20220907001123

Org nr. 556095-7499

ÅRSREDOVISNING

2021

BALL BEVERAGE PACKAGING FOSIE AB

20220907001124

ÅRSREDOVISNING FÖR BALL BEVERAGE PACKAGING FOSIE AB 2021

Styrelsen för Ball Beverage Packaging Fosie AB får härmed avge årsredovisning för räkenskapsåret 2021.

Förvaltningsberättelse

Ball Beverage Packaging Fosie AB, med säte i Malmö, är ett helägt dotterföretag till Rexam AB, organisationsnummer 556003-4844, med säte i Malmö, som i sin tur ingår i Rexam PLC koncernen, registreringsnummer 191285, med säte i London, England. Rexam PLC koncernen ingår numera i Ball Corporation, USA.

Företaget upprättar inte någon koncernredovisning med stöd av ÅRL 7 kap 2§. Koncernredovisning samt hållbarhetsredovisning upprättas istället av Ball koncernen och finns att tillgå hos Ball Corporation, 10 Longs Peak Drive, Broomfield, CO80021, organisationsnummer 194151-014. De finns även tillgängliga på www.ball.com.

Verksamhet

Bolaget tillverkar och marknadsför dryckesburkar av aluminium.

Viktiga förhållanden och väsentliga händelser

Under år 2021 har den skandinaviska burkmarknaden varit i linje med föregående år. Bolaget har genomfört ytterligare åtgärder för att stärka sin konkurrenskraft och effektivisera produktionen. Ball Corporation äger koncernbolag som i sin tur har produktionsenheter i tre av de skandinaviska länderna, Sverige, Danmark och Finland.

Personalstyrkan i Fosie är i stort sett oförändrad.

Efter 6 år som bolagets fabrikschef och VD har Johan Palm bestämt sig för att utforska möjligheter utanför Ball Corporation. Vi tackar Johan för hans engagemang genom åren och önskar honom lycka till. Thomas Andersson gick in som tf fabrikschef i maj månad år 2022. I skrivande stund har vi inte en VD. Firmateckningen sköts nu av två styrelseledamöter i förening.

Företaget kommer även framöver att sträva efter att förbli konkurrenskraftiga på marknaden genom att investera och bibehålla starka relationer med kunderna.

COVID-19-pandemin och de åtgärder som vidtagits av olika regeringar för att hindra spridningen av viruset har påverkat vår verksamhet år 2021. Utöver de kända effekterna orsakar den makroekonomiska osäkerheten en nedgång i ekonomisk aktivitet och den långsiktiga påverkan på koncernens verksamhet är i dagsläget okänd. Omfattningen och varaktigheten av denna pandemi är osäker men den förväntas inte ha en väsentlig påverkan på koncernens finansiella ställning eller likviditet.

Vi har vidtagit ett antal åtgärder för att övervaka och förhindra effekterna av COVID-19-viruset, såsom säkerhets- och hälsoåtgärder för våra anställda (som social distansering och arbete hemifrån) och säkerställa leverans av material som är avgörande för vår produktionsprocess. I detta skede är påverkan på vår verksamhet och resultat begränsad. Vi kommer att fortsätta att följa de olika nationella institutens policyer och råd och parallellt kommer vi att göra vårt yttersta för att fortsätta vår verksamhet på bästa och säkraste sätt som möjligt utan att äventyra våra anställdas hälsa.

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Översikt över verksamheten

Flerårsöversikt

Belopp i tkr	**2021**	2020	2019	2018
Nettoomsättning	**4 081 477**	3 688 988	3 865 106	3 691 795
Resultat efter finansiella poster	**67 475**	47 246	88 847	70 414
Soliditet %	**21,2%**	24,6%	25,7%	26,9%

Tillstånds- eller anmälningspliktig verksamhet enligt miljöbalken

Bolaget bedriver verksamhet som är miljöprövad av Länsstyrelsen för Skåne Län.

Miljöpåverkan sker genom utsläpp till luft och vatten samt alstring av avfall.

Utsläpp av processavloppsvatten, totalmängd och föroreningsmängd samt mängden utsläpp av organiska lösningsmedel till luft, regleras i tillstånd, som sålunda berör hela verksamheten.

Utsläpp till luft och vatten samt avfallsmängder redovisas i Miljörapporten till Miljöförvaltningen.

Eget kapital

	Bundet eget kapital		**Fritt eget kapital**	
	Aktie-kapital	**Reserv-fond**	**Fritt eget kapital**	**Summa eget kapital**
Eget kapital 2019-12-31	100 000	20 000	14 880	134 880
Årets resultat			-930	-930
Eget kapital 2020-12-31	100 000	20 000	13 950	133 950
Årets resultat			-1 193	-1 193
Eget kapital 2021-12-31	100 000	20 000	12 757	132 757

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Ball Beverage Packaging Fosie AB | 2021 | Org nr 556095-7499

Resultatdisposition

Till årsstämmans förfogande står:

Balanserade vinstmedel	13 949 950
Årets resultat:	-1 193 072
Totalt	12 756 878

Styrelsen och verkställande direktören föreslår att vinsten balanseras i ny räkning.

Bolagets resultat och ställning i övrigt framgår av efterföljande resultat- och balansräkning, kassaflödesanalys samt tilläggsupplysningar.

Ball Beverage Packaging Fosie AB 2021 Org nr 556095-7499

20220907001127

RESULTATRÄKNING

Belopp i tkr		*2021*	*2020*
	Not		
Nettoomsättning	1, 2	4 081 477	3 688 988
Övriga rörelseintäkter	3	371 666	334 595
Rörelsens kostnader			
Handelsvaror		-4 007 105	-3 625 359
Övriga externa kostnader	4, 5	-157 387	-145 103
Personalkostnader	6	-193 765	-177 578
Avskrivningar, nedskrivningar och återföringar		-24 850	-25 754
Summa rörelsens kostnader		-4 383 107	-3 973 793
Rörelseresultat		**70 037**	**49 790**
Resultat från finansiella poster			
Övriga ränteintäkter och liknande resultatposter	7	443	465
Räntekostnader och liknande resultatposter	8	-3 005	-3 009
Summa resultat från finansiella poster		-2 562	-2 544
Resultat efter finansiella poster		**67 474,6**	**47 246**
Bokslutsdispositioner	9	-68 491	-48 141
Skatt på årets resultat	10	-177	-35
Årets resultat		**-1 193**	**-930**

20220907001 28

BALANSRÄKNING

Belopp i tkr		*2021-12-31*	*2020-12-31*
TILLGÅNGAR	**Not**		
Materiella anläggningstillgångar	11		
- Maskiner och andra tekniska anläggningar		97 506	111 803
- Inventarier, verktyg och installationer		2 710	3 763
- Pågående nyanläggningar		24 245	8 462
- Markanläggningar		12 415	11 071
Finansiella anläggningstillgångar	12		
- Andelar i koncernföretag		91 524	91 524
- Andra långfristiga fordringar		1 388	1 649
Summa Anläggningstillgångar		229 788	228 273
Omsättningstillgångar			
Varulager mm			
- Råvaror och förnödenheter		20 367	19 087
Kortfristiga fordringar			
- Kundfordringar		78 614	79 580
- Fordringar hos koncernföretag		419 493	464 126
- Aktuella skattefordringar		6 369	3 786
- Övriga kortfristiga fordringar		31	421
- Förutbetalda kostnader och upplupna intäkter	13	117 033	2 915
Kassa och bank	14	49 864	25 033
Summa Omsättningstillgångar		691 771	594 948
Summa Tillgångar		921 559	823 221
EGET KAPITAL OCH SKULDER			
Eget Kapital			
Bundet eget kapital			
- Aktiekapital	15	100 000	100 000
- Reservfond		20 000	20 000
Fritt eget kapital			
- Balanserad vinst		13 950	14 880
- Årets nettoresultat		-1 193	-930
Obeskattade reserver	16		
- Avskrivning över plan		62 245	69 245
Avsättningar			
- Avsatt till pensioner, PRI	17	73 903	73 385
- Övriga avsättningar	17	2 145	2 365
Kortfristiga skulder			
- Leverantörsskulder		59 388	43 097
- Skulder till koncernföretag		491 275	368 606
- Övriga skulder		33 346	20 134
- Upplupna kostnader och förutbetalda intäkter	18	66 501	112 441
Summa eget kapital och skulder		921 559	823 221

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KASSAFLÖDESANALYS

Belopp i tkr	*2021*	*2020*
Den löpande verksamheten		
Rörelseresultat	70 037	49 790
Avsättningar	298	-2 581
Planenliga avskrivningar	24 850	25 754
Erhållen ränta	443	465
Erlagd ränta	-3 005	-3 009
Betald inkomstskatt	177	1 889
Kassaflöde från den löpande verksamheten före förändringar av rörelsekapital	**92 800**	**72 308**
Kassaflöde från förändringar i rörelsekapital		
Ökning (-)/Minskning (+) av varulager	-1 280	-1 913
Ökning (-)/Minskning (+) av rörelsefordringar	-70 712	-6 016
Ökning (+)/Minskning (-) av rörelseskulder	30 651	-37 407
Förändring av rörelsekapital	**-41 341**	**-45 336**
Kassaflöde från den löpande verksamheten	**51 459**	**26 972**
Investeringsverksamheten		
Förvärv av materiella anläggningstillgångar	-26 628	-14 984
Försäljning av materiella anläggningstillgångar	0	0
Förvärv av koncernföretag	0	0
Förändring långfristiga skulder	0	0
Kassaflöde från investeringsverksamheten	**-26 628**	**-14 984**
Årets kassaflöde	**24 831**	**11 988**
Likvida medel vid årets början	**25 033**	**13 045**
Likvida medel vid årets slut	**49 864**	**25 033**

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REDOVISNINGSPRINCIPER

Ball Beverage Packaging Fosie AB upprättar årsredovisningen med tillämpning av årsredovisningslagen och Bokföringsnämndens allmänna råd BFNAR 2012:1 *Årsredovisning och koncernredovisning* (K3).

Värderingsprinciper

Tillgångar, avsättningar och skulder har värderats till anskaffningsvärden om inget annat anges nedan.

Intäkter

Försäljning av varor redovisas när väsentliga risker och fördelar övergår från säljare till köpare i enlighet med försäljningsvillkoren. Intäkter redovisas till ett belopp som återspeglar det vederlag företaget förväntar sig ha rätt till i utbyte mot att uppfylla sina prestationsskyldighet gentemot en kund. Försäljningen redovisas efter avdrag för moms och rabatter.

Leasing

Samtliga leasingavtal där företaget är leasingtagare redovisas som operationell leasing. Detta innefattar även hyra av fastigheten med KB Järnåldern 3 som leasinggivare.

Finansiella instrument

Kortfristiga fordringar och skulder, inkl bankmedel, i utländsk valuta har omräknats efter balansdagens kurs. Kursvinster och kursförluster har redovisats över resultaträkningen.

Finansiella instrument redovisas i enlighet med reglerna i K3 kapital 11, vilket innebär att värdering sker utifrån anskaffningsvärde.

Varulager

Varulagret har värderats till det lägsta av anskaffningsvärde och nettoförsäljningsvärde. Vid beräkning av anskaffningsvärden tillämpas FIFO. Råvaror har värderats till genomsnittligt inköpspris. Inkuransreserv görs på reservdelslagret med 10 % årligen.

Fordringar

Fordringar har efter individuell värdering upptagits till belopp varmed de beräknas inflyta.

20220907001 31

Anläggningstillgångar

Avskrivning enligt plan på maskiner och inventarier har beräknats på ursprungliga anskaffningsvärden och med avskrivningstider som fastställts efter bedömning av tillgångarnas ekonomiska och tekniska livslängd.
Anläggningar avskrives från den tidpunkt då de färdigställts. För beräkning av avskrivningar används följande genomsnittliga avskrivningstider och procentsatser.

	Avskrivningstid	Avskrivning/år
Produktionsmaskiner för öl- och läskedrycksburkar	7-17 år	6-14%
Kontorsmaskiner och inventarier	5-10 år	10-20%
Verktyg och datorer	3 år	33%
Markanläggningar	10 år	10 %

Avgångsvederlag

Ersättningar vid uppsägning utgår då företaget beslutar att avsluta en anställning före den normala tidpunkten för anställningens upphörande eller då en anställd accepterar ett erbjudande om frivillig avgång i utbyte mot sådan ersättning. Om ersättningen inte ger företaget någon framtida ekonomisk fördel redovisas en skuld och en kostnad när företaget har en legal eller informell förpliktelse att lämna sådan ersättning. Ersättningen värderas till den bästa uppskattningen av den ersättning som skulle krävas för att reglera förpliktelsen på balansdagen.

