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Årsredovisning

för

Norma Precision Aktiebolag

Org.nr 556016-8535

Räkenskapsåret 2023-01-01 - 2023-12-31

Undertecknad verkställande direktör i Norma Precision AB intygar att resultat- och balansräkningen i årsredovisningen har fastställts på årsstämman den 2024-06-28. Årsstämman beslutade att godkänna styrelsens förslag till hur vinsten ska disponeras.

Jag intygar också att innehållet i årsredovisningen och revisionsberättelsen stämmer överens med originalen.

Åmotfors den 28 juni 2024

Aki Suvilahti
Verkställande direktör

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Årsredovisning

för

Norma Precision Aktiebolag

Org.nr 556016-8535

Räkenskapsåret 2023-01-01 - 2023-12-31

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Norma Precision AB
Org.nr 556016-8535

Årsredovisning för år 2023

Styrelsen och verkställande direktören för Norma Precision AB avger härmed årsredovisning för verksamhetsåret 2023.

Förvaltningsberättelse

Allmänt om verksamheten

Norma Precision AB med säte i Eda utvecklar, marknadsför och tillverkar civil ammunition för jakt och skytte.

Ägarförhållanden

Norma Precision AB är helägt dotterbolag till Ammotec Deutschland GmbH, Kronacher Strasse 63, 907 65 Fürth (org.nr HRB9062) med säte i Fürth, Tyskland, som i sin tur ingår i koncernen Beretta Holding med säte i Luxemburg.

Utveckling av företagets verksamhet, resultat och ställning

	2023	2022	2021	2020	2019
Soliditet	49,0%	53,8%	62,3%	44,1%	44,5%
Antal anställda (genomsnitt)	285	297	203	157	151
Nettoomsättning	710 649	697 024	474 410	339 210	326 402
Rörelseresultat	94 086	123 683	24 212	23 431	10 453
Balansomslutning	743 680	556 583	326 894	439 603	401 568

Hållbarhetsrapport

Bolaget har en miljö- och hållbarhetspolicy som innebär att bolaget arbetar för en hållbar utveckling där miljöhänsyn ingår som en självklar del i den dagliga verksamheten. Hållbar utveckling är att ta miljömässigt, ekonomiskt och socialt ansvar för vår produktion. Att bedriva ett aktivt miljöarbete och minska företagets miljöpåverkan är ett fortlöpande arbete och en förutsättning för långsiktig utveckling och lönsamhet.

Bolagets ambition är att bedriva verksamheten så att miljön värnas och att råvaror och energi används effektivt Syftet är att ständigt utvecklas i en positiv riktning och kontinuerligt reducera vår negativa miljöpåverkan och att skydda vår miljö.

De målområden som bolaget arbetar aktivt med är:
- mänskliga rättigheter
- korruption
- diskriminering
- hälsa och säkerhet
- miljö

Mänskliga rättigheter
Bolaget ska aktivt arbeta för att de aktiviteter som utförs inte ska bryta mot de grundläggande mänskliga rättigheterna. Som svenskt industriföretag är bolaget i begränsad utsträckning utsatt för dessa frågor.

Korruption
Bolaget skall alltid arbeta utifrån de lager, regler och föreskrifter som gäller i de länder där bolaget eller dess dotterbolag finns representerade.

Bolaget ska betala skatt och avgifter, samt ha processer som förhindrar korruption. Bolaget har noll tolerans vad gäller korruption och uppmanar alla anställda att meddela vid minsta misstanke om överträdelser.

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Bolaget har inte mottagit upplysningar från anställda eller affärspartners om korruption, försök till korruption eller korruptionsliknande affärssätt under 2023.

Bolaget har en sk visselblåsarfunktion där anställda kan anmäla missförhållande.

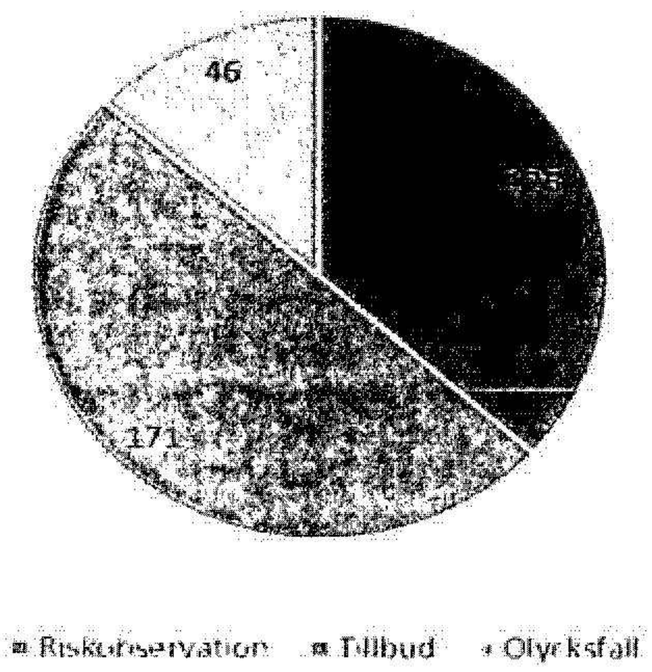
Diskriminering
Bolaget arbetar aktivt med att ingen ska känna sig diskriminerad på grund av någon av diskriminerings-grunderna. Arbetet är inrättat med processer kring rekrytering, utvecklingsmöjligheter och skydd mot trakasserier, samt lön- och arbetsvillkor.

Hälsa och säkerhet
Bolaget har en arbetsmiljöpolicy. Vi ska arbeta gemensamt för en trygg och säker arbetsmiljö och att vara en arbetsplats med god trivsel och gemenskap. En trygg och säker arbetsmiljö innebär att alla ska ha möljlighet att må bra och utvecklas på jobbet och ingen ska drabbas av ohälsa eller skadas på grund av sitt arbete. Vi accepterar inte kränkande särbehandling. Arbetsmiljö ska vara en naturlig del i det dagliga arbetet och arbetsmiljörisker ska beaktas i alla beslut som fattas. Vi arbetar strategiskt med den organisatoriska, fysiska och sociala arbetsmiljön. Alla ska komma hem hela och friska från Norma varje dag.

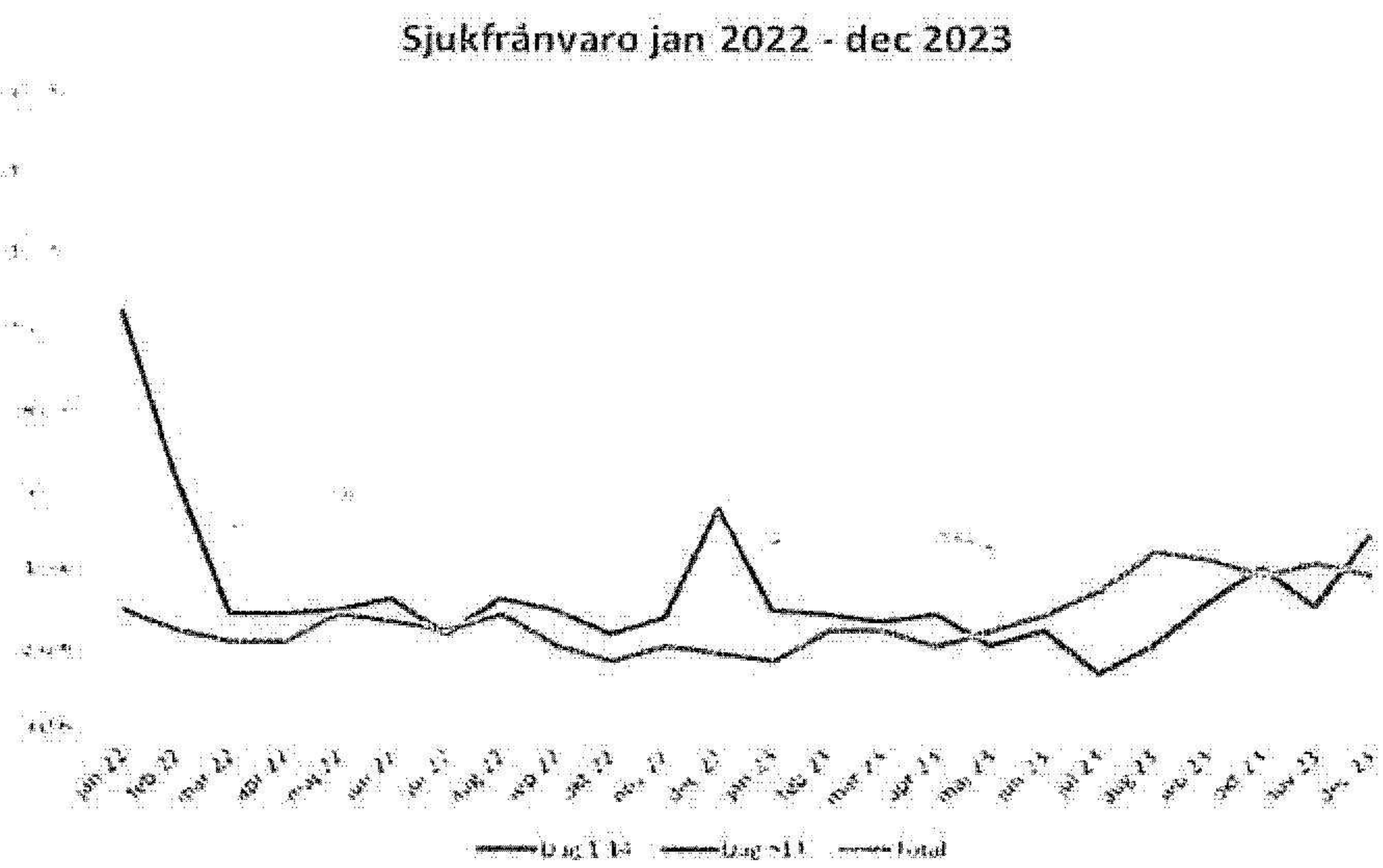
Bolaget har under året drabbats av få tillbud och olyckor. Större delen av de inträffade gäller brandtillbud och skador på händer eller fingrar.

Bolaget arbetar med projekt och generellt med beteendeförbättrande åtgärder. Ett pågående projekt som påbörjades under 2021 är en handsäkerhetskampanj för att minska risken för skador på händer. Bolaget har sedan 2022 inkluderat HSE i introduktionsprogrammet för nyanställda med ökat säkerhetsfokus.

Se nedanstående diagram för fördelningen av riskobservationer, tillbud och olycksfall under 2023.



Sjukfrånvaron har under 2023 varit lägre än föregående år. Under 2023 var den totala sjukfrånvaron 6,1% (6,3%). Se nedanstående graf för utveckling av den totala sjukfrånvaron under 2022-2023.



Miljö
Bolaget bedriver tillståndspliktig verksamhet enligt miljöbalken. Tillståndet avser produktion av ammunition och omfattar utsläpp av kontrollerade mängder av koppar, zink och bly. Den tillståndspliktiga produktionen motsvarar 100 % av bolagets nettoomsättning.

Bolaget är kvalitetscertifierade enligt ISO 9001 och har genomfört en GAP-analys för miljöcertifiering enligt ISO 14001.

Bolagets miljö- och hållbarhetspolicy beskriver att vi ska bidra till en bättre miljö och hållbar utveckling genom bland annat att:
- uppfylla lagar, regler och övriga bindande krav som vi berörs av
- aktivt arbeta med våra miljömål och handlingsprogram
- ställa relevanta miljökrav på våra leverantörer
- minska vår förbrukning av vatten, råvaror, energi, kemikalier och andra resurser
- öka graden av återvinning och förbättra hantering av avfall ur ett kretsloppsperspektiv

Verksamheten omfattar produktion, ytbehandling och laddning av patroner till jakt och skytte. Miljöpåverkan sker främst genom utsläpp av metaller till vatten via internt reningsverk samt buller och transporter.

För att minimera antalet transporter arbetar bolaget aktivt med att optimera tonnage/transport och gällande avfall sker avhämtning vid avrop för att minimera onödiga transporter. Bolaget har under 2023 vidtagit ett antal bullerreducerande åtgärder och genomfört investeringar för att reducera vatten- och energiförbrukning.

Medarbetarna
Under 2023 var medelantalet anställda 285 (297) varav dessa var 43% (43%) kvinnor. I ledningsgruppen var det under räkenskapsåret 25% kvinnor.

Väsentliga händelser under räkenskapsåret
Bolaget har under de två senaste räkenskapsåren haft en ökad efterfrågan och omsättning.
Den största tillväxten har skett på marknaden i USA.

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Förväntad framtida utveckling samt väsentliga risker och osäkerhetsfaktorer
Efterfrågan på Normas produkter förväntas fortsatt vara hög. Bolaget har efter räkenskapsårets utgång skrivit kontrakt med FMV om framtida leveranser av ammunition.

Forskning och utveckling
Utveckling av produkter görs löpande och under året har TSEK 2 198 (2 158) kostnadsförts och ingår i årets resultat.

Tillstånds- eller anmälningspliktig verksamhet enligt miljöbalken
Bolaget bedriver tillståndspliktig verksamhet enligt miljöbalken. Tillståndet avser produktion av ammunition och omfattar utsläpp av kontrollerade mängder av koppar, zink och bly. Den tillståndspliktiga produktionen motsvarar 100 % av bolagets nettoomsättning. Bolaget har fått en tillfällig höjning av tillståndet för att kunna möta den ökade efterfrågan på marknaden för perioden 2023-2025. Innan det tillfälliga tillståndet löper ut avser bolaget begära en permanent höjning av tillståndet.

Förslag till disposition av företaget vinst eller förlust
Till bolagsstämmans förfogande står följande vinstmedel i kronor: 249 921 489,53

Styrelsen föreslår att fritt eget kapital disponeras enligt följande:

Balanseras i ny räkning	249 921 489,53
Summa	**249 921 489,53**

Vad beträffar företagets resultat och ställning i övrigt, hänvisas till efterföljande resultat- och balansräkningar med tillhörande noter.

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Norma Precision AB
Org.nr 556016-8535

RESULTATRÄKNING
(TSEK)

		2023	2022
Nettoomsättning	Not 2	710 649	697 024
Kostnad för sålda varor		-547 725	-563 992
BRUTTORESULTAT		**162 924**	**133 032**
Försäljningskostnader		-27 244	-12 623
Administrationskostnader		-33 718	-38 269
Forsknings- och utvecklingskostnader		-1 791	-2 029
Övriga rörelseintäkter	Not 3	3 563	43 572
Övriga rörelsekostnader	Not 4	-9 648	-
RÖRELSERESULTAT	Not 5, 6, 7	**94 086**	**123 683**
RESULTAT FRÅN FINANSIELLA POSTER			
Ränteintäkter och liknande resultatposter	Not 8	11 008	370
Räntekostnader och liknande resultatposter	Not 9	-7 485	-2 165
RESULTAT EFTER FINANSIELLA POSTER		**97 609**	**121 888**
BOKSLUTSDISPOSITIONER	Not 10		
Förändring periodiseringsfonder		-14 000	-21 000
Avskrivningar utöver plan		900	700
Lämnade koncernbidrag		-14 410	-
RESULTAT FÖRE SKATT		**70 099**	**101 588**
Skatt på årets resultat	Not 11	-15 209	-21 680
ÅRETS RESULTAT		**54 890**	**79 908**

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BALANSRÄKNING

(TSEK)

	Not 1	2023-12-31	2022-12-31
TILLGÅNGAR			
ANLÄGGNINGSTILLGÅNGAR			
Materiella anläggningstillgångar			
Mark och markanläggningar	Not 12	730	766
Byggnader	Not 13	8 875	9 114
Maskiner och andra tekniska anläggningar	Not 14	43 319	46 359
Inventarier, verktyg och installationer	Not 15	4 034	1 555
Pågående nyanläggningar	Not 16	3 326	2 370
		60 284	**60 164**
Finansiella anläggningstillgångar			
Aktier i dotterbolag	Not 17	5 000	5 000
Uppskjuten skattefordran	Not 18	1 195	1 071
		6 195	**6 071**
SUMMA ANLÄGGNINGSTILLGÅNGAR		**66 479**	**66 235**
OMSÄTTNINGSTILLGÅNGAR			
Varulager			
Råvaror och förnödenheter		114 236	96 249
Varor under tillverkning		93 379	59 492
Färdiga varor och handelsvaror		136 543	98 519
		344 158	**254 260**
Kortfristiga fordringar			
Kundfordringar		11 589	22 824
Fordringar hos koncernföretag		256 729	179 242
Övriga fordringar		2 509	5 026
Förutbetalda kostnader och upplupna intäkter	Not 19	5 138	1 493
		275 965	**208 585**
Kassa och bank		**57 078**	**27 503**
SUMMA OMSÄTTNINGSTILLGÅNGAR		**677 201**	**490 348**
SUMMA TILLGÅNGAR		**743 680**	**556 583**

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BALANSRÄKNING

(TSEK)

	Not	2023-12-31	2022-12-31
EGET KAPITAL OCH SKULDER			
EGET KAPITAL	Not 20, 21		
Bundet eget kapital			
Aktiekapital		2 500	2 500
Reservfond		20 859	20 859
		23 359	**23 359**
Fritt eget kapital			
Balanserat resultat		195 031	115 123
Årets resultat		54 890	79 908
		249 921	**195 031**
SUMMA EGET KAPITAL		**273 280**	**218 390**
OBESKATTADE RESERVER	Not 22		
Periodiseringsfonder		80 100	66 100
Ackumulerade avskrivningar utöver plan		36 300	37 200
		116 400	**103 300**
AVSÄTTNINGAR			
Avsättningar för pensioner	Not 23	37 809	34 904
Övriga avsättningar	Not 24	5 000	4 400
		42 809	**39 304**
LÅNGFRISTIGA SKULDER			
Skulder till koncernföretag	Not 25	163 308	43 130
		163 308	**43 130**
KORTFRISTIGA SKULDER			
Leverantörsskulder		50 751	59 825
Skulder till koncernföretag		33 156	20 992
Skatteskulder		16 775	12 017
Övriga skulder		2 833	3 823
Upplupna kostnader och förutbetalda intäkter	Not 26	44 368	55 802
		147 883	**152 459**
SUMMA EGET KAPITAL OCH SKULDER		**743 680**	**556 583**

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Norma Precision AB
Org.nr 556016-8535

RAPPORT ÖVER FÖRÄNDRINGAR I EGET KAPITAL
(TSEK)

	Eget kapital			
2023-12-31	*Aktiekapital*	*Reservfond*	*Fritt eget kapital*	**Summa eget kapital**
Ingående balans	2 500	20 859	195 031	218 390
Utdelning på extra stämma				0
Årets resultat			54 890	54 890
Vid årets slut	**2 500**	**20 859**	**249 921**	**273 280**

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KASSAFLÖDESANALYS
(TSEK)

		2023	2022
Den löpande verksamheten			
Resultat efter finansiella poster		97 609	121 888
Justeringar för poster som inte ingår i kassaflödet m.m.	1)	11 801	5 789
		109 410	127 677
Betald skatt		-10 575	-5 401
Kassaflöde från den löpande verksamheten före förändringar av rörelsekapital		**98 835**	**122 276**
Kassaflöde från förändringar i rörelsekapital			
Ökning (-) / Minskning (+) av varulager		-89 898	-80 189
Ökning (-) / Minskning (+) av rörelsefordringar		-67 380	-160 788
Ökning (+) / Minskning (-) av rörelseskulder		-9 334	83 894
Kassaflöde från den löpande verksamheten		**-67 777**	**-34 807**
Investeringsverksamhet			
Förvärv av materiella anläggningstillgångar		-8 417	-6 014
Förvärv av finansiella anläggningstillgångar		-	-
Försäljning av anläggningstillgångar		-	-
Kassaflöde från investeringsverksamheten		**-8 417**	**-6 014**
Finansieringsverksamheten			
Betalda (-) lån		-	-
Upptagna (+) lån		105 768	36 000
Utbetald utdelning		-	-
Kassaflöde från finansieringsverksamheten		**105 768**	**36 000**
Årets kassaflöde		29 575	-4 822
Likvida medel vid årets början		27 503	32 325
Likvida medel vid årets slut	2)	**57 078**	**27 503**

1) Justeringar för poster som inte ingår i kassaflödet m.m.

Av- och nedskrivningar av tillgångar	8 296	8 218
Avsatt till pensioner	2 905	4 971
Övriga avsättningar	600	-7 400
	11 801	**5 789**

2) Likvida medel
Följande delkomponenter ingår i likvida medel:

Kassamedel	27	27
Banktillgodohavanden	57 051	27 476
	57 078	**27 503**

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NOT 1 NOTER MED REDOVISNINGSPRINCIPER OCH BOKSLUTSKOMMENTARER
(TSEK)

Allmänna redovisningsprinciper
Årsredovisningen har upprättats i enlighet med årsredovisningslagen och enligt Bokföringsnämndens allmänna råd BFNAR 2012:1 Årsredovisning och koncernredovisning (K3).

Årsredovisningen är upprättad i svenska kronor, belopp i tusental om inget annat anges.

Tillgångar, avsättningar och skulder har värderats till anskaffningsvärden om inget annat anges nedan.

Materiella anläggningstillgångar
Materiella anläggningstillgångar redovisas till anskaffningsvärde minskat med ackumulerade avskrivningar och nedskrivningar. I anskaffningsvärdet ingår förutom inköpspriset även utgifter som är direkt hänförliga till förvärvet.

Tillkommande utgifter
Tillkommande utgifter som uppfyller tillgångskriteriet räknas in i tillgångens redovisade värde. Utgifter för löpande underhåll och reparationer redovisas som kostnader när de uppkommer.

För vissa av de materiella anläggningstillgångarna t ex byggnader har skillnaden i förbrukningen av betydande komponenter bedömts vara väsentlig. Dessa tillgångar har därför delats upp i komponenter vilka skrivs av separat.

Avskrivningar
Avskrivning sker linjärt över tillgångens beräknade nyttjandeperiod eftersom det återspeglar den förväntade förbrukningen av tillgångens framtida ekonomiska fördelar. Avskrivningen redovisas som kostnad i resultaträkningen.

Byggnader	20-100 år
Markanläggning	20 år
Maskiner och andra tekniska anläggningar	8-12 år
Inventarier, verktyg och installationer	3-12 år

Byggnaderna består av ett antal komponenter med olika nyttjandeperioder. Huvudindelningen är byggnader och mark. Ingen avskrivning sker på komponenten mark vars nyttjandeperiod bedöms som obegränsad.

