chain chapter. i. the number of all employees and workers who are not employees but whose work and/or workplace is controlled by the organization, who are covered by such a system; 152 out of 1435, or 10.6%. ii-iii. Omission: As a fabless company, we are not conducting any external audits. Such audits are conducted by third parties. In addition, we are performing safety inspections and audits that focus not on workers in particular, but rather on the work processes, in order to enable an inclusive approach.  403-8 B-C: Not applicable, as stated above.
	403-9 Work-related injuries	See Social performance overview Omission: Incomplete. Nordic does not currently report fully on these indicators.
	403-10 Work-related ill health	
<b>Human capital development</b>		
GRI 401: Employment	401-1 New employee hires and employee turnover	See the Social chapter
	401-2 Benefits provided to full-time employees that are not provided to temporary or part-time employees	All employees employed by Nordic, regardless of employment affiliation, are treated equally. Some benefits, however, are related to type of employment. We follow legal requirements in addition to local market expectations to have a fair and transparent practice. The following overview contains Norway-specific data. Nordic will strive to have more transparent data going forward.
	401-3 Parental leave	See the Employment engagement chapter
<b>Human rights and labor rights</b>		
GRI 414: Supplier Social Assessment 2016	414-1 New suppliers that were screened using social criteria	414-1 A: 100% of new suppliers were screened using social criteria for the reporting period.
	414-2 Negative social impacts in the supply chain and actions taken	414-2 A: In 2022, Nordic assessed 118 companies divided by 20 countries for social impacts in our supply chain. 414-2 B-C: Out of the 118 companies assessed for social impacts, Nordic identified 15 companies as having significant and potential negative social impacts. 414-2 D-E: Nordic has identified 4 companies as having significant actual and potential negative social impacts with high risk. Nordic has indicated remediation action based on the collected assessment data. In 2023 we will review the implementation of remediation and additional follow up actions.
<b>Resource reduction</b>		
GRI 301: Materials 2016	301-1 Materials used by weight or volume	Omission: As a fabless semiconductor company that works with various manufacturing partners and suppliers, Nordic does not currently have available all the required data for all materials used by weight or volume. Nordic aims to advance its collection to enable reporting on such indicators going forward.
	301-2 Recycled input materials used	See the Environment chapter, and the sub-chapter on Resource reduction
	301-3 Reclaimed products and their packaging materials	See the sub-chapter on Resource reduction

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## Protokoll fra ordinær generalforsamling i Nordic Semiconductor Norway AS

Det ble avholdt ordinær generalforsamling i selskapet den 30.06.2023 kl. 13:00 - 14:00.

Generalforsamlingen ble avholdt som et elektronisk møte via Microsoft Teams.

Alle sakene angitt nedenfor er behandlet etter asl § 5-7.

### Følgende aksjeeiere deltok i behandlingen:

NORDIC SEMICONDUCTOR ASA som representerer 100 000 aksjer.

Det er kun en aksjeeier i selskapet, dermed var alle aksjene representert.

### Til behandling forelå:

#### 1. Valg av møteleder og representant til å undertegne protokollen

Kine-Elena Reigstad ble valgt til å lede møtet og Pål Erik Elstad til å undertegne protokollen sammen med møtelederen.

#### 2. Godkjenning av innkallingen og dagsordenen

Det fremkom ikke bemerkninger til innkallingen. Innkallingen og dagsordenen ble godkjent.

#### 3. Godkjenning av styrets forslag til årsregnskap og årsberetning, herunder disponering av årets resultat

Styrets forslag til selskapets årsregnskap og årsberetning, samt revisors beretning ble gjennomgått. Årsregnskapet og årsberetningen ble enstemmig godkjent.

Det ble deretter vedtatt å anvende årets resultat i overensstemmelse med styrets forslag.

Generalforsamlingen vedtok således enstemmig at overskuddet på USD 11 589 beholdes i selskapet gjennom overføring til annen egenkapital.

#### 4. Godkjenning av honorar til selskapets revisor

Det ble vedtatt å dekke revisors honorar etter regning.

Kine-Elena Reigstad  
Møteleder (elektronisk signert)

Pål Erik Elstad  
Valgt til å undertegne protokollen (elektronisk signert)



## Protokoll fra ordinær generalforsamling i Nordic Semiconductor Norway AS

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Møteleder (elektronisk signert)

Pål Erik Elstad  
Valgt til å undertegne protokollen (elektronisk signert)

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## Årsberetning 2022 - Nordic Semiconductor Norway AS

### Virksomhetens art og tilholdssted

Nordic Semiconductor Norway AS er et heleid datterselskap av Nordic Semiconductor ASA. Selskapets forretningskontor er i Oslo. Nordic Semiconductor Norway AS eier følgende datterselskap gruppert etter driftsområde:

- Nordic Semiconductor Singapore Pte. Ltd som er Nordic Semiconductors regionale hovedkontor i APAC
- Nordic Semiconductor Sweden AB, Nordic Semiconductor India Pvt. Ltd, Nordic Semiconductor Denmark Aps og Nordic Semiconductor UK Limited som driver med utvikling og markedsføring av komponenter til elektronisk utstyr, integrerte kretser, utviklingsverktøy og relaterte løsninger
- Nordic Semiconductor Hong Kong Limited og Nordic Semiconductor (Shenzhen) Limited og som driver med markedsføring av Nordic Semiconductor ASAs produkter
- Nordic Semiconductor Philippines Inc. og Nordic Semiconductor Norway Taiwan Branch som planlegger, støtter og koordinerer logistikkaktiviteter for Nordic Semiconductor ASA

### Redegjørelse for årsregnskapet

Selskapet ble stiftet i 2020. I 2022 ble årsresultatet USD 11 589 ift USD 73 398 i 2021. Totalkapitalen var ved utgangen av året USD 9 463 145 ift USD 3 166 709 i 2021. Total egenkapital pr 31.12.2022 var på USD 3 097 222 ift USD 3 085 632 pr 31.12.2021, og som utgjør en egenkapitalandel på henholdsvis 33 % og 97 %.

Selskapet gjennomførte i løpet av året kontantinnskudd i datterselskapene Nordic Semiconductor Singapore, Nordic Semiconductor Denmark og Nordic Semiconductor Philippines på hhv USD 100 000, USD 5 352 og USD 18 000.

Selskapet etablerte den 01.04.2022 en filial i Taiwan, hvor alle ansatte, eiendeler og forpliktelser ble overført fra filial i Nordic Semiconductor ASA. Virksomheten i filialen i Nordic Semiconductor ASA opphørte på samme tidspunkt. Den utenlandske filialen ble stiftet i Taiwan og anses som eget regnskap- og skattesubjekt i dette landet. Filialens funksjonelle valuta er i Taiwanske Dollar (TWD).

