20221005046888

ÅRSREDOVISNING

för

NTT DATA Business Solutions AB

Org.nr. 556901-7782

Styrelsen och verkställande direktören får härmed avlämna årsredovisning för räkenskapsåret 2021-04-01 - 2022-03-31

Innehåll **Sida**

- förvaltningsberättelse 2
- resultaträkning 3
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Undertecknad styrelseledamot i NTT DATA Business Solutions AB intygar, att resultaträkningen och balansräkningen i årsredovisningen har fastställts på årsstämma den .
Stämman beslöt tillika godkänna styrelsens förslag till vinstdisposition.

Jag intygar också att innehållet i årsredovisningen och revisionsberättelsen stämmer överens med originalen.

Morten Arnesen

Oslo 30/9-2022

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20221005046 89

ÅRSREDOVISNING

för

NTT DATA Business Solutions AB

Org.nr. 556901-7782

Styrelsen och verkställande direktören får härmed avlämna årsredovisning för räkenskapsåret 2021-04-01 - 2022-03-31

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NTT DATA Business Solutions AB

Org.nr. 556901-7782

FÖRVALTNINGSBERÄTTELSE

Årsredovisningen är upprättad i svenska kronor, SEK.

20221005046690

Verksamheten

Allmänt om verksamheten

Bolaget ska bedriva konsultationer och rådgivning inom data och IT samt därmed förenlig verksamhet.

Företaget har sitt säte i Stockholm.

Väsentliga händelser under räkenskapsåret

Under året har fusion skett varmed Itelligence Sapience AB - 556667-4049 har fusionerats med NTT DATA Business Solutions AB.

Flerårsöversikt

Beloppen i Flerårsöversikt visas i KSEK

	2021/2022	2021/2021	2020	2019
Nettoomsättning	118 307	30 195	86 830	58 865
Resultat efter finansiella poster	-11 686	-1 948	11 321	-3 655
Soliditet (%)	0,15	7	10	1

Definitioner av nyckeltal, se noter

ÅR 2021 visar ett räkenskapsperiod på 3 mån då nytt räkenskapsår för bolaget ska vara april tom mars.

Förändringar i eget kapital

	Aktiekapital	Balanserat resultat	Årets resultat	Summa eget kapital
Belopp vid årets ingång	50 000	7 779 763	-1 947 794	5 881 969
Balanseras i ny räkning		-1 947 794	1 947 794	0
Erhållna ovillkorade aktieägartillskott		5 000 000		5 000 000
Fusionsdifferens		926 099		926 099
Årets resultat			-11 686 347	-11 686 347
Belopp vid årets utgång	50 000	11 758 068	-11 686 347	121 721

Resultatdisposition

Medel att disponera:	
Balanserat resultat	11 758 068
Årets resultat	-11 686 347
	71 721
Förslag till disposition:	
Balanseras i ny räkning	71 721
	71 721

Beträffande bolagets resultat och ställning i övrigt hänvisas till efterföljande resultat- och balansräkningar med tillhörande noter.

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NTT DATA Business Solutions AB

Org.nr. 556901-7782

RESULTATRÄKNING

	Not	2021-04-01 2022-03-31	2020-04-01 2021-03-31
Rörelseintäkter, lagerförändringar m.m.			
Nettoomsättning	2	118 306 916	30 194 841
Summa rörelseintäkter, lagerförändringar m.m.		118 306 916	30 194 841
Rörelsekostnader			
Handelsvaror		-90 464 239	-21 454 784
Övriga externa kostnader		-12 537 003	-2 774 667
Personalkostnader	3	-24 219 157	-5 666 203
Av- och nedskrivningar av materiella och immateriella anläggningstillgångar		-125 490	-33 832
Summa rörelsekostnader		-127 345 889	-29 929 486
Rörelseresultat		-9 038 973	265 355
Finansiella poster			
Resultat från övriga finansiella anläggningstillgångar		14 080	0
Övriga ränteintäkter och liknande resultatposter		531 199	4 073
Nedskrivningar av finansiella anläggningstillgångar och kortfristiga placeringar		0	0
Räntekostnader och liknande resultatposter	4	-3 192 653	-2 217 222
Summa finansiella poster		-2 647 374	-2 213 149
Resultat efter finansiella poster		-11 686 347	-1 947 794
Resultat före skatt		-11 686 347	-1 947 794
Årets resultat		**-11 686 347**	**-1 947 794**

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NTT DATA Business Solutions AB

Org.nr. 556901-7782

BALANSRÄKNING

20221005046692

	Not	2022-03-31	2021-03-31
TILLGÅNGAR			
Anläggningstillgångar			
Immateriella anläggningstillgångar			
Goodwill	5	0	0
Summa immateriella anläggningstillgångar		0	0
Materiella anläggningstillgångar			
Inventarier, verktyg och installationer	6	210 320	272 243
Summa materiella anläggningstillgångar		210 320	272 243
Finansiella anläggningstillgångar			
Andelar i koncernföretag	7	39 521 311	39 889 039
Andra långfristiga fordringar	8	861 199	26 780
Summa finansiella anläggningstillgångar		40 382 510	39 915 819
Summa anläggningstillgångar		40 592 830	40 188 062
Omsättningstillgångar			
Kortfristiga fordringar			
Kundfordringar		26 644 360	28 559 231
Fordringar hos koncernföretag		33 213	7 402 497
Övriga fordringar		1 097 872	0
Förutbetalda kostnader och upplupna intäkter		2 915 321	1 812 023
Summa kortfristiga fordringar		30 690 766	37 773 751
Kassa och bank			
Kassa och bank		9 318 728	9 232 503
Summa kassa och bank		9 318 728	9 232 503
Summa omsättningstillgångar		40 009 494	47 006 254
SUMMA TILLGÅNGAR		**80 602 324**	**87 194 316**

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NTT DATA Business Solutions AB
Org.nr. 556901-7782

BALANSRÄKNING

	Not	2022-03-31	2021-03-31
EGET KAPITAL OCH SKULDER			
Eget kapital			
Bundet eget kapital			
Aktiekapital		50 000	50 000
Summa bundet eget kapital		50 000	50 000
Fritt eget kapital			
Balanserat resultat		11 758 068	7 779 763
Årets resultat		-11 686 347	-1 947 794
Summa fritt eget kapital		71 721	5 831 969
Summa eget kapital		121 721	5 881 969
Långfristiga skulder	9		
Skulder till koncernföretag		30 672 058	38 201 275
Summa långfristiga skulder		30 672 058	38 201 275
Kortfristiga skulder			
Förskott från kunder		1 028 223	2 111 886
Leverantörsskulder		2 562 752	1 517 444
Övriga skulder		10 287 485	10 115 430
Upplupna kostnader och förutbetalda intäkter		35 930 085	29 355 928
Summa kortfristiga skulder		49 808 545	43 111 072
SUMMA EGET KAPITAL OCH SKULDER		**80 602 324**	**87 194 316**

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NTT DATA Business Solutions AB
Org.nr. 556901-7782

20221005046694

NOTER

Not 1 Redovisnings- och värderingsprinciper

Årsredovisningen är upprättad i enlighet med årsredovisningslagen och Bokföringsnämndens allmänna råd (BFNAR 2016:10) om årsredovisning i mindre företag.

Immateriella anläggningstillgångar

Tillämpade avskrivningstider:	Antal år
Immateriella anläggningstillgångar	5

Materiella anläggningstillgångar

Tillämpade avskrivningstider:	Antal år
Inventarier, verktyg och installationer	5

Tjänste- och entreprenaduppdrag
Företagets intäkter från uppdrag till fast pris redovisas enligt huvudregeln.

Noter till resultaträkningen

Not 2 Inköp och försäljning mellan koncernföretag	2021/2022	2020/2021
Årets inköp från koncernföretag	70,5%	45,7%
Årets försäljning till koncernföretag	5,2%	4,8%

Not 3 Medelantal anställda	2021/2022	2020/2021
Medelantal anställda		
Medelantalet anställda bygger på av bolaget betalda närvarotimmar relaterade till en normal arbetstid.		
Medelantal anställda har varit	16,00	19,00

Not 4 Räntekostnader och liknande resultatposter	2021/2022	2020/2021
Räntekostnader och liknande resultatposter som avser skulder till koncernföretag	3 192 653	2 217 222

Valutakursförluster för 2022 uppgår till 2 402 364 (1 636 312)

Noter till balansräkningen

Not 5 Goodwill	2022-03-31	2021-03-31
Ingående anskaffningsvärden	1 206 054	1 206 054
Utgående anskaffningsvärden	1 206 054	1 206 054
Ingående avskrivningar	-1 206 054	-1 206 054
Utgående avskrivningar	-1 206 054	-1 206 054
Redovisat värde	0	0

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NOTER

Not 6	**Inventarier, verktyg och installationer**	**2022-03-31**	**2021-03-31**
	Ingående anskaffningsvärden	781 130	781 130
	Inköp	63 567	0
	Utgående anskaffningsvärden	844 697	781 130
	Ingående avskrivningar	-508 887	-475 055
	Årets avskrivningar	-125 489	-33 832
	Utgående avskrivningar	-634 377	-508 887
	Redovisat värde	210 320	272 243

20221005046695

Not 7	**Andelar i koncernföretag**		**2022-03-31**	**2021-03-31**
	Företag	**Antal /Kapital-andel %**	**Redovisat värde**	**Redovisat värde**
	Organisationsnummer Säte			
	NTT DATA Business Solutions Consulting AB	102 000	39 521 310	39 889 039
	556729-2072 Stockholm	100,00%		
			39 521 310	39 889 039
	NTT DATA Business Solutions Consulting AB			
	Ingående anskaffningsvärden		39 889 039	39 889 039
	Fusion		-367 728	0
	Utgående anskaffningsvärden		39 521 311	39 889 039
	Redovisat värde		39 521 311	39 889 039

Not 8	**Andra långfristiga fordringar**	**2022-03-31**	**2021-03-31**
	Ingående anskaffningsvärden	26 780	26 780
	Årets lämnade lån	834 419	0
	Utgående anskaffningsvärden	861 199	26 780
	Redovisat värde	861 199	26 780

Not 9	**Långfristiga skulder**	**2022-03-31**	**2021-03-31**
	Förfallotidpunkt, 1-5 år från balansdagen	30 672 058	38 201 275

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NTT DATA Business Solutions AB
Org.nr. 556901-7782

NOTER

Not 10 Fusion

	2022-03-31
Nettoomsättnig	0
Rörelseresultat	0
Anläggningstillgångar	0
Omsättningstillgångar	1 400 720
Summa tillgångar	0
Kortfristiga skulder	0
Summa skulder	0

Under året har Itelligence Sapience AB - 556667-4049 fusionerats med NTT DATA Business Solutions AB. Resultat- och balansräkningsposter i Itelligence Sapience AB per fusionsdagen 2021-09-27 framgår ovan.

Någon verksamhet har inte bedrivits i Itelligence Sapience AB efter utgången av 2021-03-31 då verksamheten övergått till NTT Data Business Consultng AB, 556729-2072.