Följande huvudgrupper av komponenter har identifierats och ligger till grund för avskrivningen på byggnader:

- Stomme	100 år
- Installationer; värme och VVS	50 år
- Installationer; el	40 år
- Yttre ytskikt; fasader	50 år
- Yttre ytskikt; yttertak	40 år
- Installationer; ventilation	25 år
- Inre ytskikt, maskinell utrustning mm	25 år

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Nedskrivningar - materiella och immateriella anläggningstillgångar samt andelar i koncernföretag
Vid varje balansdag bedöms om det finns någon indikation på att en tillgångs värde är lägre än dess redovisade värde. Om en sådan indikation finns, beräknas tillgångens återvinningsvärde. Detta är en väsentlig bedömningspost.

Återvinningsvärdet är det högsta av verkligt värde med avdrag för försäljningskostnader och nyttjandevärde. Vid beräkning av nyttjandevärdet beräknas nuvärdet av de framtida kassaflöden som tillgången väntas ge upphov till i den löpande verksamheten samt när den avyttras eller utrangeras. Den diskonteringsränta som används är före skatt och återspeglar marknadsmässiga bedömningar av pengars tidsvärde och de risker som avser tillgången. En tidigare nedskrivning återförs endast om de skäl som låg till grund för beräkningen av återvinningsvärdet vid den senaste nedskrivningen har förändrats.

Leasing
Alla leasingavtal, finansiella som operationella, redovisas som operationella leasingavtal. Leasingavgifterna, inklusive förhöjd förstagångshyra men exklusive utgifter för tjänster som försäkring och underhåll, redovisas som kostnad linjärt över leasingperioden.

Utländsk valuta
Fordringar och skulder i utländsk valuta omräknas till balansdagens kurs. I de fall valutasäkringsåtgärd genomförts används terminskursen. Vinster och förluster av rörelse-karaktär nettoredovisas bland övriga rörelseintäkter alternativt övriga rörelsekostnader.

Varulager
Varulagret är upptaget till det lägsta av anskaffningsvärdet och nettoförsäljningsvärdet. Bedömning av nettoförsäljningsvärdet är en väsentlig bedömningspost. Därvid har inkuransrisk beaktats. Anskaffningsvärdet beräknas enligt först in- först ut- principen i anskaffningsvärdet ingår förutom utgifter för inköp även utgifter för att bringa varorna till deras aktuella plats och skick.

I egentillverkade halv- och helfabrikat består anskaffningsvärdet av direkta tillverkningskostnader och de indirekta kostnader som utgör mer än en oväsentlig del av den sammanlagda utgiften för tillverkningen. Vid värdering har hänsyn tagits till normalt kapacitetsutnyttjande.

Finansiella tillgångar och skulder
Finansiella tillgångar och skulder redovisas i enlighet med kapitel 11 (Finansiella instrument värderade utifrån anskaffningsvärdet) i BFNAR 2012:1.

Värdering av finansiella tillgångar
Finansiella tillgångar värderas vid första redovisningstillfället till anskaffningsvärde, inklusive eventuella transaktionsutgifter som är direkt hänförliga till förvärvet av tillgången.

Finansiella omsättningstillgångar värderas efter första redovisningstillfället till det lägsta av anskaffningsvärdet och nettoförsäljningsvärdet på balansdagen.

Kundfordringar och övriga fordringar som utgör omsättningstillgångar värderas individuellt till det belopp som beräknas inflyta.

Finansiella anläggningstillgångar värderas efter första redovisningstillfället till anskaffningsvärde med avdrag för eventuella nedskrivningar och med tillägg för eventuella uppskrivningar.

Vid värdering till lägsta värdets princip respektive vid bedömning av nedskrivningsbehov anses företagets finansiella instrument som innehas för riskspridning ingå i en värdepappersportfölj och värderas därför som en post.

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Finansiella skulder värderas till upplupet anskaffningsvärde. Utgifter som är direkt hänförliga till upptagande av lån korrigerar lånets anskaffningsvärde och periodiseras enligt effektivräntemetoden. Kortfristiga skulder redovisas till anskaffningsvärde.

Säkringsredovisning
Säkringsredovisning tillämpas endast då det finns en ekonomisk relation mellan säkringsinstrumentet och den säkrade posten som överensstämmer med företagets mål för riskhantering. Dessutom krävs att säkringsförhållandet förväntas vara effektivt under den period för vilken säkringen har identifierats.

Bolaget har en policy som innebär att man säkrar nettoflödet av EUR och USD. Vid säkring av fordringar och skulder i utländsk valuta med valutaterminer värderas den underliggande fordran eller skulden till genomsnittlig terminskurs.

Andelar i dotterföretag, intresseföretag och företag med ägarintresse
Andelar i dotterföretag, intresseföretag och gemensamt styrda företag redovisas till anskaffningsvärde minskat med ackumulerade nedskrivningar. I anskaffningsvärdet ingår förutom inköpspriset även utgifter som är direkt hänförliga till förvärvet.

Ersättningar till anställda
Ersättningar till anställda efter avslutad anställning
Klassificering
Planer för ersättningar efter avslutad anställning klassificeras som antingen avgiftsbestämda eller förmånsbestämda.

Vid avgiftsbestämda planer betalas fastställda avgifter till ett annat företag, normalt ett försäkringsföretag, och bolaget har inte längre någon förpliktelse till den anställde när avgiften är betald. Storleken på den anställdes ersättningar efter avslutad anställning är beroende av de avgifter som har betalat och den kapitalavkastning som avgifterna ger.

Vid förmånsbestämda planer har företaget en förpliktelse att lämna de överenskomna ersättningarna till nuvarande och tidigare anställda. Företaget bär i allt väsentligt dels risken att ersättningarna kommer att bli högre än förväntat (aktuariell risk), dels risken att avkastningen på tillgångarna avviker från förväntningarna (investeringsrisk). Investeringsrisk föreligger även om tillgångarna är överförda till ett annat företag.

Avgiftsbestämda planer
Avgifterna för avgiftsbestämda planer redovisas som kostnad. Obetalda avgifter redovisas som skuld.

Förmånsbestämda planer
Företag har valt att tillämpa de förenklingsregler som finns i BFNAR 2012:1.

Planer för vilka pensionspremier betalas redovisas som avgiftsbestämda vilket innebär att avgifterna kostnadsförs i resultaträkningen. För förmånsbestämda pensionsplaner som finansieras i egen regi redovisas pensionsskulden till det belopp som erhålls från PRI Pensionsgaranti. Bolagets bedömning är baserat på väsentliga antaganden om framtiden.

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Ersättningar vid uppsägning
Ersättningar vid uppsägningar, i den omfattning ersättningen inte ger företaget några framtida ekonomiska fördelar, redovisas endast som en skuld och en kostnad när företaget har en legal eller informell förpliktelse att antingen
a) avsluta en anställds eller grupp av anställdas anställning före den normala tidpunkten för anställningens upphörande, eller
b) lämna ersättningar vid uppsägning genom erbjudande för att uppmuntra frivillig avgång.
Ersättningar vid uppsägningar redovisas endast när företaget har en detaljerad plan för uppsägningen och inte har någon realistisk möjlighet att annullera planen.

Skatt
Skatt på årets resultat i resultaträkningen består av aktuell skatt och uppskjuten skatt. Aktuell skatt är inkomstskatt för innevarande räkenskapsår som avser årets skattepliktiga resultat och den del av tidigare räkenskapsårs inkomstskatt som ännu inte har redovisats.
Uppskjuten skatt är inkomstskatt för skattepliktigt resultat avseende framtida räkenskapsår till följd av tidigare transaktioner eller händelser.

Uppskjuten skatteskuld redovisas för alla skattepliktiga temporära skillnader, dock särredovisas inte uppskjuten skatt hänförlig till obeskattade reserver eftersom obeskattade reserver redovisas som en egen post i balansräkningen.
Uppskjuten skattefordran redovisas för avdragsgilla temporära skillnader och för möjligheten att i framtiden använda skattemässiga underskottsavdrag. Värderingen baseras på hur det redovisade värdet för motsvarande tillgång eller skuld förväntas återvinnas respektive regleras. Beloppen baseras på de skattesatser och skatteregler som är beslutade före balansdagen och har inte nuvärdeberäknats.

Uppskjutna skattefordringar har värderats till högst det belopp som sannolikt kommer att återvinnas baserat på innevarande och framtida skattepliktiga resultat. Värderingen omprövas varje balansdag.

Avsättningar
En avsättning redovisas i balansräkningen när företaget har en legal eller informell förpliktelse till följd av en inträffad händelse och det är sannolikt att ett utflöde av resurser krävs för att reglera förpliktelsen och en tillförlitlig uppskattning av beloppet kan göras.

Vid första redovisningstillfället värderas avsättningar till den bästa uppskattningen av det belopp som kommer att krävas för att reglera förpliktelsen på balansdagen. Avsättningarna omprövas varje balansdag.

Eventualförpliktelser
En eventualförpliktelse är:
- En möjlig förpliktelse som till följd av inträffade händelser och vars förekomst endast kommer att bekräftas av en eller flera osäkra framtida händelser, som inte helt ligger inom företagets kontroll, inträffar eller uteblir, eller
- En befintlig förpliktelse till följd av inträffade händelser, men som inte redovisas som skuld eller avsättning eftersom det inte är sannolikt att ett utflöde av resurser kommer att krävas för att reglera förpliktelsen eller förpliktelsens storlek kan inte beräknas med tillräcklig tillförlitlighet.
Eventualförpliktelser är en sammanfattande beteckning för sådana garantier, ekonomiska åtaganden och eventuella förpliktelser som inte tas upp i balansräkningen.

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Intäkter
Det inflöde av ekonomiska fördelar som företaget erhållit eller kommer att erhålla för egen räkning redovisas som intäkt. Intäkter värderas till verkliga värdet av det som erhållits eller kommer att erhållas, med avdrag för rabatter.

Försäljning av varor
Vid försäljning av varor redovisas en intäkt när följande kriterier är uppfyllda:
- De ekonomiska fördelarna som är förknippade med transaktionen sannolikt kommer att tillfalla företaget,
- Inkomsten kan beräknas på ett tillförlitligt sätt,
- Företaget har överfört de väsenliga riskerna och fördelarna som är förknippade med varornas ägande till köparen (vilket normalt sker i samband med leverans),
- Företaget har inte längre ett sådant engagemang i den löpande förvaltningen som vanligtvis förknippas med ägande och utövar inte heller någon reell kontroll över de sålda varorna, samt
- De utgifter som har uppkommit eller förväntas uppkomma till följd av transaktionen kan beräknas på ett tillförlitligt sätt.

Koncernförhållanden
Norma Precision AB är helägt dotterbolag till Ammotec Deutschland GmbH, Kronacher Strasse 63, 907 65 Fürth (org.nr HRB9062) med säte i Fürth, Tyskland. Moderföretaget Ammotec Deutschland GmbH ingår i en koncern där Beretta Holding S.A. (org.nr R.C.S. Luxembourg B 224055) med säte i Luxemburg upprättar koncernredovisning för den största koncernen.

Det utländska moderföretagets koncernredovisning finns att tillgå hos Beretta Holding S.A., registered office at 9, rue Sainte Zithe, L-2763 Luxemburg.

Norma Precision AB som utgör moderföretag för en koncern med dotterföretag, upprättar ej koncernredovisning med hänvisning till Årsredovisningslagen 7 kap. 2 §.

Inköp och försäljning inom koncernen
Av totala inköp och försäljning mätt i kronor avser 12 % (17 %) av varuinköpen och 76 % (84 %) av nettoomsättningen andra företag inom koncernen.

Kassaflödesanalys
Kassaflödesanalysen upprättas enligt indirekt metod. Det redovisade kassaflödet omfattar endast transaktioner som medför in- eller utbetalningar. Som likvida medel klassificerar bolaget, förutom kassamedel, disponibla tillgodohavanden hos banker och kreditinstitut samt kortfristiga likvida placeringar som är noterade på en marknadsplats och har en kortare löptid än tre månader från anskaffningstidpunkten.

NOT 2 Omsättningens fördelning på marknader

	2023	2022
Skandinavien	127 999	78 656
Övriga Europa	290 425	290 828
Nordamerika	265 776	316 419
Övriga marknader	26 449	11 121
	710 649	**697 024**

NOT 3 Övriga rörelseintäkter

	2023	2022
Försäkringsersättning	-	42 419
Elstöd	3 010	-
Övriga rörelseintäkter	553	1 153
	3 563	**43 572**

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NOT 4 Övriga rörelsekostnader

	2023	2022
Valutakursförluster	-9 648	-
	-9 648	**-**

NOT 5 Anställda och personalkostnader

	2023	2022
Medelantalet anställda	285	297
(varav män)	*57%*	*57%*

Löner och sociala kostnader

Styrelse och VD eller motsvarande	2 562	2 540
Övriga anställda	123 152	109 476
Summa	**125 714**	**112 016**
Sociala kostnader	56 340	52 357
(varav pensionskostnader)	*(13 194)*	*(14 374)*

Bolagets pensionskostnader för gruppen styrelse och VD har under året uppgått till TSEK 314 (325). Några pensionsförpliktelser eller andra förpliktelser gentemot gruppen styrelse och VD föreligger inte utöver 6 månader uppsägningslön för VD. Bonus till styrelse och VD har uppgått till TSEK 0 (513) och ingår i beloppet löner och sociala kostnader till styrelse och VD.

Styrelseledamöter och ledande befattningshavare	2023-12-31 Andel män	2022-12-31 Andel män
Styrelsen	100%	80%
Övriga befattningshavare	75%	75%

NOT 6 Avskrivning av materiella anläggningstillgångar

	2023	2022
Markanläggningar	-36	-36
Byggnader	-238	-241
Maskiner och andra tekniska anläggningar	-7 744	-7 680
Inventarier, verktyg och installationer	-278	-261
Summa avskrivningar enligt plan	**-8 296**	**-8 218**
Fördelat per funktion		
Kostnad sålda varor	-7 732	-7 617
Försäljningskostnader	-	-
Administrationskostnader	-160	-160
Forskning- och utvecklingskostnader	-404	-441
	-8 296	**-8 218**

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NOT 7 Övriga kostnader

	2023	2022
Leasingavgifter		
Räkenskapsårets betalda leasingavgifter	-1 010	-749
Avtalade framtida leasingavgifter:		
Inom ett år	-895	-576
Två till fem år	-2 156	-820
Senare än fem år	-787	-
	-3 838	**-1 396**
Arvode och kostnadsersättning till revisorer		
Ernst & Young AB		
Revisionsuppdrag	-257	-150
Revisionsverksamhet utöver revisionsuppdraget	-	-
Skatterådgivning	-	-
Andra uppdrag	-	-
	-257	**-150**

NOT 8 Ränteintäkter och liknande resultatposter

	2023	2022
Ränteintäkter, koncernbolag	9 916	137
Ränteintäkter, övriga	1 092	233
	11 008	**370**

NOT 9 Räntekostnader

	2023	2022
Räntekostnader, koncernbolag	-5 834	-929
Beräknad ränta på pensionsskuld	-1 082	-964
Räntekostnader, övriga	-569	-271
	-7 485	**-2 164**

NOT 10 Bokslutsdispositioner

	2023	2022
Återföring från periodiseringsfond	10 000	13 000
Avsättning till periodiseringsfond	-24 000	-34 000
Skillnad mellan bokförda avskrivningar och avskrivningar enligt plan	900	100
Lämnade koncernbidrag	-14 410	-
Summa bokslutsdispositioner	**-27 510**	**-20 900**

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NOT 11 Inkomstskatter

	2023	2022
Redovisad skatt i resultaträkning		
Aktuell skatt	-15 333	-21 804
Justeringar avseende tidigare år	-	-
Förändring av uppskjuten skatt på temporära skillnader	124	124
Summa redovisad skatt	**-15 209**	**-21 680**

Den genomsnittliga effektiva skattesatsen är 21,7 % (21,3%).

Avstämning av effektiv skattesats		
Resultat före skatt	70 099	101 588
Skatt enligt gällande skattesats 20,6% (20,6%)	-14 440	-20 927
Ej skattepliktiga intäkter	-	-
Ej avdragsgilla kostnader	-769	-753
Justering avseende skatter för föregående år	-	-
Förändring i skattesats	-	-
Summa redovisad skatt	**-15 209**	**-21 680**

NOT 12 Mark och markanläggningar

	2023-12-31	2022-12-31
Ackumulerade anskaffningsvärden:		
Vid årets början	2 209	2 209
	2 209	**2 209**
Ackumulerade avskrivningar enligt plan:		
Vid årets början	-1 880	-1 844
Årets avskrivningar enligt plan	-36	-36
	-1 916	**-1 880**
Markvärde	**437**	**437**
Planenligt restvärde vid årets slut	**730**	**766**

NOT 13 Byggnader

	2023-12-31	2022-12-31
Ackumulerade anskaffningsvärden:		
Vid årets början	26 160	26 160
	26 160	**26 160**
Ackumulerade avskrivningar enligt plan:		
Vid årets början	-17 046	-16 805
Årets avskrivningar enligt plan	-239	-241
	-17 285	**-17 046**
Planenligt restvärde vid årets slut	**8 875**	**9 114**

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NOT 14 Maskiner och andra tekniska anläggningar

	2023-12-31	2022-12-31
Ackumulerade anskaffningsvärden:		
Vid årets början	185 073	177 232
Aktivering pågående nyanläggning	4 703	7 841
	189 776	**185 073**
Ackumulerade avskrivningar enligt plan:		
Vid årets början	-138 714	-131 034
Årets avskrivningar enligt plan	-7 743	-7 680
	-146 457	**-138 714**
Planenligt restvärde vid årets slut	**43 319**	**46 359**

NOT 15 Inventarier, verktyg och installationer

	2023-12-31	2022-12-31
Ackumulerade anskaffningsvärden:		
Vid årets början	39 533	39 308
Aktivering pågående nyanläggning	2 758	225
	42 291	**39 533**
Ackumulerade avskrivningar enligt plan:		
Vid årets början	-37 978	-37 717
Årets avskrivningar enligt plan	-279	-261
	-38 257	**-37 978**
Planenligt restvärde vid årets slut	**4 034**	**1 555**

NOT 16 Pågående nyanläggningar

	2023-12-31	2022-12-31
Ackumulerade anskaffningsvärden:		
Vid årets början	2 370	4 422
Nyanskaffningar	8 417	6 014
Aktivering pågående nyanläggning	-7 461	-8 066
	3 326	**2 370**

NOT 17 Aktier i dotterbolag

	2023-12-31	2022-12-31
Ackumulerade anskaffningsvärden:		
Vid årets början	5 000	5 000
	5 000	**5 000**

Koncernföretag / org nr, säte	*Andel i %**	*Andel i %**
Direkt ägda		
Gyttorp AB, 556665-6004, Karlskoga kommun	100	100

*) Ägarandelen av kapitalet avses, vilket även överensstämmer med andelen av rösterna för totalt antal aktier.

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NOT 18 Uppskjuten skatt

	Redovisat värde	*Skattemässigt värde*	*Temporär skillnad*
Väsentliga temporära skillnader			
Osäkra kundfordringar	-	-	-
Skattemässigt underskottsavdrag	-	-	-
Reservering garantiåtaganden	-5 000	-	-5 000
Övriga temporära skillnader	-800	-	-800
	-5 800	-	-5 800

	2023-12-31	**2022-12-31**
Väsentliga temporära skillnader		
Vid årets början	5 200	4 600
Förändring temporära skillnader under året	600	600
Vid årets slut	**5 800**	**5 200**

	Uppskjuten skattefordran	*Uppskjuten skatteskuld*	*Netto*
Väsentliga temporära skillnader			
Osäkra kundfordringar	-	-	-
Skattemässigt underskottsavdrag	-	-	-
Övriga temporära skillnader	1 195	-	1 195
Uppskjuten skattefordran/skuld	1 195	-	1 195

	2023-12-31	**2022-12-31**
Uppskjuten skattefordran		
Vid årets början	1 071	948
Tillkommande fordringar	124	123
Vid årets slut	**1 195**	**1 071**

NOT 19 Förutbetalda kostnader och upplupna intäkter

	2023	**2022**
Förutbetalda försäkringspremier	1 957	-
Förutbetalda materialleveranser	2 326	7
Övriga förutbetalda kostnader	855	1 486
	5 138	**1 493**

NOT 20 Antal aktier och kvotvärde

	2023-12-31	**2022-12-31**
Antal aktier	5 000	5 000
Kvotvärde (SEK)	500	500

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NOT 21 Disposition av vinst eller förlust

Till bolagsstämmans förfogande står följande vinstmedel (TSEK):	249 921
Styrelsen föreslår att fritt eget kapital disponeras enligt följande:	
Balanseras i ny räkning	249 921
Summa	249 921

NOT 22 Obeskattade reserver

	2023-12-31	2022-12-31
Periodiseringsfonder		
Avsättning 2017-12-31	-	10 000
Avsättning 2018-12-31	2 000	2 000
Avsättning 2019-12-31	4 000	4 000
Avsättning 2020-12-31	7 000	7 000
Avsättning 2021-12-31	9 100	9 100
Avsättning 2022-12-31	34 000	34 000
Avsättning 2023-12-31	24 000	-
	80 100	**66 100**
Ackumulerade avskrivningar utöver plan	36 300	37 200
Vid årets slut	**116 400**	**103 300**

Uppskjuten skatt på obeskattade reserver uppgår till TSEK 24 094 (TSEK 21 536).

NOT 23 Avsättningar för pensioner

	2023-12-31	2022-12-31
Pensionsåtagande	37 809	34 904
	37 809	**34 904**
Pensionsåtagande		
Redovisat värde vid årets början	34 904	29 933
Förändring kapitalvärde under året	2 848	5 432
Förändring konsolideringsreserv under året	57	-461
Redovisat värde vid årets slut	**37 809**	**34 904**

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NOT 24 Övriga avsättningar

	2023-12-31	2022-12-31
Garantiåtaganden	5 000	4 400
	5 000	**4 400**
Garantiåtaganden		
Redovisat värde vid årets början	4 400	11 800
Avsättningar som gjorts under året 1)	600	600
Belopp som tagits i anspråk under året	–	-8 000
Redovisat värde vid årets slut	**5 000**	**4 400**

1) Specifik avsättning avseende enskilda händelser, inkl ökningar av befintliga avsättningar.