Ersättningar efter avslutad anställning

Det förekommer såväl avgiftsbestämda som förmånsbestämda pensionsplaner. I avgiftsbestämda planer betalar företaget fastställda avgifter till ett annat företag och har inte någon legal eller informell förpliktelse att betala något ytterligare även om det andra företaget inte kan uppfylla sitt åtagande. Koncernens resultat belastas för kostnader i takt med att de anställdas pensionsberättigande tjänster utförts. Vid förmånsbestämda planer står företaget i allt väsentligt riskerna för att ersättningarna kommer att kosta mer än förväntat och att avkastningen på relaterade tillgångar kommer att avvika från förväntningarna.
De pensionsförpliktelser vars värde är beroende av värdet på en kapitalförsäkring, redovisas till kapitalförsäkringens redovisade värde.

Kassaflödesanalys

Kassaflödesanalysen upprättas enligt indirekt metod. Det redovisade kassaflödet omfattar endast transaktioner som medfört in- eller utbetalningar.

Som likvida medel klassificerar företaget, förutom kassamedel, disponibla tillgodohavanden hos banker.

Aktier och andelar i dotterföretag

Aktier och andelar i dotterföretag redovisas till anskaffningsvärde efter avdrag för eventuella nedskrivningar. I anskaffningsvärdet ingår köpeskillingen som erlagts för aktierna samt förvärvskostnader. Eventuella kapitaltillskott och koncernbidrag läggs till anskaffningsvärdet när de lämnas. Utdelning från dotterföretag redovisas som intäkt.

20220907001 32

NOTER TILL RESULTAT- OCH BALANSRÄKNINGAR

Alla belopp redovisas i KSEK om inte annat framgår av texten.

Not 1 Inköp och försäljning till koncernföretag

Ball Beverage Packaging Fosie AB som leasetagare
Hyra av den fastighet i vilken verksamheten bedrivs regleras i ett avtal med KB Järnåldern 3 som leasinggivare. Avgiften är variabel och uppgår år 2021 till 5 206 kSEK.

Not 2 Nettoomsättning per geografisk marknad

	2021-01-01 - 2021-12-31	2020-01-01 - 2020-12-31
Sverige	1 275 763	1 136 987
Danmark	1 413 088	1 218 587
Norge	460 284	438 750
Finland	710 339	686 268
Island	67 004	62 695
Norden	**3 926 479**	**3 543 287**
Estland	100 552	92 603
Frankrike	6	0
Italien	11	0
Lettland	13	497
Litauen	54 362	52 562
Storbritannien	40	38
Spanien	0	2
Tjeckien	5	0
Tyskland	5	0
Österrike	6	0
Övriga länder	**154 998**	**145 702**
Summa	**4 081 477**	**3 688 988**

Försäljning till och varuinköp från koncernföretag

Försäljning och varuinköp till/från koncernföretag uppgick till 8 % respektive 100 % (8 % respektive 100 %).

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20220907001 33

Not 3 Övriga rörelseintäkter

	2021-01-01 - 2021-12-31	2020-01-01 - 2020-12-31
Ersättning från koncernföretag för produktion av varor	350 972	341 039
Kursdifferenser på rörelsefordringar/skulder	14 172	-6 445
AGS återbäring FORA	6 523	0
	371 666	**334 595**

Not 4 Ersättning till revisorer

	2021-01-01- 2021-12-31	2020-01-01- 2020-12-31
PricewaterhouseCoopers AB		
Revisionsuppdraget	843	918
Revisionsverksamhet utöver revisionsuppdraget	0	0
Skatterådgivning	330	368
Övrig rådgivning	0	225
Summa	**1 173**	**1 511**

Not 5 Operationella leasingavtal

I företagets redovisning utgörs den operationella leasingen av lokalhyra, tjänstebilar, truckar samt kopieringsmaskiner. Lokalhyra består dels av hyra av externlager som tecknas på 1 år och dels av lokalhyra för fabriken som tecknas på 5 år.
Tjänstebilarna leasas av Rexam Leasing AB samt NF Fleet AB med avtalsperioder på 4 år. Truckarna leasas på 5 år och kopieringsmaskiner på 4 år.

	2021	2020
Framtida minimileaseavgifter som ska erläggas avseende icke uppsägningsbara leasingavtal:		
Förfaller till betalning inom ett år	**33 231**	15 450
Förfaller till betalning senare än ett år men inom 5 år	**11 184**	9 456
Förfaller till betalning senare än fem år	**0**	0
Under perioden kostnadsförda leasingavgifter	**29 968**	21 316

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Not 6 Personal m.m.

Löner, andra ersättningar och sociala kostnader

	2021	2020
Löner och andra ersättningar	129 705	120 121
Sociala kostnader	46 887	42 103
Pensionskostnader	14 245	11 557
Totalt	**190 837**	**173 782**

Löner och andra ersättningar till ledande befattningshavare och övriga anställda:

	2021		2020	
	Löner och andra ersättningar	**Pensions-kostnader**	Löner och andra ersättningar	Pensions-kostnader
Styrelseledamöter och VD	6 604	1 144	5 560	963
Övriga anställda	123 101	13 101	114 562	10 594
Summa	**129 705**	**14 245**	**120 121**	**11 557**

Medelantal anställda

Antal anställda	År 2021	År 2020
Kvinnor	44	37
Män	208	214
Totalt antal anställda	**252**	**251**

Styrelseledamöter och ledande befattningshavare

	2021 Antal på balansdagen		2020 Antal på balansdagen	
	Kvinnor	**Män**	Kvinnor	Män
Styrelseledamöter	**1**	**5**	**0**	**6**
Verkställande direktör och andra ledande befattningshavare	**0**	**6**	**1**	**6**

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Not 7 Övriga ränteintäkter och liknande resultatposter

	2021-01-01 - 2021-12-31	2020-01-01 - 2020-12-31
Ränteintäkter, externa	0	0
Kursdifferenser på finansiella skulder och likvida medel	0	0
Koncerninterna ränteintäkter	443	465
Summa	**443**	465

Not 8 Räntekostnader och liknande resultatposter

	2021-01-01 - 2021-12-31	2020-01-01 - 2020-12-31
Räntekostnader, externa	-3 005	-3 009
Summa	**-3 005**	-3 009

Not 9 Bokslutsdispositioner

	2021-01-01 - 2021-12-31	2020-01-01 - 2020-12-31
Skillnad mellan bokförda avskrivningar och avskrivningar enligt plan	7 000	4 000
Lämnade koncernbidrag	-75 491	-52 141
Summa	**-68 491**	**-48 141**

Not 10 Skatt på årets resultat

	2021	2020
Aktuell skatt	**-177**	-35
Uppskjuten skatt	**0**	0
Skatt på årets resultat	**-177**	-35

	2021	2020
Redovisat resultat före skatt	**-1 016**	-895
Skatt beräknad enligt gällande skattesats (20,6%)	**209**	192
Skatteeffekt av ej avdragsgilla kostnader	**-209**	-192
Skatteeffekt av ej skattepliktiga intäkter	**0**	0
Skatteeffekt hänförlig till tidigare år	**-177**	35
Redovisad skattekostnad	-177	-35

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Not 11 Materiella anläggningstillgångar

	Maskiner		Inventarier		Pågående Nyanläggningar		Mark-anläggningar	
	2021	2020	2021	2020	2021	2020	2021	2020
Ingående anskaff.värde	874 760	845 951	39 538	38 060	8 462	30 807	17 131	16 646
Investeringar					26 628	14 984		
Försäljningar/utrangeringar	-2 278	-6 555						
Omklassificeringar	7 676	35 365	576	1 478	-10 845	-37 328	2 592	486
Utgående ack anskaff.värde	880 158	874 760	40 115	39 538	24 245	8 462	19 723	17 131
Ingående avskrivningar	-762 957	-746 654	-35 776	-34 023			-6 060	-4 916
Försäljningar/utrangeringar	2 278	6 555						
Årets avskrivningar	-21 974	-22 858	-1 629	-1 752			-1 248	-1 143
Utgående ack avskrivningar	-782 653	-762 957	-37 405	-35 776			-7 308	-6 060
Utgående planenligt restvärde	**97 506**	**111 803**	**2 710**	**3 763**	**24 245**	**8 462**	**12 415**	**11 071**

Not 12 Finansiella anläggningstillgångar

Andelar i dotterföretag

Företagets namn	Org nr	Säte	Kapital-andel	Bokfört värde 2021	Bokfört värde 2020
Kommanditbolaget Järnåldern 3, Komplementär	916618-1686	Malmö	99,03%	91 524	91 524

Kapitalförsäkringar

	2021	2020
Ingående balans	1 649	1 854
Årets förändring	-261	-205
Utgående balans	**1 388**	**1 649**

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Not 13 Förutbetalda kostnader och upplupna intäkter

	2021	2020
Förutbetalda kostnader	494	2 199
Övrigt	743	716
Rabatter /bonus till kunder	115 796	0
	117 033	**2 915**

Rabatter / bonus till kunder kan variera mellan åren då de baseras på marknadsvärdet Av aluminium. Denna post var en upplupen kostnad föregående år.

Not 14 Kassa och bank

Bolaget står som motpart till kreditgivare avseende Balls svenska cash-pool. Fordran till kreditgivaren uppgår per 2021.12.31 till 50 mkr. Beviljad kredit uppgår till 75 mkr. Således är det Ball Beverage Packaging Fosie AB som finansierar de svenska systerbolagen och moderbolaget Rexam AB med kortfristiga krediter. Skulder och fordringar till de bolag som ingår i cash-poolen redovisas som fordringar/skulder på koncernföretag. Bolaget har en intern checkräkningskredit inom cash-poolen uppgående till 400 mkr.

Not 15 Aktiekapital

Aktiekapitalet består av 1.000.000 aktier med kvotvärde 100 kr.

Not 16 Obeskattade reserver

	2021	2020
Ackumulerad avskrivning utöver plan	62 245	69 245

Not 17 Avsättningar för pensioner och övriga avsättningar

Förändringen i pensionsskulden innehåller en räntedel. Den på pensionsskulden beräknade räntan (2021: 4,0% och 2020: 4,0%) redovisas i resultaträkningen bland räntekostnaderna.

Avsättningar	2021	2020
Avsättningar enligt tryggandelagen		
- PRI Pensionsgaranti-pensioner	**73 903**	73 385
Övriga avsättningar	**2 145**	2 365
Summa	**76 048**	75 750

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Not 18 Upplupna kostnader och förutbetalda intäkter

Upplupna kostnader och förutbetalda intäkter	2021	2020
Skuld till kunder	0	143
Upplupna löner	5 491	5 580
Semesterlöner	22 406	21 291
Sociala avgifter	11 904	11 560
Löneskatt och avkastningsskatt	4 116	4 175
Upplupna kostnader för inköp	1 932	2 941
Fraktkostnader	6 236	7 277
Rabatter/bonus	0	47 148
Div. interimsskulder	14 418	12 326
	66 501	**112 441**

Not 19 Ställda säkerheter

	2021	2020
Pantsatta kapitalförsäkringar	1 388	1 649
Summa ställda säkerheter	**1 388**	**1 649**

Not 20 Eventualförpliktelser

	2021	2020
Pensionsgaranti	**1 478**	1 468
Tullkredit	**90**	90
Marknadsvärde kapitalförsäkringar	**1 730**	1 299
Totalt	**3 299**	2 857

Not 21 Förslag till vinstdisposition

Till årsstämmans förfogande står följande vinstmedel:

Balanserat resultat	13 949 950
Årets resultat	- 1 193 072
kronor	12 756 878

Styrelsen föreslår att vinstmedlen disponeras så att

i ny räkning överförs	12 756 878
kronor	12 756 878

20220907001339

Not 22 Händelser efter rapportperioden

PRI ideell förening har fattat beslut om förändrade beräkningsgrunder för ITP 2 i egen regi från och med 1 januari 2022. Detta innebär en väsentlig ökning av pensionsskulden. Värdet per 2022-05-31 uppgår till 84 260 118 kr, vilket motsvarar en ökning med 14 % jämfört med 31 december år 2021.

Efter 6 år som bolagets fabrikschef och VD har Johan Palm i maj 2022 bestämt sig för att utforska möjligheter utanför Ball Corporation. Vi tackar Johan för hans engagemang genom åren och önskar honom lycka till.
Thomas Andersson gick in som tf fabrikschef i maj månad år 2022. I skrivande stund har vi inte en VD. Firmateckningen sköts nu av två styrelseledamöter i förening.

Malmö 2022-06-27

Håkan Norlander
Ordförande

Klara Svedberg

Philip Hocken

Sven-Olof Sandahl
Arbetstagarrepresentant

Christer Larsson
Arbetstagarrepresentant

Vår revisionsberättelse har angivits / 2022
PricewaterhouseCoopers AB

Cecilia Andrén Dorselius
Auktoriserad revisor
Huvudansvarig revisor

20220907091440

Not 22 Händelser efter rapportperioden

PRI ideell förening har fattat beslut om förändrade beräkningsgrunder för ITP 2 i egen regi från och med 1 januari 2022. Detta innebär en väsentlig ökning av pensionsskulden. Värdet per 2022-05-31 uppgår till 84 260 118 kr, vilket motsvarar en ökning med 14 % jämfört med 31 december år 2021.