Övriga noter

Not 11 Koncernförhållanden

Bolaget är helägt dotterbolag till NTT DATA Business Solution A/S, Org. nr 269001448, säte Horsens.
Bolaget är moderbolag, men med stöd av ÅRL 7 kap 2 § upprättas inte någon koncernredovisning.
Övergripande koncernredovisning upprättas av:
NTT DATA Business Solutions A/S CVRnr.26 90 14 48,upprättar koncernredovisning för den största i koncernen.

Not 12 Definition av nyckeltal

Soliditet
Justerat eget kapital i procent av balansomslutning

Stockholm den 2022-09-29

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Morten Arnesen
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Morten Arnesen
Verkställande direktör

DocuSigned by:
Ulrik Hinke
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Ulrik Hinke

Min revisionsberättelse har lämnats den 2022-09-30

DocuSigned by:
Ulf Sundborg
Ulf Sundborg
Auktoriserad revisor

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20221005046697

Revisionsberättelse

Till bolagsstämman i NTT DATA Business Solutions AB, org. nr 556901-7782

Rapport om årsredovisningen

Uttalanden

Jag har utfört en revision av årsredovisningen för NTT DATA Business Solutions AB för räkenskapsåret 2021-04-01—2022-03-31.

Enligt min uppfattning har årsredovisningen upprättats i enlighet med årsredovisningslagen och ger en i alla väsentliga avseenden rättvisande bild av NTT DATA Business Solutions ABs finansiella ställning per den 31 mars 2022 och av dess finansiella resultat för räkenskapsåret enligt årsredovisningslagen. Förvaltningsberättelsen är förenlig med årsredovisningens övriga delar.

Jag tillstyrker därför att bolagsstämman fastställer resultaträkningen och balansräkningen.

Grund för uttalanden

Jag har utfört revisionen enligt International Standards on Auditing (ISA) och god revisionssed i Sverige. Mitt ansvar enligt dessa standarder beskrivs närmare i avsnittet Revisorns ansvar. Jag är oberoende i förhållande till NTT DATA Business Solutions AB enligt god revisorssed i Sverige och har i övrigt fullgjort mitt yrkesetiska ansvar enligt dessa krav.

Jag anser att de revisionsbevis jag har inhämtat är tillräckliga och ändamålsenliga som grund för mina uttalanden.

Styrelsens och verkställande direktörens ansvar

Det är styrelsen och verkställande direktören som har ansvaret för att årsredovisningen upprättas och att den ger en rättvisande bild enligt årsredovisningslagen. Styrelsen och verkställande direktören ansvarar även för den interna kontroll som de bedömer är nödvändig för att upprätta en årsredovisning som inte innehåller några väsentliga felaktigheter, vare sig dessa beror på oegentligheter eller misstag.

Vid upprättandet av årsredovisningen ansvarar styrelsen och verkställande direktören för bedömningen av bolagets förmåga att fortsätta verksamheten. De upplyser, när så är tillämpligt, om förhållanden som kan påverka förmågan att fortsätta verksamheten och att använda antagandet om fortsatt drift. Antagandet om fortsatt drift tillämpas dock inte om beslut har fattats om att avveckla verksamheten.

Revisorns ansvar

Mina mål är att uppnå en rimlig grad av säkerhet om huruvida årsredovisningen som helhet inte innehåller några väsentliga felaktigheter, vare sig dessa beror på oegentligheter eller misstag, och att lämna en revisionsberättelse som innehåller mina uttalanden. Rimlig säkerhet är en hög grad av säkerhet, men är ingen garanti för att en revision som utförs enligt ISA och god revisionssed i Sverige alltid kommer att upptäcka en väsentlig felaktighet om en sådan finns. Felaktigheter kan uppstå på grund av oegentligheter eller misstag och anses vara väsentliga om de enskilt eller tillsammans rimligen kan förväntas påverka de ekonomiska beslut som användare fattar med grund i årsredovisningen.

Som del av en revision enligt ISA använder jag professionellt omdöme och har en professionellt skeptisk inställning under hela revisionen. Dessutom:

- identifierar och bedömer jag riskerna för väsentliga felaktigheter i årsredovisningen, vare sig dessa beror på oegentligheter eller misstag, utformar och utför granskningsåtgärder bland annat utifrån dessa risker och inhämtar revisionsbevis som är tillräckliga och ändamålsenliga för att utgöra en grund för mina uttalanden. Risken för att inte upptäcka en väsentlig felaktighet till följd av oegentligheter är högre än för en väsentlig felaktighet som beror på misstag, eftersom oegentligheter kan innefatta agerande i maskopi, förfalskning, avsiktliga utelämnanden, felaktig information eller åsidosättande av intern kontroll.
- skaffar jag mig en förståelse av den del av bolagets interna kontroll som har betydelse för min revision för att utforma granskningsåtgärder som är lämpliga med hänsyn till omständigheterna, men inte för att uttala mig om effektiviteten i den interna kontrollen.
- utvärderar jag lämpligheten i de redovisningsprinciper som används och rimligheten i styrelsens och verkställande direktörens uppskattningar i redovisningen och tillhörande upplysningar.
- drar jag en slutsats om lämpligheten i att styrelsen och verkställande direktören använder antagandet om fortsatt drift vid upprättandet av årsredovisningen. Jag drar också en slutsats, med grund i de inhämtade revisionsbevisen, om huruvida det finns någon väsentlig osäkerhetsfaktor som avser sådana händelser eller förhållanden som kan leda till betydande tvivel om bolagets förmåga att fortsätta verksamheten. Om jag drar slutsatsen att det finns en väsentlig osäkerhetsfaktor, måste jag i revisionsberättelsen fästa uppmärksamheten på upplysningarna i årsredovisningen om den väsentliga osäkerhetsfaktorn eller, om sådana upplysningar är otillräckliga, modifiera uttalandet om årsredovisningen. Mina slutsatser baseras på de revisionsbevis som inhämtas fram till datumet för revisionsberättelsen. Dock kan framtida händelser eller förhållanden göra att ett bolag inte längre kan fortsätta verksamheten.
- utvärderar jag den övergripande presentationen, strukturen och innehållet i årsredovisningen, däribland upplysningarna, och om årsredovisningen återger de underliggande transaktionerna och händelserna på ett sätt som ger en rättvisande bild.

Jag måste informera styrelsen om bland annat revisionens planerade omfattning och inriktning samt tidpunkten för den. Jag måste också informera om betydelsefulla iakttagelser under revisionen, däribland de eventuella betydande brister i den interna kontrollen som jag identifierat.

Rapport om andra krav enligt lagar och andra författningar

Uttalanden

Utöver min revision av årsredovisningen har jag även utfört en revision av styrelsens och verkställande direktörens förvaltning för NTT DATA Business Solutions AB för räkenskapsåret 2021-04-01—2022-03-31 samt av förslaget till dispositioner beträffande bolagets vinst eller förlust.

Jag tillstyrker att bolagsstämman disponerar vinsten enligt förslaget i förvaltningsberättelsen och beviljar styrelseledamoten och verkställande direktören ansvarsfrihet för räkenskapsåret.

20221005046698

Grund för uttalanden

Jag har utfört revisionen enligt god revisionssed i Sverige. Mitt ansvar enligt denna beskrivs närmare i avsnittet Revisorns ansvar. Jag är oberoende i förhållande till NTT DATA Business Solutions AB enligt god revisorssed i Sverige och har i övrigt fullgjort mitt yrkesetiska ansvar enligt dessa krav.

Jag anser att de revisionsbevis jag har inhämtat är tillräckliga och ändamålsenliga som grund för mina uttalanden.

Styrelsens och verkställande direktörens ansvar

Det är styrelsen som har ansvaret för förslaget till dispositioner beträffande bolagets vinst eller förlust. Vid förslag till utdelning innefattar detta bland annat en bedömning av om utdelningen är försvarlig med hänsyn till de krav som bolagets verksamhetsart, omfattning och risker ställer på storleken av bolagets egna kapital, konsolideringsbehov, likviditet och ställning i övrigt.

Styrelsen ansvarar för bolagets organisation och förvaltningen av bolagets angelägenheter. Detta innefattar bland annat att fortlöpande bedöma bolagets ekonomiska situation och att tillse att bolagets organisation är utformad så att bokföringen, medelsförvaltningen och bolagets ekonomiska angelägenheter i övrigt kontrolleras på ett betryggande sätt.

Verkställande direktören ska sköta den löpande förvaltningen enligt styrelsens riktlinjer och anvisningar och bland annat vidta de åtgärder som är nödvändiga för att bolagets bokföring ska fullgöras i överensstämmelse med lag och för att medelsförvaltningen ska skötas på ett betryggande sätt.

Revisorns ansvar

Mitt mål beträffande revisionen av förvaltningen, och därmed mitt uttalande om ansvarsfrihet, är att inhämta revisionsbevis för att med en rimlig grad av säkerhet kunna bedöma om styrelseledamoten eller verkställande direktören i något väsentligt avseende:

- företagit någon åtgärd eller gjort sig skyldig till någon försummelse som kan föranleda ersättningsskyldighet mot bolaget, eller
- på något annat sätt handlat i strid med aktiebolagslagen, årsredovisningslagen eller bolagsordningen.

Mitt mål beträffande revisionen av förslaget till dispositioner av bolagets vinst eller förlust, och därmed mitt uttalande om detta, är att med rimlig grad av säkerhet bedöma om förslaget är förenligt med aktiebolagslagen.

Rimlig säkerhet är en hög grad av säkerhet, men ingen garanti för att en revision som utförs enligt god revisionssed i Sverige alltid kommer att upptäcka åtgärder eller försummelser som kan föranleda ersättningsskyldighet mot bolaget, eller att ett förslag till dispositioner av bolagets vinst eller förlust inte är förenligt med aktiebolagslagen.

Som en del av en revision enligt god revisionssed i Sverige använder jag professionellt omdöme och har en professionellt skeptisk inställning under hela revisionen. Granskningen av förvaltningen och förslaget till dispositioner av bolagets vinst eller förlust grundar sig främst på revisionen av räkenskaperna. Vilka tillkommande granskningsåtgärder som utförs baseras på min professionella bedömning med utgångspunkt i risk och väsentlighet. Det innebär att jag fokuserar granskningen på sådana åtgärder, områden och förhållanden som är väsentliga för verksamheten och där avsteg och överträdelser skulle ha särskild betydelse för bolagets situation. Jag går igenom och prövar fattade beslut, beslutsunderlag, vidtagna åtgärder och andra förhållanden som är relevanta för mitt uttalande om ansvarsfrihet. Som underlag för mitt uttalande om styrelsens förslag till dispositioner beträffande bolagets vinst eller förlust har jag granskat om förslaget är förenligt med aktiebolagslagen.

Stockholm den 2022-09-30

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Ulf Sundborg
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Ulf Sundborg
Auktoriserad revisor

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Certificate Of Completion

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ulrik.hinke@nttdata.com
CFO
Security Level: Email, Account Authentication (None)

Signature

DocuSigned by:
Ulrik Hinke
EF765548611E438...