De ansatte i Taiwan jobber med logistikkjenester. De følger opp, planlegger og støtter produksjonen til Nordic Semiconductor ASA, mens selve produksjonen er utkontraktert til en tredjepart i Taiwan.

### Fremtidig utvikling

Nordics visjon er å være en verdensledende leverandør av tilkoblingsløsninger, med hovedfokus på ultra-low power proprietær, Bluetooth, WiFi og cellular IoT-teknologi.

Slik størrelsen og vekstmulighetene i Nordics markeder er, og selskapets sterke konkurranseposisjon, mener styret at en forsvarlig gjennomføring av dets strategiske plan vil muliggjøre sterk langsiktig lønnsom vekst og verdiskaping, i tråd med selskapets høye økonomiske ambisjoner.

### Arbeidsmiljø

Selskapet har 57 ansatte i Nordic Semiconductor Norway Taiwan Branch.



Et fokusområde i 2022 har vært å hente ansatte tilbake til kontoret etter flere år med delvis hjemmekontor på grunn av covid-19. Vi tror at ansatte, så vel som virksomheten, gjør det bedre gjennom samhandling på kontoret.

I 2022 introduserte konsernet «My 60 minutes», som er gir ansatte mulighet til å trene én time i uken i arbeidstiden. Regelmessig fysisk aktivitet bidrar positivt til produktivitet og engasjement. Derfor fikk ansatte også tilbud om subsidiert treningsmedlemskap, som et nytt tiltak introdusert i løpet av 2022.

Konsernet jobbet aktivt for at ansatte skal ha en god balanse mellom jobb og fritid. Ledere fikk derfor i 2022 mulighet til å godkjenne opptil to dager per uke med hjemmekontor for ansatte som etterspurte dette.

Det vises til konsernets årsberetning for en grundig gjennomgang av iverksatte tiltak med betydning for arbeidsmiljøet.

I 2022 var Nordic Semiconductor konsernets sykefravær 2,37%, mens det i Taiwan Branch var på under 1%.

Det har ikke forekommet eller blitt rapportert alvorlige arbeidsuhell eller ulykker i løpet av året, som har resultert i store materielle skader eller personskader.

## **Forsikring for styrets medlemmer**

Styret i Nordic Semiconductor Norway AS er forsikret gjennom Nordic Semiconductor ASAs styreforsikring.

## **Finansiell risiko**

### **Overordnet om målsetting og strategi**

Nordics strategi og vekstambisjoner krever en tilstrekkelig kontant beholdning for å finansiere FoU-aktivitetene som trengs å drive teknologien og produktkartene fremover. Nordic-konsernet hadde tilgjengelige kontanter på ca. USD 379 millioner på slutten av 2022, inkludert kredittfasiliteter. Styret vurderer dagens likviditetsrisiko som lav.

### **Kredittrisiko**

Nordic-konsernet er eksponert for kredittrisiko knyttet til både sine distributører og visse slutt kunder. Flertallet av motpartene er ledende internasjonale distributører av elektroniske komponenter basert i Asia, og selskapet har historisk ikke hatt noen betydelige kredittap. Nordic Semiconductor Norway AS har ingen fordringer, og all gjeld er konserninternt. Kredittrisiko anses derfor å være lav.

### **Fortsatt drift**

I samsvar med regnskapsloven § 3-3a bekreftes det at forutsetningene om fortsatt drift er til stede.



### Likestilling

Selskapet har pr utgangen av året 40 ansatte, av disse er 8 kvinner (20%). Kvinneandelen i lederstillinger utgjør 43%.

Gjennomsnittslønn for kvinner og menn i heltidsstillinger utgjorde henholdsvis TWD 1 446 419 og TWD 2 734 383. Selskapet har ingen ansatte i deltidsstillinger og har som policy at arbeid av lik verdi skal gi lik lønn. Årsaken til lønnsforskjellen mellom kvinner og menn kan forklares ved at en stor del av mennene er i senior-stillinger, mens kvinnene i mer junior-stillinger.

Selskapet arbeider aktivt, målrettet og planmessig for likestilling innenfor virksomheten. Ved rekruttering, både internt og eksternt prioriteres personlige kvalifikasjoner fremfor kjønn. Det underrepresenterte kjønn vil i større grad bli oppfordret til å søke. På denne måten vil selskapet forsøke å øke kvinneandelen i de stillingskategorier hvor denne er særskilt lav.

### Resultatdisponering

Styret foreslår følgende disponering av årsresultatet i Nordic Semiconductor Norway AS:

-----  
Annen egenkapital 11 589  
-----

**Totalt disponert 11 589**

### Ytre miljø

Konsernet har etablert rutiner for å overvåke disse forholdene under styringssystemer som er sertifisert i henhold til ISO 9001, ISO 14001 og OHSAS 18001. Nordic overholder alle gjeldende lover og forskrifter, og alle produktene er i samsvar med direktivet om farlig stoff REACH og RoHS. Dette gjør at konsernet kan markedsføre seg selv som en "grønn leverandør", noe som er en fordel overfor store kunder som er underlagt strenge miljøstandarder for drift.

I tråd med innstillingen fra Oslo Børs har morselskapets styre utarbeidet en egen rapport om samfunnsansvar inkludert medarbeider- og miljøhensyn. Rapporten kan lastes ned fra [www.nordicsemi.com](http://www.nordicsemi.com).

Oslo, 22 juni 2023

Sven Tore Larsen  
Styreleder

Pål Erik Elstad  
Styremedlem

**RESULTATREGNSKAP ETTER ART**

Nordic Semiconductor Norway AS

Beløp i USD		2022	2021
<b>Driftsinntekter</b>			
Annen driftsinntekt	1.6, 7	5 382 946	-
<b>Sum driftsinntekter</b>		<b>5 382 946</b>	-
<b>Driftskostnader</b>			
Lønnskostnad	2	3 445 577	-
Avskrivninger	1.8, 1.9, 4, 5	1 262 649	-
Annen driftskostnad		696 085	-
<b>Sum driftskostnader</b>		<b>5 404 311</b>	-
<b>Driftsresultat</b>		<b>-21 366</b>	-
<b>Finansinntekter og finanskostnader</b>			
Renteinntekt		630	-
Annen finansinntekt		6 038	90 487
Rentekostnader		-8 072	-
Annen finanskostnad		-	-20 452
<b>Netto finansposter</b>		<b>-1 404</b>	<b>70 035</b>
<b>Resultat før skattekostnad</b>		<b>-22 770</b>	<b>70 035</b>
Skattekostnad	1.11, 10	34 359	3 363
<b>Årsresultat</b>		<b>11 589</b>	<b>73 398</b>
<b>Opplysninger om avsetninger til:</b>			
Avsatt til/fra annen egenkapital	9	11 589	73 398
<b>Sum disponert</b>		<b>11 589</b>	<b>73 398</b>