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Vår revisionsberättelse har angivits 27 / 6 2022
PricewaterhouseCoopers AB

Cecilia Andrén Dorselius
Auktoriserad revisor
Huvudansvarig revisor

20220907001+1

pwc

Revisionsberättelse

Till bolagsstämman i Ball Beverage Packaging Fosie AB, org.nr 556095-7499

Rapport om årsredovisningen

Uttalanden

Vi har utfört en revision av årsredovisningen för Ball Beverage Packaging Fosie AB för år 2021.

Enligt vår uppfattning har årsredovisningen upprättats i enlighet med årsredovisningslagen och ger en i alla väsentliga avseenden rättvisande bild av Ball Beverage Packaging Fosie ABs finansiella ställning per den 31 december 2021 och av dess finansiella resultat och kassaflöde för året enligt årsredovisningslagen. Förvaltningsberättelsen är förenlig med årsredovisningens övriga delar.

Vi tillstyrker därför att bolagsstämman fastställer resultaträkningen och balansräkningen för Ball Beverage Packaging Fosie AB.

Grund för uttalanden

Vi har utfört revisionen enligt International Standards on Auditing (ISA) och god revisionssed i Sverige. Vårt ansvar enligt dessa standarder beskrivs närmare i avsnittet Revisorns ansvar. Vi är oberoende i förhållande till Ball Beverage Packaging Fosie AB enligt god revisorssed i Sverige och har i övrigt fullgjort vårt yrkesetiska ansvar enligt dessa krav.

Vi anser att de revisionsbevis vi har inhämtat är tillräckliga och ändamålsenliga som grund för våra uttalanden.

Styrelsens och verkställande direktörens ansvar

Det är styrelsen och verkställande direktören som har ansvaret för att årsredovisningen upprättas och att den ger en rättvisande bild enligt årsredovisningslagen. Styrelsen och verkställande direktören ansvarar även för den interna kontroll som de bedömer är nödvändig för att upprätta en årsredovisning som inte innehåller några väsentliga felaktigheter, vare sig dessa beror på oegentligheter eller misstag.

Vid upprättandet av årsredovisningen ansvarar styrelsen och verkställande direktören för bedömningen av bolagets förmåga att fortsätta verksamheten. De upplyser, när så är tillämpligt, om förhållanden som kan påverka förmågan att fortsätta verksamheten och att använda antagandet om fortsatt drift. Antagandet om fortsatt drift tillämpas dock inte om styrelsen och verkställande direktören avser att likvidera bolaget, upphöra med verksamheten eller inte har något realistiskt alternativ till att göra något av detta.

Revisorns ansvar

Våra mål är att uppnå en rimlig grad av säkerhet om huruvida årsredovisningen som helhet inte innehåller några väsentliga felaktigheter, vare sig dessa beror på oegentligheter eller misstag, och att lämna en revisionsberättelse som innehåller våra uttalanden. Rimlig säkerhet är en hög grad av säkerhet, men är ingen garanti för att en revision som utförs enligt ISA och god revisionssed i Sverige alltid kommer att upptäcka en väsentlig felaktighet om en sådan finns. Felaktigheter kan uppstå på grund av oegentligheter eller misstag och anses vara väsentliga om de enskilt eller tillsammans rimligen kan förväntas påverka de ekonomiska beslut som användare fattar med grund i årsredovisningen.

En ytterligare beskrivning av vårt ansvar för revisionen av årsredovisningen finns på Revisorsinspektionens webbplats: www.revisorsinspektionen.se/revisornsansvar. Denna beskrivning är en del av revisionsberättelsen.

20220907001142

Rapport om andra krav enligt lagar och andra författningar

Uttalanden

Utöver vår revision av årsredovisningen har vi även utfört en revision av styrelsens och verkställande direktörens förvaltning för Ball Beverage Packaging Fosie AB för år 2021 samt av förslaget till dispositioner beträffande bolagets vinst eller förlust.

Vi tillstyrker att bolagsstämman disponerar vinsten enligt förslaget i förvaltningsberättelsen och beviljar styrelsens ledamöter och verkställande direktören ansvarsfrihet för räkenskapsåret.

Grund för uttalanden

Vi har utfört revisionen enligt god revisionssed i Sverige. Vårt ansvar enligt denna beskrivs närmare i avsnittet Revisorns ansvar. Vi är oberoende i förhållande till Ball Beverage Packaging Fosie AB enligt god revisorssed i Sverige och har i övrigt fullgjort vårt yrkesetiska ansvar enligt dessa krav.

Vi anser att de revisionsbevis vi har inhämtat är tillräckliga och ändamålsenliga som grund för våra uttalanden.

Styrelsens och verkställande direktörens ansvar

Det är styrelsen som har ansvaret för förslaget till dispositioner beträffande bolagets vinst eller förlust. Vid förslag till utdelning innefattar detta bland annat en bedömning av om utdelningen är försvarlig med hänsyn till de krav som bolagets verksamhetsart, omfattning och risker ställer på storleken av bolagets egna kapital, konsolideringsbehov, likviditet och ställning i övrigt.

Styrelsen ansvarar för bolagets organisation och förvaltningen av bolagets angelägenheter. Detta innefattar bland annat att fortlöpande bedöma bolagets ekonomiska situation, och att tillse att bolagets organisation är utformad så att bokföringen, medelsförvaltningen och bolagets ekonomiska angelägenheter i övrigt kontrolleras på ett betryggande sätt. Den verkställande direktören ska sköta den löpande förvaltningen enligt styrelsens riktlinjer och anvisningar och bland annat vidta de åtgärder som är nödvändiga för att bolagets bokföring ska fullgöras i överensstämmelse med lag och för att medelsförvaltningen ska skötas på ett betryggande sätt.

Revisorns ansvar

Vårt mål beträffande revisionen av förvaltningen, och därmed vårt uttalande om ansvarsfrihet, är att inhämta revisionsbevis för att med en rimlig grad av säkerhet kunna bedöma om någon styrelseledamot eller verkställande direktören i något väsentligt avseende:

- företagit någon åtgärd eller gjort sig skyldig till någon försummelse som kan föranleda ersättningsskyldighet mot bolaget
- på något annat sätt handlat i strid med aktiebolagslagen, årsredovisningslagen eller bolagsordningen.

Vårt mål beträffande revisionen av förslaget till dispositioner av bolagets vinst eller förlust, och därmed vårt uttalande om detta, är att med rimlig grad av säkerhet bedöma om förslaget är förenligt med aktiebolagslagen.

Rimlig säkerhet är en hög grad av säkerhet, men ingen garanti för att en revision som utförs enligt god revisionssed i Sverige alltid kommer att upptäcka åtgärder eller försummelser som kan föranleda ersättningsskyldighet mot bolaget, eller att ett förslag till dispositioner av bolagets vinst eller förlust inte är förenligt med aktiebolagslagen.

En ytterligare beskrivning av vårt ansvar för revisionen av förvaltningen finns på Revisorsinspektionens webbplats: www.revisorsinspektionen.se/revisornsansvar. Denna beskrivning är en del av revisionsberättelsen.

Malmö den 27 juni 2022

PricewaterhouseCoopers AB

Cecilia Andrén Dorselius
Auktoriserad revisor

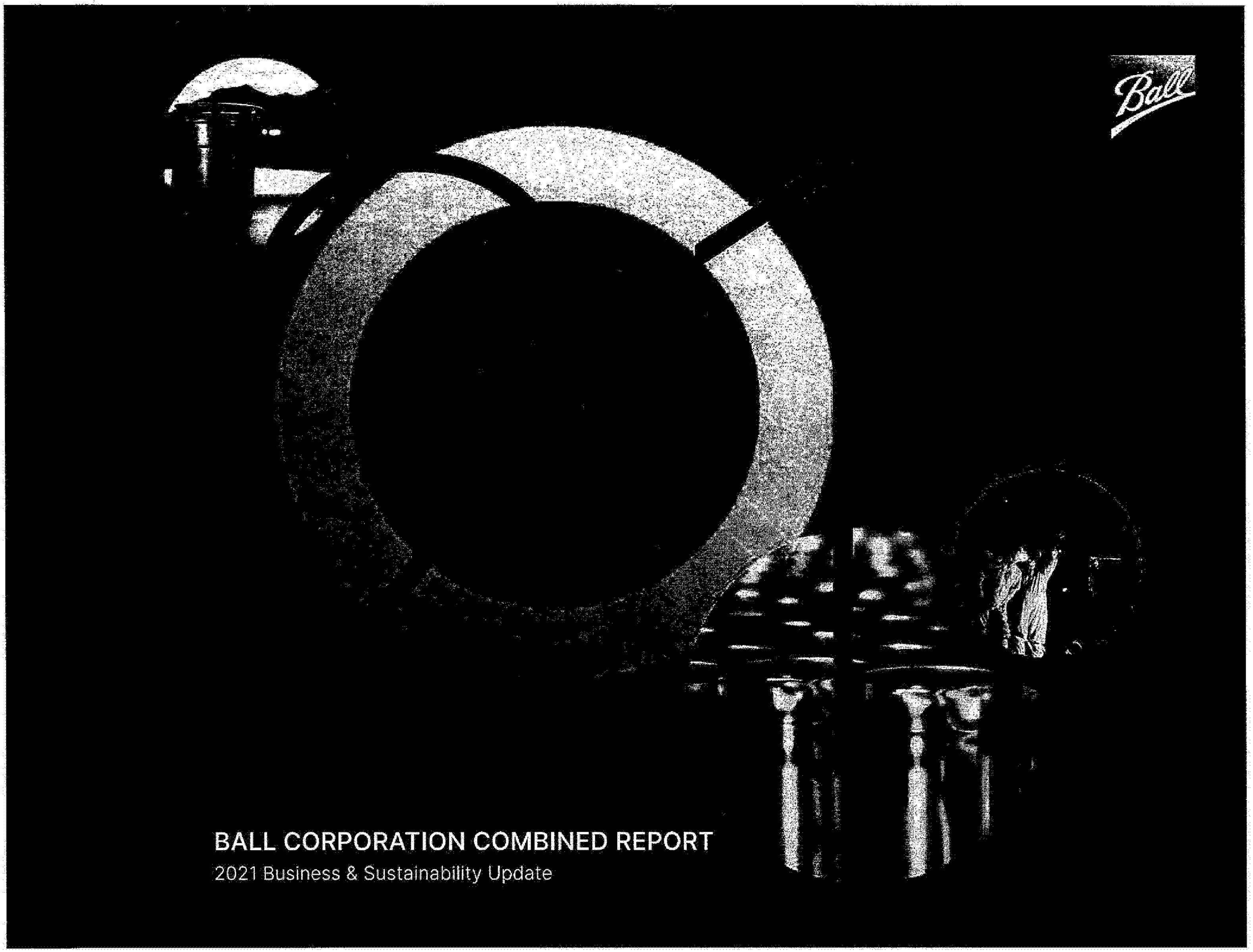
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Fastställelseintyg

Undertecknad styrelseledamot i BALL BEVERAGE PACKAGING FOSIE AB intygar härmed dels att denna kopia av årsredovisningen överensstämmer med originalet, dels att resultat- och balansräkningen fastställts på årsstämma 2022-06-27. Stämman beslutade också att godkänna styrelsens förslag till resultatdisposition.

Malmö, 27 juni 2022

Håkan Norlander
Styrelseledamot



BALL CORPORATION COMBINED REPORT

2021 Business & Sustainability Update

STRONGER TOGETHER

Ball Corporation is one of the world's leading suppliers of aluminum packaging for the beverage, personal care and household products industries. Our sustainable, aluminum packaging products are produced for a variety of end uses and are manufactured in over 70 facilities around the world. We also provide aerospace and other technologies and services to the U.S. government through our aerospace segment.

Ball Corporation and its subsidiaries employ 24,300 people worldwide and reported 2021 net sales of $13.8 billion.