Signature Adoption: Pre-selected Style
Using IP Address: 176.20.217.108

Timestamp

Sent: 9/29/2022 2:04:18 PM
Viewed: 9/29/2022 2:29:14 PM
Signed: 9/29/2022 2:29:31 PM

Authentication Details
Identity Verification Details:
Workflow ID: facedebc-e28d-4182-adbf-789fbd673b01
Workflow Name: DocuSign ID Verification
Workflow Description: The signer will need to identify themselves with a valid government ID.
Identification Method: Electronic ID
Type of Electronic ID: MITID
Transaction Unique ID: 08f7e671-616d-5273-8ac6-5dd28a635967
Country or Region of ID: DK
Result: Passed
Performed: 9/29/2022 2:29:01 PM

Electronic Record and Signature Disclosure:
Accepted: 9/29/2022 2:29:14 PM
ID: a7e359e7-2c78-441f-91f1-4e526947ee6a

Morten Arnesen
morten.arnesen@nttdata.com
CEO
Security Level: Email, Account Authentication (None)

DocuSigned by:
Morten Arnesen
B0BC7CDEB84242E...

Signature Adoption: Pre-selected Style
Using IP Address: 109.74.188.74

Sent: 9/29/2022 2:29:33 PM
Viewed: 9/29/2022 3:25:24 PM
Signed: 9/29/2022 5:30:50 PM

Authentication Details
Identity Verification Details:
Workflow ID: facedebc-e28d-4182-adbf-789fbd673b01
Workflow Name: DocuSign ID Verification
Workflow Description: The signer will need to identify themselves with a valid government ID.
Identification Method: Electronic ID
Type of Electronic ID: NO_BANKID
Transaction Unique ID: 7a364aa6-8b34-5992-8cbe-8e2e10e1d0b2
Country or Region of ID: NO
Result: Passed
Performed: 9/29/2022 3:25:11 PM

Signer Events	Signature	Timestamp

Identity Verification Details:
Workflow ID: facedebc-e28d-4182-adbf-789fbd673b01
Workflow Name: DocuSign ID Verification
Workflow Description: The signer will need to identify themselves with a valid government ID.
Identification Method: Electronic ID
Type of Electronic ID: NO_BANKID
Transaction Unique ID: 7a364aa6-8b34-5992-8cbe-8e2e10e1d0b2
Country or Region of ID: NO
Result: Passed
Performed: 9/29/2022 5:18:43 PM

Electronic Record and Signature Disclosure:
Accepted: 9/29/2022 3:25:24 PM
ID: 045cb073-a99d-43ce-9adf-e4f84645aa0e

Ulf Sundborg
ulf.sundborg@kpmg.se
KPMG AB
Security Level: Email, Account Authentication (None)

DocuSigned by:
Ulf Sundborg
E145850CF88F4D2...

Signature Adoption: Pre-selected Style
Using IP Address: 185.183.146.31

Sent: 9/29/2022 5:30:53 PM
Viewed: 9/29/2022 5:34:37 PM
Signed: 9/30/2022 8:14:23 AM

Authentication Details
Identity Verification Details:
Workflow ID: facedebc-e28d-4182-adbf-789fbd673b01
Workflow Name: DocuSign ID Verification
Workflow Description: The signer will need to identify themselves with a valid government ID.
Identification Method: Electronic ID
Type of Electronic ID: SE_BANKID
Transaction Unique ID: 81921ee4-2b9d-594b-819c-722558e8181d
Country or Region of ID: SE
Result: Passed
Performed: 9/29/2022 5:34:24 PM

Identity Verification Details:
Workflow ID: facedebc-e28d-4182-adbf-789fbd673b01
Workflow Name: DocuSign ID Verification
Workflow Description: The signer will need to identify themselves with a valid government ID.
Identification Method: Electronic ID
Type of Electronic ID: SE_BANKID
Transaction Unique ID: 81921ee4-2b9d-594b-819c-722558e8181d
Country or Region of ID: SE
Result: Passed
Performed: 9/30/2022 8:14:03 AM

Electronic Record and Signature Disclosure:
Not Offered via DocuSign

In Person Signer Events	Signature	Timestamp
Editor Delivery Events	**Status**	**Timestamp**
Agent Delivery Events	**Status**	**Timestamp**
Intermediary Delivery Events	**Status**	**Timestamp**
Certified Delivery Events	**Status**	**Timestamp**
Carbon Copy Events	**Status**	**Timestamp**
Witness Events	**Signature**	**Timestamp**
Notary Events	**Signature**	**Timestamp**
Envelope Summary Events	**Status**	**Timestamps**

20221005047OO

Envelope Summary Events	Status	Timestamps
Envelope Sent	Hashed/Encrypted	9/29/2022 2:04:18 PM
Certified Delivered	Security Checked	9/29/2022 5:34:37 PM
Signing Complete	Security Checked	9/30/2022 8:14:23 AM
Completed	Security Checked	9/30/2022 8:14:23 AM

Payment Events	Status	Timestamps

Electronic Record and Signature Disclosure

20221005047O1

Electronic Record and Signature Disclosure created on: 5/2/2019 7:34:36 AM
Parties agreed to: Ulrik Hinke, Morten Arnesen

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If you elect to receive required notices and disclosures only in paper format, it will slow the speed at which we can complete certain steps in transactions with you and delivering services to you because we will need first to send the required notices or disclosures to you in paper format, and then wait until we receive back from you your acknowledgment of your receipt of such paper notices or disclosures. Further, you will no longer be able to use the DocuSign system to receive required notices and consents electronically from us or to sign electronically documents from us.

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You may contact us to let us know of your changes as to how we may contact you electronically, to request paper copies of certain information from us, and to withdraw your prior consent to receive notices and disclosures electronically as follows:
To contact us by email send messages to: nicolas.andersson@kpmg.se

To advise KPMG AB of your new email address

To let us know of a change in your email address where we should send notices and disclosures electronically to you, you must send an email message to us at nicolas.andersson@kpmg.se and in the body of such request you must state: your previous email address, your new email address. We do not require any other information from you to change your email address.

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i. decline to sign a document from within your signing session, and on the subsequent page, select the check-box indicating you wish to withdraw your consent, or you may;

ii. send us an email to nicolas.andersson@kpmg.se and in the body of such request you must state your email, full name, mailing address, and telephone number. We do not need any other information from you to withdraw consent.. The consequences of your withdrawing consent for online documents will be that transactions may take a longer time to process..

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The minimum system requirements for using the DocuSign system may change over time. The current system requirements are found here: https://support.docusign.com/guides/signer-guide-signing-system-requirements.

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To confirm to us that you can access this information electronically, which will be similar to other electronic notices and disclosures that we will provide to you, please confirm that you have read this ERSD, and (i) that you are able to print on paper or electronically save this ERSD for your future reference and access; or (ii) that you are able to email this ERSD to an email address where you will be able to print on paper or save it for your future reference and access. Further, if you consent to receiving notices and disclosures exclusively in electronic format as described herein, then select the check-box next to 'I agree to use electronic records and signatures' before clicking 'CONTINUE' within the DocuSign system.

By selecting the check-box next to 'I agree to use electronic records and signatures', you confirm that:

- You can access and read this Electronic Record and Signature Disclosure; and
- You can print on paper this Electronic Record and Signature Disclosure, or save or send this Electronic Record and Disclosure to a location where you can print it, for future reference and access; and
- Until or unless you notify KPMG AB as described above, you consent to receive exclusively through electronic means all notices, disclosures, authorizations, acknowledgements, and other documents that are required to be provided or made available to you by KPMG AB during the course of your relationship with KPMG AB.

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NTT DATA Business Solutions A/S

Erhvervsbyvej 11, 8700 Horsens

CVR no. 26 90 14 48

Annual report
for the financial year 01.04.21 - 31.03.22

This annual report has been adopted at the annual general meeting on 30.06.22

Torben Bjerre-Madsen

Chairman of the meeting

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Group information etc.

The company

NTT DATA Business Solutions A/S
Erhvervsbyvej 11
8700 Horsens
Registered office: Horsens
CVR no.: 26 90 14 48
Financial year: 01.04 - 31.03

Executive Board

Nicolaj Vang Jessen
Thomas Stig Nielsen
Ulrik Hinke

Board of Directors

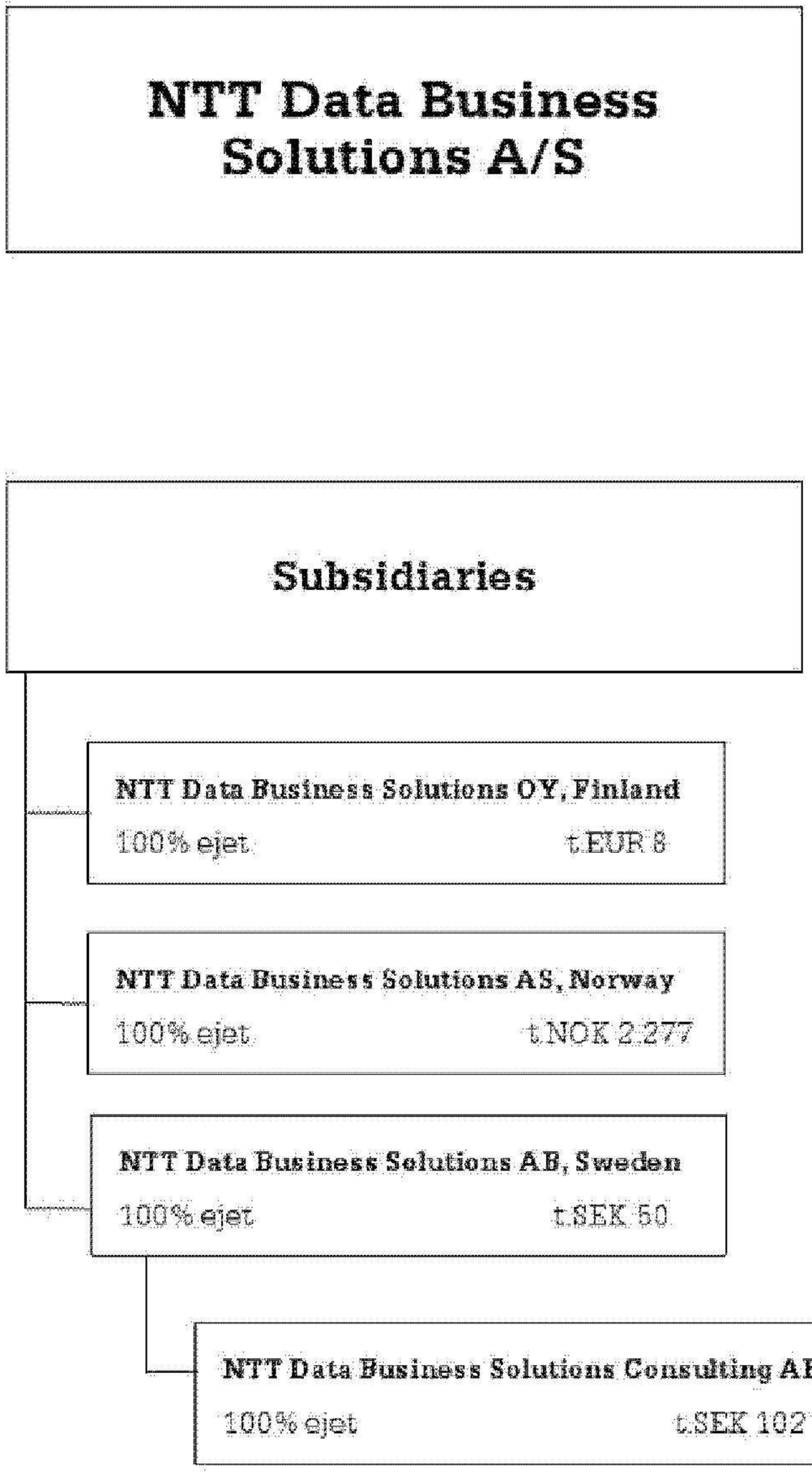
Torben Bjerre-Madsen
Norbert Rotter
Nicolaj Vang Jessen
Brian Skjøt Madsen
Thor Mai Hauberg

Auditors

KPMG
Statsautoriseret Revisionspartnerselskab

Frederiks Plads 42
8000 Aarhus C

Group chart


NTT Data Business Solutions A/S
Subsidiaries
NTT Data Business Solutions OY, Finland
100% ejet
t.EUR 8
NTT Data Business Solutions AS, Norway
100% ejet
t.NOK 2 277
NTT Data Business Solutions AB, Sweden
100% ejet
t.SEK 50
NTT Data Business Solutions Consulting AB, Sweden
100% ejet
t.SEK 102

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Statement of the Board of Directors and Executive Board on the annual report

We have on this day presented the annual report for the financial year 01.04.21 - 31.03.22 for NTT DATA Business Solutions A/S.