**OPPSTILLING AV TOTALRESULTATET**

Nordic Semiconductor Imiconductor AS

Beløp i USD	Note	2022	2021
Årsresultat	9	11 589	73 398
<b>Totalresultat</b>		<b>11 589</b>	<b>73 398</b>

**EIENDELER**  
per 31.12

Nordic Semiconductor Norway AS

Beløp i USD		2022	2021
<b>ANLEGGSMIDLER</b>			
<b>Immaterielle eiendeler</b>			
Utsatt skattefordel	1.11	49 571	3 509
<b>Sum immaterielle eiendeler</b>		<b>49 571</b>	<b>3 509</b>
<b>Varige driftsmidler</b>			
Tomter, bygninger og annen fast eiendom	4	614 701	-
Bruksretteeiendeler	1.5, 1.9, 5	383 721	-
Driftsløsøre, inventar, verktøy o.l	4	2 339 475	-
<b>Sum varige driftsmidler</b>		<b>3 337 897</b>	<b>-</b>
<b>Finansielle anleggsmidler</b>			
Investeringer i datterselskap	6	3 274 342	3 150 990
<b>Sum finansielle anleggsmidler</b>		<b>3 274 342</b>	<b>3 150 990</b>
<b>Sum anleggsmidler</b>		<b>6 661 810</b>	<b>3 154 499</b>
<b>OMLØPSMIDLER</b>			
<b>Fordringer</b>			
Andre kortsiktige fordringer selskap i samme konsern	7	1 011 388	-
Andre fordringer	12	1 693 250	-
<b>Sum fordringer</b>		<b>2 704 638</b>	<b>-</b>
Bankinnskudd, kontanter og lignende	1.10	96 697	12 210
<b>Sum omløpsmidler</b>		<b>2 801 335</b>	<b>12 210</b>
<b>SUM EIENDELER</b>		<b>9 463 145</b>	<b>3 166 709</b>

**EGENKAPITAL OG GJELD**  
per 31.12

Nordic Semiconductor Norway AS

Beløp i USD		2022	2021
<b>EGENKAPITAL</b>			
<b>Innskutt egenkapital</b>			
Aksjekapital	9	1 135 415	1 135 415
Overkurs	9	1 872 083	1 872 083
<b>Sum innskutt egenkapital</b>		<b>3 007 498</b>	<b>3 007 498</b>
<b>Opptjent egenkapital</b>			
Annen egenkapital	9	89 724	78 135
<b>Sum opptjent egenkapital</b>		<b>89 724</b>	<b>78 135</b>
<b>Sum egenkapital</b>		<b>3 097 222</b>	<b>3 085 632</b>
<b>GJELD</b>			
<b>Annen langsiktig gjeld</b>			
Leieforpliktelser	1.5, 1.9, 5	365 261	-
<b>Sum annen langsiktig gjeld</b>		<b>365 261</b>	<b>-</b>
<b>Kortsiktig gjeld</b>			
Betalbar skatt	1.11	64 406	-
Skyldig offentlige avgifter		15 599	-
Annen kortsiktig gjeld		621 412	-
Annen kortsiktig gjeld konsern	7	5 299 246	81 077
<b>Sum kortsiktig gjeld</b>		<b>6 000 663</b>	<b>81 077</b>
<b>Sum gjeld</b>		<b>6 365 923</b>	<b>81 077</b>
<b>SUM EGENKAPITAL OG GJELD</b>		<b>9 463 145</b>	<b>3 166 709</b>

Sverre-Tore Larsen  
Styrets leder

Oslo, 22.06.2023

Pål Erik Elstad  
Styremedlem

**KONTANTSTRØMOPPSTILLING**

Nordic Semiconductor Norway AS

Beløp i USD	2022	2021
<b>Kontantstrømmer fra operasjonelle aktiviteter</b>		
Resultat før skatt	-22 770	70 035
Betalbar skatt	52 329	-
Ordinære avskrivninger	1 262 649	-
Effekt av valutakursendringer	374	-
Endring i andre tidsavgrensingsposter	-1 774 818	-
<b>Netto kontantstrøm fra operasjonelle aktiviteter</b>	<b>-482 236</b>	<b>70 035</b>
<b>Kontantstrømmer fra investeringsaktiviteter</b>		
Utbetalinger ved kjøp av varige driftsmidler	-880 490	-
Utbetalinger ved kjøp av virksomhet	-123 352	-1 177 882
<b>Netto kontantstrøm fra investeringsaktiviteter</b>	<b>-1 003 842</b>	<b>-1 177 882</b>
<b>Kontantstrømmer fra finansieringsaktiviteter</b>		
Innbetalinger ved opptak av ny kortsiktig konserngjeld	1 756 228	-
Betaling av hovedstol leieforpliktelser	-185 663	-
Innbetaling av egenkapital		2 895 556
<b>Netto kontantstrøm fra finansieringsaktiviteter</b>	<b>1 570 565</b>	<b>1 014 543</b>
<b>Effekt av valutakursendringer på kontanter og kontatekvi</b>	<b>-</b>	<b>-11 671</b>
Netto endring i likvider i året	<b>84 488</b>	-104 975
Kontanter og bankinnskudd per 01.01	<b>12 210</b>	117 186
<b>Kontanter og bankinnskudd per 31.12</b>	<b>96 697</b>	12 210

## Note 1 Regnskapsprinsipper

### 1.1 Selskapsinformasjon

Nordic Semiconductor Norway AS er et aksjeselskap registrert i Norge. Selskapet ble stiftet 25.11.2020, og dets forretningskontor er i Oslo. Selskapet er et heleid datterselskap av Nordic Semiconductor ASA, og inngår i morselskapets konsernregnskap. Konsernregnskapet kan lastes ned fra selskapets hjemmeside [www.nordicsemi.com](http://www.nordicsemi.com).

Nordic Semiconductor Norway AS er et holdingsselskap. I tillegg etablerte selskapet den 01.04.2022 en filial i Taiwan, hvor alle ansatte, eiendeler og forpliktelser ble overført fra filial i morselskapet. Virksomheten i filialen i morselskapet opphørte på samme tidspunkt. Den utenlandske filialen ble stiftet i Taiwan og anses som eget regnskap- og skattesubjekt i dette landet. Filialens funksjonelle valuta er i Taiwanske Dollar (TWD). Filialen planlegger, støtter og koordinerer logistikkaktiviteter for Nordic Semiconductor ASA.

### 1.2 Grunnlag for utarbeidelse av årsregnskapet

Årsregnskapet er avlagt i henhold til regnskapsloven § 3-9 og forskrift om forenklet IFRS (2014) fastsatt av Finansdepartementet 3. november 2014. Dette innebærer i hovedsak at måling og innregning følger internasjonale regnskapsstandarder (IFRS) og presentasjon og noteopplysninger er i henhold til norsk regnskapslov og god regnskapsskikk.