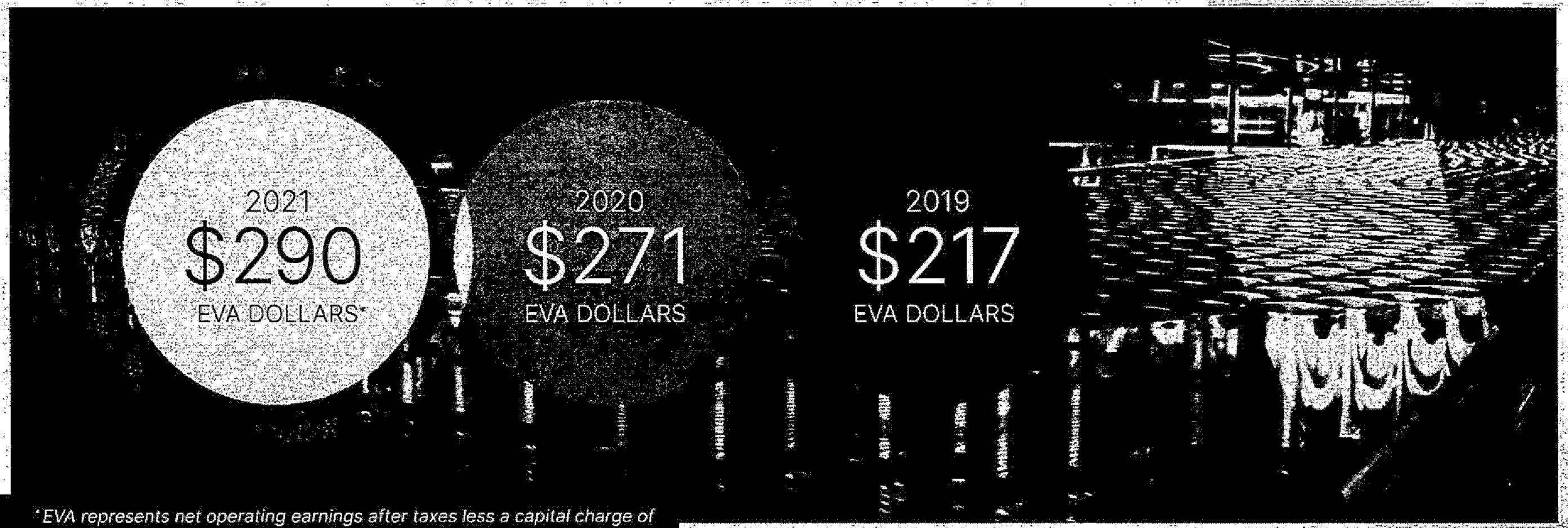
Throughout the PDF of this report online, click this symbol ⊕ for additional web content.

TO OUR FELLOW STAKEHOLDERS

2021 proved to be another year of notable progress for Ball Corporation. We remained committed to operating our business in a way that generated higher earnings and Economic Value Added (EVA®) dollars and positive returns for our shareholders.

Our purpose is driven by an understanding of the important role we play in shaping the future, not just for ourselves, but for the many communities in which we operate and for the planet as a whole. We know we are stronger together when we work across industries and geographies, collectively creating a better future for generations to come. We envision a future in which recycling is a common and everyday practice around the globe, with products of all types being packaged in infinitely recyclable aluminum, ⊕ and one where critical technologies continuously evaluate the health of our planet and its many ecosystems to give us the intelligence we need to be more responsible and sustainable.

Given Ball Corporation's role in this vision for the future, we took intentional actions to make 2021 a defining year for our organization. With purpose, conviction and through the lens of Drive for 10 — We Know Who We Are, We Know What is Important and We Know Where We Are Going — we established ambitious 2030 sustainability goals that will impact Ball and our entire value chain, and we took deliberate action to define



*EVA represents net operating earnings after taxes less a capital charge of 9% after taxes on average invested capital employed ($ in millions).

our future and allow our growth ambitions to become a reality. We have said it before, and we know it to be true, Our Time Is Now, and we remain on course for making a difference for our customers, consumers, communities and the planet. In this, our inaugural combined annual and sustainability report, we invite you to learn about the many ways Ball Corporation achieves strong financial performance through the lenses of environmental, social and economic sustainability.

POSITIONED FOR ONGOING SUCCESS

Despite impacts from the lingering global pandemic, far-reaching supply chain disruptions, and the need to balance new ways of working and connecting with each other while prioritizing the health and safety of our workforce, we continued to innovate and deliver strong results throughout 2021. Our performance remains a testament to the unique and inclusive culture we have nurtured, our EVA®-driven owner's mindset and those Drive for 10 tenets that continue to guide our business. The growth outlined in this report reminds us that we are indeed stronger together, and when confronted by challenges and obstacles, like those stemming from the global pandemic and climate change, we have demonstrated that our success is greatest when we take collective action to make the world a better place. Further, we are confident we have the right blend of talent and a winning product portfolio to continue delivering results and advancing our business for decades to come.

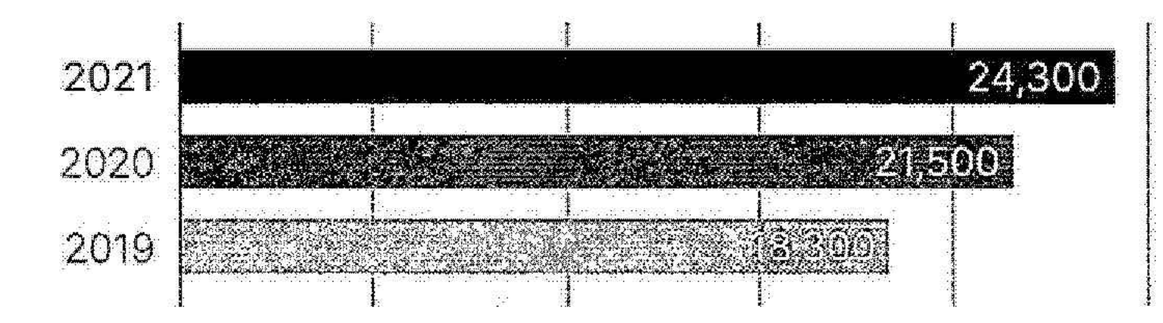
Through a combination of resilience, determination and the unprecedented global growth of our aluminum packaging and aerospace technologies businesses, last year we increased comparable diluted earnings per share by 18%. Further, our strong balance sheet and cash flow from operations

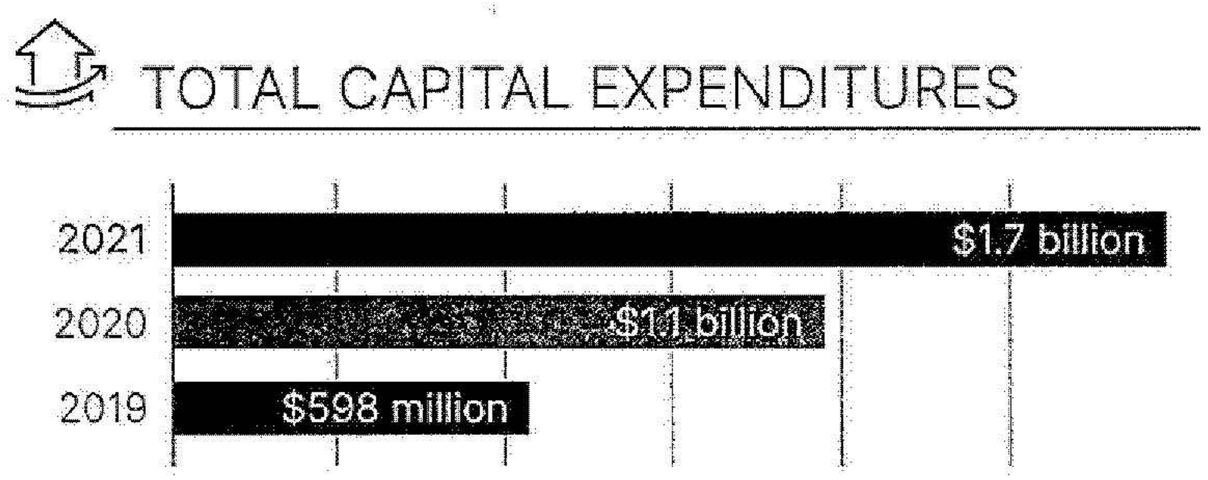
underpinned $1.7 billion of disciplined capital expenditures strategically aligned to address our global growth agenda. We also increased EVA® dollars by 7% and returned approximately $950 million to shareholders in the form of dividends and share repurchases. With our defined purpose in tow, we move forward with a sense of urgency and our sights set on strengthening our company's commitments and increasing consumers' awareness around sustainability, aluminum and a circular economy, while simultaneously accelerating our own growth. Our more than 24,300 employees are united with a common goal, ready to make the most of the growth opportunities that await us, while leaving a positive mark on our world.

SUSTAINABILITY IS OUR GROWTH STRATEGY

At Ball, sustainability does not refer to ideals or "nice to dos," but rather imperative business fundamentals that we believe serve as linchpins for long-term, sustainable growth. Ball is committed to improving product stewardship by strategically supporting our customers' business goals and developing comprehensive net zero emissions and circularity strategies to enable the delivery of holistic solutions throughout the entire life cycle of our products. Our truly collaborative approach ensures our entire value chain – suppliers, customers and other business partners – are working together to make a difference in our industry. Across our entire organization, we are united in our efforts to increase the global recycling rate for aluminum packaging to 90% through a combination of initiatives and programs designed to educate consumers, advance public policy and upgrade much-needed recycling infrastructure. We remain committed to demonstrating our manufacturing expertise and climate leadership by championing our vision for the future and leading by example. We know true leadership begins

GLOBAL EMPLOYEE HEADCOUNT





within our own manufacturing operations where we are pursuing real circularity for our products, streamlining our operations to be as efficient as possible, and taking deliberate actions to source 100% of our aluminum needs from certified sustainable sources by 2030. To further enhance the resilience of our supply chain and strengthen our roadmap to achieving our carbon reduction targets, we are pursuing and, for many of our manufacturing locations, have already achieved certifications through the Aluminum Stewardship Initiative.

At Ball, we understand that our growth and industry leadership are made possible by the outstanding contributions of our people, which is why we place great importance on the social component of sustainability. Across our global organization, we are maximizing the positive impact on our employees and the communities where we live and work by defining and actively working toward social objectives focused on inclusion, training and volunteerism – all designed to provide our people with a sense of purpose and belonging. And always, our Drive for 10 strategy remains foundational to all that we achieve and instills in us the passion and commitment to conduct our business in a way that elevates our employees and our communities. With these truths in mind, we developed our 2030 Sustainability Goals in a holistic way to also focus on social sustainability and the undeniable importance we place on people, culture and community.

As part of this effort, we recognize the need to increase the speed of our efforts to ensure our global workforce reflects the communities in which we operate. Each of our businesses is focused on our 2025 diversity and inclusion goals, understanding these efforts will enhance Ball's ability to attract and retain diverse talent, which in turn enhances our ability to innovate for the future and create solutions that address both localized and global business needs. Some examples of these goals include female, ethnic and minority representation, and the recruitment of diverse talent for plant production and leadership roles. In this report, you will learn more about our diversity and inclusion goals, along with the impacts we anticipate for our businesses and regional operations. Additionally, as part of our focus on enriching our communities, we are aiming for a 35% participation rate in giving and volunteer activities, along with a goal of $1 million in-kind donations by 2025. These commitments are intrinsically linked to our Drive for 10 sustainability tenet and speak to the determination we have as a collective group of employees to demonstrate our leadership position now and well into the future.

READY TO MEET THE DEMANDS OF THE FUTURE

As part of our established multi-year succession planning process, we recently announced that Dan Fisher will be assuming the role of CEO, while John Hayes will remain Chairman of the Board. With great confidence in Dan's readiness and ability to

lead, our board, employees and all of our stakeholders look to Dan as the 12th CEO in Ball's 142-year history. He will not lead us alone – our entire organization operates within the context of an owner's mindset, and we each take great pride and assume a high degree of responsibility in making decisions that accelerate our collective progress forward. With our Drive for 10 vision as our guiding light, we remain united in our efforts to capitalize on the opportunities at our doorstep, while shaping a bright future for our global community.

As we look ahead, we expect to accelerate our growth even further given the strong demand for sustainable aluminum packaging, our execution on significant aerospace contracted backlog, and strong returns on deployed capital across our innovative product portfolio. Doing so will allow us to exceed our long-term diluted earnings per share growth goal of at least 10% to 15% and increase EVA® dollars generated on a growing invested capital base, all while returning significant value to shareholders. As you will read in this report, our focus on value creation through sustainability is truly a multifaceted approach that directly supports EVA® generation within an environmental, social and economic scope. All of Ball's businesses – global beverage packaging, aluminum cups, aerosol packaging and aerosol technologies – are anchored in our Drive for 10 vision and sustainability commitments, and we are ready to continue defining the benchmark for excellence while leading our industry forward. With resounding certainty, we know that we are stronger together, so we look to the future with great optimism and an eagerness to demonstrate that together we can and will achieve extraordinary things.