NOT 25 Långfristiga skulder

	2023-12-31	2022-12-31
Förfaller inom 2-5 år	163 308	43 130
Förfaller senare än 5 år	-	-
	163 308	**43 130**

NOT 26 Upplupna kostnader och förutbetalda intäkter

	2023-12-31	2022-12-31
Löner och sociala kostnader	16 750	16 064
Semester och sociala kostnader	16 698	14 907
Övrigt	10 920	24 831
	44 368	**55 802**

NOT 27 Ställda säkerheter

	2023-12-31	2022-12-31
Ställda säkerheter	16 000	16 000

Företagsinteckningar har ställts till PRI med TSEK 16 000 avseende pensionsskulder.

NOT 28 Eventualförpliktelser

2023-12-31	2022-12-31
750	692

Ansvarsförbindelse finns mot PRI med TSEK 750 avseende pensionsskulder.

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Not 29 Nyckeltalsdefinitioner

Nettoomsättning
Rörelsens huvudintäkter, fakturerade kostnader, sidointäkter samt intäktskorrigeringar.

Balansomslutning
Företagets samlade tillgångar

Soliditet (%)
Justerat eget kapital (eget kapital och obeskattade reserver med avdrag för uppskjuten skatt) i procent av balansomslutning.

Antal anställda
Medelantal anställda under räkenskapsåret.

Rörelseresultat
Resultat före finansiella intäkter och kostnader.

Norma Precision AB
Org.nr 556016-8535

Åmotfors den 28 maj 2024

20240702222252

Pietro Gussalli Beretta
Styrelseordförande

Aki Suvilahti
Verkställande direktör

Matthias Vögel

Rune Johansson
Arbetstagarrepresentant

Patric Crafoord
Arbetstagarrepresentant

Vår revisionsberättelse beträffande denna årsredovisning har avgivits den 27 juni 2024

Ernst & Young AB

Johan Eklund
Auktoriserad revisor
Huvudansvarig

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Building a better working world

Revisionsberättelse

Till bolagsstämman i Norma Precision AB, org.nr 556016-8535

Rapport om årsredovisningen

Uttalanden

Vi har utfört en revision av årsredovisningen för Norma Precision AB för räkenskapsåret 2023-01-01 - 2023-12-31.

Enligt vår uppfattning har årsredovisningen upprättats i enlighet med årsredovisningslagen och ger en i alla väsentliga avseenden rättvisande bild av Norma Precision AB:s finansiella ställning per den 31 december 2023 och av dess finansiella resultat och kassaflöde för året enligt årsredovisningslagen. Förvaltningsberättelsen är förenlig med årsredovisningens övriga delar.

Vi tillstyrker därför att bolagsstämman fastställer resultaträkningen och balansräkningen.

Grund för uttalanden

Vi har utfört revisionen enligt International Standards on Auditing (ISA) och god revisionssed i Sverige. Vårt ansvar enligt dessa standarder beskrivs närmare i avsnittet *Revisorns ansvar*. Vi är oberoende i förhållande till Norma Precision AB enligt god revisorssed i Sverige och har i övrigt fullgjort vårt yrkesetiska ansvar enligt dessa krav.

Vi anser att de revisionsbevis vi har inhämtat är tillräckliga och ändamålsenliga som grund för våra uttalanden.

Styrelsens och verkställande direktörens ansvar

Det är styrelsen och verkställande direktören som har ansvaret för att årsredovisningen upprättas och att den ger en rättvisande bild enligt årsredovisningslagen. Styrelsen och verkställande direktören ansvarar även för den interna kontroll som de bedömer är nödvändig för att upprätta en årsredovisning som inte innehåller några väsentliga felaktigheter, vare sig dessa beror på oegentligheter eller misstag.

Vid upprättandet av årsredovisningen ansvarar styrelsen och verkställande direktören för bedömningen av bolagets förmåga att fortsätta verksamheten. De upplyser, när så är tillämpligt, om förhållanden som kan påverka förmågan att fortsätta verksamheten och att använda antagandet om fortsatt drift. Antagandet om fortsatt drift tillämpas dock inte om styrelsen och verkställande direktören avser att likvidera bolaget, upphöra med verksamheten eller inte har något realistiskt alternativ till att göra något av detta.

Revisorns ansvar

Våra mål är att uppnå en rimlig grad av säkerhet om att årsredovisningen som helhet inte innehåller några väsentliga felaktigheter, vare sig dessa beror på oegentligheter eller misstag, och att lämna en revisionsberättelse som innehåller våra uttalanden. Rimlig säkerhet är en hög grad av säkerhet, men är ingen garanti för att en revision som utförs enligt ISA och god revisionssed i Sverige alltid kommer att upptäcka en väsentlig felaktighet om en sådan finns. Felaktigheter kan uppstå på grund av oegentligheter eller misstag och anses vara väsentliga om de enskilt eller tillsammans rimligen kan förväntas påverka de ekonomiska beslut som användare fattar med grund i årsredovisningen.

Som del av en revision enligt ISA använder vi professionellt omdöme och har en professionellt skeptisk inställning under hela revisionen. Dessutom:

- identifierar och bedömer vi riskerna för väsentliga felaktigheter i årsredovisningen, vare sig dessa beror på oegentligheter eller misstag, utformar och utför granskningsåtgärder bland annat utifrån dessa risker och inhämtar revisionsbevis som är tillräckliga och ändamålsenliga för att utgöra en grund för våra uttalanden. Risken för att inte upptäcka en väsentlig felaktighet till följd av oegentligheter är högre än för en väsentlig felaktighet som beror på misstag, eftersom oegentligheter kan innefatta agerande i maskopi, förfalskning, avsiktliga utelämnanden, felaktig information eller åsidosättande av intern kontroll.
- skaffar vi oss en förståelse av den del av bolagets interna kontroll som har betydelse för vår revision för att utforma granskningsåtgärder som är lämpliga med hänsyn till omständigheterna, men inte för att uttala oss om effektiviteten i den interna kontrollen.
- utvärderar vi lämpligheten i de redovisningsprinciper som används och rimligheten i styrelsens och verkställande direktörens uppskattningar i redovisningen och tillhörande upplysningar.
- drar vi en slutsats om lämpligheten i att styrelsen och verkställande direktören använder antagandet om fortsatt drift vid upprättandet av årsredovisningen. Vi drar också en slutsats, med grund i de inhämtade revisionsbevisen, om det finns någon väsentlig osäkerhetsfaktor som avser sådana händelser eller förhållanden som kan leda till betydande tvivel om bolagets förmåga att fortsätta verksamheten. Om vi drar slutsatsen att det finns en väsentlig osäkerhetsfaktor, måste vi i revisionsberättelsen fästa uppmärksamheten på upplysningarna i årsredovisningen om den väsentliga osäkerhetsfaktorn eller, om sådana upplysningar är otillräckliga, modifiera uttalandet om årsredovisningen. Våra slutsatser baseras på de revisionsbevis som inhämtas fram till datumet för revisionsberättelsen. Dock kan framtida händelser eller förhållanden göra att ett bolag inte längre kan fortsätta verksamheten.
- utvärderar vi den övergripande presentationen, strukturen och innehållet i årsredovisningen, däribland upplysningarna, och om årsredovisningen återger de underliggande transaktionerna och händelserna på ett sätt som ger en rättvisande bild.

Vi måste informera styrelsen om bland annat revisionens planerade omfattning och inriktning samt tidpunkten för den. Vi måste också informera om betydelsefulla iakttagelser under revisionen, däribland de eventuella betydande brister i den interna kontrollen som vi identifierat.

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Rapport om andra krav enligt lagar och andra författningar

Uttalanden

Utöver vår revision av årsredovisningen har vi även utfört en revision av styrelsens och verkställande direktörens förvaltning av Norma Precision AB för räkenskapsåret 2023-01-01 - 2023-12-31 samt av förslaget till dispositioner beträffande bolagets vinst eller förlust.

Vi tillstyrker att bolagsstämman disponerar vinsten enligt förslaget i förvaltningsberättelsen och beviljar styrelsens ledamöter och verkställande direktören ansvarsfrihet för räkenskapsåret.

Grund för uttalanden

Vi har utfört revisionen enligt god revisionssed i Sverige. Vårt ansvar enligt denna beskrivs närmare i avsnittet *Revisorns ansvar*. Vi är oberoende i förhållande till Norma Precision AB enligt god revisorssed i Sverige och har i övrigt fullgjort vårt yrkesetiska ansvar enligt dessa krav.

Vi anser att de revisionsbevis vi har inhämtat är tillräckliga och ändamålsenliga som grund för våra uttalanden.

Styrelsens och verkställande direktörens ansvar

Det är styrelsen som har ansvaret för förslaget till dispositioner beträffande bolagets vinst eller förlust. Vid förslag till utdelning innefattar detta bland annat en bedömning av om utdelningen är försvarlig med hänsyn till de krav som bolagets verksamhetsart, omfattning och risker ställer på storleken av bolagets egna kapital, konsolideringsbehov, likviditet och ställning i övrigt.

Styrelsen ansvarar för bolagets organisation och förvaltningen av bolagets angelägenheter. Detta innefattar bland annat att fortlöpande bedöma bolagets ekonomiska situation och att tillse att bolagets organisation är utformad så att bokföringen, medelsförvaltningen och bolagets ekonomiska angelägenheter i övrigt kontrolleras på ett betryggande sätt. Verkställande direktören ska sköta den löpande förvaltningen enligt styrelsens riktlinjer och anvisningar och bland annat vidta de åtgärder som är nödvändiga för att bolagets bokföring ska fullgöras i överensstämmelse med lag och för att medelsförvaltningen ska skötas på ett betryggande sätt.

Revisorns ansvar

Vårt mål beträffande revisionen av förvaltningen, och därmed vårt uttalande om ansvarsfrihet, är att inhämta revisionsbevis för att med en rimlig grad av säkerhet kunna bedöma om någon styrelseledamot eller verkställande direktören i något väsentligt avseende:

- företagit någon åtgärd eller gjort sig skyldig till någon försummelse som kan föranleda ersättningsskyldighet mot bolaget, eller
- på något annat sätt handlat i strid med aktiebolagslagen, årsredovisningslagen eller bolagsordningen.

Vårt mål beträffande revisionen av förslaget till dispositioner av bolagets vinst eller förlust, och därmed vårt uttalande om detta, är att med rimlig grad av säkerhet bedöma om förslaget är förenligt med aktiebolagslagen.

Rimlig säkerhet är en hög grad av säkerhet, men ingen garanti för att en revision som utförs enligt god revisionssed i Sverige alltid kommer att upptäcka åtgärder eller försummelser som kan föranleda ersättningsskyldighet mot bolaget, eller att ett förslag till dispositioner av bolagets vinst eller förlust inte är förenligt med aktiebolagslagen.

Som en del av en revision enligt god revisionssed i Sverige använder vi professionellt omdöme och har en professionellt skeptisk inställning under hela revisionen. Granskningen av förvaltningen och förslaget till dispositioner av bolagets vinst eller förlust grundar sig främst på revisionen av räkenskaperna. Vilka tillkommande granskningsåtgärder som utförs baseras på vår professionella bedömning med utgångspunkt i risk och väsentlighet. Det innebär att vi fokuserar granskningen på sådana åtgärder, områden och förhållanden som är väsentliga för verksamheten och där avsteg och överträdelser skulle ha särskild betydelse för bolagets situation. Vi går igenom och prövar fattade beslut, beslutsunderlag, vidtagna åtgärder och andra förhållanden som är relevanta för vårt uttalande om ansvarsfrihet. Som underlag för vårt uttalande om styrelsens förslag till dispositioner beträffande bolagets vinst eller förlust har vi granskat om förslaget är förenligt med aktiebolagslagen.

Karlstad den 27/6 2024

Ernst & Young AB

Johan Eklund
Auktoriserad revisor

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BERETTA HOLDING

Beretta Holding S.A.
9, rue Sainte Zithe
L-2763 Luxembourg

R.C.S. Luxembourg B 224055
Subscribed Capital: Eur 40.000.000

Consolidated Financial Statements as at 31 December 2023

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1. Group Profile

Burris
FIND WHAT MATTERS

A. Uberti

Benelli

BERETTA

sako

Stoeger

STEINER
Nothing Escapes You

TIKKA

FRANCHI
FEELS RIGHT

HOLLAND & HOLLAND
LONDON 1835

MFS

normi
DEDICATED SINCE 1902

Rottweil

RWS
SINCE 1886

SWISS P
The Sniper's Choice

Geco

BDT

20240918004G5

BERETTA HOLDING

BERETTA INDUSTRIE S.P.A.
FABBRICA D'ARMI PIETRO BERETTA S.P.A.
BENELLI ARMI S.P.A.
MECCANICA DEL SARCA S.P.A.
A. UBERTI S.P.A.
SAKO OY
AMMOTEC FINLAND OY
STOEGER CANADA LTD
HUMBERT CITS S.A.S.
CHAPUIS ARMES S.A.S.
COUGAR FRANCE EURL
AMMOTEC FRANCE S.A.S.
BERETTA BENELLI IBERICA S.A.
BERETTA HELLAS S.R.L.
OUTDOOR ENTERPRISE S.A.
STOEGER SILAH SANAYI AS
STOEGER IC VE DIS TICARET L.S.

BERETTA USA CORP.
COUGAR CORP.
BENELLI USA CORP.
STOEGER INDUSTRIES INC.
3 ARROWS SERVICES INC.
BERETTA AUSTRALIA PTY LTD
BERETTA NEW ZEALAND LTD
BURRIS COMPANY INC.
STEINER OPTIK GMBH
STEINER EOPTICS INC.
WAN CAI CO, LTD
GMK LTD
HOLLAND & HOLLAND LTD
HOLLAND & HOLLAND SPORTING WEAPONS LTD
AMMOTEC UK LTD
CENTANEX LTD
ESPINGARDERIA BELGA S.A.

MANFRED ALBERTS GMBH
AMMOTEC AUSTRIA GMBH
OUTDOOR ENTERPRISE DENMARK APS
BERETTA DEFENCE TECHNOLOGY KFT.
AMMOLUX S.A.
SWISSP DEFENCE A.G.
AMMOTEC DEUTSCHLAND GMBH
VS MEDIEN GMBH
RWS GMBH
NOBEL PRECISION LTDA
NORMA PRECISION AB
GYTTORP CARTRIDGE COMPANY AB
OUTDOOR ENTERPRISE SWEDEN AB
NORMA PRECISION INC.
AMMOTEC BENELUX BVBA
MFS DEFENSE ZRT.
HEXAGON AMMUNITION ZRT.

2 Management Report on the consolidated financial statements

2.1 Group performance and results

Dear Shareholders,

this management report accompanies the consolidated financial statements of the Company together with its subsidiaries and associates ("the Group") which has been prepared in accordance with the accounting principles generally accepted in the Grand Duchy of Luxembourg (please refer to Note 8.2).
The changes in the Group perimeter occurred in 2023 are reported in Note 8.2.1.
The financial year 2023 represented the first full year of consolidation for the entire period of Ammotec, acquired by the Group on 31 July 2022 and was characterized by several strategic initiatives put in place in order to integrate the new acquired business.

The comparative period includes 5 months of the economic results of Ammotec; from 1 August 2022 (acquisition date) to 31 December 2022.

The Group reported consolidated net sales of Eur 1,583.3 million in 2023 (Eur 1,438.1 million in 2022) and a net income of Eur 94.0 million (Eur 159.5 million in 2022). A summary of the income statements indicators is reported in the following pages.

From a macroeconomic point of view, notwithstanding the continuous geopolitical tensions and inflation still quite elevated, transportation and energy costs returned to normal level. On the other hand, the general industrial scenario is marked by high levels of stocks at each stage of the supply chain from the manufactures to the distributors making inventory management one of the key challenges for the current and future financial years.

Demand for Group's products started to soften in Europe since middle 2023 and, later in the year, also in some market segments in North America although with a lower magnitude. In addition, the Group economic and financial performance have been also impacted from a slightly weaker Usd/Eur rate.

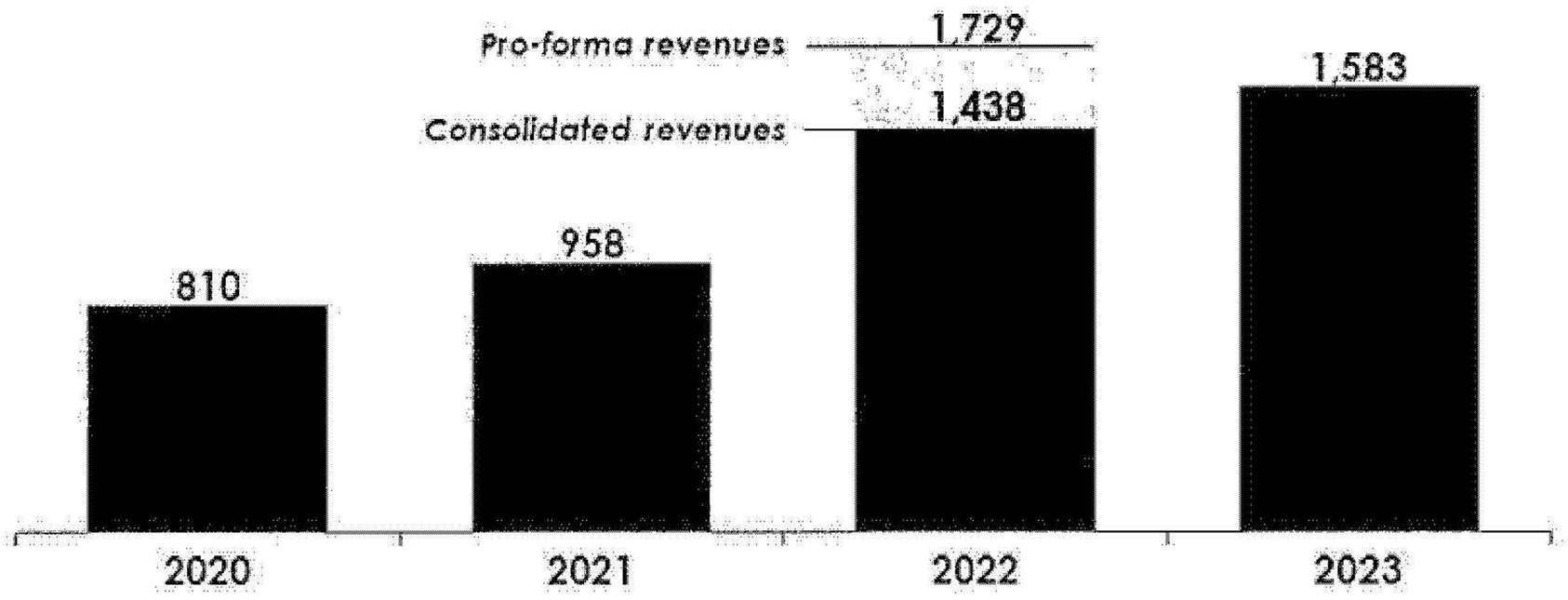
The tables below show the income statement for fiscal year 2023, compared to the prior year, and the sales trend for the past years.

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Values in Eur million	2023	2022	Change
Revenues	**1,583.3**	**1,438.1**	**+145.2**
Value added	**1,026.1**	**909.4**	**+116.7**
Personnel	(435.8)	(309.5)	-126.3
Services	(348.5)	(304.9)	-43.6
Amortization, depreciation and write-downs	(74.5)	(48.3)	-26.2
Other operating costs	(15.0)	(9.4)	-5.6
Ebit	**152.3**	**237.3**	**-85.0**
Financial Result	(5.9)	(4.5)	-1.4
Ebt	**146.4**	**232.8**	**-86.4**
Income taxes	(52.4)	(73.3)	+20.9
Net Result	**94.0**	**159.5**	**-65.5**
Ebitda (*)	**232.3**	**277.8**	**-45.5**
Ebitda Margin %	*14.7%*	*19.3%*	

(*) Ebitda has been adjusted for the effects of the actuarial valuation of pension liabilities on 2023 and in the comparative period: negative valuation effect of Eur 3.8 million on 2023 and positive valuation effect of Eur 8.7 million on 2022.

Net revenues trend (Eur million)



In order to provide a clearer view of Group's economic performance in 2023, trend in Net revenues is commented by comparing the 2023 turnover with 2022 net revenues pro-forma which include the Ammotec contribution for the full year and amounted to Eur 1,729 million.

The Group recorded a decrease in the consolidated turnover of 8.4% which includes the adverse effect of currency trends (-2.0%) and a general decrease of volumes/ product mix (-6.4%).

71% of the consolidated revenues are related to sales to the civil sector (78% in 2022), the balance of 29% to the defence/law enforcement sector.