Årsregnskapet inkluderer resultatoppstilling, balanse, kontantstrømpstilling og noter. Selskapet utarbeider ikke eget konsernregnskap i henhold til unntaket fra konsernregnskapsplikt i regnskapsloven § 3-7.

### 1.3 Klassifisering av balanseposter

Eiendeler klassifiseres som omløpsmiddel når selskapet forventer å realisere eiendelen, eller har til hensikt å selge eller forbruke den i selskapet ordinære driftssyklus. Videre er eiendeler som primært holdes for omsetning eller som forventes realisert innen tolv måneder etter rapporteringsperioden også å anse som omløpsmidler. Tilsvarende gjelder også eiendeler i form av kontanter eller kontantekvivalenter, med mindre disse er underlagt begrensninger som gjør at den ikke kan veksles eller benyttes til å gjøre opp en forpliktelse i minst tolv måneder etter rapporteringsperioden. Alle andre eiendeler klassifiseres som anleggsmidler.

Forpliktelser klassifiseres som kortsiktig når de forventes å bli gjort opp i selskapet ordinære driftssyklus, når de primært holdes for omsetning, eller dersom forpliktelsen forfaller til oppgjør innen tolv måneder etter rapporteringsperioden, eller foretaket ikke har en ubetinget rett til å utsette oppgjøret av forpliktelsen i minst tolv måneder etter rapporteringsperioden. Eventuelle vilkår for forpliktelsen, som etter motpartens valg kan føre til at den gjøres opp ved utstedelse av egenkapitalinstrumenter, påvirker ikke forpliktelsens klassifisering. Alle andre forpliktelser klassifiseres som langsiktige.

### 1.4 Valuta

Selskapets funksjonelle valuta er USD, da selskapet hovedsakelig er et holdingselskap uten annen egen aktivitet, og må sees sammen med morselskapet Nordic Semiconductor ASA hvor funksjonelle valuta er USD. Pengeposter og gjeld i annen valuta omregnes til valutakursen på balansedagen. Transaksjoner i resultatregnskapet i annen valuta enn selskapets funksjonelle valuta blir omregnet til valutakurs på transaksjonstidspunktet.

### 1.5 Estimater og forutsetninger

Ledelsen har brukt estimater og forutsetninger ved vurderinger i tilknytning til oppkjøp av virksomheter. Fremtidige hendelser kan medføre at estimatene endrer seg. Estimater og de underliggende forutsetningene vurderes løpende, og er basert på beste skjønn og historisk erfaring. Endringer i regnskapsmessige estimater innregnes i den perioden endringene oppstår. Hvis endringene også gjelder fremtidige perioder fordeles effekten over inneværende og fremtidige perioder.

#### Den marginale lånerenten

Leieforpliktelsen skal måles til nåverdien av leiebetalingene som ikke blir betalt på dette tidspunktet. Leiebetalingene skal diskonteres ved hjelp av leieavtalens implisitte rente, eventuelt leietakers marginale lånerente hvis den ikke lett kan fastsettes.

Selskapet har valgt å fastsette den marginale lånerenten.

Den marginale lånerent er definert i IFRS 16 som «Den rentesats som en leietaker i et lignende økonomisk miljø ville måtte betale for å låne, i en tilsvarende periode og med tilsvarende sikkerhet, de midler som er nødvendige for en eiendel av lignende verdi som bruksretteeiendelen»

Selskapets marginale lånerente er ikke observerbar da selskapet ikke deltar i finansieringsaktiviteter. Konsernet har en sentralisert treasury avdeling, hvor morselskapet er motpart i alle avtaler med finansieringsinstitusjoner. Datterselskaper og utenlandske filialer er selvfinansiert med lav kreditt risiko på grunn av kost-pluss fakturering til morselskapet for konserninterne tjenester.

En praktisk tilnærming til å fastsette den marginale lånerenten er å anvende et konsernsyn. Renten fastsettes basert på observerbare input (som markedsrenten) justert for selskapsspesifikke forhold (som kreditt-rating).

### 1.6 Salgsinntekter

Det er et grunnleggende regnskapsprinsipp å resultatføre inntekt når inntekten opptjenes. En inntekt kan normalt ikke anses opptjent før en salgstransaksjon er gjennomført. I praksis betyr dette at en inntekt er opptjent når en tjeneste er ytet. Selskapet har en avtale med morselskapet Nordic Semiconductor ASA, hvor de fakturerer månedlig for de løpende kostnadene + et påslag.

### 1.7 Datterselskap

Datterselskap vurderes etter kostmetoden i selskapsregnskapet. Slike investeringer er målt til anskaffelseskost for aksjene med mindre nedskrivning har vært nødvendig. Det er foretatt nedskrivning til virkelig verdi når verdifall skyldes årsaker som ikke kan antas å være forbigående. Nedskrivninger er reversert når grunnlaget for nedskrivning ikke lenger er til stede.

### 1.8 Varige driftsmidler

Varige driftsmidler måles til anskaffelseskost, fratrukket akkumulerte av- og nedskrivninger. Når eiendeler selges eller avhendes, blir balanseført verdi fraregnet og eventuelt tap eller gevinst resultatføres.

Anskaffelseskost for varige driftsmidler er kjøpsprisen, inkludert avgifter/skatter og kostnader direkte knyttet til å sette anleggsmiddelet i stand for bruk. Utgifter påløpt etter at driftsmidlet er tatt i bruk, slik som løpende vedlikehold, resultatføres, mens øvrige utgifter som forventes å gi fremtidige økonomiske fordeler blir balanseført.

Avskrivningsperiode og -metode vurderes årlig. Utrangeringsverdi estimeres ved hver årsavslutning og endringer i estimat på utrangeringsverdi er regnskapsført som en estimatendring.



Anlegg under utførelse er klassifisert som anleggsmidler og er oppført til kost inntil tilvirking eller utvikling er ferdigstilt. Anlegg under utførelse blir ikke avskrevet før anleggsmiddelet blir tatt i bruk.

## 1.9 Leieavtaler

Ved inngåelse av en kontrakt vurderer selskapet hvorvidt kontrakten er eller inneholder en leieavtale. En kontrakt er eller inneholder en leieavtale dersom kontrakten overfører retten til å ha kontroll med bruken av en identifisert eiendel i en periode i bytte mot et vederlag.