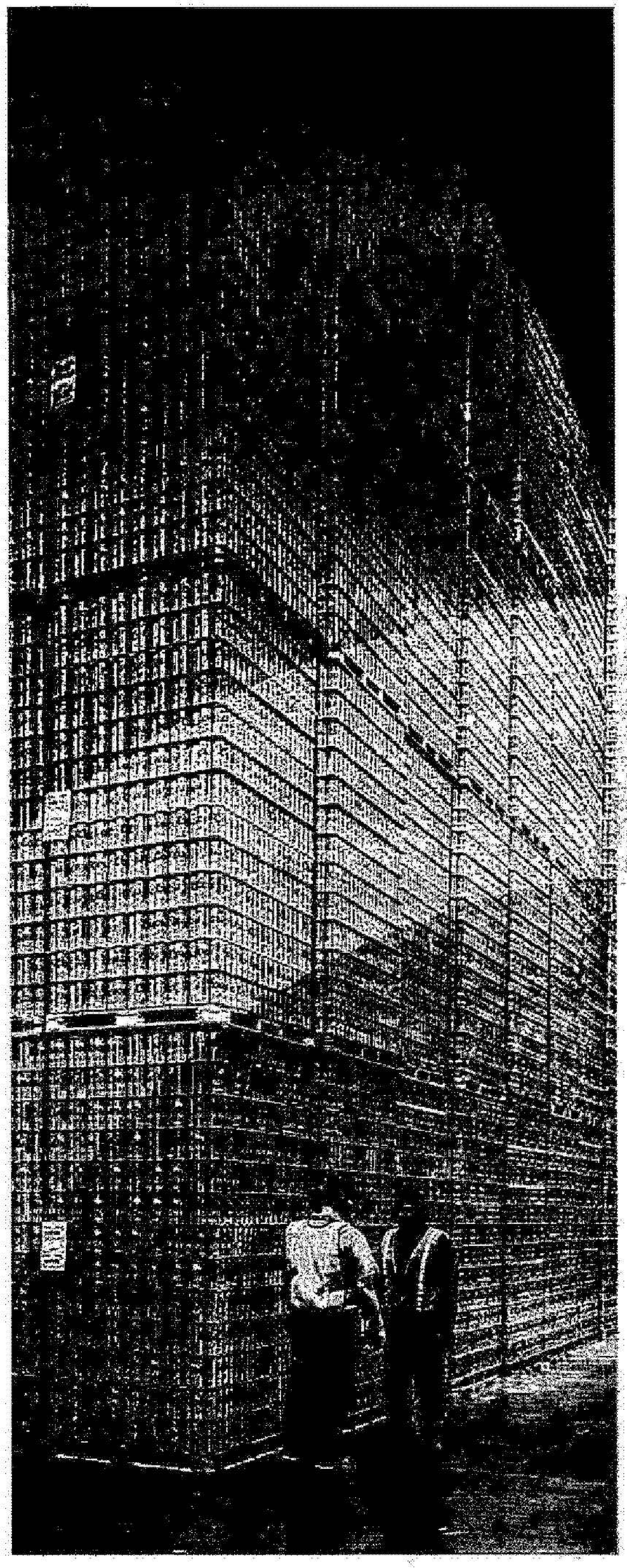


JOHN A. HAYES
Chairman and CEO,
Ball Corporation



DANIEL W. FISHER
President and CEO-elect,
Ball Corporation





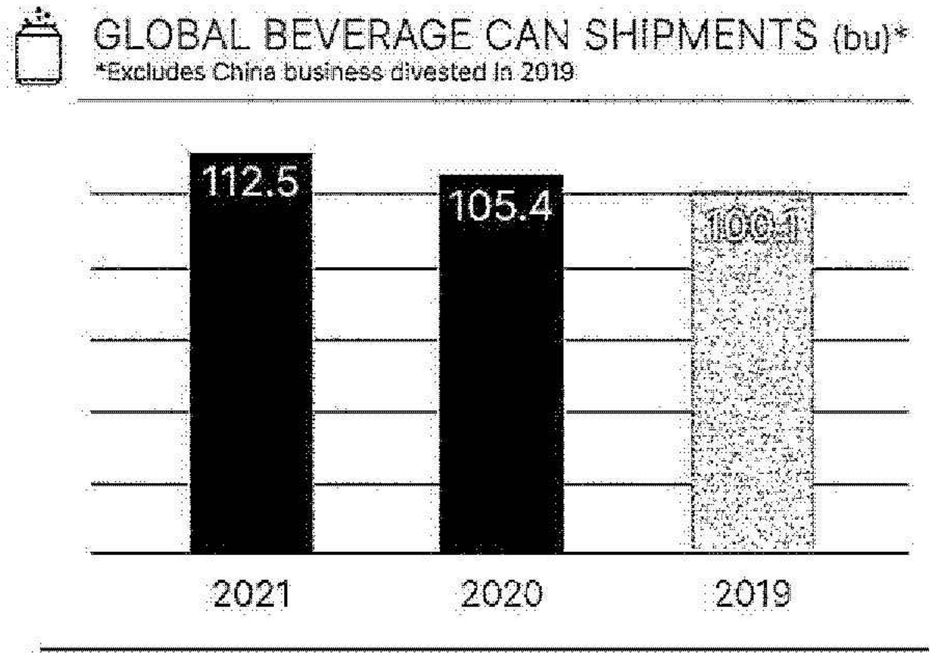
GLOBAL BEVERAGE PACKAGING

Our global beverage business ⊕ continues to focus on the expansion of our manufacturing footprint and the implementation of new capabilities that together position Ball as the customer's first choice and a true solutions-based partner ready to address the increasingly complex challenges encountered in today's world.

Demand for aluminum beverage cans continues to outstrip supply around the globe. Our global engineering and operations teams are executing at a high level and because of their dedication, we exited 2021 with an additional 12 billion units of newly installed capacity.

Our product portfolio continues to support our customers' new brands as well as broaden the addressable market for aluminum cans and bottles. Growth is further supported by our ambitious 2030 Sustainability Goals and Our Vision Towards a Perfect Circle ⊕, which lays the foundation for the transition that is needed to scale truly circular packaging solutions and address climate challenges. We are operating safely, controlling the things we can control, recovering costs and delivering high-quality cans to our customers. Year over year, we reduced carbon emissions associated with the direct operations of our global beverage business by 20%, primarily due to several renewable energy projects which came online in 2021.

NORTH AMERICA:
In North America, beverage year-end volumes were up 4% and specialty mix improved to 37%. We installed four can manufacturing lines in our Glendale, Arizona, and Pittston, Pennsylvania, facilities and started production at our new aluminum ends manufacturing plant in Bowling Green, Kentucky. Across our customer base, beverage can demand was strong among all brand categories: alcohol, soft drinks, energy and water. We expect this favorable trend to continue and support additional EVA®-enhancing opportunities, including the

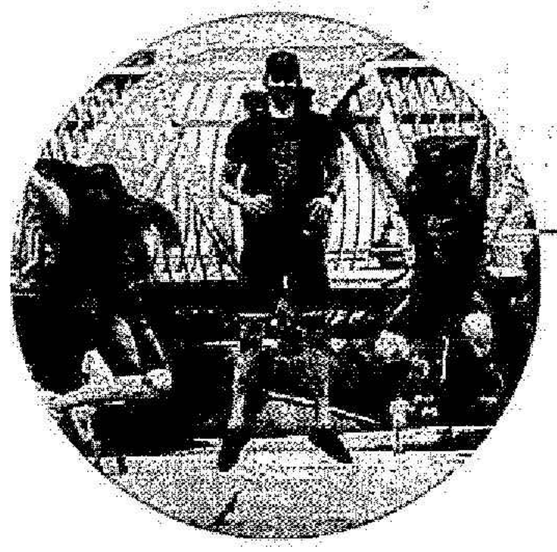


recently announced additional capacity investments in Nevada and North Carolina which will serve long-term committed volume with global and regional strategic customers.

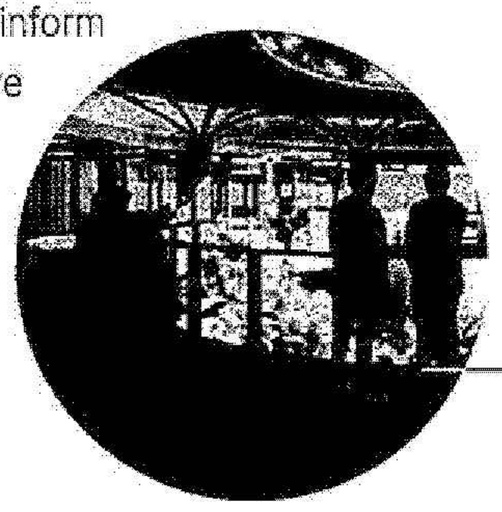
One way Ball is driving thought leadership around real circularity is by commissioning comprehensive recycling research. In 2021, in conjunction with the international environment consultancy Eunomia, we released our 50 States of Recycling report, ⊕ which contains the first state-by-state comparison of recycling rates for the most commonly used beverage containers across the United States. We have been using data from this report to inform stakeholders and to advocate for effective and fair policies that can radically increase the aluminum recycling rate in the U.S., which is critical to achieving our sustainability goals and driving resilience in our supply chain.

SOUTH AMERICA:
In South America, beverage year-end shipments were up 3% and specialty mix improved to 69%. Ball continues to experience upward momentum in South America, and our additional investments in our new Frutal, Brazil, plant as well as other projects will continue to support regional growth in 2022 and beyond. Additionally, the 40% female representation at our Frutal plant demonstrates our actionable commitment to diversity and inclusion, and the impact we are making as a result of our focus on people and culture.

To encourage recycling habits and promote circularity, Ball announced plans to create Brazil's first circular economy lab on the island of Fernando de Noronha ⊕, one of the country's most popular tourist destinations and a leader in sustainable tourism. The lab will promote real circularity on the island by centralizing the collection and recycling of aluminum cans at a new, state-of-the-art facility.



Across Europe, the 'Every Can Counts' recycling tour reached 4 million people in 2021 and encourages 'on the go' can recycling at landmarks in 19 countries. ⊕



Ball announced plans to create Brazil's first circular economy lab on the popular tourist destination Island of Fernando de Noronha, a leader in sustainable tourism. ⊕

EMEA:
Our EMEA team executed very well. Segment volume for 2021 increased 8% and specialty mix improved to 56%. Future growth will be driven by new and existing categories utilizing cans and additional regional plant opportunities emerging to fulfill demand in the biggest can markets across EMEA. Further, our new greenfield plants in the U.K., Russia and Czech Republic are supported by long duration contracts for committed volumes with global and regional key accounts.

The inaugural European Recycling Tour was carried out by Every Can Counts ⊕, an industry activation supported by Ball, in 19 European countries and at nearly 20 landmarks. The initiative reached more than 4 million people during 2021 – highlighting the value of beverage can recycling and inspiring people to put their cans in the right bin while 'on the go.'



ALUMINUM CUPS

The Ball Aluminum Cup™ represents a great combination of innovation and sustainability – a fully recyclable product that provides consumers with an enhanced drinking experience. ⊕ The aluminum cup was designed to address a need that existed for sporting and entertainment venues that wished to provide their patrons with a premium drinking experience. The cup is made of easily and infinitely recyclable aluminum and, due to its increasing popularity and established recycling infrastructure, our opportunity for continued growth is immense.

The first cups manufacturing plant began production in Rome, Georgia, late in 2020, and we have already increased production output to meet growing product demands by investing in another manufacturing line. Following this secondary investment, we now have the ability to produce multiple cup sizes within a single manufacturing location. In 2021, our cups team launched "The Party Starts Here" marketing campaign ⊕, featuring Jason Momoa, to engage and educate consumers about the infinite recyclability of the aluminum cup and drive volume growth. In 2021, the cup was officially available for purchase at major retailers ⊕ in all 50 states across the U.S., representing more than 20,000 points of retail distribution. Additionally, our aluminum cups team signed contracts with Amazon and other major retailers to provide 16-ounce, 20-ounce and 24-ounce cups to consumers across the country.

Designing the aluminum cup for sustainability means continually innovating and we have identified a pathway for reducing the weight of the product by 10% over the next two years. Additionally, we partnered with our aluminum suppliers to arrange for all aluminum sheets used in the production of cups to be of 90% recycled content origin beginning this year. These initiatives will result in an estimated greenhouse gas (GHG) emissions savings of 36.9 metric tons per one million cups produced.