The table below shows the breakdown of revenues by geographic area over the last three years:

Revenues per geographic area (Eur million)	*2021*	*2022*	*2022 Pro-Forma*	*2023*
Europe	277.4	558.3	792.3	756.1
North America	541.2	690.8	746.2	655.9
Rest of the World	139.4	189.0	190.3	171.3
Total net revenues	**958.0**	**1,438.1**	**1,728.8**	**1,583.3**

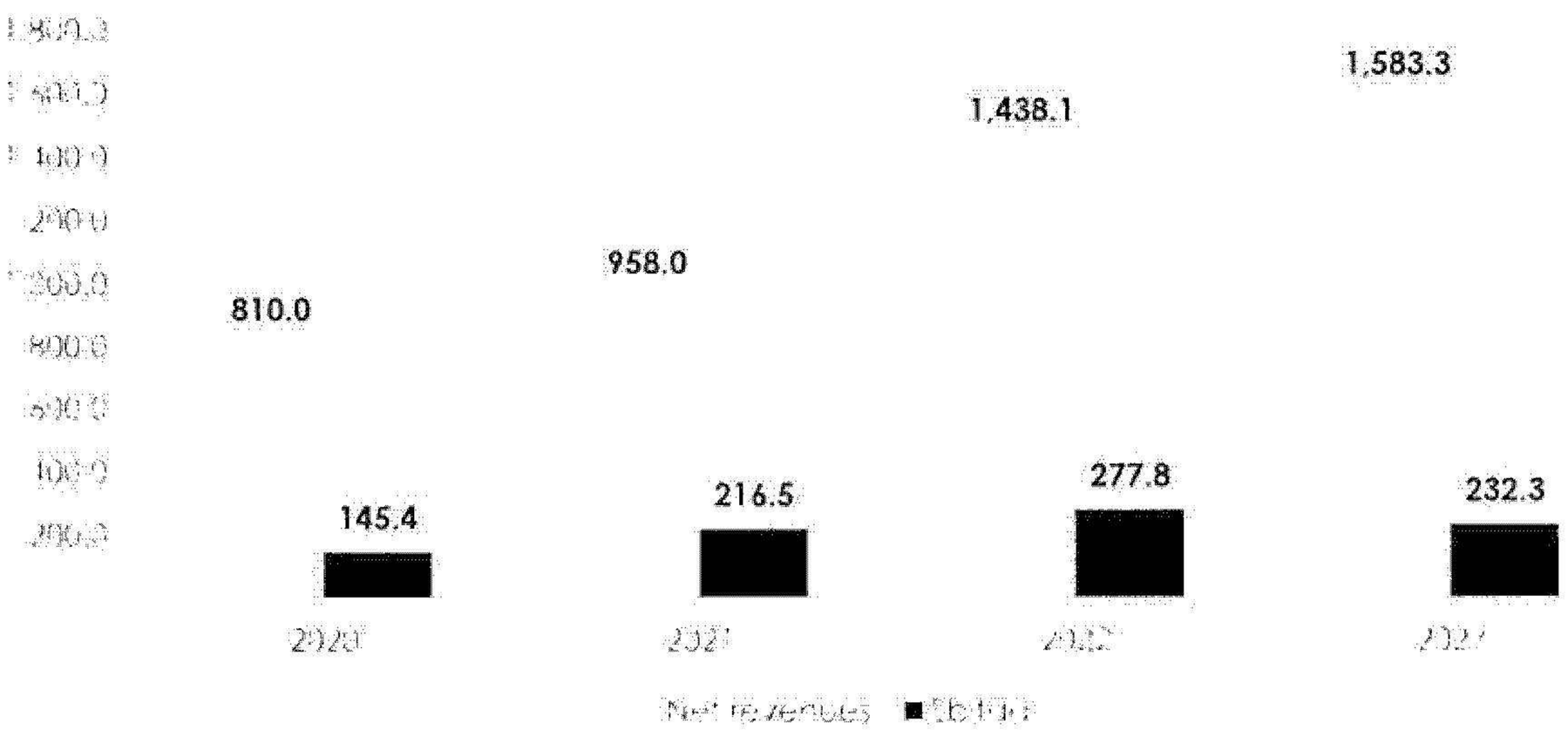
In **Europe**, the Group recorded a decrease of sales of around 5% as a combination of a drop in the civil sector only partially offset by higher defence/law enforcement turnover.
The decrease in sales in the hunting and sport sector concerned all the Group's products while, in the defence/law enforcement market, the good results of the ammunition allowed to compensate the decrease in firearms and optics.

In **North America**, after three very strong years in terms of sales growth, the Group recorded a slowdown of the turnover of around 12% mainly due to a drop in the demand of all product categories.
Sales to the defence/law enforcement sector (around 7% of the total) were significantly higher than 2022.

The lower sales in the countries of the **Rest of the World** are mainly attributable to the decrease of the civil market.

Moving to the financial analysis of the economic results, the Group recorded a decrease in the profitability with an Ebitda of 232.3 million, down by 45.5 million compared to prior year (Eur 277.8 million). The reduction of the Ebitda is mainly attributable to a less favourable product and market mix.

Below the operating margin, the Group recorded a negative Financial Result of Eur 5.9 million and taxes for Eur 52.4 which brought the Net income for the period to Eur 94.0 million. The Net income attributable to minority interests amounted to Eur 5.3 million.



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The key balance-sheet items as at 31 December 2023 compared with 31 December 2022 are summarized in the table below:

Eur million	Dec-23	Dec-22	Change
NON-CURRENT ASSETS	433.3	444.2	-10.9
OPERATING WORKING CAPITAL	743.1	664.9	+78.2
OTHER ASSETS AND LIABILITIES	(148.6)	(178.2)	+29.6
NET INVESTED CAPITAL	1,027.8	930.9	+96.9
NET CASH & CASH EQUIVALENTS (INDEBTEDNESS)	107.9	148.0	-40.1
SHAREHOLDERS EQUITY	1,135.7	1,078.9	+56.8

The net financial position at the end of the year was positive at Eur 107.9 million with a decrease of Eur 40.1 million compared with the beginning of the year. The cash flow from operating activities amounted to Eur 58.5 million mainly driven by the net profit of the period, then eroded by increase in working capital, outlays for investment and payments of dividends to shareholders.

The headcount at year-end, including temporary staff, was 6,206 with a reduction of 341 people: the biggest portion of the decrease refers to the European factories because of the contraction of the production volumes.
The table below shows the breakdown of the workforce by geographic area, compared with the previous year:

Headcount at year-end	*2021*	*2022*	*2023*
Europe	2,490	5,339	5,072
North America	525	705	682
Rest of the World	464	503	452
Total net revenues	**3,479**	**6,547**	**6,206**

Expenses related to R&D activities amounted to Eur 31.2 million (2.0% of net sales) and were completely charged to the income statement for the year. The biggest part of the activities was dedicated to products, both through the development and industrialization of new models and particularly innovative solutions, and through the continuous focus on improving the quality and reliability of the existing range.

New capital expenditures amounted to Eur 62.3 million (Eur 54.8 million in 2022 and Eur 69.5 million pro-forma), or 3.9% of net sales, of which Eur 34.2 million for machinery, plants and tools & equipment; Eur 4.8 million for land and buildings and Eur 23.3 million for other assets.
The breakdown by geographical area in the last three years is shown in the following comparative table:

Capital Expenditures (Eur million)	*2021*	*2022*	*2023*
Italy	16.3	22.8	17.0
North America	8.1	9.5	8.3
Europe and Rest of the World	9.5	22.5	37.0
Total	**33.9**	**54.8**	**62.3**

New capital expenditures for machinery, plant and equipment have been focused, for both firearms and ammunition, on the main manufacturing plants.

Finally, it is worth mentioning the Group's constant commitment to guaranteeing and improving safety conditions at work for its employees, as well as its continuous attention to environmental and energy saving initiatives. In terms of safety, also in 2023 the main lines of action concerned the modernization and improvement of workplaces and the further strengthening of the safety culture within the individual companies.

2.2 Outlook

In the first months of 2024, the Group is facing a civil market in Europe and Rest of the World with a trend substantially in line with the second half of 2023, characterized by a soft demand and still high inventories at all levels of the distribution chain. In North America the demand is still good but with increasing promotion activities and competition among the entire industry.

In the defence/law enforcement sector, multi-year contracts and new orders collected in the recent past should enable the achievement of a good level of turnover.

It is finally worth mentioning that in the first months of 2024 the trend of Eur/Usd exchange rate is substantially in line with the second half of the previous year, supporting the commercial and financial results of the Group.

In light of the above, it does seem realistic to assume the achievement of commercial and economic performances in line or even above the results of 2023.

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2.3 Other information

None of the Companies in the consolidation scope holds, or has held during the year, Parent Company shares or Treasury Shares.

The Group is exposed to the following operational and financial risks:

Financial risks: as the Group is operative on global markets, it is exposed to a range of financial risks. The Group centrally manages these risks and minimizes them through use of derivative instruments within its "risk management" operations. Financial risks concern:

- Exchange rate risk: as an international operator, the Group is exposed to exchange rate risks. The exposure stems from the significant amount of production costs incurred in Eur and sales revenues significantly sourced in Usd. The Group undertakes forward sales contracts in Usd in order to contain the exposure to exchange rate movements.

- Interest rate risk: the Group is exposed to risk principally through the temporary investment of liquidity in bonds and from long-term financial payables. In relation to the investment in liquidity, the risk is managed through the diversification of securities and portfolio managers. In terms of financial payables, the Group may undertake derivative contracts which limit the impact of interest rate changes on the Income Statement.

- Credit risk: this risk concerns the possibility that one of the parties which has entered into a recovery plan with reference to its exposure towards the Group becomes no more able to fulfil its obligations, resulting therefore in financial losses. The Group does not have an excessive concentration of credit risk taking into consideration the fact that it operates through different and various distribution channels minimizing any potential dependence form individual customers. In order to minimize credit risks, procedures and actions are put in place to limit the impact of any customer insolvencies.

- Liquidity risk: this risk concerns the inability to source funds to meet financial commitments and obligations. The Group has always taken an extremely prudent approach and benefits from significant amounts of liquid and semi-liquid funding. The use of lending is largely on a medium/long-term basis, while short-term loans are mainly undertaken to cover extraordinary needs. The Group's solid capital base ensures the adequate sourcing of additional lines of funding.

Country risk: in view of its international presence, the Group is exposed to Country risk, which however is offset by the adoption of a business diversification policy by product and region. In this regard, the Group monitors the development of the various risk components (political, economic/financial and security) related to countries with significant political and economic instability.

Market risk: the Group primarily focuses on the Premium segments and, in geographical terms, sources most of its revenues from mature markets. In order to reduce the risk of saturation of segments/markets, the Group has for some time focused on regional diversification and is gradually extending the range of products to sectors and segments related to its traditional core market. Furthermore, the Group consistently invests in product and process innovation (protecting itself also through invention, model and design patents) to maintain its technologically advantages and devotes financial resources to marketing and advertising to protect the brand prestige (also ensuring a legal protection of company brands and products).

Product risk: considering the nature of most group products, a high focus has always been placed on quality, particularly in terms of safe usage. In order to reduce the risk of incurring costs related to product liability damages to third parties, insurance contracts with appropriate coverage have been put in place.

Regulatory risk: the sale, purchase and possession of most Group products are subject to strict regulations. The introduction of any restrictive legislation may in certain cases impact Group business results. However, the high level of diversification of the Group in terms of geographical presence on the major markets, wide products' portfolio and extensive number of sectors, significantly mitigate the possibility that a regulatory risk may have significant impacts on the Group as a whole.

Environment, security and health risks: the Group is exposed to health, workplace safety and environmental risks (accidents or work-related illnesses, environmental pollution due to uncontrolled emissions, the improper disposal of waste or the releasing of hazardous substances, non or partial compliance with applicable laws and rules). The occurrence of these events may result in criminal and/or administrative sanctions or fines, possibly of a not insignificant amount. In addition, particularly in severe cases, the involvement of public control bodies may impact normal production activities, with the possible production stops the shutdown of entire facilities. In this regard, the companies belonging to the Group have adequate organizational structures to guarantee the ongoing and systematic assessment of these risks and the consequent elimination or mitigation of those considered unacceptable.

Commodity price risk: in buying commodities (particularly copper, lead, steel, zinc, aluminum, etc.) to be used as raw materials in production, the Group is subject to a price risk. Commodity price changes can affect the margins of the operations concerned. In order to minimize the risk, the Group enters into fixed price purchase agreements and may also use financial hedging (lead swaps) to protect against adverse price movements.

Climate-related risk: although there is no single explicit standard on climate-related matters under the accounting principles applied by the Group, climate risk and other climate-related matters may impact a number of areas of accounting. Up to now, the Group has not been significantly impacted by climate change, and, currently, Management has not considered the climate-related risks as part of the Group's top risks. Nevertheless, Management will continue monitoring every year the potential risks resulting from the effects of climate change in the form of natural disasters, such as extreme weather events or earthquakes. So far, Management has not identified nor considered any material impacts of climate change on assumptions used (e.g. for impairment tests, fair value measurement, etc.) and on the Group's financial reporting (e.g. provisions, fixed assets, etc.).

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3. Independent auditor's report

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Ernst & Young

Independent auditor's report

To the Board of Directors of
Beretta Holding S.A.
9, rue Sainte Zithe
L-2763 Luxembourg

Report on the audit of the consolidated financial statements

Opinion

We have audited the consolidated financial statements of Beretta Holding S.A. (the "Company") and its subsidiaries (the "Group"), which comprise the consolidated balance sheet as at 31 December 2023, and the consolidated profit and loss account for the year then ended, and the notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2023, and of the consolidated results of its operations for the year then ended in accordance with Luxembourg legal and regulatory requirements relating to the preparation and presentation of the consolidated financial statements.

Basis for Opinion

We conducted our audit in accordance with the Law of 23 July 2016 on the audit profession (the "Law of 23 July 2016") and with International Standards on Auditing ("ISAs") as adopted for Luxembourg by the "Commission de Surveillance du Secteur Financier" ("CSSF"). Our responsibilities under the Law of 23 July 2016 and ISAs as adopted for Luxembourg by the CSSF are further described in the "responsibilities of the "réviseur d'entreprises agréé" for the audit of the consolidated financial statements" section of our report. We are also independent of the Group in accordance with the International Code of Ethics for Professional Accountants, including International Independence Standards, issued by the International Ethics Standards Board for Accountants ("IESBA Code") as adopted for Luxembourg by the CSSF together with the ethical requirements that are relevant to our audit of the consolidated financial statements, and have fulfilled our other ethical responsibilities under those ethical requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

The Board of Directors is responsible for the other information. The other information comprises the information included in the consolidated management report and the consolidated cash-flow statement but does not include the consolidated financial statements and our report of the "réviseur d'entreprises agréé" thereon.

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Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report this fact. We have nothing to report in this regard.

Responsibilities of the Board of Directors for the consolidated financial statements

The Board of Directors is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Luxembourg legal and regulatory requirements relating to the preparation and presentation of the consolidated financial statements, and for such internal control as the Board of Directors determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.
In preparing the consolidated financial statements, the Board of Directors is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company / Group or to cease operations, or has no realistic alternative but to do so.

Responsibilities of the "réviseur d'entreprises agréé" for the audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a report of the "réviseur d'entreprises agréé" that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Law of 23 July 2016 and with ISAs as adopted for Luxembourg by the CSSF will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with the Law of 23 July 2016 and with ISAs as adopted for Luxembourg by the CSSF, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.

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- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.
- Conclude on the appropriateness of Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our report of the "réviseur d'entreprises agréé" to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our report of the "réviseur d'entreprises agréé". However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities and business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on other legal and regulatory requirements

The consolidated management report is consistent with the consolidated financial statements and has been prepared in accordance with applicable legal requirements.

Ernst & Young
Société anonyme
Cabinet de révision agréé

Alban Aubrée

Luxembourg, 05 June 2024

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4. Consolidated statement of financial position

Eur thousand	Note	Dec-2023	Dec-2022
Intangible assets	8.4	81,542	96,955
Tangible assets	8.5	340,291	337,195
Financial fixed assets	8.6	11,474	10,018
Other financial assets	8.7	1,028	1,098
Deferred tax assets	8.8	19,562	19,428
Non-current assets		**453,897**	**464,694**
Inventories	8.9	754,462	689,495
Trade receivables	8.10	207,843	209,628
Tax receivables	8.11	30,085	25,175
Other receivables and current assets	8.12	22,670	20,175
Deferred tax assets	8.8	26,044	21,266
Financial assets	8.13	45,848	58,821
Cash and cash equivalents	8.14	350,451	407,722
Current assets		**1,437,403**	**1,432,282**
TOTAL ASSETS		**1,891,300**	**1,896,976**

Eur thousand	Note	Dec-2023	Dec-2022
Share capital	8.15.1	40,000	40,000
Share premium reserve	8.15.2	21,600	21,600
Legal reserve	8.15.3	4,000	4,000
Currency translation reserve		(32,507)	(23,289)
Other reserves	8.15.3	376	704
Retained earnings	8.15.4	965,390	838,133
Net result of the period		88,697	149,238
Group shareholders' equity		**1,087,556**	**1,030,386**
Non-controlling interest		48,177	48,537
NET EQUITY	8.15	**1,135,733**	**1,078,923**
Financial liabilities	8.16	188,616	241,734
Deferred tax liabilities	8.17	46,153	49,925
Tax payables	8.18	101	179
Provisions	8.19	50,565	46,534
Non-current liabilities		**285,436**	**338,372**
Financial liabilities	8.16	100,735	77,239
Advance payments	8.20	53,022	42,830
Trade payables	8.21	166,140	191,354
Tax payables	8.18	49,647	57,159
Other payables and current liabilities	8.22	82,881	86,807
Other financial liabilities		72	669
Provisions	8.19	17,635	23,623
Current liabilities		**470,131**	**479,681**
TOTAL LIABILITIES		**755,567**	**818,053**
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY		**1,891,300**	**1,896,976**

The accompanying notes form an integral part of this consolidated financial statements

5. Consolidated income statement

Eur thousand	Note	2023	2022
Revenues	8.23	1,583,349	1,438,129
Other income	8.24	22,515	15,791
Change in inventories of finished goods and WIP		89,319	2,897
Use of raw materials, consumables, supplies and goods	8.25	(646,501)	(531,641)
Personnel	8.26	(435,843)	(309,484)
Services	8.27	(348,514)	(304,924)
Amortization, depreciation and write-downs	8.4; 8.5	(74,532)	(48,290)
Other operating costs	8.28	(37,510)	(25,155)
Operating income		**152,283**	**237,323**
Financial income	8.29	16,664	4,779
Financial expenses	8.30	(24,442)	(12,022)
Net exchange differences	8.31	1,841	2,693
Income before taxes		**146,347**	**232,772**
Income taxes	8.32	(52,355)	(73,269)
Net income		**93,992**	**159,503**
Non-controlling interest		(5,295)	(10,265)
Group net result		**88,697**	**149,238**

The accompanying notes form an integral part of this consolidated financial statements

6. Consolidated statement of changes in shareholders' equity

Eur thousand	Group shareholders' equity								Non-controlling interest			
	Share Capital	Share premi-um reserve	Legal reserve	Currency trans-lation reserve	Other Reserves	Retained earnings	Net result of the period	Group share-holders' equity	Capital and reserve s	Net result of the period	Non-contr-olling interest	Net Equity
Group shareholders' equity 31/12/2022	**40,000**	**21,600**	**4,000**	**(23,289)**	**704**	**838,133**	**149,238**	**1,030,386**	**38,272**	**10,265**	**48,537**	**1,078,923**
Dividends	-	-	-	-	-	(16,646)	-	(16,646)	(6,519)	-	**(6,519)**	**(23,165)**
Changes in the translation reserves	-	-	-	(13,365)	-	-	-	(13,365)	(579)	-	**(579)**	**(13,944)**
Change in the FV of hedging derivatives	-	-	-	-	(328)	-	-	(328)	-	-	-	**(328)**
Allocation of prior period net income	-	-	-	-	-	149,238	(149,238)	-	10,265	(10,265)	-	-
Other movements (*)	-	-	-	4,147	-	(5,335)	-	(1,188)	1,443	-	**1,443**	**255**
Net income of the period	-	-	-	-	-	-	88,697	88,697	-	5,295	**5,295**	**93,992**
Group shareholders' equity 31/12/2023	**40,000**	**21,600**	**4,000**	**(32,507)**	**376**	**965,390**	**88,697**	**1,087,556**	**42,882**	**5,295**	**48,177**	**1,135,733**

(*) Other movements mainly refer to the change in consolidation perimeter.

The accompanying notes form an integral part of this consolidated financial statements

7. Other information: Consolidated cash-flow statement

Eur thousand	Dec-23	Dec-22
Net result	**93,992**	**159,503**
Adjustments (sub-total)	**(35,520)**	**46,554**
(Gain) losses on disposal of assets	(820)	(80)
Depreciation, impairment & write-off	72,793	47,110
Change in provisions	(1,684)	(14,014)
Net change in deferred tax assets and liabilities	(8,684)	1,651
Change in inventories	(64,967)	(2,832)
Change in trade receivables	1,785	(35,287)
Change in trade payables and advance payments	(15,022)	42,033
Net change in tax receivables/payables	(12,500)	23,224
Net change in other receivables/payables	(6,421)	(15,252)
Cash flows from operating activities	**58,472**	**206,057**
Cash flows used in investments & financing activities	**(101,828)**	**(140,970)**
Foreign exchange translation differences	**(13,915)**	**(7,982)**
Net change in cash and equivalents	**(57,271)**	**57,105**
Cash and cash equivalents beginning of the period	**407,722**	**350,617**
Cash and cash equivalents end of the period	350,451	407,722

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8. Notes to the consolidated financial statements

8.1 General information

Beretta Holding S.A. (hereafter the "Company") was incorporated in Luxembourg on 25 April 2018 as a Société Anonyme in accordance with the Luxembourg Law of 10 August 1915, as amended, on Commercial Companies for an unlimited period of time.

The Company is registered with the Trade and Companies Register of Luxembourg with the number B224055 and has its registered office at 9, rue Sainte Zithe, L-2763 Luxembourg.

8.2 Basis of preparation

The consolidated financial statements of the Company together with its subsidiaries and associates ("the Group") as at 31 December 2023 have been signed and authorized for issue by the Board of Directors on 05 June 2024.
The figures set out in these consolidated financial statements are expressed in Euro and all values are rounded to the nearest thousand (Eur thousand) unless otherwise stated.

The accounting policies applied in the preparation of these consolidated financial statements are set out below and are in line with the accounting principles generally accepted in the Grand Duchy of Luxembourg (Luxembourg GAAP) including a fair value option for certain financial instruments.