The annual report is presented in accordance with the Danish Financial Statements Act (Årsregnskabsloven).

In our opinion, the consolidated financial statements and financial statements give a true and fair view of the group's and the parent's assets, liabilities and financial position as at 31.03.22 and of the results of the group's and parent's activities and of the group's cash flows for the financial year 01.04.21 - 31.03.22.

We believe that the management's review includes a fair review of the matters dealt with in the management's review.

The annual report is submitted for adoption by the general meeting.

Horsens, June 30, 2022

Executive Board

DocuSigned by:
Nicolaj Vang Jessen
85EC211C54D74A9...
Nicolaj Vang Jessen

DocuSigned by:
Thomas Stig Nielsen
53DADB12BD16443...
Thomas Stig Nielsen

DocuSigned by:
Ulrik Hinke
0DD91518C40F4AB...
Ulrik Hinke

Board of Directors

DocuSigned by:
117125E2DE4A491...
Torbeli Bjerre-Madsen
Chairman

DocuSigned by:
61B3A7C35F9842E...
Norbert Rotter

DocuSigned by:
Nicolaj Vang Jessen
85EC211C54D74A9...
Nicolaj Vang Jessen

DocuSigned by:
Brian Skjøt Madsen
D6AC15CAE9F4C8...
Brian Skjøt Madsen

DocuSigned by:
34BFE4415E4C41A...
Thor Mai Hauberg

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Independent auditor's report

To the shareholders of NTT DATA Business Solutions A/S

Opinion

We have audited the consolidated financial statements and parent company financial statements of NTT DATA Business Solutions A/S for the financial year 01.04.21 - 31.03.22, which comprise the income statement, balance sheet, statement of changes in equity and notes to the financial statements, including a summary of significant accounting policies for the group as well as for the parent company as well as the consolidated cash flow statement. The consolidated financial statements and parent company financial statements are prepared in accordance with the Danish Financial Statements Act (Årsregnskabsloven).

In our opinion the consolidated financial statements and parent company financial statements give a true and fair view of the group's and the parent company's assets, liabilities and financial position at 31.03.22 and of the results of the group's and the parent company's operations and the consolidated cash flows for the financial year 01.04.21 - 31.03.22 in accordance with the the Danish Financial Statements Act (Årsregnskabsloven).

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the consolidated financial statements and parent company financial statements" section of our report. We are independent of the group and the company in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Statement regarding the management's review

Management is responsible for management's review.

Our opinion on the consolidated financial statements and parent company financial statements does not cover management's review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements and parent company financial statements, our responsibility is to read management's review and, in doing so, consider whether management's review is materially inconsistent with the consolidated financial statements or parent company financial statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Independent auditor's report

Moreover, it is our responsibility to consider whether management's review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, we conclude that management's review is in accordance with the consolidated financial statements and parent company financial statements and has been prepared in accordance with the requirements of the Danish Financial Statements Acts. We did not identify any material misstatement of management's review.

Management's responsibility for the consolidated financial statements and parent company financial statements

The Management is responsible for the preparation of consolidated financial statements and parent company financial statements that give a true and fair view in accordance with the Danish Financial Statements Act. Furthermore the Management is responsible for the internal control as the Management determines is necessary to enable the preparation of consolidated financial statements and parent company financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements and parent company financial statements, management is responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the consolidated financial statements and parent company financial statements unless management either intends to liquidate the group and the company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the consolidated financial statements and parent company financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements and parent company financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards on Auditing and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements and parent company financial statements.

As part of an audit conducted in accordance with International Standards on Auditing and the additional requirements applicable in Denmark, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

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- Identify and assess the risks of material misstatement of the consolidated financial statements and parent company financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the group's and the parent company's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting in preparing the consolidated financial statements and parent company financial statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the group's and the parent company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements and parent company financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group and the company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and contents of the consolidated financial statements and parent company financial statements, including the disclosures, and whether the consolidated financial statements and parent company financial statements represent the underlying transactions and events in a manner that gives a true and fair view.

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and per-formance of the group audit. We remain solely responsible for our audit opinion.

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We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Aarhus, June 30, 2022

KPMG

Statsautoriseret Revisionspartnerselskab
CVR no. 25578198

DocuSigned by:
Mikkel Trabjerg Knudsen
05BF3802230F429...
Mikkel Trabjerg Knudsen

State Authorized Public Accountant
MNE-no. mne34459

DocuSigned by:
Katrine Gybel
33DF89EA61374B4...
Katrine Gybel

State Authorized Public Accountant
MNE-no. mne45848

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GROUPS FINANCIAL HIGHLIGHTS

Key figures

Figures in DKK '000	2021/22	01.01.21 31.03.21	2020	2019	2018
Profit/loss					
Revenue	810.329	188.144	708.216	750.447	726.033
Index	112	26	98	103	100
Profit before amortisation,write-downs and impairment losses on intagible assets	75.460	9.317	64.280	60.482	37.625
Index	201	25	171	161	100
Operating profit	66.208	7.001	56.876	53.024	30.648
Index	216	23	186	173	100
Total net financials	329	-290	2.282	-793	-211
Profit for the year	47.876	4.255	44.966	38.456	21.757
Index	220	20	207	177	100
Balance					
Total assets	470.816	433.807	500.257	393.150	371.918
Index	127	117	135	106	100
Investments in property, plant and equipment	9.737	4.835	25.684	12.621	14.071
Index	69	34	183	90	100
Equity	153.928	103.367	244.718	202.188	163.943
Index	94	63	149	123	100
Cashflow					
Net cash flow:					
Operating activities	129.284	19	123.559	126.502	43.115
Investing activities	-15.535	-5.766	-60.582	-12.890	-45.674
Financing activities	-87.142	-75.452	9.331	-1.905	-2.091
Cash flows for the year	26.607	-81.199	72.308	111.707	-4.650

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Ratios

	2021/22	01.01.21 31.03.21	2020	2019	2018
Profitability					
Return on invested capital (ROIC inkl. goodwill)	69%	28%	53%	46%	28%
Profit margin (EBITA grad)	9,3%	5,0%	9,1%	8,1%	5,2%
Profit margin (EBIT ratio)	8,2%	3,7%	8,0%	7,1%	4,2%
Asset turnover	1,8	1,6	1,6	2,0	2,1
Equity ratio					
Solvency ratio	32,7%	23,8%	48,9%	51,4%	44,1%
Others					
Number of employees (average)	482	460	469	496	470

For the financial year 01.01.21 - 31.03.21 the turnover and profit are converted into 12 months when calculating ratios.

Ratios definitions

Return on invested capital:	$\frac{\text{EBITA x 100}}{\text{Avg. invested capital incl. goodwill}}$
EBITA:	Operating profit plus amortisation and impairment losses on intagible assets.
Invested capital incl. goodwill:	Sum of intangible operating assets and property, plant and equipment (incl. goodwill) as well as net working capital.
Profit margin (EBITA ratio)	$\frac{\text{EBITA x 100}}{\text{Revenue}}$
Profit margin (EBIT ratio):	$\frac{\text{EBIT x 100}}{\text{Revenue}}$
Asset turnover:	$\frac{\text{Revenue}}{\text{Avg. total assets}}$
Solvency ratio:	$\frac{\text{Equity, end of year x 100}}{\text{Total assets}}$

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Primary activities

The group's core activities are to sell and deliver consulting services to customers in the Nordic countries in connection with their implementation of enterprise solutions based on software and SaaS solutions from partners such as SAP and Microsoft. In addition, in-house developed add-on products for business systems as well as data platform and analytical solutions supported and implemented by the Group's Managed Service services are developed and implemented.

Development in activities and financial affairs

The NTT Data Business Solutions (Nordic) group presents an operating profit of 66.2 millions DKK and a significant growth of revenue (14.4%) - primarily in Denmark and Norway as well as the full year effect of the Finnish acquisition in the financial year 1/1 - 31/3 2021. The total revenue thus lands at DKK 810 millions. Both revenue growth and earnings are considered satisfactory.

The past year

In 2021, the new form of collaboration with customers continued via digital collaboration platforms from a distance. In recent years, the Group has focused on a conservative growth strategy with a focus on maintaining the existing customer base, but in 2021 we gained a number of new significant global customers. The Group has continued to have a strong position in the primary market in the Nordic region of Denmark, Sweden, Norway and Finland.

The transformation towards Cloud and SaaS continued in 2021/22, supplemented by an increased focus on automation and the use of Artificial Intelligence in business processes. The Group has gained a bit of a foothold in the market within a number of focused business areas and continues its Nordic leadership position in the delivery of Cloud ERP solutions on S4HANA, which is the building block of SAP Intelligent Enterprise. In 2021/22, the Group delivered a number of other S4HANA transformation projects, and it is expected that a significant part of the Group's business will be based on this in the coming years. The affiliation with NTT DATA Business Solutions' global group enables a strong position in the market with global competencies, industry knowledge and a factory approach with high quality and low costs.

A rapidly growing business area is the Group's Transformation Lab, which works with innovative solutions based on exponential technologies. Among other things, the Group has established a focus area on data-driven destinations, where an IoT data platform has been built around Smart City, which is delivered as a SaaS. The group has had a great growth in automation projects based on the Digital Human concept where the user interface for the solution is a digital human.

In 2021/22, it has continued to be a high priority to train the consulting staff and to retain and attract new employees.

In the Managed Service area, large agreements were also closed in 2021/22 and the area continues to be of great importance to the Group and we work closely with SAP on RISE and the various

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Hyperscales in the market.