For kontrakter som utgjør eller inneholder en leieavtale, separerer selskapet leiekomponenter dersom det kan dra nytte av bruken av en underliggende eiendel enten alene eller sammen med andre ressurser som er lett tilgjengelige for selskapet, og den underliggende eiendelen verken er svært avhengig av eller tett forbundet med andre underliggende eiendeler i kontrakten. Selskapet regnskapsfører deretter hver enkelt leiekomponent i kontrakten som en leiekontrakt separat fra ikke-leiekomponenter i kontrakten.

På iverksettelsestidspunktet for en leieavtale innregner selskapet en leieforpliktelse og en tilsvarende bruksretteeiendel for alle sine leieavtaler, med unntak av følgende anvendte unntak:

- Kortsiktige leieavtaler (leieperiode på 12 måneder eller kortere)
- Eiendeler av lav verdi

For disse leieavtalene innregner selskapet leiebetalingene som andre driftskostnader i resultatregnskapet når de påløper.

### Bruksretteeiendeler

Selskapet måler bruksretteeiendeler til anskaffelseskost, fratrukket akkumulerte avskrivninger og tap ved verdifall, justert for eventuelle nye målinger av leieforpliktelsen. Anskaffelseskost for bruksretteeiendelene omfatter:

- Beløpet fra førstegangsmålingen av leieforpliktelsen
- Alle leiebetalinger ved eller før iverksettelsestidspunktet, minus eventuelle leieinsentiver mottatt
- Alle direkte utgifter til avtaleinngåelse påløpt selskapet

Selskapet anvender avskrivningskravene i [IAS 16](#) Eiendom, anlegg og utstyr ved avskrivning av bruksretteeiendelen, bortsett fra at bruksretteeiendelen avskrives fra iverksettelsestidspunktet fram til det som inntreffer først av slutten av leieperioden og slutten av bruksretteeiendelenes utnyttbare levetid.

Selskapet anvender [IAS 36](#) «Verdifall på eiendeler» for å fastslå om bruksretteeiendelen er verdiforringet og for å regnskapsføre eventuelle påviste tap ved verdifall.

### Leieforpliktelser

Selskapet måler leieforpliktelser på iverksettelsestidspunktet til nåverdien av leiebetalingene som ikke betales på dette tidspunktet. Leieperioden representerer den uoppsigelige perioden av leieavtalen, i tillegg til perioder som omfattes av en opsjon enten om å forlenge eller si opp leieavtalen dersom konsernet med rimelig sikkerhet vil (ikke vil) utøve denne opsjonen.

Leiebetalingene som inngår i målingen av leieforpliktelsen består av:

- Faste leiebetalinger (herunder i realiteten faste betalinger), minus eventuelle fordringer i form av leieinsentiver
- Variable leiebetalinger som er avhengige av en indeks eller en rentesats, første gang målt ved hjelp av indeksen eller rentesatsen på iverksettelsestidspunktet

Leieforpliktelsen måles etterfølgende ved å øke den balanseførte verdien for å gjenspeile renten på leieforpliktelsen, redusere den balanseførte verdien for å gjenspeile utførte leiebetalinger og måle den balanseførte verdien på nytt for å gjenspeile eventuelle revurderinger eller endringer av leieavtalen, eller for å reflektere justeringer i leiebetalinger som følger av justeringer i indekser eller rater.

Selskapet inkluderer ikke variable leiebetalinger i leieforpliktelsen. I stedet innregner selskapet disse variable leiekostnadene i resultatregnskapet.



Selskapet presenterer sine leieforpliktelser på egne linjer i balanseoppstillingen.

## 1.10 Kontanter og kontantstrømoppstilling

Kontanter og kontantekvivalenter omfatter kontanter, bankinnskudd og andre kortsiktige, likvide plasseringer. Kontantstrømoppstillingen er utarbeidet etter den indirekte metode. I kontantstrømoppstillingen er kassakreditt fratrukket beholdningen av kontanter og kontantekvivalenter.

## 1.11 Skatt

Skattekostnad består av betalbar skatt, kreditfradrag og endring i utsatt skatt.

Selskapet kan søke om kreditfradrag for skatt betalt i Taiwan av utenlandsk filial. Skattefradraget kan ikke overstige skatten selskapet får i Norge av den aktuelle inntekten.

En eiendel ved utsatt skatt er regnskapsført når det er sannsynlig at selskapet vil ha tilstrekkelige skattemessige overskudd i senere perioder til å nyttiggjøre skattefordelen. Selskapene regnskapsfører tidligere ikke regnskapsført eiendel ved utsatt skatt i den grad det har blitt sannsynlig at selskapet kan benytte seg av den utsatte skattefordelen. Likeledes vil selskapet redusere eiendel ved utsatt skatt i den grad selskapet ikke lenger anser det som sannsynlig at det kan nyttiggjøre seg av den utsatte skattefordelen.

## 1.12 Ansatteytelser

### Ytelsesbaserte pensjonsordninger

Ytelsesbaserte pensjonsordninger, vurderes til nåverdien av de fremtidige pensjonsytelser som regnskapsmessig anses opptjent på balansedagen. Pensjonsmidler vurderes til virkelig verdi.

Periodens pensjonsopptjening (service cost) og netto rentekostnad (-inntekt) resultatføres løpende, og presenteres under regnskapslinjen personalkostnader. Netto rentekostnad beregnes ved å anvende diskonteringsrenten for forpliktelsen på begynnelsen av perioden på netto forpliktelsen. Netto rentekostnad består derfor av rente på forpliktelsen og avkastning på midlene. Endringer i netto pensjonsforpliktelse som følge av premiebetaling og utbetaling av pensjon hensyntas. Forskjellen mellom faktisk avkastning på pensjonsmidlene og den resultatførte innregnes fortløpende mot OCI. Pensjonskostnadene påvirker linjen personalkostnader i resultatregnskapet. Aktuarielle gevinster og tap, inklusive verdiendringer, både midler og forpliktelser, føres over andre inntekter og kostnader (OCI). Aktuarielle gevinster og tap, blir ikke reklassifisert over resultatet.

Gevinster og tap på avkortning eller oppgjør av en ytelsesbasert pensjonsordning innregnes i resultatet på det tidspunkt avkortningen eller oppjøret inntreffer.

En avkortning inntreffer når konsernet vedtar en vesentlig reduksjon av antall ansatte som omfattes av en ordning eller endrer vilkårene for en ytelsesbasert pensjonsordning slik at en vesentlig del av nåværende ansattes fremtidige opptjening ikke lenger kvalifiserer til ytelser eller bare kvalifiserer til reduserte ytelser.

Introduksjon av en ny ytelsesplan eller en forbedring av nåværende ytelsesplan medfører endringer i pensjonsforpliktelsen. Dette blir kostnadsført lineært over perioden frem til effekten av endringen er opptjent. Innføring av nye ordninger eller endringer i eksisterende ordninger som skjer med tilbakevirkende kraft slik at de ansatte umiddelbart har opptjent en fripolise (eller endring i fripolise) resultatføres umiddelbart. Gevinst eller tap knyttet til innskrenkninger eller avslutning av pensjonsplaner resultatføres når dette skjer.