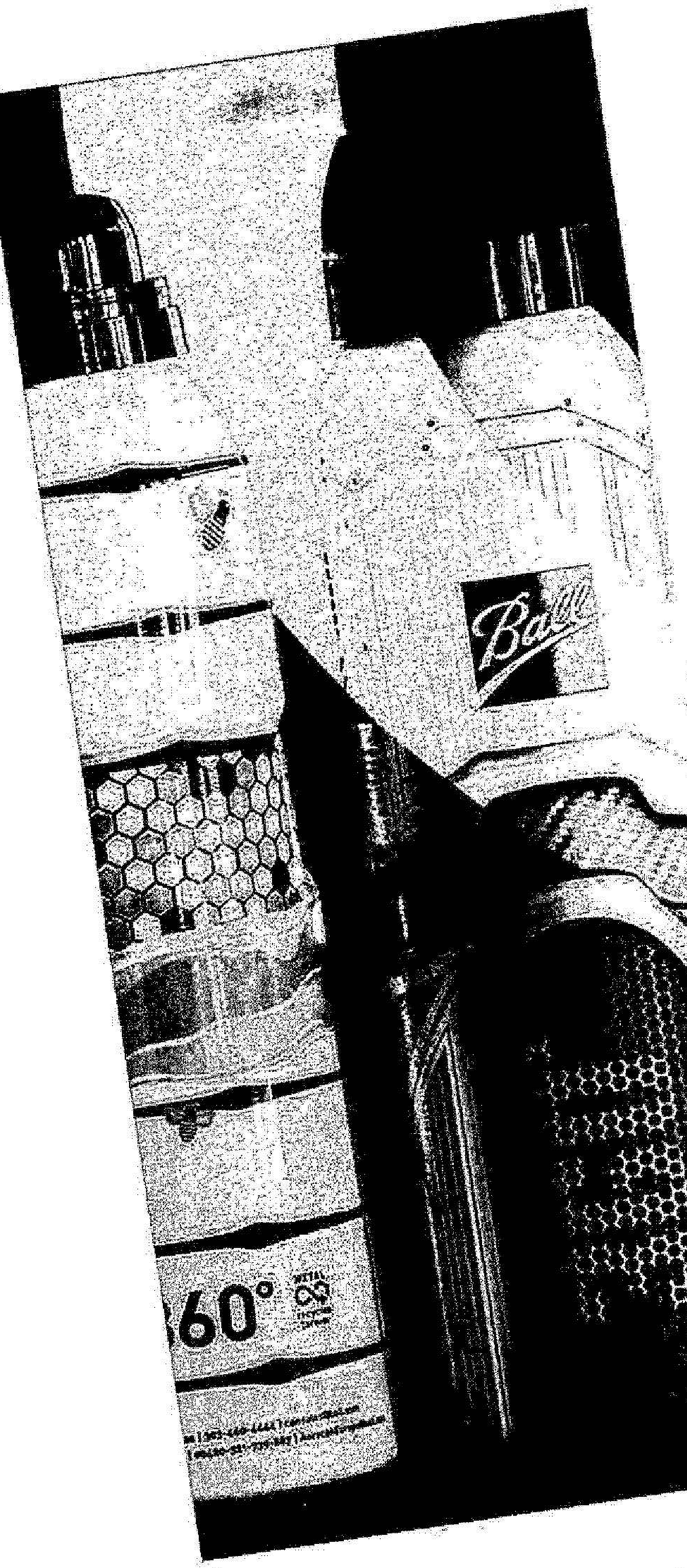
Ball expanded our partnership with Kroenke Sports & Entertainment (KSE) in 2021 as a way to increase aluminum use and recycling at its sporting venues, including SoFi Stadium in Los Angeles and Ball Arena ⊕ in Denver. As a result of this effort, all beverage packaging used in Ball Arena is shifting to aluminum, which supports the venue's efforts to reduce plastic use during events.

Recycling is foundational to our sustainability ambition and the primary reason we partnered with a third-party consultancy to conduct a recycling rate survey for all cup materials, which confirmed that plastic cup recycling rates are at or near zero *percent in the United States and Europe.* Since 2020, Ball Arena has eliminated 271,000 plastic cups and bottles from use. By switching beverages to aluminum cans, cups, and bottles, venues are able to capture value by collecting a cleaner stream of aluminum. As a result of this effort, all beverage packaging used in Ball Arena will continue to transition from plastic to aluminum in 2022 to achieve 100% aluminum beverage packaging.



Jason Momoa touts the infinite recyclability of the Ball Aluminum Cup in our national TV spot. ⊕

Since October 2020, Ball Arena has eliminated 271,000 plastic cups and bottles from the venue. ⊕



AEROSOL PACKAGING

Ball's aluminum aerosol packaging offers unique and sustainable solutions for single-use recyclable and refillable options in the personal care, household and beverage packaging products categories.

To meet customer demands, our aluminum aerosol business is undergoing a transformational and strategic shift to offer sustainable options for products that have historically been packaged in plastics. As we look ahead, we continue to approach the business with a holistic EVA® mindset – looking for ways to generate long-term, sustainable growth, while expanding our product portfolio and promoting aluminum packaging as an alternative to other substrates. As the business continues to pivot into exciting new refillable and reclosable products, ⊕ we are optimally positioned to help our customers address challenges by providing unique, forward-thinking solutions that balance financial interests with our vision for a more sustainable future.

Across the business, we continue to amplify the sustainability credentials of aluminum – leveraging our recyclable, impact-extruded aluminum bottles as single-use or refillable and reclosable options for many personal care, household and beverage packaging products. We believe in a holistic approach to achieve significant carbon footprint reductions across our entire range of products, at a global scale. ⊕ More than 60% of the aluminum supplied for our aluminum slugs originated from low-carbon sources from hydropower aluminum smelters with carbon emissions < 4 tCO_2e/t aluminum, in 2021. In addition, we leverage ReAl® - a proprietary and patented alloy composition that increases the strength of the aluminum slug used in manufacturing- to produce cans that are up to 30% lighter (compared to a standard aluminum aerosol can) while retaining their strength and structure. ⊕ Lastly, we know how important it is to increase recycling rates in order to bring more recycled content back into the system, and this is why Ball's aerosol cans incorporate up to 50% recycled content, on a global scale.



Our aluminum aerosol business' recent sustainability advancements showcase what can be achieved through material and emission reduction goal-setting, innovation and partnership with customers in a truly solutions-oriented manner.



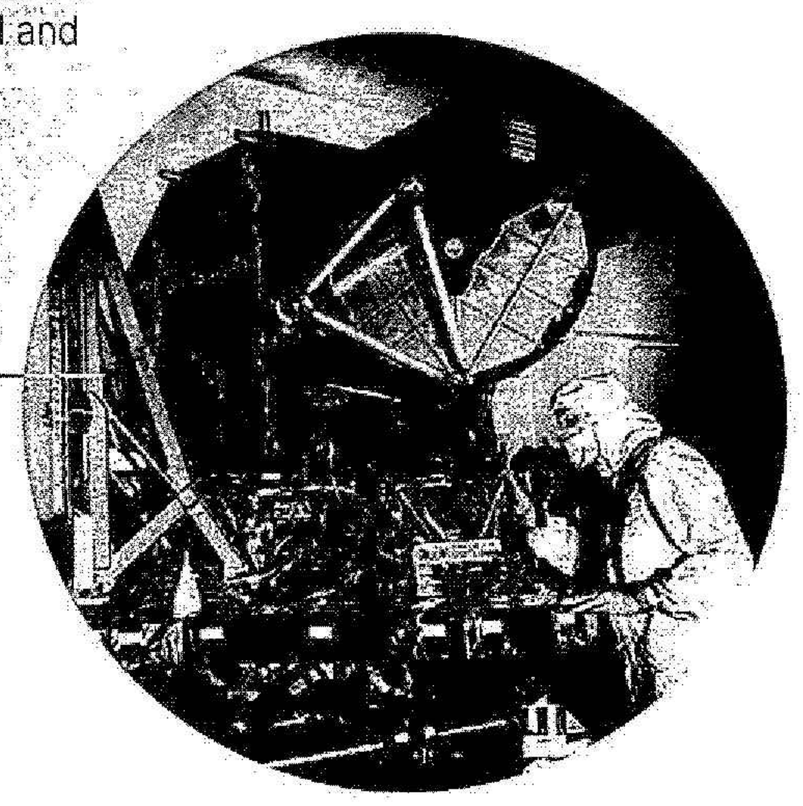
BALL AEROSPACE

When we look at our portfolio of businesses, we understand they are more alike than different, and though our aerospace team has technologies and a customer mix that is unique to them and different from the rest of the company, the opportunities for long-term, sustainable growth remain the same.

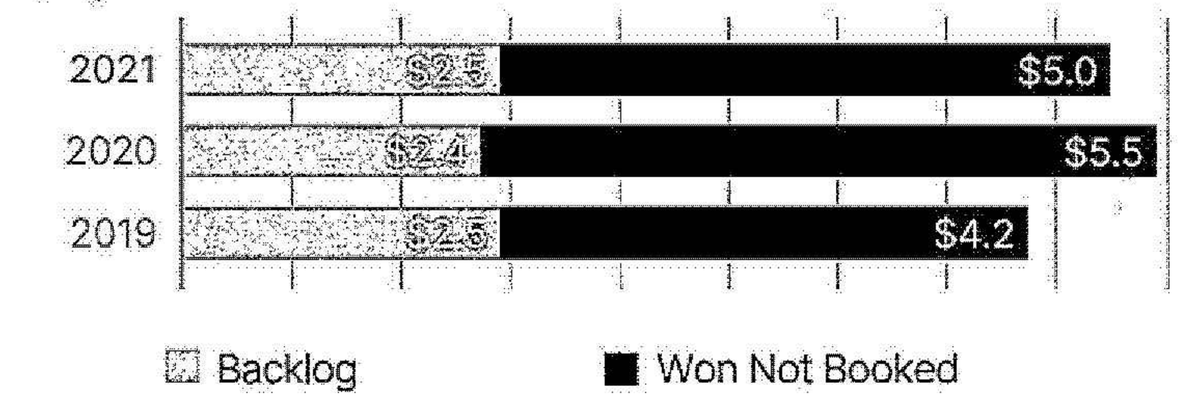
As we continue to scale this business, we are focused more than ever on connecting people and capabilities across our organization, realizing that our immediate and future success is defined by our technical expertise, ability to address many of the issues faced by our nation and the planet, and our thought leadership for shaping foundational missions. For the year, aerospace segment operating earnings were up 10%, supported by solid technical and program execution.

Landsat Addresses Natural Resource Crisis, Human Environmental Damage, and Biodiversity Loss ⊕

NASA launched the Landsat 9 satellite with the Ball Operational Land Imager instrument (OLI-2). ⊕ The Landsat data record provides a unique long-term view of land cover and land change. It is used to identify and map how human development and climate change are altering our world, from tracking the advance of desertification, flooding changes to river networks, landscape impacts of adaptive agriculture, and the extent of deforestation activities.

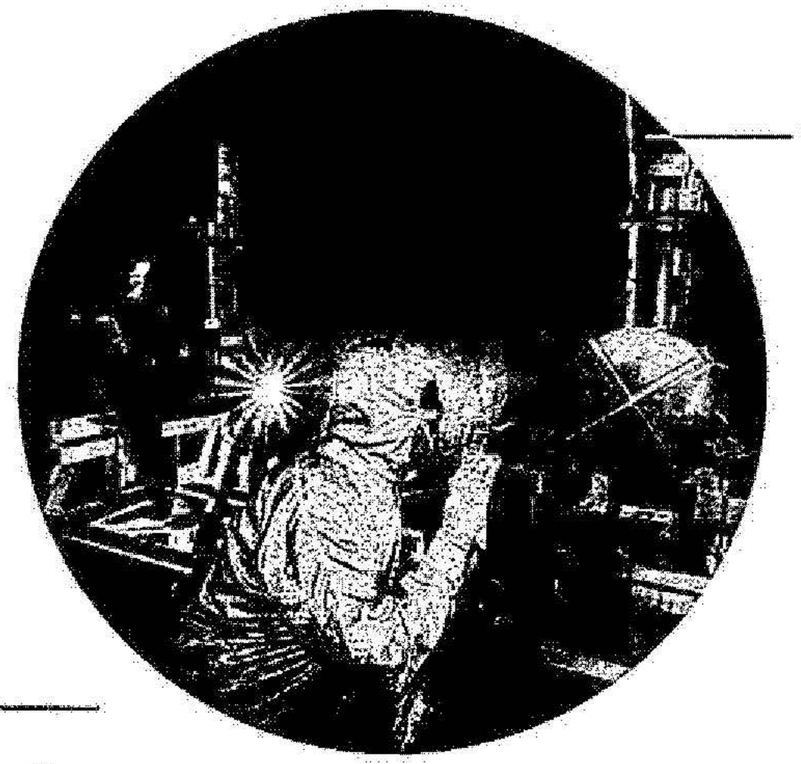


AEROSPACE BACKLOG ($ in billions)