The Group in the Nordic region is gaining increasing coherence with the global NTT DATA Business Solutions organization. The approach to the large base of products and industry-specific solutions, which NTT DATA Business Solutions has developed over many years, provides an opportunity to offer products and services with unique functionality and industry specialization. The affiliation with the NTT DATA Business Solutions Group has also provided good opportunities for selling products developed in Denmark to the global customer portfolio.

As in previous years, the dedicated efforts of employees have been a crucial factor in the results delivered.

Outlook

The profit for the year 2021/22 was better than budgeted and is thus satisfactory. A further increase in revenue is expected in 2022/23 in line with previous years, as well as the earnings percentage is expected at the same level as in 2021/22.

Knowledge resources

The Group's services are delivered by highly trained and experienced employees in various areas of knowledge. Our ambitious plans for growth require a highly competent staff that embraces both the depth and width

Financial risks

Foreign currency risks

Trading among the companies in the group exist a potential currency risk. Costs are typically paid in the supplying country's currency while revenue is invoiced in the selling country's currency. The Group is particularly exposed to the DKK/SEK and DKK/NOK currency exchange rates, but also the exposure against DKK/USD has become more significant than in prior years.

The Group has not further specific business risk beyond the normal risks in the provisions of IT consultancy services.

Research and development activities

During the financial year, a number of development projects were carried out with a view to establishing new functions and implementing the latest technology in several of our softwarepackages, it.dhs, it.capture, it.approval, it.mds etc.

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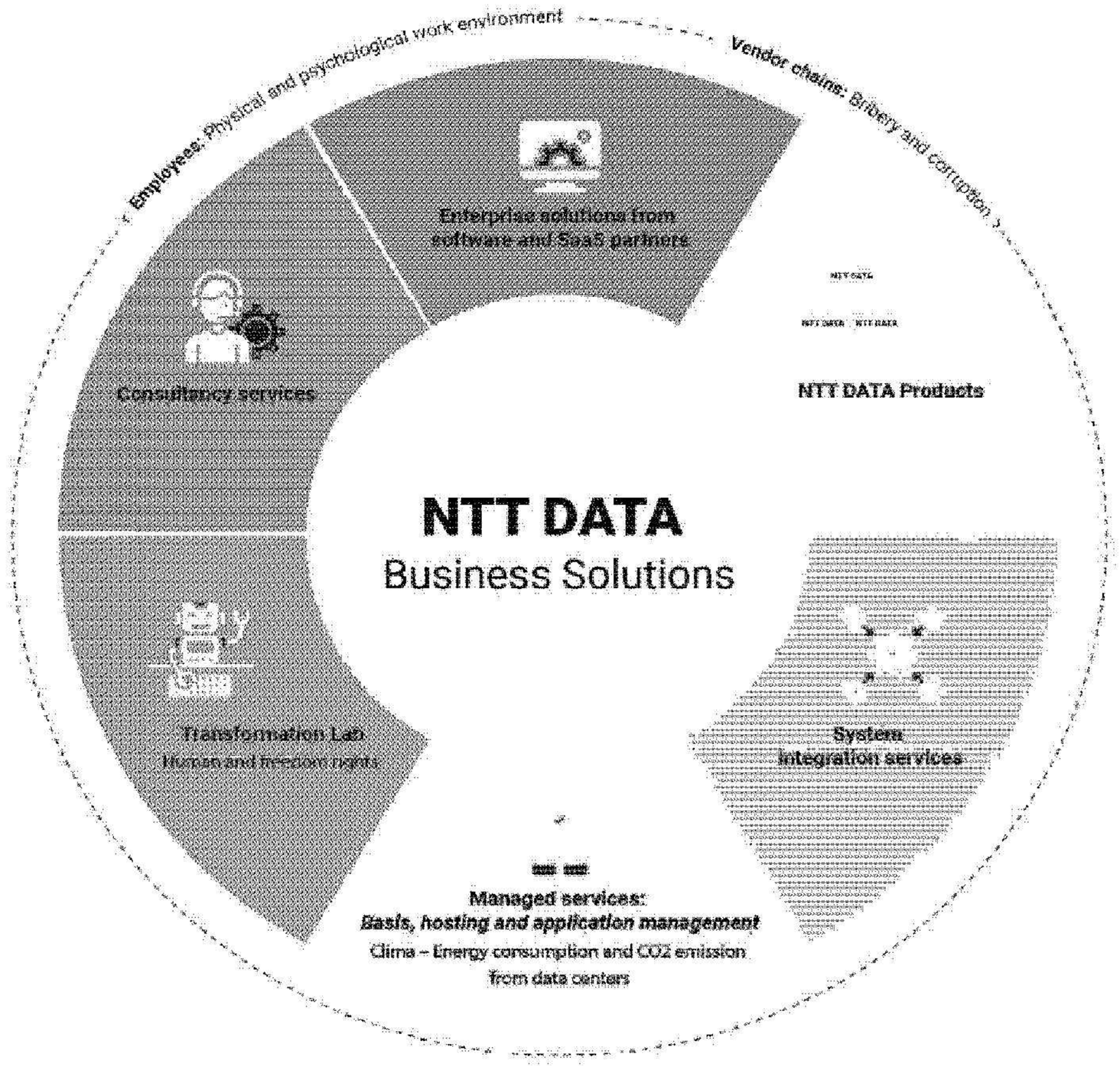
Subsequent events

No important events have occurred after the end of the financial year.

Corporate social responsibility

NTT DATA Business Solutions has carried out a materiality analysis of the company's overall activities. The analysis has included the activities the company carries out directly in Denmark or through subsidiaries in Finland, Norway and Sweden. The business model can be illustrated as follows:



NTT Data Business Solutions A/S and its subsidiaries have based on the materiality analysis so far chosen not to implement a formal policy on corporate social responsibility (CSR) including specific policies for the social responsibilities in our business strategies, including:

Environmental impact - We have carefully assessed the need for implementing specific policies for this area. Being a consulting company present in Nordic, with little impact to the environment and where environmental laws is already imposed upon us through ambitious and comprehensive legislation, hence we see no need to further implement an individual company specific policy.

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Climate impact - We have carefully assessed the need for implementing specific policies for this area. Being a consulting company present in Nordic, with little impact to the environment and where environmental laws are already imposed upon us through ambitious and comprehensive legislation, hence we see no need to further implement an individual company specific policy.

Anticorruption and bribery – We have carefully assessed the need for implementing specific policies for this area. Being a company present in Nordic, where this area is already strongly imposed upon us through ambitious and comprehensive legislation, hence we see no need to further implement an individual company specific policy.

Labour rights - We have carefully assessed the need for implementing specific policies for this area. Being a company present in Nordic, where this area is already strongly imposed upon us through ambitious and comprehensive legislation, hence we see no need to further implement an individual company specific policy.

Human rights - We have carefully assessed the need for implementing specific policies for this area. Being a company present in Nordic, where this area is already strongly imposed upon us through ambitious and comprehensive legislation, hence we see no need to further implement an individual company specific policy

We conducted an individual risk assessment in the following areas: Environmental impact, climate impact, anti-corruption and bribery, labour rights and human rights, in conjunction with our business strategies. We have not identified any significant risks.

As a consequence of a continued integration of CSR activities at NTT Data group level, we will continuously adopt the group's initiatives within Corporate Social Responsibility.

Code of Conduct please visit https://nttdata-solutions.com/dk/about-us/code-of-conduct/

In the coming financial year, a new Code of Conduct will be implemented, which will apply to all companies in the NTT Data Group.

Data ethics please visit https://nttdata-solutions.com/dk/about-us/data-ethics-policy/

Our data ethics policy includes our data-ethical stance on ongoing and work with data ethics both internally and in our products and services. The policy thus forms the basis for taking a position on technology choice, data integrity and handling of unintentional bias in data sets.

In support of our policy for data ethics, we have during the accounting period carried out activities that ensure that the policy is an integral part of our work in data ethics matters. Concrete analysis of products with particularly high risk bias-based decisions has been carried out.

Our data security and compliance are based primarily on our existing ISAE 3402 Type 2 and ISAE

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3000 (GDPR) Type 2, independent audit reports. In addition, we are in the process of establishing an ISO 27001 certified program. Certification is expected to be obtained before the end of the next accounting period. Formal training in data ethics has been carried out for all employees.

Gender diversity

Supreme management body

The NTT Data Business Solutions A/S Group is a subsidiary of NTT Data Business Solutions AG and NTT Group. There are five people on the company's board of directors. Three are appointed by the shareholders and two are employee-elected representatives. All em-ployees, regardless of gender, have an equal right to stand in connection with the election of the board of directors. It is the company's goal that during 2022/23 there must be at least one female shareholder elected member of the board of directors if a position becomes vacant. In the past financial year, there has been no replacement in the shareholder elected members of the Board of Directors and the objective of having a female shareholder elected member of the Board of Directors has therefore not been met. All shareholder elected members of the Board of Directors are men.

At other formal management levels, the aim is a distribution by gender that corresponds to the distribution among the staff as a whole, as the group has an open and open-minded culture where the individual can utilize his compe-tencies as best as possible regardless of gender. The proportion of women in management has increased to 27%. Therefore, goal fulfillment is seen in relation to the management's current ambition that the number of women in the company should be 20% - 25% corresponding to the industry average.

Our policy for continued work towards an equal gender distribution is implemented, among other things, through:

Employer branding - In our marketing communications, we have paid particular attention to the fact that representatives of the under-presented gender have made the technical explanations and presentations, with the aim of making it visible that there are no gender restrictions in relation to tasks in the IT industry.

Role models - We regularly carry out various activities to ensure that the under-represented gender has the opportunity to appear as role models for people with management ambitions.