### Innskuddsbasert pensjonsordning

I tillegg til ytelsesordningen beskrevet ovenfor, har konsernets øvrige selskaper ytet innskudd til lokale pensjonsplaner. Innskuddene er gitt til pensjonsplanen for heltidsansatte, og tilskuddet utgjør fra Tilskudd i % av lønn av lønn. Pensjonspremien kostnadsføres når den påløper.



## **Aksjebaserte betalingsordninger**

Konsernet har en langsiktig aksjebasert incentivordning for selskapets ansatte, hvor ansatte får tildelt Restricted Stock Units («RSUer». Programmet måles til virkelig verdi på tildelingsdatoen. Virkelig verdi av tildelte RSUer periodiseres over den periode de ansatte innvinner rett til å motta aksjene, hvilket vil si over den avtalte fremtidige tjenestetiden.

Kostnaden ved aksjebaserte transaksjoner med ansatte innregnes som en kostnad over gjennomsnittlig innvinningsperiode. For transaksjoner som gjøres opp i selskapets egenkapitalinstrumenter (ordninger med oppgjør i aksjer) regnskapsføres verdien av de tildelte RSUer i perioden som en lønnskostnad i resultatet og med motpost annen innskutt egenkapital. For ordninger som gjøres opp i kontanter (kontantbaserte ordninger) regnskapsføres verdien av de tildelte RSUene som en lønnskostnad i resultatet i perioden og med en tilhørende forpliktelse i balansen. Forpliktelsen ved ordninger med kontantoppgjør måles til virkelig verdi på hver balansedag frem til og med dato for oppgjør, og endringer i virkelig verdi resultatføres.

Arbeidsgiveravgift på RSUer innregnes i resultatet over forventet opptjeningsperiode.

## **1.13 Hendelser etter balansedagen**

Ny informasjon etter balansedagen om selskapets finansielle stilling på balansedagen er hensyntatt i årsregnskapet. Hendelser etter balansedagen som ikke påvirker selskapets finansielle stilling på balansedagen, men som vil påvirke selskapets finansielle stilling i fremtiden er opplyst om dersom dette er vesentlig.



## 2 Lønnskostnader, antall ansatte, godtgjørelse til revisor

Lønnskostnader	2022
Lønninger	3 054 668
Arbeidsgiveravgift	187 411
Pensjonskostnader	123 740
Andre ytelser	96 417
<b>Sum</b>	<b>3 462 237</b>
Antall årsverk	87

Selskapet har ingen ansatte i Norge, ingen daglig leder og det er ikke gitt godtgjørelse til styremedlemmer. Selskapet har hatt kostnader relatert til revisjon av utenlandsk filial i 2022 på TWD 300 000. For informasjon om konsernledelsens godtgjørelse, se årsrapport for Nordic Semiconductor ASA på selskapets hjemmeside.

## 3 Pensjoner

### Innskuddsplan

Alle ansatte er lokalisert i Taiwan og er ansatt i utenlandsk filial. Ansatte har innskuddsplaner i samsvar med lokale lover i Taiwan. Innskuddsplanen omfatter alle ansatte og utgjør 6% av lønn med en forsikret base begrenset til TWD 150 000. Per 31.12.2022 var det 57 medlemmer i ordningen.

## 4 Våre driftsmidler

I forbindelse med etablering av en utenlandsk filial i Taiwan, ble anleggsmidler for USD 3 143 747 overdratt fra filialen i morselskapet Nordic Semiconductor ASA til nystiftet filial i selskapet.

Våre driftsmidler	Bygninger og annen eiendom	Maskiner og inventar	Sum våre driftsmidler
Anskaffelseskost pr 01.01.22	-	-	-
Tilgang kjøpte driftsmidler	814 058	3 210 179	4 024 238
Anskaffelseskost 31.12.22	814 058	3 210 179	4 024 238
Akkumulerte avskrivninger 31.12.22	-199 357	-870 705	-1 070 062
<b>Balansført verdi pr. 31.12.22</b>	<b>614 701</b>	<b>2 339 473</b>	<b>2 954 176</b>
Årets avskrivninger	199 357	870 705	1 070 062
Økonomisk levetid	5 år	3 år	
Avskrivningsplan	Lineær	Lineær	



## 5 Leieavtaler

Selskapet er leietaker, og eiendeler under balanseførte leieavtaler inkluderer bygninger med leieperiode på 2 år. Selskapet betaler en fast leie over leieperioden.

Leieavtalene har ingen opsjon for forlengelse, og avtalene blir reforhandlet

Eiendeler under balanseførte leieavtaler:

	Bygninger og annen fast eiendom	Sum
<b>Anskaffelseskost 1. januar 2022</b>	-	-
Tilgang av balanseførte leieavtaler	576 308	576 308
<b>Anskaffelseskost 31. desember 2022</b>	576 308	576 308
<b>Akkumulerte av- og nedskrivninger 1. januar 2022</b>	-	-
Avskrivninger	192 587	192 587
<b>Akkumulerte av- og nedskrivninger 31. desember 2022</b>	192 587	192 587
<b>Balanseført verdi 31. desember 2022</b>	383 721	383 721
Årets avskrivninger	-192 587	-192 587

Leieforpliktelsar under balanseførte leieavtaler:

Oversikt over resterende estimerte leiebetalinger for balanseførte leieavtaler og nåverdi:

	2022
Innen 1 år	253 765
1 til 5 år	118 962
Etter 5 år	-
<b>Resterende estimerte leiebetalinger</b>	<b>372 728</b>
<b>Balanseført leieforpliktelse</b>	<b>2022</b>
Hvorav:	
- kortsiktig gjeld	249 860
- langsiktig gjeld	115 400

I løpet av året ble det betalt 185 663 USD i leie knyttet til balanseførte leieavtaler.

**Konsernet som leietaker - leieavtaler som ikke balanseføres**

Årets leiekostnad bestod av følgende:

	2022
Driftskostnader i perioden knyttet til kortsiktige leieavtaler	42 261
Driftskostnader i perioden knyttet til eiendeler av lav verdi	17 104
<b>Totalt leiekostnader inkludert i andre driftskostnader</b>	<b>59 365</b>

Leieavtalene som ikke balanseføres har hovedsakelig varighet på under 1 år og gjelder bygninger på korte kontrakter.