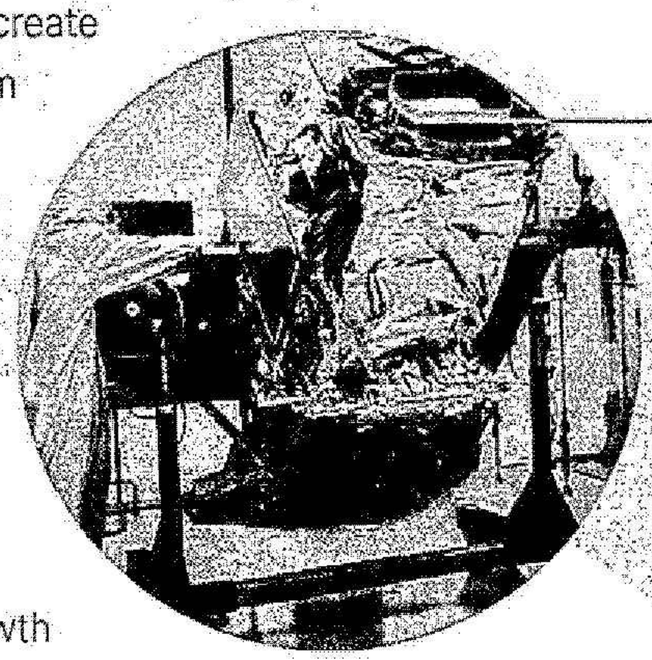
In 2021, our aerospace team expanded existing infrastructure by opening a new state-of-the-art Payload Development Facility in Broomfield, Colorado, and expanding the Aerospace Manufacturing Center in Westminster, Colorado. The team successfully launched the Ball-built OLI land imaging instrument on NASA's Landsat 9 satellite, the Imaging X-Ray Polarimetry Explorer (IXPE) ⊕ and the optics and mirror systems aboard the James Webb Space Telescope. ⊕ NASA's heliophysics Global Lyman-alpha Imager of the Dynamic Exosphere (GLIDE) mission, and NOAA's Space Weather Follow On (SWFO-L1) satellite, also a project for Ball, will study solar winds and forecast solar weather, and will launch together in the future. In addition, We are partnering with NASA's Goddard Space Flight Center to develop the wide field instrument for the Nancy Grace Roman Space Telescope and providing the spacecraft and telescope for the Spectro-Photometer for the History of the Universe, Epoch of Reionization and Ices Explorer (SPHEREx). ⊕

Our aerospace business plays a key and cutting-edge role in the development of technologies that evaluate the health of our planet, including its ecosystems and weather. Many of our programs and missions are driven by sustainability and support not only for our commitments, but the commitments of those with whom we partner. We know extreme weather and failure to take action against climate change create immediate and long-term risks for our planet. Ball Aerospace remains at the forefront to develop technologies that lead to informed action. Carrying that momentum forward, the business continues to be positioned for growth throughout 2022. ⊕



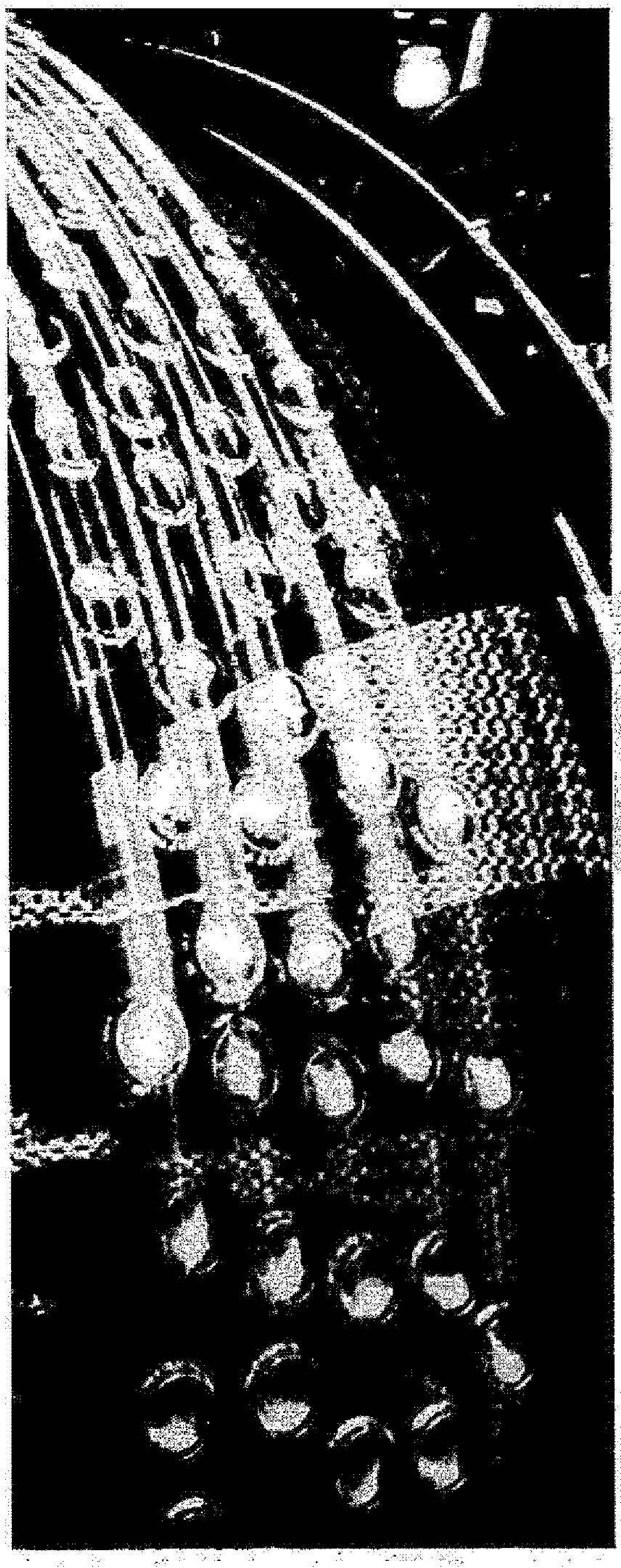
MethaneSAT Addresses Climate Action Failure and Human Environmental Damage ⊕

We are in the process of building the MethaneSAT ⊕ instrument for the Environmental Defense Fund (EDF). Methane is a powerful greenhouse gas, 80 times more potent than CO_2 in the first 20 years after its release; it also contributes to ground-level ozone, resulting in millions of premature deaths. We are partnered with EDF to develop a satellite mission that will provide "unimpeachable data" on methane emissions from sources around the world. When methane emissions are accurately and consistently measured, countries can design and implement policies to mitigate methane emissions. This will reduce exposure and health risks to vulnerable populations and provide a metric to address climate change goals identified by the international community.



TEMPO also Addresses Climate Action Failure and Human Environmental Damage

TEMPO ⊕ will be the first space-based instrument in North America to monitor air pollution and air quality, providing hourly data. These measurements will allow researchers to see how pollution episodes evolve over hours, days and weeks, and how it interacts with weather patterns as they move across the landscape. Partnering with the Environmental Protection Agency (EPA), the TEMPO mission will revolutionize air quality forecasts and emission control strategies and enable early public warning of health risks due to pollution events.



SUSTAINABILITY IS OUR BUSINESS STRATEGY

To meet the world's sustainable development goals (SDG) and move rapidly towards a net zero and circular economy, governments and the private sector must make bold commitments coupled with detailed roadmaps and action plans.

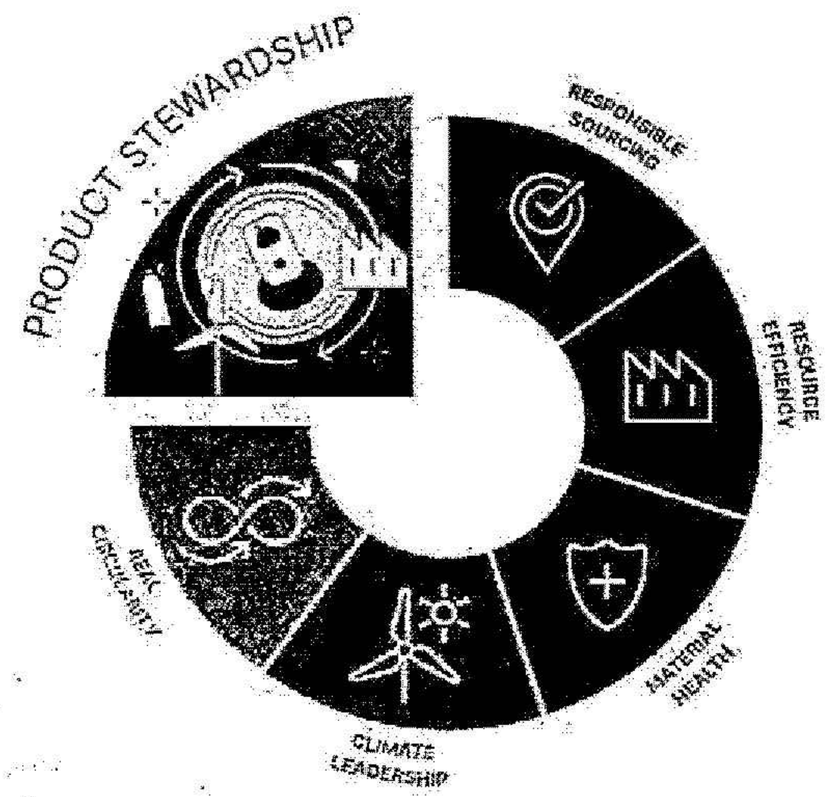
To make progress, the economy must undergo a significant transformation, underscored by a dramatic shift in capital towards businesses that are positioned to solve net zero and circular economy-related challenges. That is why it is more important than ever that ambitious, long-term goals serve as the critical foundation to Ball's environmental, social and governance (ESG) strategy, to ensure that we position our customers to succeed in this transformation and be part of the solutions to these unique challenges.

Sustainability is our business strategy — our 2030 goals address critical business challenges, while positioning us for long-term, accelerated growth. ⊕ Our goals are dynamic and interlinked. Our circularity strategy not only helps customers reach their packaging goals, but also contributes significantly to their carbon reduction targets and strengthens the aluminum can sheet supply chain. Our Social Impact and Product Stewardship focus communicates a sense of broader purpose to our existing and prospective employee base, allowing us to attract and retain top talent in an increasingly tight labor market.

In alignment with our Drive for 10 strategy, our 2030 goals articulate our vision for the future and an understanding of Where We Are Going. These goals demonstrate that we are aligned with our customers, that we are ready to partner with our suppliers, and that Ball is a company where employees can and do feel a sense of purpose. We know that while progress may not always be linear, achievement will be driven by the strategy and investments we make today, which is why we are developing, implementing and adjusting our roadmaps to align.

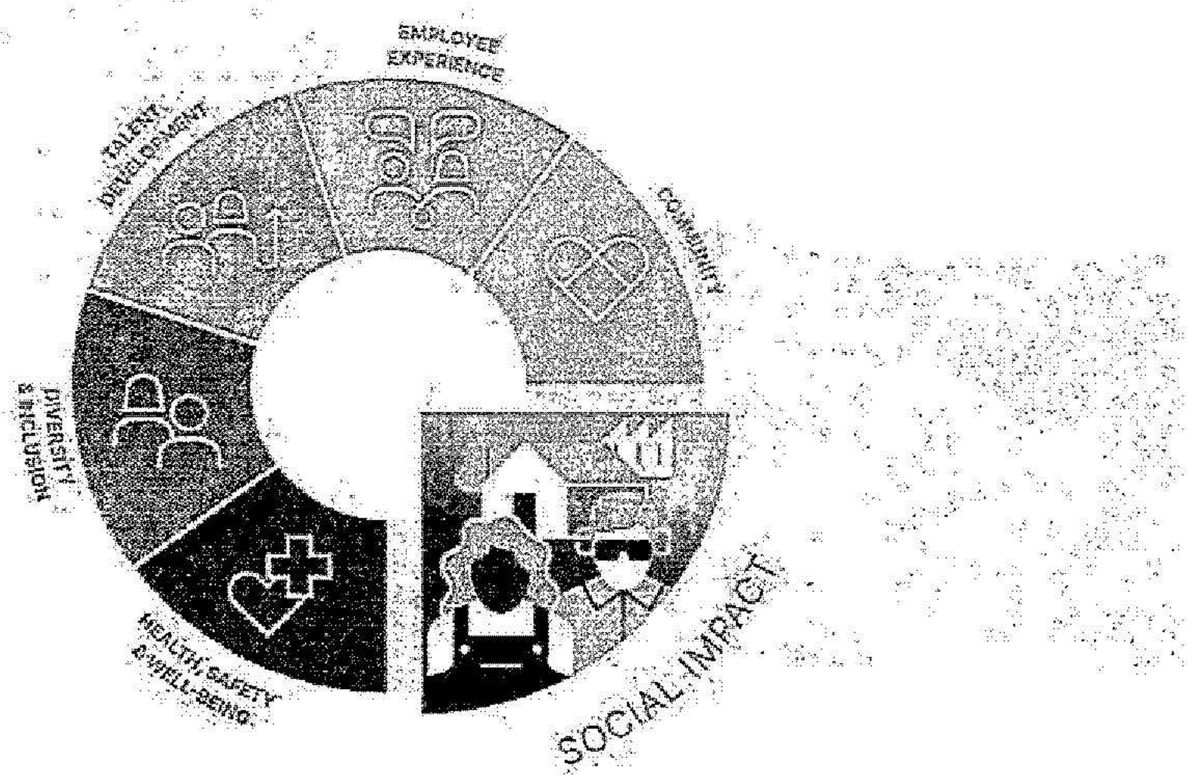
PRODUCT STEWARDSHIP

Our customers are establishing ambitious, long-term goals, and are securing long-term partners that will support them in achieving their sustainability goals and creating new business opportunities as a result. With the world's heightened attention on the role and impacts of packaging, our customers have expanded their supplier evaluation schemes and now consider various product stewardship elements in addition to price, quality and consumer experience. Because of its unique sustainability credentials, aluminum is best positioned to support our customers as they begin to transition toward a net zero and circular economy. Our product stewardship goals will allow Ball to make the most of opportunities by differentiating us from competitors and positioning aluminum cans, bottles, and cups, as well as the aerospace capabilities we provide, as not only the solutions of today, but also as the solutions of tomorrow.