Income statement

Note		Group 2021/22 DKK '000	Group 01.01.21 31.03.21 DKK '000	Parent 2021/22 DKK '000	Parent 01.01.21 31.03.21 DKK '000
1	**Revenue**	**810.329**	**188.144**	**577.143**	**131.916**
	Other operating income	16.418	4.154	16.418	4.154
	Direct costs	-215.234	-50.904	-156.358	-32.544
	Other external expenses	-67.826	-15.154	-49.607	-11.131
	Gross profit	**543.687**	**126.240**	**387.596**	**92.395**
2	Staff costs	-452.887	-113.069	-326.378	-82.329
	Profit before depreciation, amortisation, write-downs and impairment losses	**90.800**	**13.171**	**61.218**	**10.066**
4	Depreciation, amortisation and impairments losses of intangible assets and property, plant and equipment	-24.592	-6.170	-18.741	-4.712
	Operating profit	**66.208**	**7.001**	**42.477**	**5.354**
5	Income from equity investments in group enterprises	0	0	14.442	-709
6	Financial income	1.669	293	1.710	1.194
7	Financial expenses	-1.340	-583	-867	-129
	Profit before tax	**66.537**	**6.711**	**57.762**	**5.710**
8	Tax on profit for the year	-18.661	-2.456	-9.886	-1.455
	Profit for the year	**47.876**	**4.255**	**47.876**	**4.255**
9	Proposed appropriation account				

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Balance sheet

ASSETS

Note		Group 31.03.22 DKK '000	Group 31.03.21 DKK '000	Parent 31.03.22 DKK '000	Parent 31.03.21 DKK '000
	Completed development projects	11.250	6.981	11.250	6.981
	Goodwill	46.030	55.385	9.140	12.910
10	**Total intangible assets**	**57.280**	**62.366**	**20.390**	**19.891**
	Other fixtures and fittings, tools and equipment	38.689	43.062	38.217	42.512
11	**Total property, plant and equipment**	**38.689**	**43.062**	**38.217**	**42.512**
12	Equity investments in group enterprises	0	0	98.489	95.751
12	Other investments	0	54	0	0
13	Deposits	2.454	2.100	1.739	1.986
	Total investments	**2.454**	**2.154**	**100.228**	**97.737**
	Total non-current assets	**98.423**	**107.582**	**158.835**	**160.140**
14	Work in progress	13.252	4.818	7.814	2.919
	Trade receivables	160.424	148.109	113.330	99.588
	Receivables from group enterprises	7.298	8.323	36.334	45.952
	Deferred tax asset	3.261	2.580	1.154	1.670
	Income tax receivable	8.260	9.740	4.964	6.069
	Other receivables	196	5.770	77	5.709
15	Prepayments	11.418	7.995	8.240	5.541
16	**Total receivables**	**204.109**	**187.335**	**171.913**	**167.448**
	Cash	**168.284**	**138.890**	**42.502**	**17.067**
	Total current assets	**372.393**	**326.225**	**214.415**	**184.515**
	Total assets	**470.816**	**433.807**	**373.250**	**344.655**

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Balance sheet

EQUITY AND LIABILITIES

Note		Group 31.03.22 DKK '000	Group 31.03.21 DKK '000	Parent 31.03.22 DKK '000	Parent 31.03.21 DKK '000
17	Share capital	1.000	1.000	1.000	1.000
	Reserve for net revaluation according to the equity method	0	0	26.812	35.820
	Reserve for development costs	8.775	5.445	8.775	5.445
	Foreign currency translation reserve	3.383	698	0	0
	Retained earnings	140.770	96.224	117.341	61.102
	Total equity	**153.928**	**103.367**	**153.928**	**103.367**
19	Other payables	12.985	16.644	12.985	16.644
	Total long-term payables	**12.985**	**16.644**	**12.985**	**16.644**
19	Short-term part of long-term payables	17.948	33.089	16.150	29.456
	Payables to other credit institutions	0	66	0	66
14	Prepayments received from work in progress	18.181	35.390	6.175	6.786
	Prepayments received from customers	31.024	27.873	25.942	23.062
	Trade payables	40.140	32.562	23.997	23.260
	Payables to group enterprises	9.550	72.480	7.283	79.221
	Income taxes	8.569	4.907	0	0
	Other payables	178.491	107.429	126.790	62.793
	Total short-term payables	**303.903**	**313.796**	**206.337**	**224.644**
	Total payables	**316.888**	**330.440**	**219.322**	**241.288**
	Total equity and liabilities	**470.816**	**433.807**	**373.250**	**344.655**

20 Contingent liabilities
21 Related parties

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Statement of changes in equity

Figures in DKK '000	Share capital	Reserve for net revaluation according to the equity method	Reserve for development costs	Foreign currency translation reserve	Retained earnings	Proposed dividend for the financial year
Group:						
Statement of changes in equity for 01.01.21 -31.03.21						
Balance as at 01.01.21	1.000	0	5.301	-2.436	92.113	148.740
Foreign currency translation adjustment of foreign enterprises	0	0	0	3.134	0	0
Dividend paid	0	0	0	0	0	-148.740
Other changes in equity	0	0	144	0	-144	0
Net profit/loss for the year	0	0	0	0	4.255	0
Balance as at 31.03.21	1.000	0	5.445	698	96.224	0
Statement of changes in equity for 01.04.21 - 31.03.22						
Balance as at 01.04.21	1.000	0	5.445	698	96.224	0
Foreign currency translation adjustment of foreign enterprises	0	0	0	2.685	0	0
Other changes in equity	0	0	3.330	0	-3.330	0
Net profit/loss for the year	0	0	0	0	47.876	0
Balance as at 31.03.22	1.000	0	8.775	3.383	140.770	0
Parent:						
Statement of changes in equity for 01.01.21 - 31.03.21						
Balance as at 01.01.21	1.000	33.395	5.301	0	56.282	148.740
Foreign currency translation adjustment of foreign enterprises	0	3.134	0	0	0	0
Dividend paid	0	0	0	0	0	-148.740
Other changes in equity	0	0	144	0	-144	0
Net profit/loss for the year	0	-709	0	0	4.964	0
Balance as at 31.03.21	1.000	35.820	5.445	0	61.102	0
Statement of changes in equity for 01.04.21 - 31.03.22						
Balance as at 01.04.21	1.000	35.820	5.445	0	61.102	0
Foreign currency translation adjustment of foreign enterprises	0	2.685	0	0	0	0
Distributed dividend from group enterprises	0	-26.135	0	0	26.135	0
Other changes in equity	0	0	3.330	0	-3.330	0
Net profit/loss for the year	0	14.442	0	0	33.434	0
Balance as at 31.03.22	1.000	26.812	8.775	0	117.341	0

Consolidated cash flow statement

Note		Group 2021/22 DKK '000	Group 01.01.21 31.03.21 DKK '000
	Profit for the year	**47.876**	**4.255**
22	Adjustments	42.924	9.166
	Change in working capital:		
	Receivables	-18.597	-11.425
	Trade payables	7.578	-8.310
	Other payables relating to operating activities	63.374	11.543
	Cash flows from operating activities before net financials	**143.155**	**5.229**
	Interest income and similar income received	1.669	293
	Interest expenses and similar expenses paid	-1.340	-583
	Income tax paid	-14.200	-4.920
	Cash flows from operating activities	**129.284**	**19**
	Purchase of intangible assets	-5.498	-467
	Purchase of property, plant and equipment	-9.737	-4.835
	Sale of property, plant and equipment	0	31
	Purchase of investments	-674	-825
	Sale of investments	374	330
	Cash flows from investing activities	**-15.535**	**-5.766**
	Dividend paid	0	-148.740
	Repayment of other credit institutions	-66	0
	Arrangement of payables to group enterprises	0	66.933
	Arrangement of payables to shareholders	0	6.370
	Repayment of payables to group entreprises	-61.906	0
	Repayment of payables to shareholders	-6.370	0
	Repayment of other long-term payables	-18.800	-15
	Cash flows from financing activities	**-87.142**	**-75.452**
	Total cash flows for the year	**26.607**	**-81.199**
	Cash, beginning of year	138.890	216.955
	Currency adjustment	2.787	3.134
	Cash, end of year	**168.284**	**138.890**
	Cash, end of year, comprises:		
	Cash	168.284	138.890
	Total	**168.284**	**138.890**

	Group		Parent	
	2021/22 DKK '000	01.01.21 31.03.21 DKK '000	2021/22 DKK '000	01.01.21 31.03.21 DKK '000

1. Revenue

Revenue comprises the following activities:

IT consulting	810.329	188.144	577.143	131.916
Total	810.329	188.144	577.143	131.916

Revenue comprises the following geographical markets:

Denmark	484.022	112.642	576.057	112.658
Norway	175.384	35.922	0	6.070
Sweden	67.412	20.914	0	3.484
Other markets	83.511	18.666	1.086	9.704
Total	810.329	188.144	577.143	131.916

2. Staff costs

Wages and salaries	406.947	102.028	308.047	78.188
Pensions	18.994	4.688	11.423	2.793
Other social security costs	21.094	5.064	2.937	622
Other staff costs	9.556	1.527	7.675	964
Staff costs recognised in assets	-3.704	-238	-3.704	-238
Total	452.887	113.069	326.378	82.329
Average number of employees during the year	482	460	350	338

Remuneration for the management:

Total remuneration for the Executive Board	2.273	2.160	2.273	2.160
Remuneration for the Board of Directors	350	88	350	88

Remuneration for the Executive Board comprises remuneration for the current financial year allocated to the Executive Board's work regarding the NTT Data Business Solutions A/S Group.

Staff costs include profit sharing to employees DKK 11,320k in the group and DKK 4,901k in parent company. The comparable amount in 2021 (3 months) were DKK 2,039k in the group and DKK 1,281k in parent company.

	Group		Parent	
	2021/22 DKK '000	01.01.21 31.03.21 DKK '000	2021/22 DKK '000	01.01.21 31.03.21 DKK '000

3. Fees to auditors appointed by the general meeting

Statutory audit of the financial statements	519	339	340	230
Total	519	339	340	230

4. Depreciation, amortisation and impairments losses of intangible assets and property, plant and equipment

Amortisation of intangible assets	10.482	2.599	4.999	1.226
Depreciation of property, plant and equipment	14.110	3.571	13.742	3.486
Total	24.592	6.170	18.741	4.712

5. Income from equity investments in group enterprises

Share of profit or loss of group enterprises	0	0	17.954	169
Amortisation of goodwill	0	0	-3.512	-878
Total	0	0	14.442	-709

	Group		Parent	
	2021/22 DKK '000	01.01.21 31.03.21 DKK '000	2021/22 DKK '000	01.01.21 31.03.21 DKK '000

6. Financial income

Interest, group enterprises	0	0	645	443
Other interest income	1.327	293	369	151
Foreign currency translation adjustments	0	0	696	600
Other financial income	342	0	0	0
Total	1.669	293	1.710	1.194

7. Financial expenses

Interest, group enterprises	0	0	0	108
Other interest expenses	556	110	502	0
Foreign currency translation adjustments	291	429	0	0
Other financial expenses	493	44	365	21
Total	1.340	583	867	129

8. Tax on profit for the year

Current tax for the year	19.260	5.216	9.314	3.892
Adjustment of deferred tax for the year	-678	-2.760	493	-2.437
Adjustment of tax in respect of previous years	79	0	79	0
Total	18.661	2.456	9.886	1.455

9. Proposed appropriation account

Reserve for net revaluation according to the equity method	0	0	14.442	-709
Retained earnings	47.876	4.255	33.434	4.964
Total	47.876	4.255	47.876	4.255

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10. Intangible assets

Figures in DKK '000	Completed development projects	Goodwill
Group:		
Cost as at 01.04.21	7.264	111.214
Foreign currency translation adjustments	0	-180
Additions during the year	5.498	0
Cost as at 31.03.22	12.762	111.034
Amortisation and impairment losses as at 01.04.21	-283	-55.829
Foreign currency translation adjustments	0	78
Amortisation during the year	-1.229	-9.253
Amortisation and impairment losses as at 31.03.22	-1.512	-65.004
Carrying amount as at 31.03.22	11.250	46.030
Parent:		
Cost as at 01.04.21	7.264	47.017
Additions during the year	5.498	0
Cost as at 31.03.22	12.762	47.017
Amortisation and impairment losses as at 01.04.21	-283	-34.107
Amortisation during the year	-1.229	-3.770
Amortisation and impairment losses as at 31.03.22	-1.512	-37.877
Carrying amount as at 31.03.22	11.250	9.140

Development costs include direct manhours and external consultants regarding the development of new features and updates to the latest technology in several of our software packages.