## 6 Datterselskap

Oversikt over datterselskaper pr 31.12.2022

Selskaps navn	Kontor	Anskaffelses - dato	Stemme- og Eierandel
Nordic Semiconductor India Pvt Ltd	Hyderabad	31.12.2020	100 %
Nordic Semiconductor Sweden AB	Sverige	31.12.2020	100 %
Nordic Semiconductor UK Ltd	UK	31.12.2020	100 %
Nordic Semiconductor Hong Kong Limited	Hong Kong	25.05.2021	100 %
Nordic Semiconductor Denmark ApS	København	01.11.2022	100 %
Nordic Semiconductor Philippines Inc	Muntinlupa	01.12.2022	100 %



Nordic Semiconductor Singapore Pte. Ltd Singapore 16.01.2022 100 %

Investeringene i datterselskapene vurderes etter kostmetoden i selskapsregnskapet.

(Beløp i USD)

Selskaps navn	Bokført verdi pr 31.12	Egenkapital	Resultat
Nordic Semiconductor India Pvt Ltd	1 184 481	1 956 404	361 340
Nordic Semiconductor Sweden AB	775 744	796 667	329 999
Nordic Semiconductor UK Ltd	1 177 882	2 326 797	492 465
Nordic Semiconductor Hong Kong Limited	12 883	298 941	112 987
Nordic Semiconductor Denmark ApS	5 352	8 359	8 359
Nordic Semiconductor Philippines Inc	18 000	17 800	-9
Nordic Semiconductor Singapore Pte. Ltd	100 000	191 304	26 185
Sum	3 274 342	5 596 271	1 331 327

**7 Konserninterne transaksjoner**

(Beløp i USD)

Fordring	2022	2021
Kortsiktige fordringer - Nordic Semiconductor ASA	1 011 388	-
Sum	1 011 388	-

Gjeld	2022	2021
Annen kortsiktig gjeld - Nordic Semiconductor ASA	5 299 246	81 077
Sum	5 299 246	81 077

Det eksisterer ingen pantstillelse, garantier eller annen sikkerhetsstillelse til fordel for foretak i samme konsern.

Inntekter	2022	2021
Konserninterne inntekter - Nordic Semiconductor ASA	5 382 946	-
Sum	5 382 946	-

Kostnader	2022	2021
Konserninterne kostnader - Nordic Semiconductor ASA	-	-
Sum	-	-

**8 Antall aksjer, aksjeeiere m.v.**

(Beløp i USD)

Aksjekapitalen består av:	Antall	Pålydende	Balanseløst
Ordinære aksjer	100 000	11,354	1 135 415
Sum	100 000		1 135 415

Alle aksjene gir samme rettigheter i selskapet.

**Aksjonærer pr 31.12.2022:**

	Antall aksjer	Stemme- og Eierandel
Nordic Semiconductor ASA	100 000	100 %
<b>Totalt antall aksjer</b>	<b>100 000</b>	<b>100 %</b>

**9 Egenkapital**

(Beløp i USD)

	Aksjekapital	Overkurs	Annen EK	Sum
Egenkapital per 01.01.2022	1 135 415	1 872 083	78 135	3 085 632
Årets resultat	-	-	11 589	11 589
Kapitalforhøyelse	-	-	-	-
<b>Egenkapital per 31.12.2022</b>	<b>1 135 415</b>	<b>1 872 083,26</b>	<b>89 724</b>	<b>3 097 222</b>

**10 Skattekostnad**

(Beløp i USD)

Årets skattekostnad fordeler seg på	2022	2021
Betalbar skatt	64 406	-
Kreditfradrag	-52 329	-
Endring i utsatt skatt	-46 436	-3 363
Sum skattekostnad	-34 359	-3 363

Beregning betalbar skatt	2022	2021
Ordinært resultat før skattekostnad	-22 770	73 398
Valutaeffekt omregning til USD	-132 073	-88 686
Endring i midlertidige forskjeller	225 323	-
Anvendelse av fremførbart underskudd	-14 255	-
Årets skattegrunnlag	56 226	-15 288
Betalbar skatt i Norge (22%)	12 370	-
Betalbar skatt i Taiwan (20%)	52 035	-
Årets betalbar skatt	64 406	-



<b>Oversikt over midlertidige forskjeller</b>	<b>2022</b>	<b>2021</b>
Sum midlertidige forskjeller	-225 323	-
Fremførbart underskudd	-	-15 953
Grunnlag beregning utsatt skatt	-225 323	-15 953
Utsatt skatt / skattefordel (22 %)	-49 571	-3 510

#### Forklaring til hvorfor årets skattekostnad ikke utgjør 22 % av resultat før skatt

	<b>2022</b>	<b>2021</b>
Ordinært resultat før skatt	-22 770	73 398
Andre endringer	-	-
22 % skatt av resultat før skatt	-5 009	16 147
22% skatt av valutæffekt omregning til USD	-29 284	-19 511
Beregnet skattekostnad	-34 293	-3 363
Effektiv skattesats	-61,0 %	-4,6 %

#### 11 Finansiell risiko

De viktigste risikoene selskapet er utsatt for er knyttet til likviditet- og kreditt risiko mot Nordic Semiconductor ASA. Risiko anses som lav.

Selskapet finansieres av Nordic Semiconductor ASA slik at de kan foreta nødvendige investeringer og gjennomføre den daglige driften. Utenlandsk filial i Tawian fakturerer Nordic Semiconductor ASA etter kost pluss metode i henhold til vilkår i konsernintern avtale. Nordic Semiconductor AS er kun eksponert for kreditt risiko knyttet til kundefordringer mot morselskap.

#### 12 Klassifisering av finansielle instrumenter

##### Finansielle instrumenter til amortisert kost

	<b>31.12.2022</b>	<b>31.12.2021</b>
<b>EIENDELER</b>		
Andre kortsiktige fordringer	1 693 250	-
Kontanter og kontantekvivalenter	96 697	12 210
<b>Sum finansielle eiendeler</b>	<b>-</b>	<b>1 789 947</b>
<b>FORPLIKTELSER</b>		
Andre finansielle forpliktelser	-	-
Annen kortsiktig gjeld	5 920 658	81 077
<b>Sum finansielle forpliktelser</b>	<b>-</b>	<b>5 920 658</b>



## Protokoll fra styremøte i Nordic Semiconductor Norway AS

Det ble avholdt styremøte i selskapet den 22.06.2023 kl. 13:00 - 14:00.

Styremøtet ble avholdt i Karenslyst alle 5, 0278 Oslo.

### Til stede var:

Svenn-Tore Larsen (Styreleder)

Pål Erik Elstad (Styremedlem)

Hele styret var til stede og således vedtaksdyktig jf. aksjeloven § 6-24.

Ingen hadde innvendinger til innkallingen eller dagsordenen og møteleder erklærte møtet for lovlig satt.

### Til behandling forelå:

#### 1. Forslag til årsregnskap og årsberetning

Administrasjonens forslag til årsregnskap og årsberetning ble gjennomgått. Alle spørsmål som ble stilt, ble besvart uten at det fremkom innvendinger fra styret.