8.2.1 Content and form of the consolidated financial statements

The Group's consolidated financial statements include those of Beretta Holding S.A. on 31 December 2023 as parent company and companies over which direct or indirect control is exercised.
As at 31 December 2023, the consolidation perimeter includes the following entities, consolidated according to the line-by-line method:

	Registered Office	% *	Total Group interest %**	Share capital
Parent Company: Beretta Holding S.A.	Luxembourg (Luxembourg)	100		40.000
Of the **Parent Company:**				
- *Beretta Industrie S.p.A.*	Gardone V.T. (Italy)	100	100	40.000
- *Stoeger Silah Sanayi A.S.*	Istanbul (Turkey)	100	100	863
- *Beretta U.S.A. Corp.*	Accokeek (MD-U.S.A.)	96.70	96.70	22.337
- *Benelli U.S.A. Corp.*	Accokeek (MD-U.S.A.)	60	100	2.715
- *Beretta Benelli Iberica S.A.*	Vitoria (Spain)	100	100	801
- *Beretta Hellas S.r.l.*	Athens (Greece)	70	70	1.658
- *Humbert Clts S.A.S.*	Veauche (France)	66	66	13.141
- *Manfred Alberts GmbH*	Wiehl (Germany)	80	80	100
- *Sako Oy Ltd*	Riihimaki (Finland)	100	100	6,728
- *Burris Company Inc.*	Greeley (CO-U.S.A.)	100	100	1
- *Espingardaria Belga S.A.*	Lisbon (Portugal)	53.82	53.82	50
- *Outdoor Enterprise S.A.*	San Vittore (Switzerland)	100	100	66
- *3 Arrows Services, Inc.*	Accokeek (MD-U.S.A.)	100	100	1
- *Steiner-Optik GmbH*	Bayreuth (Germany)	100	100	6.130
- *Gmk Ltd.*	Fareham (UK)	70	70	288
- *Beretta Australia Pty Ltd*	Melbourne (Australia)	55	55	3.626
- *Ammolux S.A.*	Luxembourg (Luxembourg)	100	100	35.030
- *Artemis Jagd und Sport GmbH*	Bayreuth (Germany)	100	100	25
- *Outdoor Enterprise Denmark ApS (formerly Ammotec Denmark)*	Randers (Denmark)	100	100	50
- *Beretta Defense Technologies Kft.*	Budapest (Hungary)	100	100	10
- *Ammotec Austria GmbH*	Wiener Neudorf (Austria)	100	100	298
Of the subsidiary **Beretta Industrie S.p.A.:**				
- Fabbrica D'Armi Pietro Beretta S.p.A.	Gardone V.T. (Italy)	100	100	5.200
- *Benelli Armi S.p.A.*	Urbino (Italy)	100	100	4.368
- *Meccanica del Sarca S.p.A.*	Drò (Italy)	100	100	1.520
- *A. Uberti S.p.A.*	Gardone V.T. (Italy)	65.94	65.94	1.577
Of the subsidiary **Benelli Armi S.p.A.:**				
- *Benelli U.S.A. Corp.*	Accokeek (MD-U.S.A.)	40	See above	See above
Of the subsidiary **Beretta U.S.A. Corp.:**				
- *Cougar Corp.*	Accokeek (MD-U.S.A.)	100	96.70	181
Of the subsidiary **Sako Oy:**				
- *Stoeger Canada (1990) Ltd*	Oshawa (Canada)	100	100	2
- *Ammotec Finland OY*	Malax (Finland)	100	100	34
Of the subsidiary **Benelli U.S.A. Corp.:**				
- *Stoeger Industries Inc.*	Accokeek (MD-U.S.A.)	99.40	99.40	40
Of the subsidiary **Steiner–Optik GmbH:**				
- *Chongqing WanCai Co., Ltd.*	Chongqing (China)	100	100	1.941
- *Steiner eOptics, Inc.*	Beavercreek (OH-U.S.A.)	100	100	1
Of the subsidiary **Stoeger Silah Sanayi A.S.:**				
- *Stoeger Ic Ve Dis Ticaret L.S*	Istanbul (Turkey)	100	100	2
Of the subsidiary **Humbert Clts S.A.S.:**				
- *Cougar France Eurl*	Paris (France)	100	66	1,577
- *Chapuis Armes S.A.S.*	St-Bonnet-le-Château (France)	51	33.60	641
- *Ammotec France S.A.S.*	Cergy (France)	100	66	1,000
Of the subsidiary **Beretta Australia Pty Ltd.:**				
- *Beretta New Zealand Ltd*	Auckland (New Zealand)	100	55	507
Of the subsidiary **GMK ltd:**				
- *Holland & Holland Ltd*	London (UK)	100	70	84.020
- *Centanex Ltd.*	North Lincolnshire (UK)	100	70	0
- *Ammotec UK Ltd.*	Liskeard (UK)	100	70	17
Of the subsidiary **Holland & Holland Ltd:**				
- *Holland & Holland Sporting Weapons Limited*	Dallas (TX-U.S.A.)	100	70	90
- *Rowland Ward of Bruton St Limited*	London (UK)	100	70	0
- *W&C Scott (Gunmakers) Limited*	London (UK)	100	70	0
Of the subsidiary **Ammolux S.A.:**				
- *Ammotec Deutschland GmbH*	Fuerth (Germany)	100	100	100
- *SwissP Defence A.G.*	Thun (Switzerland)	100	100	12,959
- *Hexagon Ammunition Zrt*	Budapest (Hungary)	100	100	13

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	Registered Office	% *	Total Group interest %**	Share capital
Of the subsidiary **Ammotec Deutschland GmbH**:				
- *RWS Gmbh*	Fuerth (Germany)	100	100	25
- *VS Medien GmbH*	Nassau (Germany)	100	100	25
- *Norma Precision AB*	Åmotfors (Sweden)	100	100	225
- *Ammotec Benelux BVBA*	Boechout (Belgium)	100	100	28
- *Norma Precision Inc.*	Savannah (GA- U.S.A.)	100	100	905
- *MFS Defense Zrt*	Sirok (Hungary)	100	100	7,695
- *Nobel Precision LTDA*	Catende-Rocadinho (Brazil)	50	100	93
Of the subsidiary **RWS**:				
- *Nobel Precision LTDA*	Catende-Rocadinho (Brazil)	50	See above	See above
Of the subsidiary **Norma Precision AB**:				
- *Gyttorp AB*	Karlskoga (Sweden)	100	100	63
Of the subsidiary **Gyttorp AB**:				
- *Gyttorp Cartridge Company AB*	Nora (Sweden)	100	100	90
- *Outdoor Enterprise Sweden AB (formerly Ammotec Sweden AB)*	Karlskoga (Sweden)	100	100	27

** Directly held by the Parent or by a group subsidiary*
*** Held by the Group*

The investments in associated companies are accounted for under the equity method as at 31 December 2023, the associated companies are the following: Calzaturificio Zamberlan S.r.l. (Pieve di Torrebelvicino (Italy) - ownership: 40%); Energia Blu s.c.a.r.l. (Gardone V.T. (Italy) - ownership: 27%); Bindig QSTP-LLC (Doha (Qatar) – ownership: 49%); Montefeltro Sport S.r.l. (Urbino (Italy) - ownership: 49%); Rottigni Officina Meccanica S.r.l (Cazzano S.Andrea (Italy) - ownership: 20%).

The below transactions occurred in 2023 and did not have impacts on the consolidated financial statements:

a) merger of the subsidiary Ammotec Schweiz AG into Outdoor Enterprise S.A.
b) merger of Ammotec Italy S.r.l. into Fabbrica d'Armi Pietro Beretta S.p.A.
c) Beretta Holding S.A. purchased the investment in Outdoor Enterprise Denmark ApS (formerly Ammotec Denmark ApS) from the subsidiary Ammotec Deutschland GmbH;
d) Beretta Holding S.A. purchased the investment in Ammotec Austria from the subsidiary Ammotec Deutschland GmbH;
e) Sako OY purchased the subsidiary Ammotec Finland OY from the subsidiary Gyttorp AB.
f) Humbert Ctts S.A.S purchased the subsidiary Ammotec France S.A.S. from the subsidiary Ammotec Deutschland GmbH;
g) GMK Ltd. purchased the subsidiary Ammotec UK Ltd., from the subsidiary Ammotec Deutschland GmbH;
h) Two subsidiaries of the group changed their names: Ammotec Sweden AB is now called Outdoor Enterprise Sweden AB and Ammotec Denmark ApS is now called Outdoor Enterprise Denmark ApS.

The below transactions occurred in 2023 and had an impact in the consolidated financial statements:

a) Beretta Holding S.A. acquired an additional 10% of shares of GMK Ltd;
b) Beretta Holding S.A. incorporated a new entity in Hungary, Beretta Defense Technologies Kft;
c) Impairment and deconsolidation of an investment in Eastern Europe starting from 1 January 2023.

The share capital of the overseas subsidiaries has been converted into Euro using the year-end exchange rates.
The financial statements included in the consolidation are those prepared by the respective Boards of Directors for Shareholders' Meetings approval (where required).

The financial statements of all the subsidiaries included in the consolidated financial statements have been appropriately reclassified and adjusted in accordance with the basis of preparation listed in the present Note.
All companies included in the consolidated financial statements adopt the same reporting date as that of the parent company.

8.2.2 Consolidation principles

The consolidation process has been carried out according to the line-by-line method.
The following criteria were adopted under this method:

a) the book value of investments is eliminated against the respective portion of shareholders' equity on the recognition of the investee's assets and liabilities; in the year of the acquisition, where the elimination gives rise to a positive difference, this is allocated, where possible, to the assets and liabilities of the consolidated companies and any residual amount is recorded under "goodwill". Such amounts recognized as assets are amortized over their useful economic life. Where the useful economic life cannot be reliably estimated, goodwill is written off within a period not exceeding 10 years. The negative difference is allocated to the shareholder's equity and the portion of capital and reserves attributable to minority shareholders of the consolidated subsidiaries is recorded in a specific shareholders' equity account. Where the lower price paid is due to a realized gain, the negative difference is recorded in the consolidated income statement;
b) equity investments are excluded from the consolidation scope from the beginning of the year where control is lost, or they are liquidated during the year;
c) receivables and payables among consolidated companies are eliminated, as are any costs and revenues from inter-company transactions. Profits and losses of a significant amount, related to the main transactions carried out between the consolidated companies, are eliminated and included at year-end in the consolidated subsidiaries' financial statements. In particular, gains included in the value of inventories deriving from inter-company transactions are eliminated by reducing the value of inventories for an amount equal to the profits themselves; where, in addition, for these gains within the Group the generating companies have provisioned taxes, the economic effect of such taxes is deferred until execution of the transaction with third parties;
d) balance sheets of overseas subsidiaries are converted into Euro using year-end exchange rates; income statements are converted into Euro using the average exchange rate for the year; exchange differences deriving from such conversions are recognized to currency translation reserve in the shareholder's equity;
e) the portion of consolidated net income (loss) pertaining to minority interests is indicated separately in the consolidated income statement.

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The exchange rates used in these financial statements are the following:

	Income Statement		Balance Sheet	
	2023	**2022**	**31/12/2023**	**31/12/2022**
US Dollar	1.0813	1.0530	1.1050	1.0666
Canadian Dollar	1.4595	1.3695	1.4642	1.4440
UK Sterling	0.8698	0.8528	0.8691	0.8869
Chinese Renminbi	7.6600	7.0788	7.8509	7.3582
Turkish Lira	25.7597	17.4088	32.6531	19.9649
Australian Dollar	1.6288	1.5167	1.6263	1.5693
New Zealand Dollar	1.7622	1.6582	1.7504	1.6798
Swedish Krona	11.4788	10.6296	11.0960	11.1218
Danish Krone	7.4509	7.4396	7.4529	7.4365
Swiss Franc	0.9718	1.0047	0.9260	0.9847
Brazilian Real	5.4010	5.4399	5.3618	5.6386

8.2.3 Comparative figures

It should be noted that in respect of each balance sheet and profit and loss account item, the figure relating to the corresponding item for the preceding financial year are in general comparable to figure of the next year. However, in order to ensure proper classification of balances based on their nature, Derivatives liabilities has been reclassified from the caption "Provision" to the caption "Other financial liabilities" in the Consolidated Statement of Financial Position. The details are set out in the table below:

Eur thousand	***2022 Restated***	***2022***
Other financial liabilities	669	-
Provisions	23,623	24,292
Total	**24,292**	**24,292**

8.2.4 Intangible assets

Intangible fixed assets are recognized at cost, net of amortization calculated on a straight-line basis according to the residual useful life. Development costs are amortized from the date of marketing the product, based on the period over which it is estimated that they will produce a financial benefit and in any event over a period not exceeding five years. Patents, intellectual property rights, concessions, licenses and trademarks are amortized over the remaining usage rights period, with a maximum limit of their legal duration.

The amortization rate and methods applied are as follows:

Intangible assets	**Rate of amortisation**	**Depreciation method**
Start-up and expansion costs	20%	Straight-line
Development costs	20%	Straight-line
Concessions, patents, licenses, trademarks and similar rights and assets	10% - 33%	Straight-line
Goodwill	20%	Straight-line
Other assets	10% - 33%	Straight-line

Where, regardless of the amortization already provided, an impairment should arise, the asset is written-down; accordingly, should in following periods the reasons for the write-down no longer exist, the value adjustment is reversed.

8.2.5 Tangible assets

Tangible fixed assets are recognized to the consolidated balance sheet at purchase or construction cost. This cost is adjusted by accumulated depreciation. Accumulated depreciation is calculated according to the economic-technical depreciation rates applied on a straight-line basis, which take into account the residual usage possibility of the assets. The rates are unchanged compared to the previous year and are as follows:

Tangible assets	Rate of depreciation	Depreciation method
Land and buildings	2.5% - 10%	Straight-line
Plant and machinery	6% - 6%	Straight-line
Other fixtures and fittings tools and equipment	12% - 33%	Straight-line

Where, regardless of the depreciation already provided, an impairment should arise, the asset is written-down; accordingly, should in following periods the reasons for the write-down no longer exist, the value adjustment is reversed.
Maintenance, expansion, modernization, or improvement costs are capitalized if they generate a significant and tangible increase in capacity, productivity, safety, or useful life of tangible fixed assets, otherwise, they are charged to the consolidated income statement in the year incurred.
Lease contracts of property, plant, and equipment whereby the Group substantially holds all risks and rewards of ownership are classified as finance leases. Finance leases are capitalized at the lease inception at the lower of the leased asset fair value or the present value of the minimum lease payments. Lease payments are apportioned between finance costs and reductions against the residual liability so as to obtain a constant rate of interest on the outstanding liability. Depreciation and subsequent asset measurement policies are consistent with those of similar property, plant, and equipment.
Lease contracts for which a significant part of the risks and rewards incidental to ownership are kept by the lessor are classified as operating leases. Leasing expenses are recognized in the income statement and spread over the lease term on a straight-line basis.

8.2.6 Other Investments

Affiliated companies are those in which the Group exercises considerable influence but no form of control. Significant influence is presumed the case that more than 20% of voting rights are held; this threshold is reduced to 10% for listed companies. Affiliated companies are initially recorded at cost and then accounted for, using the equity method.
Affiliated companies for which updated financial information is not available and equity investment for which the Group does not exercise a significant influence are carried at purchase price including the expenses incidental thereto. Where the Group considers that fixed assets have suffered a durable decline in value, a value adjustment is recorded to reflect this impairment. These value adjustments are reversed if the reasons for which the value adjustments were made have ceased to apply.

8.2.7 Inventories

Inventories are made of raw materials and consumables, work in progress, finished goods, and goods for resale and payments on account.
Stocks of raw materials and consumables, finished goods, and goods for resale are recorded at lower of acquisition or production costs calculated on the basis of "first in, first out" (FIFO) method. A value adjustment is recorded where the market value is lower than the production cost. These value adjustments are not continued if the reasons for which the value adjustments were made have ceased to apply. Work in progress, semi-finished goods, and finished products are valued at real manufacturing cost, which includes raw materials, direct labour, and production costs.

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8.2.8 Receivables and other assets

Receivables originating from revenues for the sale of goods and services are recorded under current assets when the relative revenues are recognized.
Receivables that originate for other reasons are recorded when the "right" to the receivable arises and therefore when they represent an effective obligation of third parties towards the Group. When receivables have a financial nature, they are classified under non-current financial assets, with indication of the amount due within one year.
Receivables are carried at costs that generally correspond to their nominal value. A value adjustment is recorded when the estimated realizable value is lower than the nominal value. The realizable value is estimated on the basis of information available to the Board of Directors. These value adjustments are reversed if the reason for which the value adjustments were made has ceased to apply.
Other assets include accruals and prepayments that are represented by incomes and charges incurred during the financial year but related to the subsequent financial year.

8.2.9 Financial assets not held as fixed assets

Transferable securities are valued at market value, expressed in the currency in which the annual accounts are prepared.
The market value corresponds to:

- the latest available quote on the valuation day for transferable securities listed on a stock exchange or traded on another regulated market;
- a realization value determined by using the following valuation techniques based on assumptions made by the Board of Directors and market conditions existing at the balance sheet date;

the probable realization value estimated with due care and in good faith by the Board of Directors for transferable securities not listed on a stock exchange or not traded on another regulated market and for transferable securities listed on a stock exchange or traded on another regulated market where the latest quote is not representative.

8.2.10 Cash and cash equivalents

Cash at banks and on hand are recorded at their nominal value which approximates the expected realizable amount.

8.2.11 Provisions

Allowances for risks and charges

Allowance for risks and charges are intended to cover losses or debts, the nature of which is clearly defined and which at the cut-off date are either likely to be incurred or certain to be incurred but uncertain as to their amount or as to the date on which they will arise.
Allowances for risks and charges may also be created to cover charges which have their origin in the financial year under review or a previous financial year, the nature of which is clearly defined and which at the cut-off date is either likely to be incurred or certain to be incurred but uncertain as to their amount or as to the date on which they will arise.

Provisions for pensions and similar obligations

Provisions for pensions and similar obligations are composed of employee termination indemnities and certain defined benefit plans. Employee termination indemnities represent the actual debt owed to employees according to legal obligations in certain jurisdictions and the labour contract in force, considering every form of long-term remuneration. The provision corresponds to the total of individual indemnities accrued up until 31 December 2023 in favour of employees as of the closing date of the consolidated financial statements, net of advances paid, and is equal to the sum that would have been paid to employees in the event employment had been terminated at that date.
Defined benefit plans are accounted for using the present value of the defined benefit obligations by applying an actuarial valuation method. The increase in the present value of the defined benefit obligation resulting from employee service in the current period is recognized in the consolidated income statement.
The Pension plan contract, and the mechanics used to account for pension provisions have been analysed by the Management.

8.2.12 Payables and other liabilities

Payables originating from the acquisition of goods are recorded in the consolidated statement of financial position when the risks, charges, and significant benefits related to ownership have been substantially transferred. Payables for services are recorded when the services have been provided, or rather when the service has been undertaken.
Financial payables arising from financing operations and those other than from the acquisition of goods and services are recorded when the entity has an obligation to the counterparty based on legal and contractual conditions.
The account "Advance payments" refers to the advance payments received from customers relating to the supply of goods and services not yet performed.
Payables are recorded at their reimbursement value.
When the amount payable on account is greater than the amount received, the difference is shown as an asset and is written off over the period of the debt based on the effective interest method.

8.2.13 Revenues

Revenues comprise the amounts derived from the sale of products and the provision of services falling within the Group's ordinary activities after deductions of sales rebates value-added tax, and other taxes directly linked to the turnover.

8.2.14 Costs

Purchase costs are recognized on the basis of the occurrence principle. Raw materials, ancillary, consumables, and goods include accessory acquisition costs (transport, insurance, loading and unloading, etc.) where the supplier has included such costs in the purchase price, otherwise, they are recorded separately under service costs based on their nature.

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8.2.15 Income and deferred taxes

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the reporting date in the countries where the Group operates and generates taxable income.
Provisions for taxation correspond to the difference between the tax liability estimated by the Group and the advance payments for the financial years for which the tax return has not yet been filed. The current tax provision is recorded under the caption "Current liabilities - Tax payables".

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.
Deferred tax liabilities are recognized for all taxable temporary differences, except:

(a) when the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss;

(b) in respect of taxable temporary differences associated with investments in subsidiaries and associates, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.
Deferred tax assets are recognized for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognized to the extent that it is probable that taxable profit will be available against which the deductible temporary differences and the carry forward of unused tax credits and unused tax losses can be utilized, except:

(a) when the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss;

(b) in respect of deductible temporary differences associated with investments in subsidiaries and associates, deferred tax assets are recognized only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be.available against which the temporary differences can be utilized.

The carrying amount of deferred tax assets is reviewed each year and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are re-assessed each year and are recognized to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

8.2.16 Foreign currency transactions

Transactions in foreign currencies are translated into Eur at the exchange rates prevailing at the date of the transactions.

For subsequent measurement a distinction between monetary items and non-monetary items must be made.

The essential feature of a monetary item is a right to receive (or an obligation to deliver) a fixed or determinable number of units of currency. Monetary items include receivables and other assets, cash and cash equivalents, provisions and liabilities. All other items are non-monetary items.

Financial investments can be both monetary and non-monetary items. Debentures and interest-bearing securities (bonds) are monetary items. On the other hand, investments and securities, without vested claims to a specific or specifiable monetary amount (e.g. stock shares, investment shares) are non-monetary items.

Amounts prepaid for goods and services are non-monetary items since they are to be settled by the delivery of a non-monetary asset (and not a fixed or determinable monetary amount). When service interruption is indicated, such as in the case of a partial or full refund of the prepayment, the prepaid amounts are classified as monetary items.

Foreign currency monetary items are reported using the closing rate as of the cut-off date with an income statement effect to be recorded under Net Exchange Differences. An exception is represented by unrealized exchange gains on transactions for which the settlement is uncertain or not predictable, which are not recognized in the consolidated income statement.

Foreign non-monetary items are translated using historical exchange rates (rate at the date of the transaction) with no further revaluation/devaluation.

8.2.17 Derivative financial instruments

The Group may enter into derivative financial instruments such as options, swaps, futures, or foreign exchange contracts.
Derivative financial instruments are fair valued based on market value/ valuation techniques. Unrealized gains and losses are recorded in the profit and loss except if the financial instrument is designated as a hedge for exposure to the variability of future cash flows, in this case, the effective portion of the fair value of the instrument is reported in the Consolidated statement of the changes in the shareholders' equity.
The market value of the derivative financial instruments corresponds to:

- the latest available quote on the valuation day for derivatives listed on a stock exchange or traded on another regulated market;
- the probable realization value estimated through common valuation techniques based on assumptions made by the Board of Directors and market conditions existing at the balance sheet date.

8.3 Pillar Two legislation

Pillar Two legislation has been enacted or substantively enacted in certain jurisdictions in which the Company operates, including Luxembourg.
The legislation will be effective for the Company's financial year beginning January 1, 2024. The rules will impose a minimum 15% effective tax rate, based on the OECD's Pillar Two Model Rules, applicable in each

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jurisdiction in which the Group operates. A top-up tax will be imposed in a jurisdiction whenever the effective tax rate, determined on a jurisdictional basis under the Pillar Two rules, is below a 15% minimum rate. The Pillar Two rules introduce three taxing mechanisms under which the said top-up tax will be paid:

i. The Income Inclusion Rule (IIR),
ii. The Under Taxed Payments/Profits Rule (UTPR)
iii. The Qualified Domestic Minimum Top-up Tax (QDMTT)

However, the Pillar Two rules were enacted in Luxembourg close to the reporting date. There are significant complexities inherent in applying the legislation and performing the Pillar Two calculations, therefore the quantitative impact of the Pillar Two rules is not reasonably estimable at this time. In addition, quantitative information to indicate potential exposure to Pillar Two income taxes is not currently known or reasonably estimable. Therefore, the Company is still in the process of assessing the potential exposure (if any) to Pillar Two income taxes as at 31 December 2023. On 31 December 2023, the Group estimated an amount of tax losses carried forward of Eur 38,018.29 thousand which have not been recognized in the consolidated statement of financial position.