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11. Property, plant and equipment

Figures in DKK '000	Other fixtures and fittings, tools and equipment
Group:	
Cost as at 01.04.21	116.740
Foreign currency translation adjustments	83
Additions during the year	9.737
Cost as at 31.03.22	126.560
Depreciation and impairment losses as at 01.04.21	-73.678
Foreign currency translation adjustments	-83
Depreciation during the year	-14.110
Depreciation and impairment losses as at 31.03.22	-87.871
Carrying amount as at 31.03.22	38.689
Parent:	
Cost as at 01.04.21	134.120
Additions during the year	9.447
Cost as at 31.03.22	143.567
Depreciation and impairment losses as at 01.04.21	-91.608
Depreciation during the year	-13.742
Depreciation and impairment losses as at 31.03.22	-105.350
Carrying amount as at 31.03.22	38.217

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12. Investments

Figures in DKK '000	Equity investments in group enterprises	Other investments
Group:		
Cost as at 01.04.21	0	54
Disposals during the year	0	-54
Cost as at 31.03.22	0	0
Carrying amount as at 31.03.22	0	0
Parent:		
Cost as at 01.04.21	53.083	0
Cost as at 31.03.22	53.083	0
Revaluations as at 01.04.21	35.820	0
Foreign currency translation adjustment of foreign enterprises	2.685	0
Net profit/loss from equity investments	14.442	0
Dividend relating to equity investments	-26.135	0
Revaluations as at 31.03.22	26.812	0
Negative equity value impaired in receivables	18.594	0
Depreciation and impairment losses as at 31.03.22	18.594	0
Carrying amount as at 31.03.22	98.489	0
The item comprises goodwill as at 31.03.22 of	25.422	0

Name and registered office:	Ownership interest
Subsidiaries:	
NTT Data Business Solutions AS, Oslo, Norge	100%
NTT Data Business Solutions OY, Espoo, Finland	100%
NTT Data Business Solutions AB, Stockholm, Sverige	100%
NTT Data Business Solutions Consulting AB, Stockholm, Sverige	100%

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13. Other non-current financial assets

Figures in DKK '000	Deposits
Group:	
Cost as at 01.04.21	2.100
Additions during the year	674
Disposals during the year	-320
Cost as at 31.03.22	2.454
Carrying amount as at 31.03.22	2.454
Parent:	
Cost as at 01.04.21	1.986
Additions during the year	74
Disposals during the year	-321
Cost as at 31.03.22	1.739
Carrying amount as at 31.03.22	1.739

14. Work in progress

	Group		Parent	
	31.03.22 DKK '000	31.03.21 DKK '000	31.03.22 DKK '000	31.03.21 DKK '000
Work in progress	407.310	322.636	93.797	53.534
On-account invoicing	-412.239	-353.208	-92.158	-57.401
Total work in progress	-4.929	-30.572	1.639	-3.867
Work in progress	13.252	4.818	7.814	2.919
Prepayments received from work in progress, short-term payables	-18.181	-35.390	-6.175	-6.786
Total	-4.929	-30.572	1.639	-3.867

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	Group		Parent	
	31.03.22 DKK '000	31.03.21 DKK '000	31.03.22 DKK '000	31.03.21 DKK '000

15. Prepayments

Prepaid costs	11.418	7.995	8.240	5.541
Total	11.418	7.995	8.240	5.541

16. Receivables

Receivables which fall due for payment more than 1 year after the end of the financial year	0	0	12.892	24.320

17. Share capital

The share capital consists of:

	Quantity	Total nominal value
Share capital	1.000	1.000.000
Total		1.000.000

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	Group		Parent	
	31.03.22 DKK '000	31.03.21 DKK '000	31.03.22 DKK '000	31.03.21 DKK '000

18. Deferred tax

Provisions for deferred tax as at 01.04.21	2.580	-208	1.670	-767
Adjustment of deferred tax in respect of previous years	3	28	-23	0
Deferred tax recognised in the income statements	678	2.760	-493	2.437
Provisions for deferred tax as at 31.03.22	3.261	2.580	1.154	1.670
Deferred tax is recognized in the balance sheet as:				
Deferred tax asset	3.261	2.580	1.154	1.670
Total	3.261	2.580	1.154	1.670

As at 31.03.22, the parent company has recognised a deferred tax asset of DKK 1,154k and the group a deferred tax asset of DKK 3,261k, which can primarily be attributed to differences between accounting and tax depreciation rules..

19. Long-term payables

Figures in DKK '000	Repayment first year	Total payables at 31.03.22	Total payables at 31.03.21
Group:			
Other payables	17.948	30.933	49.733
Total	17.948	30.933	49.733
Parent:			
Other payables	16.150	29.135	46.100
Total	16.150	29.135	46.100

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20. Contingent liabilities

Group:

Lease commitments

The group has concluded lease agreements with terms to maturity of 1 - 51 months. The total commitments amounts to DKK 22,021k, of which DKK 9,262k is due within 1 year .

Parent:

Lease commitments

The company has concluded lease agreements with terms to maturity of 1 - 51 months. The total commitments amounts to DKK 14,543k, of which DKK 5,741k is due within 1 year.

21. Related parties

Controlling influence	Basis of influence
NTT DATA Business Solutions AG, Bielefeld, Tyskland	parent

Related party transactions with fully owned subsidiaries in NTT DATA Business Solutions A/S group are not disclosed, in accordance to Danish Financial Statements Act § 98c section 3. The parent and NTT DATA Business Solutions A/S group's related party transactions with NTT DATA Business Solutions AG group and Nippon Telegraph and Telephone Corporation group are as follows:

		Group	Parent
Transactions	Relation	2021/22 DKK '000	2021/22 DKK '000
Revenue	Group enterprises	35.402	34.258
Direct cost	Group enterprises	23.276	16.735
Income from administration services	Group enterprises	16.418	16.418
Cost from administration services	Group enterprises	11.915	8.329

Remuneration for the management is specified in note 2. Staff costs.

Receivables and payables to NTT DATA Business Solutions AG group enterprises and Nippon Telegraph and Telephone Corporation group enterprises are disclosed in the balance sheet.

The company is included in the consolidated financial statements of the parents Nippon Telegraph

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and Telephone Corporation, Tokyo, Japan og NTT DATA Business Solutions AG, Bielefeld, Tyskland. Consolidated financial statements of NTT DATA Business Solutions AG can be downloaded from the heading "Über uns", "Unsere Zahlen & Fakten" on www.nttdata-solutions.com/de. Consolidated financial statements of Nippon Telegraph and Telephone Corporation can be downloaded from the heading "Investor Relations", "IR Library" on www.group.NTT.

22. Adjustments for the cash flow statement

	Group	
	2021/22 DKK '000	01.01.21 31.03.21 DKK '000
Depreciation, amortisation and impairments losses of intangible assets and property, plant and equipment	24.592	6.170
Financial income	-1.669	-293
Financial expenses	1.340	583
Tax on profit or loss for the year	18.661	2.456
Other adjustments	0	250
Total	42.924	9.166

23. Accounting policies

GENERAL

The annual report is presented in accordance with the provisions of the Danish Financial Statements Act for large groups and enterprises in reporting class C.

The accounting policies have been applied consistently with previous years.

Basis of recognition and measurement

Income is recognised in the income statement as earned, including value adjustments of financial assets and liabilities. All expenses, including depreciation, amortisation, impairment losses and write-downs, are also recognised in the income statement.

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23. Accounting policies - continued -

Assets are recognised in the balance sheet when it is probable that future economic benefits will flow to the company, and the value of such assets can be measured reliably. Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow from the company, and the value of such liabilities can be measured reliably. On initial recognition, assets and liabilities are measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

On recognition and measurement, account is taken of foreseeable losses and risks arising before the date at which the annual report is presented and proving or disproving matters arising on or before the balance sheet date.

CONSOLIDATED FINANCIAL STATEMENTS

The consolidated financial statements comprise the parent and its subsidiaries in which the parent directly or indirectly holds more than 50% of the voting rights or by way of agreements exercises control.

All financial statements used for consolidation are prepared in accordance with the accounting policies of the group.

The consolidated financial statements consolidate the financial statements of the parent and its subsidiaries by adding together items of a uniform nature, eliminating intercompany income and expenditure, equity investments, intercompany balances and dividends as well as gains and losses resulting from transactions between the consolidated enterprises to the extent that the underlying assets and liabilities are not realised.

BUSINESS COMBINATIONS

For combined enterprises subject to common control, the pooling of interests method is used. The pooling of interests is deemed to be completed at the date of acquisition without restatement of comparative figures. The difference between the agreed consideration and the equity value of the acquired enterprise is recognised in equity.

In the financial year, the pooling of interests method was used in connection with the merger of Sapience AB and Colada Product AB with NTT DATA Business Solutions AB as surviving company.

CURRENCY

The annual report is presented in Danish kroner (DKK).

On initial recognition, transactions denominated in foreign currencies are translated using the exchange rates applicable at the transaction date. Exchange rate differences between the exchange

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23. Accounting policies - continued -

rate applicable at the transaction date and the exchange rate at the date of payment are recognised in the income statement as a financial item. Receivables, payables and other monetary items denominated in foreign currencies are translated using the exchange rates applicable at the balance sheet date. The difference between the exchange rate applicable at the balance sheet date and at the date at which the receivable or payable arose or was recognised in the latest annual report is recognised under financial income or expenses in the income statement. Fixed assets and other non-monetary assets acquired in foreign currencies are translated using historical exchange rates.

On recognition of independent foreign entities, the income statements are translated at the exchange rates applicable at the transaction date or approximate average exchange rates. The balance sheet items are translated using the exchange rates applicable at the balance sheet date. Foreign currency translation adjustments arising from the translation of equity at the beginning of the year using the exchange rates applicable at the balance sheet date and from the translation of income statements from average exchange rates to the exchange rates applicable at the balance sheet date are recognised directly in equity under the reserve for net revaluation according to the equity method in respect of investments measured according to the equity method, and otherwise under the foreign currency translation reserve.

Translation adjustments of intercompany balances with independent foreign entities, measured using the equity method and where the balance is considered to be part of the overall investment, are recognised directly in equity under the foreign currency translation reserve. On the divestment of foreign entities, accumulated exchange differences are recognised in the income statement.

LEASES

Lease payments relating to operating leases are recognised in the income statement on a straight-line basis over the lease term.

INCOME STATEMENT

Revenue

Income from the sale of goods is recognised in the income statement if delivery has taken place and the risk has passed to the buyer before the end of the financial year and where the selling price can be determined reliably and is expected to be paid. Revenue is measured at fair value and is determined exclusive of VAT and other taxes collected on behalf of third parties and less discounts.

Income from the sale of services is recognised in the income statement in line with completion of services, which means that revenue corresponds to the selling price of the work performed for the year stated on the basis of the stage of completion at the balance sheet date (percentage of completion method).

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23. Accounting policies - continued -

Other operating income

Other operating income comprises income of a secondary nature in relation to the enterprise's activities, including rental income, negative goodwill and gains on the sale of intangible assets and property, plant and equipment.

Direct costs

Direct costs comprise purchase of software, sub contractors and other direct costs directly related to revenue.

Other external expenses

Other external expenses comprise costs relating to distribution, sales and advertising and administration, premises and bad debts to the extent that these do not exceed normal write-downs.