#### 2. Vurdering av forsvarlig egenkapital og likviditet

Styret vurderte selskapets egenkapital og likviditet og kom til at denne, etter disponering av årets resultat jf punktet nedenfor, er forsvarlig og i tråd med kravene i asl §3-4.

#### 3. Forslag til disponering av årets resultat

Styret diskuterte administrasjonens forslag til disponering av årets resultat og godkjente dette enstemmig.

Styret vedtok således enstemmig å foreslå overfor generalforsamlingen at overskuddet på USD 11 589 beholdes i selskapet gjennom overføring til annen egenkapital.

#### 4. Godkjenning av årsregnskap og årsberetning

Deretter vedtok styret enstemmig det fremlagte årsregnskap og årsberetning. Samtlige styremedlemmer signerte årsregnskapet og årsberetningen uten forbehold.

#### 5. Innkalling til ordinær generalforsamling

Styret vedtok enstemmig å innkalle til ordinær generalforsamling den 30.06.2023 kl. 13:00 - 14:00 for å behandle styrets forslag. Generalforsamlingen avholdes elektronisk via Microsoft Teams.

#### 6. Eventuelt

Det forelå ikke saker til behandling under dette punktet.



Oslo, 22.06.2023

Styret i Nordic Semiconductor Norway AS:

Svenn-Tore Larsen  
Styreleder (elektronisk signert)

Pål Erik Elstad  
Styremedlem (elektronisk signert)



Til generalforsamlingen i Nordic Semiconductor Norway AS

## Uavhengig revisors beretning

### Konklusjon

Vi har revidert årsregnskapet for Nordic Semiconductor Norway AS som består av balanse per 31. desember 2022, resultatregnskap etter art, oppstilling av totalresultatet og kontantstrømpoppstilling for regnskapsåret avsluttet per denne datoen og noter til årsregnskapet, herunder et sammendrag av viktige regnskapsprinsipper.

Etter vår mening

- oppfyller årsregnskapet gjeldende lovkrav, og
- gir årsregnskapet et rettviseende bilde av selskapets finansielle stilling per 31. desember 2022, og av dets resultater og kontantstrømmer for regnskapsåret avsluttet per denne datoen i samsvar med forenklet anvendelse av internasjonale regnskapsstandarder etter regnskapsloven § 3–9.

### Grunnlag for konklusjonen

Vi har gjennomført revisjonen i samsvar med International Standards on Auditing (ISA-ene). Våre oppgaver og plikter i henhold til disse standardene er beskrevet nedenfor under *Revisors oppgaver og plikter ved revisjonen av årsregnskapet*. Vi er uavhengige av selskapet i samsvar med kravene i relevante lover og forskrifter i Norge og International Code of Ethics for Professional Accountants (inkludert internasjonale uavhengighetsstandarder) utstedt av International Ethics Standards Board for Accountants (IESBA-reglene), og vi har overholdt våre øvrige etiske forpliktelser i samsvar med disse kravene. Innhentet revisjonsbevis er etter vår vurdering tilstrekkelig og hensiktsmessig som grunnlag for vår konklusjon.

### Øvrig informasjon

Styret (ledelsen) er ansvarlig for informasjonen i årsberetningen. Øvrig informasjon omfatter informasjon i årsrapporten bortsett fra årsregnskapet og den tilhørende revisjonsberetningen. Vår konklusjon om årsregnskapet ovenfor dekker ikke informasjonen i årsberetningen.

I forbindelse med revisjonen av årsregnskapet er det vår oppgave å lese årsberetningen. Formålet er å vurdere hvorvidt det foreligger vesentlig inkonsistens mellom årsberetningen og årsregnskapet og den kunnskap vi har opparbeidet oss under revisjonen av årsregnskapet, eller hvorvidt informasjon i årsberetningen ellers fremstår som vesentlig feil. Vi har plikt til å rapportere dersom årsberetningen fremstår som vesentlig feil. Vi har ingenting å rapportere i så henseende.

Basert på kunnskapen vi har opparbeidet oss i revisjonen, mener vi at årsberetningen

- er konsistent med årsregnskapet og
- inneholder de opplysninger som skal gis i henhold til gjeldende lovkrav.

PricewaterhouseCoopers AS, Dronning Eufemias gate 71, Postboks 748 Sentrum, NO-0106 Oslo  
T: 02316, org. no.: 987 009 713 MVA, [www.pwc.no](http://www.pwc.no)  
Statsautoriserte revisorer, medlemmer av Den norske Revisorforening og autorisert regnskapsførerselskap



## Ledelsens ansvar for årsregnskapet

Ledelsen er ansvarlig for å utarbeide årsregnskapet og for at det gir et rettviseende bilde i samsvar med forenklet anvendelse av internasjonale regnskapsstandarder etter regnskapsloven § 3–9. Ledelsen er også ansvarlig for slik internkontroll som den finner nødvendig for å kunne utarbeide et regnskap som ikke inneholder vesentlig feilinformasjon, verken som følge av misligheter eller utilsiktede feil.

Ved utarbeidelsen av årsregnskapet må ledelsen ta standpunkt til selskapets evne til fortsatt drift og opplyse om forhold av betydning for fortsatt drift. Forutsetningen om fortsatt drift skal legges til grunn for årsregnskapet med mindre ledelsen enten har til hensikt å avvike selskapet eller legge ned virksomheten, eller ikke har noe realistisk alternativ til dette.

## Revisors oppgaver og plikter ved revisjonen av årsregnskapet

Vårt mål er å oppnå betryggende sikkerhet for at årsregnskapet som helhet ikke inneholder vesentlig feilinformasjon, verken som følge av misligheter eller utilsiktede feil, og å avgi en revisjonsberetning som inneholder vår konklusjon. Betryggende sikkerhet er en høy grad av sikkerhet, men ingen garanti for at en revisjon utført i samsvar med ISA-ene, alltid vil avdekke vesentlig feilinformasjon. Feilinformasjon kan oppstå som følge av misligheter eller utilsiktede feil. Feilinformasjon er å anse som vesentlig dersom den enkeltvis eller samlet med rimelighet kan forventes å påvirke de økonomiske beslutningene som brukerne foretar på grunnlag av årsregnskapet.

For videre beskrivelse av revisors oppgaver og plikter vises det til:  
<https://revisorforeningen.no/revisjonsberetninger>

Oslo, 22. juni 2023  
**PricewaterhouseCoopers AS**

Eivind Nilsen  
Statsautorisert revisor  
(elektronisk signert)



 Securely signed with Brevio

Revisjonsberetning

**Signers:**

<b>Name</b>	<b>Method</b>	<b>Date</b>
Nilsen, Eivind	BANKID	2023-06-22 13:33

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