8.4 Intangible fixed assets

The changes to the net book value of intangible assets in 2023 are set out in the table below:

Eur thousand	Start-up and expansion costs	Development Costs	Concessions, patents, licenses, trademarks and similar rights and assets	Goodwill	Other assets	Payments on account and assets under development	Total
Cost at the beginning of the period	**135**	**1,045**	**46,874**	**91,715**	**55,244**	**355**	**195,368**
Additions for the period	-	24	2,216	-	367	3,981	6,587
Change in scope of consolidation	-	-	-	-	-	-	-
Disposals for the period	-	-	(13)	-	(354)	-	(366)
Transfers for the period	-	-	147	-	124	(262)	9
Exchange differences	- 1	4	(278)	-	(107)	(12)	(393)
Cost at the end of the year	**134**	**1,073**	**48,947**	**91,715**	**55,274**	**4,062**	**201,205**
Accumulated amortization - beginning of the period	**0**	**799**	**40,838**	**44,289**	**12,487**	**-**	**98,413**
Amortization for the period	21	165	3,298	10,348	7,876	-	21,708
Change in scope of consolidation	-	-	-	-	-	-	-
Amortization related to disposal	-	-	(10)	-	(88)	-	(98)
Transfers for the period	-	-	-	-	-	-	-
Exchange differences	- -	1	(265)	-	(95)	-	(360)
Accumulated amortization - end of the year	**21**	**965**	**43,861**	**54,637**	**20,180**	**-**	**119,663**
Net book value:							
31/12/2022	**135**	**246**	**6,036**	**47,426**	**42,757**	**355**	**96,955**
31/12/2023	**113**	**107**	**5,086**	**37,078**	**35,094**	**4,062**	**81,542**

The amortization of the period is mainly referred to the customer lists ("Other assets") and Goodwill recognized as part of the business combination following the acquisition of Ammotec.

8.5 Tangible fixed assets

Tangible fixed assets amount to Eur 340.3 million. The changes to the net book value in 2023 are presented in the table below:

Eur thousand	Land and buildings	Plant and machinery	Other fixtures and fittings, tools and equipment	Payments on account and tangible fixed assets under development	Total
Cost at the beginning of the period	**164,989**	**695,620**	**258,383**	**12,860**	**1,131,852**
Additions for the period	4,756	19,369	14,867	16,774	55,766
Change in scope of consolidation and other changes	(1,295)	-	(121)	-	(1,416)
Disposals for the period	(1,268)	(6,642)	(4,363)	(36)	(12,309)
Transfers for the period	82	7,571	1,052	(8,715)	(9)
Exchange Rate	(1,722)	5,182	(1,276)	(120)	2,064
Cost at the end of the year	**165,541**	**721,101**	**268,543**	**20,762**	**1,175,947**
Accumulated depreciation - beginning of the period	**74,141**	**501,605**	**218,911**	**-**	**794,657**
Depreciation for the period	4,583	32,806	12,579	-	49,968
Change in scope of consolidation and other changes	-	-	9	-	9
Depreciation related to disposal	(851)	(6,642)	(3,760)	-	(11,253)
Transfers for the period	-	16	(16)	-	-
Exchange Rate	(785)	4,178	(1,117)	-	2,276
Accumulated depreciation - end of the year	**77,088**	**531,963**	**226,605**	**-**	**835,656**
Net book value:					
31/12/2022	**90,848**	**194,015**	**39,472**	**12,860**	**337,195**
31/12/2023	**88,453**	**189,137**	**41,937**	**20,762**	**340,291**

The main investments in 2023 are referred to plant and machinery and industrial and commercial equipment, and include:

- new machines and equipment to increase bolt action volumes;
- new machines and equipment to increase barrels production;
- new machines, equipment and tooling to develop new products;
- investment to increase ammunition production volume;
- Investments to replace old machinery and equipment.

Capital expenditure is mainly concentrated in Italy, North America, Finland, Germany and Switzerland.

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8.6 Financial fixed assets

Financial fixed assets are reported in the table below:

Eur thousand	31/12/2022	Increases / (Decreases)	Exchange differences	Change in scope	31/12/2023
Participating interests	4,634	(115)	-	-	4,519
Investments held as fixed assets	5,384	1,571	-	-	6,955
Total equity investments	**10,018**	**1,456**	**-**	**-**	**11,474**

Details of the effects resulting from the application of the equity method on participating interests are as follow:

Eur thousand	Total
31/12/2022	**4,634**
Elimination of gains arising by intercompany transactions	(3,123)
Dividends	-
Capital Increase	-
CTA Reserve	(256)
Portion of the result recorded in the Income Statement	3,416
Amortization of goodwill	-
Other movements	(152)
31/12/2023	**4,519**

Investments held as fixed assets are accounted at both acquisition cost when held for an indefinite period of time and not listed on active markets and at fair value when shares are liquid and measurable based on publicly quoted market prices or third parties specific inputs (please refer to Note 8.2 "Basis of preparation").

Management decides not to recognize any value adjustments on the investments accounted for at acquisition cost that show a carrying value higher than the pro-quota equity, since such differences has been deemed to be recoverable in the near future, considering the expected positive performance of the investments.

8.7 Other financial assets

Other financial assets are mainly referred to guarantee deposits.

8.8 Deferred tax assets

Deferred tax assets amount to Eur 45.6 million (Eur 40.7 million as at 31 December 2022); the amount refers to benefits expected on temporary deductible differences on the basis of the reasonable certainty they will be recovered.
Deferred tax assets and related temporary deductible differences are as follows:

Eur thousand	31/12/2023	Tax Effect	31/12/2022	Tax Effect
Consolidation adjustments	94,283	23,722	76,039	20,139
Allowance for obsolescence and other differences in inventory	18,962	4,916	18,414	4,724
Allowance for risks and charges	20,920	5,999	19,488	5,614
Allowance for warranties	2,251	629	2,236	626
Depreciation on revaluations of fixed assets	140	70	194	49
Doubtful debt provision not-deductible	928	228	1,064	260
Personnel costs	11,423	3,670	13,129	3,648
Agents' termination indemnities	267	64	237	57
Allowance for returns and discounts	1,023	251	1,006	237
Losses from valuation of foreign currency balances	2,081	507	4,446	1,049
Tax losses carried forward	7,494	651	5,921	789
Other temporary differences	16,848	4,897	12,293	3,502
Total	**176,620**	**45,605**	**154,468**	**40,694**
Current		**26,044**		21,266
Non-Current		**19,562**		19,428

8.9 Inventories

The balance at year-end is reported below:

Eur thousand	31/12/2023	31/12/2022	Changes
Raw material, ancillaries and consumables	179,225	190,732	(11,507)
Work in progress and semi-finished products	98,741	84,301	14,440
Finished products and goods	471,446	408,392	63,054
Advances	5,050	6,070	(1,020)
Total	**754,462**	**689,495**	**64,967**

Inventories are net of an obsolescence allowance of approximately Eur 74.6 million (Eur 55.5 million in 2022), mainly concerning finished products and goods for resale.

8.10 Trade receivables

The balance at year-end is as follows:

Eur thousand	31/12/2023	31/12/2022	Changes
Third party trade receivables	194,548	201,113	(6,565)
Doubtful debt provision	(9,954)	(9,055)	(899)
Allowance for discounts and returns	(2,993)	(3,287)	294
Third party trade receivables	**181,601**	**188,771**	**(7,170)**
Trade receivables from associates	26,242	20,857	5,386
Total trade receivables	**207,843**	**209,628**	**(1,784)**

Receivables from associates mainly relates to trade receivables from associate company incorporated in the Middle East area Eur 24.8 million (2022: Eur 19.5 million).

Receivables recognized to the financial statements, net of the provision for doubtful accounts and the allowance for discounts and returns, are entirely due within one year.

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The following movements took place in the doubtful debt provision during the year:

Eur thousand	31/12/2022	Prov.	Losses	Release	Change in scope	Exchange Diff.	31/12/2023
Doubt. debt provision	9,055	2,446	(1,384)	(93)	-	(69)	9,954

The following movements took place in the allowance for discounts and returns during the year:

Eur thousand	31/12/2022	Prov.	Utilization	Release	Change in scope	Exchange Diff.	31/12/2023
Allow. for discounts & returns	3,287	426	(598)	-	-	(122)	2,993

8.11 Tax receivables

As at 31 December 2023 the caption amounts to Eur 30.1 million, compared to Eur 25.2 million in the previous year. Details are reported below:

Eur thousand	31/12/2023	31/12/2022	Changes
Income taxes receivables	5,891	3,272	2,619
Other tax receivables	9,892	7,476	2,416
VAT Receivables	14,302	14,427	(125)
Total tax receivables	**30,085**	**25,175**	**4,910**

8.12 Other receivables and current assets

Other receivable and current assets amount to Eur 22.7 million (Eur 20.2 million as at 31 December 2022) and are detailed below:

Eur thousand	31/12/2023	31/12/2022	Changes
Advances to suppliers	5,270	3,287	1,983
Due from insurance companies for pension provision	2,370	2,310	60
Guarantee Deposits	1,180	987	193
Credit notes to be received	250	257	(7)
Due to Welfare Institution	25	35	(10)
Others	3,671	4,515	(844)
Total Other receivables	**12,766**	**11,391**	**1,375**
Accrued incomes	286	192	94
Prepayments	9,618	8,592	1,026
Total Accrued incomes and Prepayments	**9,904**	**8,784**	**1,120**
Total Other receivables and current assets	**22,670**	**20,175**	**2,495**

8.13 Financial assets

The caption amounts to Eur 45.8 million as at 31 December 2023 (Eur 58.8 million as at 31 December 2022) and refer mainly to marketable securities. The breakdown is as follows:

Eur thousand	31/12/2023	31/12/2022	Changes
Equity investments in other companies	26	27	(1)
Financial instruments	45,822	58,794	(12,972)
Total	**45,848**	**58,821**	**(12,973)**

8.14 Cash and cash equivalents

As at 31 December 2023, cash and cash equivalents comprise the following balances:

Eur thousand	31/12/2023	31/12/2022	Changes
Cash at bank	346,753	407,722	(60.969)
Restricted cash	3,698	-	3.698
Total	**350,451**	**407,722**	**(57,271)**

The changes in cash and cash equivalents and the Group's net financial position are reported in the consolidated cash flow and commented on in the management report.

8.15 Net Equity

8.15.1 Share capital

The subscribed share capital as at 31 December 2023 amounts to Eur 40,000 thousand divided into 80,000 thousand shares with a nominal value of Eur 0.50 each.

8.15.2 Share premium reserves

As at 31 December 2023, the share premium amounts to Eur 21,600 thousand.*8.15.3 Reserves*

8.15.3 Reserves

8.15.3.1. Legal reserve

As at 31 December 2023, the legal reserve amounts to Eur 4,000 thousand.

8.15.3.2. Other reserves

As at 31 December 2023, other reserves amount to Eur 376 thousand and are referred to the effective portion of the fair value of derivatives financial instruments designated as a hedge for exposure to variability of future cash flows.

8.15.4 Retained earnings and consolidation reserves

This account amounts to Eur 965.4 million and mainly includes the difference between the shareholders' equity of the consolidated companies and their respective book values.

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8.16 Financial liabilities

The detail is summarized in the table below:

	31/12/2023			31/12/2022		
Eur thousand	Current	Non-Current	Total	Current	Non-Current	Total
Bank Loans	97,871	188,593	286,464	76,519	241,515	318,034
Others Financial Liabilities	2,864	24	2,887	720	219	939
Total Financial Liabilities	**100,735**	**188,616**	**289,351**	**77,239**	**241,734**	**318,973**

Financial debts towards banks amount to Eur 286.5 million (Eur 318.0 million in 2022). The balance of Eur 188.6 million includes loans due within 5 years.

The medium/long-term loans of some Group companies were undertaken at variable rates and converted to a fixed rate through hedging contracts (IRS), with the same nominal value and repayment plans of the underlying financial payables.

Most loans are granted on an unsecured basis, only certain subsidiaries have granted securities for an amount of Eur 2,271 thousand.

As at 31 December 2023, no guarantees were provided over the financial liabilities toward other financial institutions.

8.17 Deferred tax liabilities

Deferred taxes are recorded on taxable temporary differences and amount to Eur 46.2 million (Eur 49.9 million in 2022). The nature of such liabilities is detailed in the following tables:

Eur thousand	31/12/2023	Tax Effect	31/12/2022	Tax Effect
Accelerated depreciation	57,015	11,980	48,594	10,946
Provisions	21,553	4,884	20,084	4,694
Consolidation adjustments	135,370	21,228	117,126	29,732
Exchange gains from conversion	(129)	(28)	1,366	320
Other temporary differences	19,794	4,178	44,099	4,233
Total	**233,603**	**42,242**	**231,269**	**49,925**
Provision for tax contingencies		3,911		-
Total		**46,153**		**49,925**

Deferred taxes on accelerated depreciation and provisions mainly relate to foreign subsidiaries. Deferred taxes on consolidation entries include the effects of the purchase price allocation exercise following the acquisition of Ammotec which concluded on a step-up in value of Eur 35,260 thousand on contracts with customers (intangible assets) and the consequent recognition of a deferred tax liability impact for Eur 6,676 thousand (2022: Eur 8,432 thousand). The same caption also includes the reversal of certain tax liabilities on financial instruments in the prior period (Eur 5,985 thousand).

Provision for tax contingencies is entirely referred to the expected liability following the conclusion of a tax audit in one of the subsidiary in Italy.

8.18 Tax payables

The details are as follows:

Eur thousand	31/12/2023			31/12/2022		
	Current	Non-Current	Total	Current	Non-Current	Total
Payables to Tax Authorities on behalf of employees	6,520	-	6,520	6,422	-	6,422
Payables for VAT within the year	7,419	49	7,469	9,481	121	9,602
Payables for income taxes and other taxes	35,707	52	35,759	41,256	58	41,314
Total	**49,647**	**101**	**49,748**	**57,159**	**179**	**57,338**

8.19 Provisions

The movement of non-current and current provisions are set out in the table below. Please refer to Note 8.2 for the details of the reclassifications done in the comparative period.

Eur thousand	31/12/2022	Prov.	Utiliz.	Release	Change in scope	Exchange Diff.	31/12/2023
Employees severance indemnity	12,297	174	(1,370)	(1,135)	-	-	9,966
Provisions for pensions and similar obligations	34,237	7,012	(247)	-	-	(404)	40,599
Non current provisions	**46,534**	**7,186**	**(1,617)**	**(1,135)**	**-**	**(404)**	**50,565**
Other Provisions	23,623	1,723	(1,936)	(5,885)	(19)	130	17,635
Current provisions	**23,623**	**1,723**	**(1,936)**	**(5,885)**	**(19)**	**130**	**17,635**
Total	**70,158**	**8,909**	**(3,552)**	**(7,020)**	**(19)**	**(274)**	**68,201**

Employees' severance indemnity is mainly recognized on the basis of the legal obligation upon companies in certain jurisdictions and concerns a payable to employees which will be settled on the conclusion of employment.
Provision for pensions and similar obligations are mainly referred to Ammotec which maintains various defined benefit plans for employees. The main employees' benefit plans are in Germany and Sweden.
The details of other provisions are as follows:

Eur thousand	31/12/2022	Prov.	Utilizations	Release	Change in scope	Exchange Diff.	31/12/2023
Allowance for industrial risks and charges	1,207	517	(112)	-	-	-	1,612
Allowance for warranties	8,082	453	(35)	(104)	-	(7)	8,388
Other allowances for risks & future charges	14,334	753	(1,788)	(5,780)	(19)	137	7,635
Total	**23,623**	**1,723**	**(1,936)**	**(5,885)**	**(19)**	**130**	**17,635**

At year-end, an amount of Eur 4,466 thousand has been released from "Other allowances for risks & future charges" in the caption "Other income" to match the consolidated losses recorded by the subsidiaries Holland & Holland Ltd and Holland & Holland Sporting Weapons Limited on 2023. The business combination resulted from the acquisition of the subsidiary in February 2021 concluded in a negative difference of Eur 15,115 thousand which has been recorded in the "Provision" and used to match the future losses.

8.20 Advance payments

Advances amount to Eur 53.0 million (Eur 42.8 million as at 31 December 2022) and mainly refer to advances received from customers. The account increased by approximately Eur 10.2 million compared to the previous year due to several prepayments received from customers in both ammunition and firearms markets.

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8.21 Trade Payables

Trade payables amount to Eur 166.1 million and show a decrease of Eur 25.2 million compared to prior year (Eur 191.4 million). The balance includes ordinary accounts payable to suppliers and are all due within the year.

8.22 Other payables and current liabilities

Other payables and current liabilities are detailed below:

Eur thousand	31/12/2023	31/12/2022	Changes
Social security payable	**7,512**	**6,542**	**970**
Payables to personnel for wages and salaries	10,750	11,102	(351)
Payables to personnel for holidays and leave	21,269	19,650	1,619
Payables to personnel for bonuses	11,903	14,325	(2,422)
Credit Notes to be issued	6,681	7,437	(756)
Accrued expenses and deferred income	17,249	13,676	3,573
Others	7,517	14,075	(6,560)
Total other payables	**75,368**	**80,265**	**(4,896)**
Total other current liabilities	**82,881**	**86,807**	**(3,926)**

8.23 Revenues

Sales revenues in the year amount to Eur 1,583.3 million and show an increase of Eur 145.2 million compared to 2022.
Net turnover is referred to sales of light firearms, ammunitions, optics and accessories in both civil and defence/law enforcement markets.

The breakdown of sales by geographical area is set out in the table below:

Eur millions	2023	2022	Changes
North America	655.9	690.8	(35.0)
Europe	756.1	558.3	198.0
Rest of the world	171.4	189.0	(17.8)
Total revenues from sales and services	**1,583.3**	**1,438.1**	**145.2**

Reference should be made to the management report for further details on the sales trend in 2023 and in the previous years.

8.24 Other income

Other revenues in 2023 amount to Eur 22.5 million (Eur 15.8 million in 2022) and are broken down as follows:

Eur thousand	2023	2022	Changes
Internal cost capitalized under fixed assets	4,491	637	3,854
Operating grants	2,075	1,935	140
Insurance compensation	21	62	(41)
Recovery of costs/sundry refunds	3,429	2,213	1,216
Royalties	400	367	33
Reversal of allowances for risks and charges	6,102	6,006	96
Reversal of doubtful debts provision	93	187	(94)
Gains from sales of fixed assets	671	218	453
Other	5,233	4,166	1,067
Total	**22,515**	**15,791**	**6,724**

8.25 Use of raw materials, consumables, supplies and goods

The caption amounts in 2023 to Eur 646.5 million (Eur 531.6 million in 2022).

8.26 Personnel costs

Personnel costs amount to Eur 435.8 million (Eur 309.5 million in the previous year).

Eur thousand	2023	2022	Changes
Wages and salaries	309,497	221,878	87,619
Social security contributions	77,841	50,083	27,758
Employee severance indemnity	6,495	8,415	(1,920)
Retirement pension and others	15,834	4,032	11,802
Other personnel costs	26,176	25,076	1,100
Total	**435,843**	**309,484**	**126,359**

The average workforce is 6,416 (including temporary employees). The breakdown is as follows:

Average workforce	2023	2022	Changes
Executives	151	157	(6)
White-collar	2,278	2,331	(53)
Blue-collar	3,988	4,065	(77)
Total	**6,416**	**6,553**	**(136)**

Other personnel costs include the economic impacts of the pension plans of Ammotec in Germany and Sweden which resulted in the recognition of a cost of Eur 3,802 thousand.

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8.27 Services

In 2023, costs for services amount to Eur 348.5 million (Eur 304.9 million in 2022) and are detailed as follows:

Eur thousand	2023	2022	Changes
Outsourcing	50,563	48,258	2,305
Advertising & promotions	33,540	29,693	3,847
Commissions	24,715	26,582	(1,867)
Maintenance and repairs	44,976	27,703	17,273
Transport of sales	35,233	37,971	(2,739)
Personnel travel costs	12,300	9,388	2,913
Professional fees	16,668	13,941	2,727
Utilities	21,378	23,138	(1,759)
IT services	18,740	12,346	6,394
Legal, administrative, tax and other services	7,424	4,747	2,677
Trade fairs	8,712	5,404	3,308
Product and process research and development	3,581	3,009	571
Transport of purchases	5,877	6,762	(886)
Insurance	7,614	5,280	2,333
Bank charges	4,186	3,940	246
Catalogues	1,615	1,585	30
Cleaning & security	6,575	5,291	1,285
Testing	3,550	3,701	(151)
Communications	1,631	1,421	209
Training	2,123	2,031	92
Other	37,513	32,733	4,780
Total	**348,514**	**304,924**	**43,590**

8.28 Other operating costs

The caption amounts to Eur 37.5 million (Eur 25.1 million in 2022) and are detailed as follows:

Eur thousand	2023	2022	Changes
Rental Costs	15,894	10,510	5,384
Operating Leases	2,435	1,975	460
Licenses	2,171	1,082	1,089
Other lease and rental costs	2,217	1,530	687
Total leases and rentals costs	**22,717**	**15,097**	**7,620**
Duties and non-income taxes	3,386	2,679	707
Membership fees	2,346	2,373	(27)
Liberalities	1,007	1,191	(184)
Others	8,054	3,815	4,239
Total other costs	**14,793**	**10,058**	**4,735**
Total	**37,510**	**25,155**	**12,355**

8.29 Financial income

The caption "Financial income" amounts to Eur 16.7 million in 2023 (Eur 4.8 million in 2022) and includes financial income from investments in securities (Eur 6.6 million), the results of the equity method for the investments associated companies (Eur 3.2 million) and bank interests (Eur 5.4 million).