Staff costs

Staff costs comprise wages and salaries as well as other staff-related costs.

Depreciation, amortisation and impairment losses

The depreciation and amortisation of intangible assets and property, plant and equipment aim at systematic depreciation and amortisation over the expected useful lives of the assets. Assets are depreciated and amortised according to the straight-line method based on the following expected useful lives and residual values:

	Useful lives, years	Residual value, per cent
Completed development projects	10	0
Goodwill	10	0
Other plant, fixtures and fittings, tools and equipment	3-5	0

Goodwill is amortised over 10 years. The useful life has been determined in consideration of the expected future net earnings of the enterprise or activity to which the goodwill relates.

The basis of depreciation and amortisation is the cost of the asset less the expected residual value at the end of the useful life. Moreover, the basis of depreciation and amortisation is reduced by any impairment losses. The useful life and residual value are determined when the asset is ready for use and reassessed annually.

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23. Accounting policies - continued -

Intangible assets and property, plant and equipment are impaired in accordance with the accounting policies referred to in the 'Impairment losses on fixed assets' section.

Income from equity investments in group entreprises

For equity investments in subsidiaries that in the parent are measured using the equity method, the share of the enterprises' profit or loss is recognised in the income statement after elimination of unrealised intercompany profits and losses and less any goodwill amortisation and impairment losses.

Income from equity investments in equity investments in subsidiaries also comprises gains and losses on the sale of equity investments.

Other net financials

Interest income and interest expenses, foreign exchange gains and losses on transactions denominated in foreign currencies etc. are recognised in other net financials.

Tax on profit/loss for the year

The current and deferred tax for the year is recognised in the income statement as tax on the profit/loss for the year with the portion attributable to the profit/loss for the year, and directly in equity with the portion attributable to amounts recognised directly in equity.

BALANCE SHEET

Intangible assets

Completed development projects

Development projects are recognised in the balance sheet where the project aims at developing a specific product or a specific process, intended to be produced or used, respectively, by the company in its production process. On initial recognition, development projects are measured at cost. Cost comprises the purchase price plus expenses resulting directly from the purchase, including wages and salaries directly attributable to the development projects until the asset is ready for use. Interest on loans arranged to finance development projects in the development period is not included in the cost. Other development projects and development costs are recognised in the income statement in the year in which they are incurred.

Development projects are subsequently measured in the balance sheet at cost less accumulated amortisation and impairment losses.

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23. Accounting policies - continued -

Completed development projects are amortised using the straight-line method based on useful lives, which are stated in the 'Depreciation, amortisation and impairment losses' section.

Goodwill

Goodwill is measured in the balance sheet at cost less accumulated amortisation and impairment losses.

Goodwill is amortised using the straight-line method based on useful lives, which are stated in the 'Depreciation, amortisation and impairment losses' section.

Gains and losses on the disposal of intangible assets

Gains and losses on the disposal of intangible assets are determined as the difference between the selling price, if any, less selling costs and the carrying amount at the date of disposal.

Property, plant and equipment

Property, plant and equipment comprise other fixtures and fittings, tools and equipment.

Property, plant and equipment are measured in the balance sheet at cost less accumulated depreciation and impairment losses.

Cost comprises the purchase price and expenses resulting directly from the purchase until the asset is ready for use. Interest on loans arranged to finance production is not included in the cost.

Property, plant and equipment are depreciated using the straight-line method based on useful lives and residual values, which are stated in the 'Depreciation, amortisation and impairment losses' section.

Gains and losses on the disposal of property, plant and equipment are determined as the difference between the selling price, if any, less selling costs and the carrying amount at the date of disposal less any costs of disposal.

Equity investments in group entreprises

Equity investments in subsidiaries are recognised and measured according to the equity method in the balance sheet of the parent. For equity investments in subsidiaries, the equity method is considered a consolidation method.

Accounting policies for the acquisition of subsidiaries are stated in the 'Business combinations' section.

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23. Accounting policies - continued -

On initial recognition, equity investments measured according to the equity method are measured at cost. Transaction costs directly attributable to the acquisition are recognised in the income statement at the date incurred.

On subsequent recognition and measurement of equity investments according to the equity method, equity investments are measured at the proportionate share of the enterprises' equity value, determined according to the accounting policies of the parent, adjusted for the remaining value of goodwill and gains and losses on transactions with the enterprises in question. Equity investments, where information for recognition according to the equity method is not known, are measured at cost.

Equity investments with a negative carrying amount are measured at DKK 0. Receivables that are considered part of the combined investment in the enterprises in question are impaired by any remaining negative equity value. Other receivables from such enterprises are impaired to the extent that such receivables are considered uncollectible. Provisions to cover the remaining negative equity value are recognised to the extent that the parent has a legal or constructive obligation to cover the liabilities of the enterprise in question.

Goodwill recognised under equity investments is amortised according to the straight-line method based on an individual assessment of the useful life of the asset. The useful life of goodwill has been determined at 10 years for equity investments in subsidiaries. The useful life has been determined in consideration of the expected future net earnings of the enterprise to which the goodwill relates.

Gains or losses on disposal of equity investments are determined as the difference between the disposal consideration and the carrying amount of net assets at the time of sale, including non-amortised goodwill, as well as the expected costs of divestment or discontinuation. Gains and losses are recognised in the income statement under income from equity investments.

Impairment losses on fixed assets

The carrying amount of fixed assets which are not measured at fair value is assessed annually for indications of impairment over and above what is reflected in depreciation and amortisation.

If the company's realised return on an asset or a group of assets is lower than expected, this is considered an indication of impairment.

If there are indications of impairment, an impairment test is conducted of individual assets or groups of assets.

The assets or groups of assets are impaired to the lower of recoverable amount and carrying amount.

The higher of net selling price and value in use is used as the recoverable amount. The value in use is

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23. Accounting policies - continued -

determined as the present value of expected net cash flows from the use of the asset or group of assets as well as expected net cash flows from the sale of the asset or group of assets after the expiry of their useful lives.

Impairment losses are reversed when the reasons for the impairment no longer exist. Impairment losses on goodwill are not reversed, unless goodwill is included in the carrying amount of equity investments.

Receivables

Receivables are measured at amortised cost, which usually corresponds to the nominal value, less write-downs for bad debts.

Write-downs for bad debts are determined based on an individual assessment of each receivable if there is no objective evidence of individual impairment of a receivable.

Deposits recognised under assets comprise deposits paid to the lessor under leases entered into by the company.

Work in progress

Work in progress is measured at the selling price of the work performed less on-account invoicing and anticipated losses made for each piece of work in progress. Contract work in progress is characterized by provided projects contain a high degree of customization of the design.

The selling price is measured according to the stage of completion at the balance sheet date and total expected income from each piece of work in progress. The degree of completion for each piece of work in progress is normally calculated as the ratio between the resources spent and the total budgeted resource consumption. For some work in progress where the resource consumption cannot be used as a basis, the ratio between completed subactivities and the combined subactivities for the individual piece of work in progress is used instead.

When the selling price of a piece of work in progress cannot be determined reliably, the selling price is measured at the lower of costs incurred and net realisable value.

The individual piece of work in progress is recognised under receivables or payables in the balance sheet depending on whether the net value of the selling price less prepayments received is positive or negative.

When it is likely that the total costs of the individual piece of work in progress will exceed total sales income, the total expected loss is recognised as a provision.

23. Accounting policies - continued -

Prepayments from customers are recognized as liabilities.

Costs of sales work and achievement of contracts are recognized in the income statement as they are incurred.

Prepayments

Prepayments recognised under assets comprise costs incurred in respect of subsequent financial years.

Cash

Cash includes deposits in bank accounts as well as operating cash.

Equity

The net revaluation of equity investments measured according to the equity method is recognized in the financial statements of the parent in the net revaluation reserve in equity according to the equity method to the extent that the carrying amount exceeds the cost. Dividends from subsidiaries which are adopted before adoption of the annual report for NTT DATA Business Solutions A/S are not tied up in the revaluation reserve (simultaneous principle).

An amount equivalent to internally generated development costs in the balance sheet is recognised in the financial statements of the parent in equity under reserve for development costs. The reserve is measured less deferred tax and reduced by amortisation and impairment losses on the asset. If impairment losses on development costs are subsequently reversed, the reserve will be restored with a corresponding amount. The reserve is dissolved when the development costs are no longer recognized in the balance sheet, and the remaining amount will be transferred to retained earnings.

Unrealised foreign currency gains and losses from the translation of the net investment in independent foreign entities are recognised in equity under the foreign currency translation reserve. The reserve is dissolved when the independent foreign entities are disposed of.

When investments in subsidiaries in the parent company's accounts are covered by the reserve requirement in the reserve for net revaluation according to the equity method, exchange rate adjustments will instead be included in this equity reserve.

Current and deferred tax

Current tax payable and receivable is recognised in the balance sheet as tax computed on the basis of the taxable income for the year, adjusted for tax paid on account.

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23. Accounting policies - continued -

Deferred tax liabilities and tax assets are recognised on the basis of all temporary differences between the carrying amounts and tax bases of assets and liabilities. However, deferred tax is not recognised on temporary differences relating to goodwill which is non-amortisable for tax purposes and other items where temporary differences, except for acquisitions, have arisen at the date of acquisition without affecting the net profit or loss for the year or the taxable income. In cases where the tax value can be determined according to different taxation rules, deferred tax is measured on the basis of management's intended use of the asset or settlement of the liability.

Deferred tax assets are recognised, following an assessment, at the expected realisable value through offsetting against deferred tax liabilities within the same tax jurisdiction or elimination in tax on future earnings.

Deferred tax is measured on the basis of the tax rules and at the tax rates in the respective countries which, according to the legislation in force at the balance sheet date, will be applicable when the deferred tax is expected to crystallise as current tax.

Payables

Long-term payables are measured at cost at the time of contracting such liabilities (raising of the loan). The payables are subsequently measured at amortised cost where capital losses and loan expenses are recognised in the income statement as a financial expense over the term of the payable on the basis of the calculated effective interest rate in force at the time of contracting the liability.

Short-term payables are measured at amortised cost, normally corresponding to the nominal value of such payables.

Prepayments received from customers

Prepayments received from customers comprise amounts received from customers prior to the time and date of delivery of the agreed product or completion of the agreed service.

CASH FLOW STATEMENT

The cash flow statement is prepared using the indirect method, showing cash flows from operating, investing and financing activities as well as cash and cash equivalents at the beginning and end of the year.

Cash flows from operating activities comprise the net profit or loss for the year, adjusted for non-cash operating items, income tax paid and changes in working capital.

Cash flows from investing activities comprise payments in connection with the acquisition and

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23. Accounting policies - continued -

divestment of companies and financial assets as well as the purchase, development, improvement and sale of intangible assets and property, plant and equipment.

Cash flows from financing activities comprise changes in the parent's share capital and associated costs and financing from and dividends paid to shareholders as well as the arrangement and repayment of long-term payables.

Cash and cash equivalents at the beginning and end of the year comprise cash.

Referring to section 86(4) of the Danish Financial Statements Act a cash flow statement has not been prepared for the parent as the parent is included in the consolidated cash flow statement.