8.30 Financial expenses

The caption "Financial expenses" amounts to Eur 24.4 million (Eur 12.0 million in 2022) and includes interests on loans and borrowings (Eur 12.7 million), the effects of the change in perimeter (Eur 8.7 million) and the negative impacts recorded on transferable securities (Eur 0.5 million).

8.31 Net exchange differences

The detail of the caption is set out in the table below:

Eur thousand	2023	2022	Changes
Net exchange gains (losses) on financial assets and liabilities	(260)	1,189	(1,449)
Other net exchange gains (losses)	2,102	1,504	598
Total	**1,841**	**2,693**	**(852)**

8.32 Income taxes

The breakdown for 2023 is as follows:

Eur thousand	2023	2022	Changes
Current taxes	(65,097)	(71,499)	6,401
Deferred tax income & charges	12,743	(1,770)	14,513
Total	**(52,355)**	**(73,269)**	**20,914**

8.33 Audit fees

The table below shows the fees for the year 2023 for the audit and non-audit services provided by the independent auditors and entities belonging to the network.

Eur thousand	2023	2022	Changes
Parent Company audit subsidiaries audit	1,558	1007	551
Audit related fees	270	222	48
Tax related fees	107	61	46
Total	**1,934**	**1,290**	**644**

8.34 Off-balance sheet commitments and contingent liabilities

Off-balance sheet commitments and contingent liabilities are reported below:

- corporate guarantees amount to Eur 20.8 million and include guarantees to banks on behalf of subsidiaries and associated companies;
- sureties in favour of institutional clients amount to Eur 0.9 million;
- bank guarantees amount to Eur 11.3 million;
- other unsecured guaranties amount to Eur 43.3 million and principally refer to credit mandates and letters of patronage issued to the banks in guarantee of credit lines in favour of a number of subsidiaries and associated companies;
- rents and lease commitments amount to Eur 12.2 million;

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8.35 Transactions with related parties

We report that all transactions with related parties have been executed on an arm's length basis.

8.36 Significant events after the end of the year

There are no major post-balance sheet events to be disclosed.

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Independent auditor's report

To the Board of Directors of
Beretta Holding S.A.
9, rue Sainte Zithe
L-2763 Luxembourg

Opinion

We have audited the annual accounts of Beretta Holding S.A. (the "Company"), which comprise the balance sheet as at 31 December 2023, and the profit and loss account for the year then ended, and the Notes to the annual accounts, including a summary of significant accounting policies.

In our opinion, the accompanying annual accounts give a true and fair view of the financial position of the Company as at 31 December 2023, and of the results of its operations for the year then ended in accordance with Luxembourg legal and regulatory requirements relating to the preparation and presentation of the annual accounts.

Basis for Opinion

We conducted our audit in accordance with the Law of 23 July 2016 on the audit profession (the "Law of 23 July 2016") and with International Standards on Auditing ("ISAs") as adopted for Luxembourg by the "Commission de Surveillance du Secteur Financier" ("CSSF"). Our responsibilities under the Law of 23 July 2016 and ISAs as adopted for Luxembourg by the CSSF are further described in the "responsibilities of the "réviseur d'entreprises agréé" for the audit of the annual accounts" section of our report. We are also independent of the Company in accordance with the International Code of Ethics for Professional Accountants, including International Independence Standards, issued by the International Ethics Standards Board for Accountants ("IESBA Code") as adopted for Luxembourg by the CSSF together with the ethical requirements that are relevant to our audit of the annual accounts, and have fulfilled our other ethical responsibilities under those ethical requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of the Board of Directors for the annual accounts

The Board of Directors is responsible for the preparation and fair presentation of these annual accounts in accordance with Luxembourg legal and regulatory requirements relating to the preparation and presentation of the annual accounts, and for such internal control as the Board of Directors determines is necessary to enable the preparation of annual accounts that are free from material misstatement, whether due to fraud or error.

In preparing the annual accounts, the Board of Directors is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

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Responsibilities of the "réviseur d'entreprises agréé" for the audit of the annual accounts

Our objectives are to obtain reasonable assurance about whether the annual accounts as a whole are free from material misstatement, whether due to fraud or error, and to issue a report of the "réviseur d'entreprises agréé" that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Law of 23 July 2016 and with ISAs as adopted for Luxembourg by the CSSF will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these annual accounts.

As part of an audit in accordance with the Law of 23 July 2016 and with ISAs as adopted for Luxembourg by the CSSF, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the annual accounts, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.
- Conclude on the appropriateness of Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our report of the "réviseur d'entreprises agréé" to the related disclosures in the annual accounts or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our report of the "réviseur d'entreprises agréé". However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the annual accounts, including the disclosures, and whether the annual accounts represent the underlying transactions and events in a manner that achieves fair presentation.

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We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Ernst & Young
Société anonyme
Cabinet de révision agréé

Alban Aubrée

Luxembourg, 5 June 2024

2. Abridged Balance sheet

As at 31 December 2023

Amounts in Eur	Reference(s)		Current year		Previous year
Assets					
A. Subscribed capital unpaid		101	-	102	-
I. Subscribed capital not called		103	-	104	-
II. Subscribed capital called but unpaid		105	-	106	-
B. Formation expenses		107	-	108	-
C. Fixed assets		109	**766,195,970.58**	110	**1,233,310,099.52**
I. Intangible assets	4.4	111	858.70	112	1,888.33
II. Tangible assets	4.5	125	79,533.83	126	74,357.31
III. Financial assets	4.6	135	766,115,578.05	136	1,233,233,853.88
D. Current assets		151	**322,482,298.80**	152	**81,659,754.52**
I. Stocks		153	-	154	-
II. Debtors	4.7	163	266,725,999.20	164	41,872,913.70
a) becoming due and payable within one year		203	*16,827,724.01*	204	*41,844,483.43*
b) becoming due and payable after more than one year		205	*249,898,275.19*	206	*28,430.27*
III. Investments	4.8	189	*28,176,548.73*	190	34,712,568.40
IV. Cash at bank at in hand		197	*27,579,750.87*	198	5,074,272.42
E. Prepayments	4.9	199	**1,442,331.47**	200	**1,741,024.43**
TOTAL ASSETS		201	**1,090,120,600.85**	202	**1,316,710,878.47**

Amounts in Eur	Reference(s)		Current year		Previous year
Capital reserves and liabilities					
A. Capital and reserves	4.10	301	**831,149,265.05**	302	**787,958,710.83**
I. Subscribed capital	4.10.1	303	40,000,000.00	304	40,000,000.00
II. Share premium account	4.10.2	305	21,600,000.00	306	21,600,000.00
III. Revaluation reserve		307	-	308	-
IV. Reserves	4.10.3	309	4,000,000.00	310	4,000,000.00
V. Profit or loss brought forward	4.10.4	319	705,858,710.83	320	663,291,545.04
VI. Profit or loss for the financial year		321	59,690,554.22	322	59,067,165.79
VII. Interim dividends		323	-	324	-
VIII. Capital investments subsidies		325	-	326	-
B. Provisions	4.11	331	**252,851.15**	332	**204,851.15**
C. Creditors	4.12	435	**258,718,484.65**	436	**528,547,316.48**
a) becoming due and payable within one year		453	*54,271,751.77*	454	*63,699,069.88*
b) becoming due and payable after more than one year		455	*204,446,732.88*	456	*464,848,246.60*
D. Deferred income		403	-	404	-
TOTAL CAPITAL, RESERVES AND LIABILITES		405	**1,090,120,600.85**	406	**1,316,710,878.46**

3. Abridged Profit and loss accounts

Amounts in Eur	Reference(s)		Current year		Previous year
1. to 5. Gross profit or loss	4.13	651	**(765,130.39)**	652	**3,812.79**
6. Staff costs	4.14	605	**(2,798,773.17)**	606	**(2,825,570.98)**
a) Wages and salaries		607	(2,391,505.74)	608	(2,340,480.42)
b) Social security costs		609	(207,673.72)	610	(157,105.43)
i) relating to pensions		653	(194,744.20)	654	(146,802.93)
ii) other social security costs		655	(12,929.52)	656	(10,302.50)
c) Other staff costs		613	(199,593.71)	614	(327,985.13)
7. Value adjustments	4.15	657	**(125,692.64)**	658	**(19,660.72)**
a) in respect of formation expenses and of tangible and intangible fixed assets		659	(23,427.72)	660	(19,660.72)
b) in respect of current assets		661	(102,264.92)	662	-
8. Other operating expenses	4.16	621	**(1,250,665.89)**	622	**(292,120.64)**
9. Income from participating interests	4.17	715	**73,289,186.00**	716	**62,402,736.72**
a) derived from affiliated undertakings		717	73,289,186.00	718	62,402,736.72
b) other income from participating interests		719	-	720	-
10. Income from other investments and loans performing part of the fixed assets		721	**-**	722	**-**
a) derived from affiliated undertakings		723	-	724	-
b) other income not included under a)		725	-	726	-
11. Other interest receivable and similar income	4.18	727	**15,392,472.88**	728	**7,773,985.34**
a) derived from affiliated undertakings		729	13,584,609.14	730	3,781,046.39
b) other interest and similar income		731	1,807,863.74	732	3,992,938.95
12. Share of profit or loss of undertakings accounted for under the equity method		663	-	664	**-**
13. Value adjustments in respect of financial assets and of investments held as current assets	4.19	665	**(8,731,664.73)**	666	**(1,362,384.84)**
14. Interest payable and similar expenses	4.20	627	**(13,955,167.65)**	628	**(5,667,574.13)**
a) concerning affiliated undertakings		629	(2,414,205.30)	630	(636,226.75)
b) other interest and similar expenses		631	(11,540,962.35)	632	(5,031,347.38)
15. Tax on profit or loss		635	-	636	**-**
16. Profit or loss after taxation		667	**61,054,564.41**	668	**60,013,223.54**
17. Other taxes not shown under items 1 to 16	4.21	637	**(1,364,010.19)**	638	**(946,057.75)**
18. Profit or loss for the financial year		669	**59,690,554.22**	670	**59,067,165.79**

4. Notes to the annual accounts

4.1. Corporate Matters

Beretta Holding S.A. (hereafter the "Company") has been incorporated in Luxembourg on 25 April 2018 as a Société Anonyme in accordance with the Luxembourg Law of 10 August 1915, as amended, on Commercial Companies for an unlimited period of time.

The Company is registered with the Trade and Companies Register of Luxembourg with the number B 224055 and has its registered office at 9, rue Sainte Zithe, L-2763 Luxembourg.

4.1.1 Nature of the Company's business

In accordance with its articles of incorporation, the object of the Company is:

a) to acquire entity interests in other companies or entities both in Luxembourg and abroad, operating predominantly in the industrial sector or having purposes similar to those pursued by industrial companies;
b) to establish or take part in the establishment of other companies or businesses operating predominantly in the industrial sector;
c) to finance and provide the technical, financial and managerial coordination of companies or entities in which it holds an equity interest;
d) to provide services related to the organization, implementation and management of information systems and the data processing for subsidiary companies and legal entities;
e) to purchase and sell plant and equipment (hardware) for electronic data processing, assistance during installation and operation;
f) to produce and sell software designed to pursue the business purpose specified above;
g) to provide financial, administrative, organizational, marketing, advertising and public relation services, as well as management services generally relating to subsidiary companies and affiliates;
h) to provide technical services connected, directly or indirectly, to production and industrial activities generally relating to subsidiary companies and affiliates;
i) to coordinate and control industrial, commercial and management operations generally relating to subsidiary companies and affiliates;
j) to purchase, for any title whatsoever, sell, exchange, dispose at any title, construct, reconstruct and restructure, demolish, administer and manage on its own account or on third-party account immovable property of any kind and use;
k) to enter into lease, sublease, rental, sub-rental and financial lease agreements as users, and into contracts relating to immovable property of any kind and use;
l) to grant endorsement, guarantees and any kind of sureties for the benefit of any group entities to cover bonds and liabilities of such entities toward any third parties, as well as to carry out any commercial, industrial and financial transactions relating to securities and real estate property that the administrative body deems useful or convenient in achieving the business purpose of the Company, as well as to take on and sell directly or indirectly, any equity interests or shares in other companies or businesses, already established or to be established, having the same, a similar or related purpose.

4.1.2 Annual accounts

The financial year of the Company is identical to the calendar year, from 1 January to 31 December of each year.

The Company also prepares consolidated financial statements, which are filed in accordance with the Luxembourg Law of 10 August 1915, as amended, on Commercial Companies. The consolidated financial statements of the Company are available at its registered office 9, rue Sainte Zithe 2763, Luxembourg.

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4.2. Basis of preparation

4.2.1 General principles

These annual accounts have been prepared in accordance with Luxembourg legal and regulatory requirements relating to the preparation of the annual accounts.

The accounting and valuation policies are determined by the Board of Directors in compliance with the Law of 19 December 2002.

4.2.2 Critical accounting estimates

The preparation of the annual accounts and the application of the accounting policies and methods described below require critical accounting estimates that involve judgements and the use of assumptions. By their nature, the assessments necessary for drawing up the annual accounts require the formulation of hypotheses and carry risks and uncertainties as to their occurrence in the future.

Although the Board of Directors believes that it has taken all available information into account in determining these judgements and estimates, the actual future profits and losses from the operations concerned could differ from these estimates and therefore have a material impact on the annual accounts.

The use of estimates mainly concerns the following valuations:

a) the determination of the fair value of financial instruments that do not have a quoted market price;
b) the estimation of the recoverable amount of impaired assets;
c) the assessment of provisions.

The use of critical judgments in applying accounting policies may comprise the recoverability of the value of the investments in subsidiaries.

4.3. Significant accounting policies

4.3.1 Foreign currency transactions

The Company maintains its accounting records in Eur and the annual accounts are expressed in this currency.

Transactions in foreign currencies are translated into Eur at the exchange rates prevailing at the date of the transactions.

Formation expenses, fixed assets in foreign currencies are kept at historical exchange rates at the Balance Sheet date.

Monetary assets and liabilities in foreign currencies are revalued at the exchange rate prevailing at the Balance Sheet date. Exchange gains and losses are recorded in the Profit and Loss account.

Other non-monetary assets and non-monetary liabilities in foreign currencies are kept at historical exchange rates or revalued at exchange rates prevailing at the Balance Sheet date, respectively if the latter rate is lower or higher. Accordingly, exchange losses are recognized immediately in the Profit and Loss account. Exchange gains are recorded in the Profit and Loss account at the moment of their realization.

Forward foreign exchange transactions are valued at the forward rate for the remaining term ruling on the balance sheet date. In case of unrealized gains, there are not recognized in the Profit and Loss account. In case of unrealized losses, a provision is recorded to cover the potential losses.

Where there is an economic link between an asset and a liability or a hedge relationship is established, they are valued in aggregate according to the principles described above.

Revenues and expenses in foreign currencies are translated into Eur at the exchange rates applicable at the date of the transaction. Exchange gains are included in "Other interest receivable and similar income" and exchange losses in "Interest payable and similar charges".

4.3.2 Intangible fixed assets

Intangible fixed assets are carried at purchase price including the expenses incidental thereto, or at production costs, less accumulated amortization. Amortization is recognized on a straight-line basis over the estimated remaining useful life of the assets. The amortization rate and methods applied are as follows:

	N. years	*Rate of amortization*
Patents, Licenses, trademarks and similar rights and assets inquired	From 3 to 5 years	From 20% to 33%

Where the Company considers that intangible fixed assets have suffered a durable decline in value in excess of the accumulated amortization recognized, an additional write-down is recorded to reflect this impairment. These value adjustments are reversed if the reasons for which the value adjustments were made have ceased to apply.

4.3.3 Tangible fixed assets

Tangible fixed assets are carried at purchase price including the expenses incidental thereto, or at production costs, less accumulated depreciation. Depreciation is recognized on a straight-line basis over the estimated remaining useful life of the assets. The depreciation rate and methods applied are as follows:

	N. years	*Rate of depreciation*
Other fixtures and fittings, tools and equipment	from 5 to 8 years	from 12% to 20%

Where the Company considers that tangible fixed assets have suffered a durable decline in value in excess of the accumulated depreciation recognized, an additional write-down is recorded to reflect this impairment. These value adjustments are reversed if the reasons for which the value adjustments were made have ceased to apply.

4.3.4 Financial fixed assets

Valuation at purchase price

Shares in affiliated undertakings are valuated at purchase price including the expenses incidental thereto. In the case of durable depreciation in value according to the opinion of Board of Directors, value adjustments are made in respect of financial fixed assets, so that they are valued at the lower figure to be attributed to them at the balance sheet date. These value adjustments are not continued if the reasons for which the value adjustments were made ceased to apply.

4.3.5 Debtors/Receivables

Debtors are carried at costs which generally correspond to their nominal value. A value adjustment is recorded when the estimated realizable value is lower than the nominal value. The realizable value is estimated on the basis of information available to the Board of Directors. These value adjustments are reversed if the reasons for which the value adjustments were made have ceased to apply.

4.3.6 Investments

Investments may include transferable securities, as well as other investments in shares and other securities equivalent to shares and in bonds or other forms of securitized debts.

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Transferable securities and other investments are valued at the lower of cost, including expenses incidental thereto and calculated on the basis of weighted average prices, or market value. A value adjustment is recorded where the market value is lower than the cost of purchase. These value adjustments are reversed if the reasons for which the value adjustments were made have ceased to apply.

The market value corresponds to:

a) the last available quoted price in an active market for listed securities;
b) the fair value estimated with due care and in good faith by the Board of Directors based on market and business assumptions.

4.3.7 Deferred charges

Deferred charges include expenditure paid during the financial year but relating to a subsequent financial year.

4.3.8 Provisions

Provisions are intended to cover losses or debts, the nature of which is clearly defined and which at the date of the Balance Sheet are either likely to be incurred or certain to be incurred but uncertain as to their amount or as to the date on which they will arise.

Provisions may also be created to cover charges which have their origin in the financial year under review or in a previous financial year, the nature of which is clearly defined and which at the Balance Sheet date are either likely to be incurred, or certain to be incurred but uncertain as to their amount or as to the date on which they will arise.

4.3.9 Creditors/Debts

Debts are recorded at their reimbursement value.

Where the amount repayable on account is greater than the amount received, the difference is shown as an asset and is written off over the period of the debt based on the effective interest rate method.

4.3.10 Tax debts

The Company is a fully taxable company and tax resident of Luxembourg. As such, the Company is liable for all taxes applicable to Luxemburgish companies. Taxes are accounted for on an accrual basis in the year to which they relate.
Tax debts correspond to the difference between the tax liability estimated by the Company and the advance payments. Advance payments exceeding the tax liability are shown in the assets of the balance sheet under the "Debtors" item.

4.3.11 Other Income

Other income comprises the amount derived from the sale of products and the provision of services after deducting sales rebates and value-added tax and other taxes directly linked to turnover.

4.3.12 Dividend

Dividend income from investments is recognized when the shareholder's right to receive the payment has been established.

4.3.13 Interest income and charges

Interest income and interest charges are accrued on a timely basis, by reference to the principal outstanding and at the nominal (or effective) interest rate applicable.

4.4 Intangible assets

The movements for the year are as follows:

Amounts in Eur	Concessions, patents, licenses, trademarks and similar rights and assets	Total
Gross book value – opening balance	**17,394.19**	**17,394.19**
Additions for the year	215.81	215.81
Disposals for the year	-	-
Transfers for the year	-	-
Gross book value – closing balance	**17,610.00**	**17,610.00**
Accumulated value adjustments – opening balance	**(15,505.86)**	**(15,505.86)**
Allocations for the year	(1,245.63)	(1,245.63)
Reversals for the year	-	-
Transfers for the year	-	-
Accumulated value adjustments – closing balance	**(16,751.49)**	**(16,751.49)**
Net book value:		
Opening balance	**1,888.33**	**1,888.33**
Closing balance	**858.70**	**858.70**

The movements for the comparative year are as follows:

Amounts in Eur	Concessions, patents, licenses, trademarks and similar rights and assets	Total
Gross book value – opening balance	**17,394.19**	**17,394.19**
Additions for the year	-	-
Disposals for the year	-	-
Transfers for the year	-	-
Gross book value – closing balance	**17,394.19**	**17,394.19**
Accumulated value adjustments – opening balance	**(13,383.85)**	**(13,383.85)**
Allocations for the year	(2,122.01)	(2,122.01)
Reversals for the year	-	-
Transfers for the year	-	-
Accumulated value adjustments – closing balance	**(15,505.86)**	**(15,505.86)**
Net book value:		
Opening balance	**4,010.34**	**4,010.34**
Closing balance	**1,888.33**	**1,888.33**

4.5 Tangible assets

The movements for the year are as follows:

Amounts in Eur	Other fixtures and fittings, tools and equipment	Total
Gross book value - opening balance	**144,232.43**	**144,232.43**
Additions for the year	27,358.61	27,358.61
Disposals for the year	-	-
Transfers for the year		
Gross book value – closing balance	**171,591.04**	**171,591.04**
Accumulated value adjustments – opening balance	**(69,875.12)**	**(69,875.12)**
Allocations for the year	(22,182.09)	(22,182.09)
Reversals for the year	-	-
Transfers for the year		
Accumulated value adjustments – closing balance	**(92,057.21)**	**(92,057.21)**
Net book value:		
Opening balance	**74,357.31**	**74,357.31**
Closing balance	**79,533.83**	**79,533.83**

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The movements for the comparative year are as follows:

Amounts in Eur	Other fixtures and fittings, tools and equipment	Total
Gross book value – opening balance	**93,283.01**	**93,283.01**
Additions for the period	50,949.42	50,949.42
Disposals for the period	-	-
Transfers for the period	-	-
Gross book value – closing balance	**144,232.43**	**144,232.43**
Accumulated value adjustments – opening balance	**(52,339.24)**	**(52,339.24)**
Allocations for the year	(17,535.88)	(17,535.88)
Reversals for the year	-	-
Transfers for the year	-	-
Accumulated value adjustments – closing balance	**(69,875.12)**	**(69,875.12)**
Net book value:		
Opening balance	**40,943.77**	**40,943.77**
Closing balance	**74,357.31**	**74,357.31**

4.6 Financial fixed assets

The movements of the financial fixed assets for the year are as follows:

Amounts in Eur	Shares in affiliated undertakings	Shares in undertakings with which the company is linked by virtue of participating interests	Securities and other financial instruments held as fixed assets	Loans to affiliated undertakings	Total
Gross book value - opening balance	**959,184,637.95**	**2,136,995.29**	**3,140,000.00**	**270,408,218.64**	**1,234,869,851.88**
Additions for the year	31,596,914.55		2,117,000.00		33,713,914.55
Disposals for the year	(220,235,660.48)	-	(367,000.00)	(269,778,218.64)	(490,380,879.12)
Transfers for the year	-	-	-	(300,000.00)	(300,000.00)
Gross book value - closing balance	**770,545,892.02**	**2,136,995.29**	**4,890,000.00**	**330,000.00**	**777,902,887.31**
Accumulated value adjustments - opening balance	**(1,635,998.00)**	**-**	**-**	**-**	**(1,635,998.00)**
Allocations for the year (*)	(9,639,015.26)	(182,296.00)	-	(330,000.00)	(10,151,311.26)
Reversals for the year	-	-	-	-	-
Transfers for the year	-	-	-	-	-
Accumulated value adjustments - closing balance	**(11,275,013.26)**	**(182,296.00)**	**-**	**(330,000.00)**	**(11,787,309.26)**
Net book value - opening balance	**957,548,639.95**	**2,136,995.29**	**3,140,000.00**	**270,408,218.64**	**1,233,233,853.88**
Net book value - closing balance	**759,270,878.76**	**1,954,699.29**	**4,890,000.00**	**-**	**766,115,578.05**

(*) The total value adjustment of Eur (10,151,311.26) refers to impairment to certain investments and intercompany loans. In the opinion of the Directors, no other permanent diminution in value has occurred and therefore no other value adjustments were estimated necessary as at 31 December 2023.

4.6.1 Shares in affiliated undertakings

The caption refers to the shares held by the Company in various subsidiaries.

The main changes compared to 31 December 2022, are related to:

Additions for the year:

- capital increase in favour of the French subsidiary Humbert Ctts S.A.S. (Eur 16,515,320.05);

- capital contribution in favour of the direct subsidiary in Luxembourg, Ammolux S.A. (Eur 8,703,085.70);
- acquisition of additional 10% of shares of GMK Ltd (Eur 2,723,583.66);
- purchase of an investment in Outdoor Denmark from a Group subsidiary (Eur 50,000.00);
- purchase of an investment in Ammotec Austria from a Group subsidiary (Eur 3,571,000.75);
- incorporation of a new entity in Hungary, Beretta Defense Technologies Kft. (Eur 18,924.39);
- capital increase in favour of a German subsidiary (Eur 15,000.00).

Disposals for the year:

- distribution of the capital reserve from a German subsidiary (Eur 210,000,000.00), compensated with the payable for which the Company had control over the repayment schedule;
- distribution of the share premium reserve from the direct subsidiary Ammolux S.A. (Eur 10,235,660.40).

In 2023, Outdoor Enterprise S.A., the Swiss subsidiary of Beretta Holding S.A., completed a merger by absorbing Ammotec Schweiz AG into its operations.

Accordingly to Art.67(3) a) of the accounting law of 19 December 2002 the details concerning amount of capital and reserves and profit and loss, have been omitted as the Company and its affiliated undertakings are included in the consolidated accounts.

4.6.2 Shares in undertakings with which the Company is linked by virtue of participating interests.

The caption includes:

- an investment in a joint venture established in the Middle East area together with some related formation expenses (Eur 136,699.29);
- other financial investments in shares of both private and listed companies (Eur 1,818,000.00) held with a long-term strategy.

4.6.3 Securities and other financial instruments held as fixed assets.

The caption includes some long-term investments in securities Eur 4,890,000.00 (Eur 3,140,000 as at 31 December 2022). The movement of the year mainly refers to acquisition of new investments. These investments are planned to be held with a long-term strategy.

4.6.4 Loans to affiliated undertakings.

In 2023 the most significant loans to affiliated undertakings have been replaced with new agreements between the various parties. Please refer to Note 4.7.

4.7 Debtors / Receivables

The detail of the caption "Debtors" is set-out in the table below:

Amounts in Eur	**As at 31 December 2023**	**As at 31 December 2022**
Existing financial receivables to affiliated undertakings (a)	234,511,286.61	38,380,605.78
New financial receivables to affiliated undertakings (b)	26,309,992.15	-
Total financial receivables to affiliated undertakings	260,821,278.76	38,380,605.78
Trade Receivables (c)	3,564,068.00	3,320,870.25
Other Receivables (d)	2,340,652.44	171,437.66
Total Debtors	**266,725,999.20**	**41,872,913.69**

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The movements of the financial receivables to affiliated undertakings are detailed in the table below:

Amounts in Eur	Existing financial receivables to affiliated undertaking (a)	New financial receivables to affiliated undertakings (b)	Total
As at 31 December 2022	**38,380,605.78**	**-**	**38,380,605.78**
Loan Agreements (*)	270,078,218.64	25,900,000.00	295,978,218.64
Reimbursement	(65,102,339.56)	-	(65,102,339.56)
Accrued Interests	14,941.68	409,992.15	424,933.83
Other Movements	(8,860,139.93)	-	(8,860,139.93)
As at 31 December 2023	**234,511,286.61**	**26,309,992.15**	**260,821,278.76**

(*) Replacement of prior year financial agreements to affiliated undertakings and new financial agreements to affiliated undertakings

Existing financial receivables to affiliated undertaking (a)

In March 2023, the following loans have been executed by the Company to partially replace the existing agreements:

- loan agreement with a subsidiary in Germany for Eur 165,000,000.00 which bears interest rates at market conditions and has 3 years maturity. The balance as at 31 December 2023 amounted to Eur 112,000,000.00 after a partial reimbursement of Eur 50,311,327.19 (including interests). The interests of the period have been paid in full;
- loan agreement with a subsidiary in Germany for Eur 80,000,000.00 which bears interest rates at market conditions and has 8 years maturity. The balance as at 31 December 2023 amounted to Eur 80,000,000.00. The interests of the period have been paid in full;
- loan agreement with a subsidiary in Germany for Eur 30,000,000.00 which bears interest rates at market conditions and has 3 years maturity. The balance as at 31 December 2023 amounted to Eur 18,000,000.00 after a partial reimbursement of 9,459,979.11 (including interests). The interests of the period have been paid in full.
- loan agreement with a subsidiary in Switzerland for Chf 25,000,000.00 which bears interest rates at market conditions and has 5 years maturity. The balance as at 31 December 2023 amounted to Chf 20,000,000.00 (Eur 20,006,678.94) after a partial reimbursement of Eur 5,322,099.92 (including interests). The interests of the period have been paid in full;
- loan agreement with a subsidiary in Switzerland for Chf 5,000,000.00 which bears interest rates at market conditions and repayment with notice of 6 months to the 20 of December. The loan is in the form of a revolving credit facility and the balance withdrawn as at 31 December 2023 amounted to Chf 3,664,246.00 (Eur 3,665,345.26). The interests of the period have been paid in full.

The Company has the following existing loans with some of its subsidiaries for which no changes have been operated on the original agreements:

- loan agreements with a subsidiary in Greece of Eur 525,000.00 which bears interest rates at market conditions and has 1 year maturity. The balance as at 31 December 2023 amounted to Eur 525,000.00. The accrued interest amounts to Eur 6,241.68;
- loan agreements with a subsidiary in Luxembourg of Eur 300,000.00 which bears interest rates at market conditions and has 3 years maturity. The balance as at 31 December 2023 amounted to Eur 300,000.00. The accrued interest amounts to Eur 8,700.00.

The other reimbursements of the period, not mentioned in the prior notes, are mainly referred to interests paid on existing loans.
Finally, the other movements are mainly referred to the contribution of the receivable towards the direct subsidiary in Luxembourg, Ammolux S.A., for Eur 8,703,085.70 (refer to Note 4.6.1) and to exchange rate differences on loans denominated in foreign currency.

New financial receivables to affiliated undertaking (b)

In the course of 2023, the following new loans have been entered into by the Company and some of its subsidiaries:

- loan agreement with a subsidiary in the United States for Eur up to 5,000,000.00 which bears interest rates at market conditions and has 1 year maturity. The balance as at 31 December 2023 amounted to Eur 5,000,000.00. The interests of the period amounts to Eur 110,123.00;
- loan agreement with a subsidiary in Sweden for Eur up to 10,000,000.00 which bears interest rates at market conditions and has 2 years maturity. The balance as at 31 December 2023 amounted to Eur 8,000,000.00. The interests of the period amounts to Eur 119,800.00;
- loan agreement with a subsidiary in Hungary for Eur up to 6,000,000.00 which bears interest rates at market conditions and has 2 years maturity. The balance as at 31 December 2023 amounted to Eur 6,000,000.00. The interests of the period amounts to Eur 148,178.59;
- loan agreements with a subsidiary in for United Kingdom of Eur up to 3,000,000.00 which bears interest rates at market conditions and has 2 years maturity. The balance as at 31 December 2023 amounted to Eur 2,000,000.00. The interests of the period amounts to Eur 6,678.94;
- loan agreements with a subsidiary in Sweden of Eur up to 10,000,000.00 which bears interest rates at market conditions and has 3 years maturity. The balance as at 31 December 2023 amounted to Eur 2,000,000.00. The interests of the period amounts to Eur 1,161.11;
- loan agreements with a subsidiary in Denmark of Eur up to 5,000,000.00 which bears interest rates at market conditions and has 3 years maturity. The balance as at 31 December 2023 amounted to Eur 2,000,000.00. The interests of the period amounts to Eur 1,161.11;
- loan agreements with a subsidiary in Luxembourg of Eur up to 2,000,000.00 which bears interest rates at market conditions and has 3 years maturity. The balance as at 31 December 2023 amounted to Eur 900,000.00. The interests of the period amounts to Eur 22,888.98.

Trade Receivables (c)

Accounts receivables amount to Eur 3,564,068.00 and are all related to costs and fees charged to the various subsidiaries pursuant to the management and mutual services agreements (Eur 3,320,870.25 on financial year 2022).

Other Receivables (d)

Other receivables are mainly related to dividends already declared but not yet paid for an amount of Eur 2,323,844.00. The balance is composed also by minor amount of Eur 16,808.44.

4.8 Investments

The caption includes portfolios of transferable securities for a total amount of Eur 28,176,548.73 (Eur 34,712,568.40 as at 31 December 2022).

4.9 Prepayments

Prepayments are mainly composed of:

- fees paid in advance referred to payables towards financial institutions (please refer to Note 4.12);
- insurance costs and Electronic Data Processing (EDP) expenses for licenses already paid but with occurrence in the following financial year.

4.10 Capital and reserves

4.10.1 Subscribed capital

The subscribed capital on 31 December 2023 amounted to Eur 40,000,000.00 (2022: Eur 40,000,000.00) divided into 80,000,000 ordinary shares with a nominal value of Eur 0.50 each.

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4.10.2 Share Premium Account

The share premium amounted to Eur 21,600,000.00 as at 31 December 2023 (2022: Eur 21,600,000.00) due to the allocation of the residual amount of the contribution in kind received by the Company from its Parent Company in 2018.

4.10.3 Reserves

The caption includes a Legal Reserve of Eur 4,000,000.00 which represents the 10% of the Share capital of the Company.

4.10.4 Profit or loss brought forward

On 20 June 2023 the shareholders, in their annual meeting, decided to allocate the profit of 2022 as follows:

- distribute a dividend in favour of the shareholders in the amount of Eur 16,500,000.00
- carry forward the remaining portion of the net result for Eur 42,567,165.78.

The movements for the year on the subscribed capital, reserves and profit or loss are reported in the table below:

Amount in Eur	Subscribed Capital	Share premium Account	Legal Reserve	Profit or Loss brought forward	Profit or loss for the year	Equity
As at 31 December 2022	**40,000,000.00**	**21,600,000.00**	**4,000,000.00**	**663,291,545.05**	**59,067,165.78**	**787,958,710.83**
Dividends	-	-		-	(16,500,000.00)	(16,500,000.00)
Allocation of previous year's profit or loss	-	-	-	42,567,165.78	(42,567,165.78)	-
Profit or loss for the year	-	-	-	-	59,690,554.22	59,690,554.22
As at 31 December 2023	**40,000,000.00**	**21,600,000.00**	**4,000,000.00**	**705,858,710.83**	**59,690,554.22**	**831,149,265.05**

4.11 Provisions

The caption includes the provision for leaving indemnities that the Company will recognize to entitled employees on termination. The provision at the end of the year amounts to Eur 252,851.15.

4.12 Creditors

The detail of creditors is set out in the table below:

Amount in Eur	Within one year	After one year and within five years	After more than five years	Total as at 31.12.2023	Total as at 31.12.2022
Amounts due to credit institutions **(a)**	50,489,390.93	179,199,999.99	-	229,689,390.92	281,417,072.22
Amounts due to trade creditors **(b)**	407,124.10	-	-	407,124.10	457,185.45
Amounts owed to affiliated undertakings **(c)**	1,823,171.68	25,246,732.89	-	27,069,904.57	246,236,326.04
Tax debts **(d)**	1,027,772.38	-	-	1,027,772.38	-
Social security's debts	86,527.92	-	-	86,527.92	35,291.38
Other debts **(e)**	437,764.76	-	-	437,764.76	401,441.39
Total	**54,271,751.77**	**204,446,732.88**	-	**258,718,484.65**	**528,547,316.48**

a) loan towards credit institutions amounts to Eur 229,689,390.93 (Eur 281,417,072.22 as at 31 December 2022) including interests of Eur 89,390.93 (Eur 1,417,072.22 as at 31 December 2022). During the year the Company reimbursed Eur 50,400,000.00 to financial institutions.
b) amounts due to trade creditors are related to payable due to third parties for services rendered to The Company.
c) amounts due to affiliated undertakings are composed of:

- Eur 1,823,171.68 (Eur 10,988,079.44 as at 31 December 2022) related to services rendered by certain subsidiaries based on the management fees agreements in place within the group. The change compared to prior year is due to the offset of the existing payable towards the subsidiary Ammolux S.A. with the receivable originated form the distribution of the share premium reserve operated by the same subsidiary. Please refer to Note 4.6.1.
- Eur 25,000,000.00 (Eur 235,248,246.60 as at 31 December 2022) related to a financial loan from a subsidiary in the US subscribed on 21 July 2022 and relative accrued interests for Eur 246,732.89 (Eur 248,246.60 as at 31 December 2022). The loan bears interest rates at market conditions and has maturity of 36 months. The decrease of the period is mainly related to the transaction with a German subsidiary. Please refer to Note 4.6.1.

d) the tax debts are related to payables towards tax authorities and withholding taxes on dividends to be received.
e) the caption "Other debts" is composed by the following amounts:
   - accruals for Directors' fees for Eur 290,000.00 (same amount as at 31 December 2022);
   - payables towards the employees Eur 147,764.76 (Eur 111,441.39 as at 31 December 2022).

4.13 Gross profit or loss

The Company's Gross profit or loss is mainly referred to the difference between the revenues from the services rendered to the subsidiaries (Eur 6,197,936.26 as at 31 December 2023 and Eur 5,002,052.21 as at 31 December 2022), other income (Eur 26,301.97 as at 31 December 2023 and 17,964.90 as at 31 December 2022) and certain operational expenses (Eur 6,989,368.62 as at 31 December 2023 and Eur 5,016,204.24 as at 31 December 2022). The invoice for the services rendered has been calculated by the Company in accordance with agreements that have been entered into with each subsidiary and have been subject to Agreed Upon Procedures by the *réviseur d'entreprises agréé*.

4.14 Staffs costs

The caption includes costs referred to the salaries and social security for Company's employees (Eur 2,798,773.17 as at 31 December 2023 and Eur 2,825,570.98 as at 31 December 2022).
The average number of employees is reported in the table below:

	2023		2022	
	Employees	Temporary employees	Employees	Temporary employees
Executives	5	-	5	-
White collars	11	-	6	-
Total	**16**	-	**11**	-

The Company had 16 employees as at 31 December 2023.

4.15 Value adjustments

Value adjustments in respect of formation expenses and of tangible and intangible fixed assets are related to the amortizations and depreciations of the year (Eur 23,427.72). Please refer to Notes 4.4 – 4.5 for further details.

Value adjustments in respect of current assets (Eur 102,264.92) are related to the impairment of the trade receivables towards certain group companies.

4.16 Other operating expenses

Other operating expenses are referred to compensation allocated to the members of the Board of Directors, non-refundable VAT and other operating costs.

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4.17 Income from participating interests

The caption amounts to Eur 73,289,186.00 as at 31 December 2023 (Eur 62,402,736.72 as at 31 December 2022) and refers to the dividends received from the subsidiaries.

4.18 Other interests receivables and similar income

Other interests and similar income amount to Eur 15,392,472.88 (Eur 7,773,985.34 as at 31 December 2022). The increase is mainly due to higher interest from intercompany loans, please refer to the Note 4.7 (Eur 12,878,248.76 as at 31 December 2023 and Eur 3,770,774.70 as at 31 December 2022).

4.19 Value adjustments in respect of financial assets and of investments held as current assets.

The caption includes the following items:

- value adjustments of certain investments and intercompany loans Eur (10,151,311.26) (refer to Note 4.6);
- the reversal of certain value adjustments booked on investments in marketable securities in the prior year Eur 1,769,822.58;
- unrealised foreign exchange losses recorded on the portfolios of securities in the current year Eur (350,176.05).

4.20 Interest payable and similar expenses

4.20.1 Concerning affiliated undertakings

The amount mainly includes the accrued interests Eur 550,986.29 (Eur 301,315.26 as at 31 December 2022) and the exchange rate losses Eur 1,863,219.01 on certain intercompany loans (Eur 334,911.49 as at 31 December 2022).

4.20.2 Other interest and similar expenses

The amount is referred to:

- realized losses on disposal of marketable securities for Eur 478,232.60 (Eur 2,740,912.38 as at 31 December 2022);
- exchange rates losses on securities and transactions denominated in foreign currencies for Eur 58,771.89 (Eur 29,600.97 as at 31 December 2022);
- interest expenses on loans towards banks and other financial institutions for Eur 10,552,289.20 (Eur 2,260,834.03 as at 31 December 2022).
- other financial charges related to loans towards financial institutions for Eur 343,251.24. The amounts of financial charges referred to 2022 (Eur 149,883.87) has been reclassified from "Other external charges" to "Other interest and similar charges".
- Foreign exchange losses on transactions with third parties for Eur 108,417.42

4.21 Other Taxes

The caption includes:

- withholding taxes paid on dividends collections from subsidiaries for Eur 1,038,103.06 (Eur 805,158.48 as at 31 December 2022);
- taxes on dividends and interests' collection from marketable securities for Eur 41,482.22 (Eur 41,047.69 as at 31 December 2022);
- net wealth tax related to the financial year 2023 for Eur 253,225.00 (Eur 23,115.00 as at 31 December 2022);
- other taxes and duties for Eur 31,199.91 (Eur 76,736.58 as at 31 December 2022) mainly referred to taxes on the complementary pension fund granted to eligible employees.

4.22 Emoluments granted to the members of the management and supervisory bodies and commitments arising or entered in respect of retirement pensions for former members of those bodies.

In June 2023, the Company paid emoluments for Eur 290,000.00 to the members of the Board of Directors. The Company has accrued the same amount in relation with the mandate of 2023, in accordance with the decision of the Shareholders Meeting held on 20 June 2023. The amount has been classified under other operating expenses (Note 4.16).

4.23 Fees paid to the cabinet de révision agréé

Below the details of fees paid to the cabinet de révision agréé:

Fee Category	2023	2022
Audit Fee	86,708.00	51,975.00
Audit Related Fee	-	-
Tax Fees	-	-
Total	**86,708.00**	**51,975.00**

4.24 Off balance sheet commitments and contingent liabilities:

The detail is as follows:

- corporate guarantees amount to Eur 20,814,834.04 (Eur 12,862,603.88 as at 31 December 2022) and include guarantees to banks on behalf of subsidiaries and associated companies;
- other unsecured guarantees amount to Eur 43,264,785.81 (Eur 9,375,585.97 as at 31 December 2022) and are mainly referred to credit mandates and letters of patronage issued to the banks in guarantee of credit lines in favour of several subsidiaries and associated companies.

4.25 Adjustment on the comparative period

The details concerning the reclassification, made-up for the comparative period (31 December 2022), are presented in the tables below.

Reclassification of certain costs related to the loan toward financial institutions for Eur 149,883.87 from "operating costs b) Other external charges" to "financial costs b) Other interest and similar charges."

Item	Values 31 December 2022 Old Classification	Values 31 December 2023 New Classification	Delta
5. Raw materials and consumables and other external expenses	(149,883.87)	0.00	149,883.87
b) Other external charges	(149,883.87)	0.00	149,883.87
14. Interest payable and similar charges	0.00	(149,883.87)	(149,883.87)
b) Other interest and similar charges	0.00	(149,883.87)	(149,883.87)

4.26 Post Balance Sheet Events

There are no major post balance sheet events to be disclosed.

4.27 Pillar Two legislation

Pillar Two legislation has been enacted or substantively enacted in certain jurisdictions in which the Company and its subsidiaries operate, including Luxembourg.

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The legislation will be effective for the Company's financial year beginning January 1, 2024. The rules will impose a minimum 15% effective tax rate, based on the OECD's Pillar Two Model Rules, applicable in each jurisdiction in which the Group operates. A top-up tax will be imposed in a jurisdiction whenever the effective tax rate, determined on a jurisdictional basis under the Pillar Two rules, is below a 15% minimum rate. The Pillar Two rules introduce three taxing mechanisms under which the said top-up tax will be paid:

i. The Income Inclusion Rule (IIR),
ii. The Under Taxed Payments/Profits Rule (UTPR)
iii. The Qualified Domestic Minimum Top-up Tax (QDMTT)

However, the Pillar Two rules were enacted in Luxembourg close to the reporting date. There are significant complexities inherent in applying the legislation and performing the Pillar Two calculations, therefore the quantitative impact of the Pillar Two rules is not reasonably estimable at this time. In addition, quantitative information to indicate potential exposure to Pillar Two income taxes is not currently known or reasonably estimable. Therefore, the Company is still in the process of assessing the potential exposure (if any) to Pillar Two income taxes as at 31 December 2023. At 31 December 2023, the Company has an amount of tax losses carried forward of Eur 12,360,965.53 not recognized in the balance-sheet.