SOCIAL IMPACT

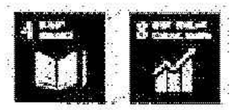
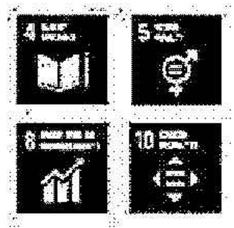
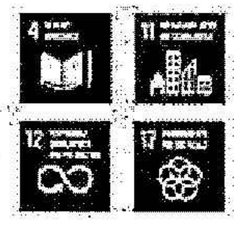
Our employees are our greatest strength and our most important asset, not only to ensure the continued success of our business but to maximize our positive social impact in the communities where we operate. We recognize that attracting and retaining the next generation of top talent requires us to be more vocal about our purpose, while explaining how we balance economic success, environmental protection and social progress. Fostering an environment where employee health, safety and well-being are paramount and driving diversity and inclusion progress within our employee base will enhance our impact on the world.



PRODUCT STEWARDSHIP

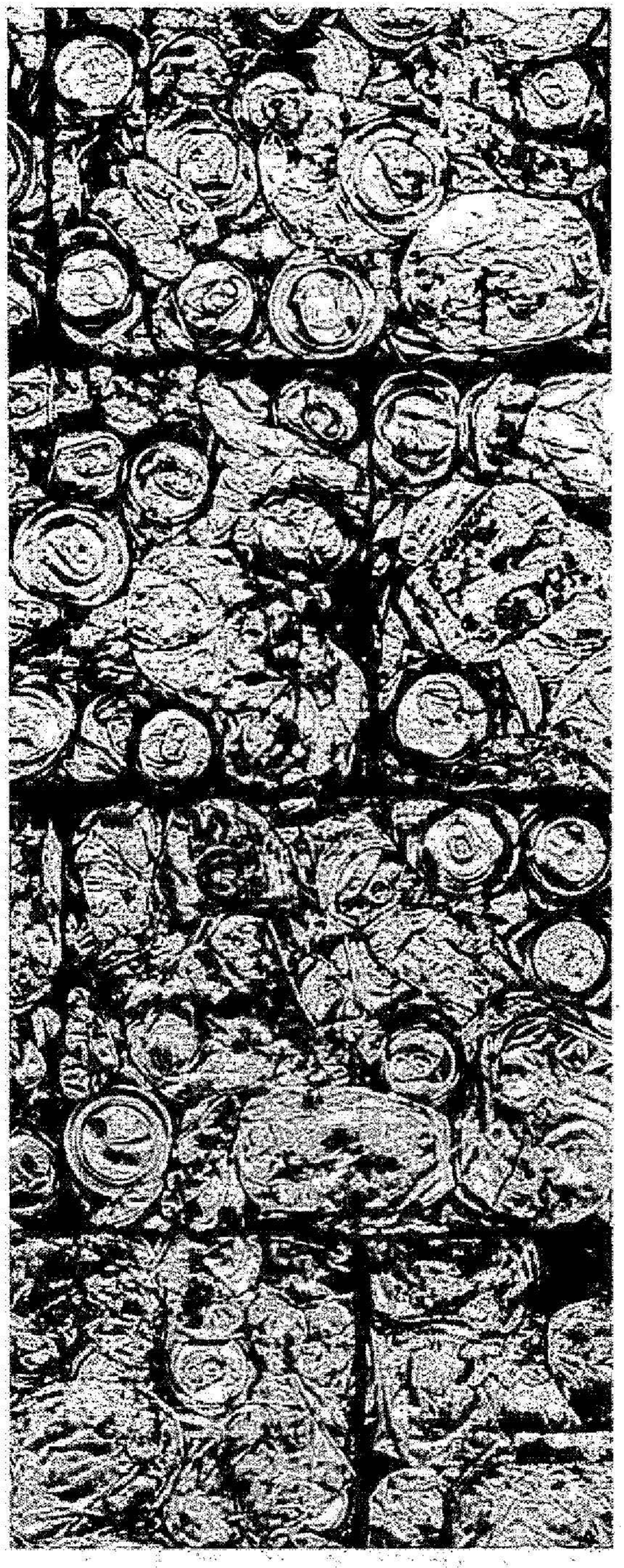
CATEGORY	SUSTAINABILITY GOALS	SDG
REAL CIRCULARITY	Align the industry to achieve a **90% global recycling rate** for aluminum beverage cans, bottles and cups.	
	Work together with our supply chain partners to achieve an **85% average recycled content** in the aluminum used to produce beverage cans, bottles and cups in the regions where we operate.	
	Launch second generation of **ReAl® aerosol container technology with 75% recycled content.**	
CLIMATE LEADERSHIP	On our path to **net zero** prior to 2050, **reduce** absolute Scope 1 and 2 greenhouse gas emissions by 55% and absolute Scope 3 emissions by 16% by 2030 (against a 2017 baseline, approved science-based target).	
	Achieve 100% **renewable electricity** globally by 2030, with an interim target of **75% by 2025.**	
	Deliver three aerospace missions which study climate, air quality and weather/land imaging to inform science and policy that advance social and environmental justice across the planet (2025).	
MATERIAL HEALTH	100% of inks, coatings and compounds used by Ball achieve **Cradle to Cradle** Material Health certification at the **Silver level or better.**	
	Ball Aluminum Cup achieves **Gold rating** in line with the Cradle to Cradle Certified Product Standard (2023).	
RESOURCE EFFICIENCY	80% of global beverage can production with **weight-optimized STARcan dome designs,** and 50% global aerosol can production with **lightweight ReAl® alloy** (combined, saving greenhouse gas emissions of more than 320,000 metric tons 2020-2025).	
	30% energy efficiency improvement (electricity and natural gas) in can manufacturing (2020-2030).	
	Aspire to achieve a **50% water efficiency improvement** in can manufacturing, with a minimum 30% improvement across existing facilities (2020-2030).	
RESPONSIBLE SOURCING	100% of aluminum purchased comes from **certified sustainable sources.**	
	Strengthen Ball's **supplier diversity program** and double our annual spend with diverse suppliers in the U.S. (2020 baseline: $107 million).	
	Annually **assess environmental, social and governance practices** of all critical suppliers with an annual spend of $5 million or more, and ensure corrective actions are being implemented where suppliers fall short of Ball's requirements.	

SOCIAL IMPACT

CATEGORY	SUSTAINABILITY GOALS	SDG
HEALTH, SAFETY & WELL-BEING	On our journey to create a safety culture where zero injuries is a reality, we are committed to achieving a **25% reduction in our Total Recordable Incident Rate** (2020-2030).	
	Enable all employees and their families to thrive as their authentic selves by providing resources focused on their **physical, mental and financial well-being.**	
DIVERSITY & INCLUSION**	Beverage Packaging North & Central America: Increase **female representation** from 10% (2020) to 18%.	
	Beverage Packaging South America: Increase **race/ethnicity (non-white) diversity** from 31% (2020) to 47%.	
	Beverage Packaging EMEA: Achieve a 25% female recruitment rate for all **manufacturing roles** (baseline: 5% women in production roles in 2020).	
	Ball Aerosol Packaging: Increase female representation from 22% (2020) to 28%.	
	Ball Aerospace: Increase race/ethnicity (non-white) diversity from 17% (2020) to 20%.	
	100% of our workforce participates in **unconscious bias training**, focusing on thinking, meeting and speaking inclusively.	
TALENT DEVELOPMENT	Create and launch **graduate/entry-level and intern programs** across all regions with a focus on engineering and operations to build skills and a diverse pipeline of critical talent.	
	100% of manufacturing employees participate in **industry-leading technical training**, which will significantly shorten the time required to develop world-class can makers.	
	100% of computer-based employees in our global packaging businesses and corporate offices will leverage the **Ball Learning Library**, supporting the development of a competitively skilled and capable workforce.	
	100% of people leaders participate in at least one **leadership development experience** each year.	
EMPLOYEE EXPERIENCE	Develop and deploy an expanded **employee feedback system and listening strategy**, yielding timely and targeted data to better understand and shape the employee experience and address issues relevant to each population.	
	Ensure Ball's **Employee Value Proposition**, including our values and what we stand for as a company, is delivered and experienced consistently around the world and evaluated through our flexible employee listening strategy.	
	Expand **Ball Networks and Ball Interest Groups** globally to help strengthen employee connections and communities for personal and professional growth.	
COMMUNITY	Enable 100% of employees to **give and volunteer**, and achieve a 35% participation rate globally (2025).	
	Extend **sustainability and STEM education program** globally and expand outreach to students, teachers and facilitators by 60% (2025).	
	Proactively leverage Ball products (inclusive of beverage packaging, aerospace technology, aerosol and cups) for good and **donate at least $1 million of in-kind donations** (2025).	

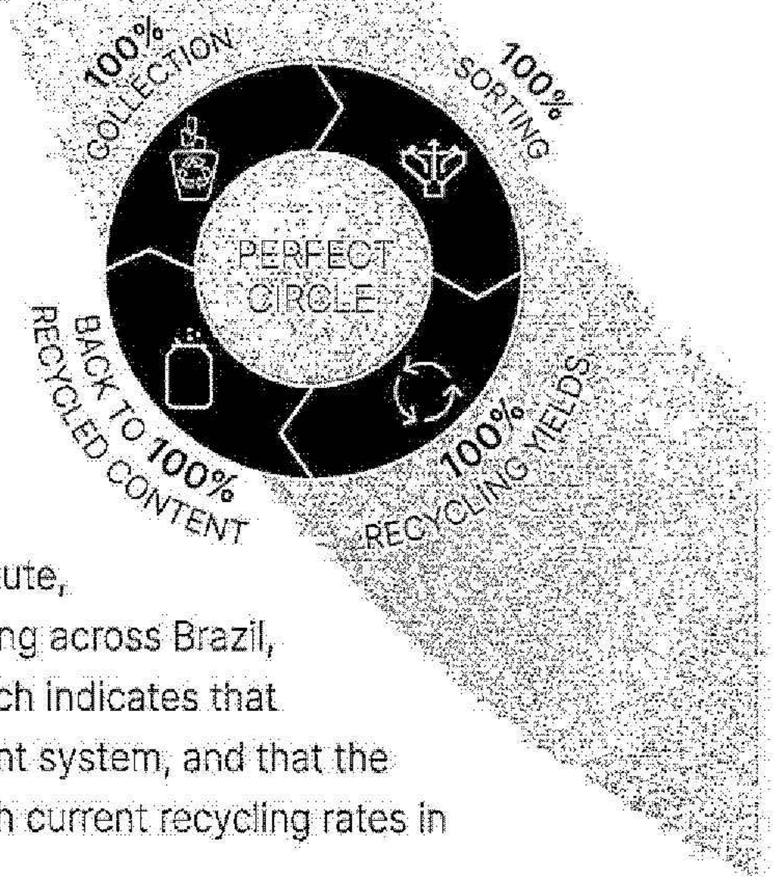
** All goals are to be completed by 2030, unless otherwise stated.*

*** During 2022, Ball Corporation will be reviewing its diversity and inclusion data reporting methodology to enable global aggregation as well as recent organizational changes, however, our global ambition and alignment to increase the diverse mix of our workforce will remain unchanged.*



REAL CIRCULARITY

Real circularity involves the continuous recovery and reuse of materials, with nothing lost during the full circle. It is not enough for products to be recyclable, they need to be physically recycled in the real world.



Aluminum can be infinitely recycled without any loss of quality. The recycling yields for aluminum cans are extraordinarily high (>95%), its compaction ratio is superior to other materials (12:1 for cans), and it retains high economic value ($2,187 per metric ton of used beverage cans in the United States in mid-February 2022, 3.5 times more than PET and 82 times more than amber glass) – thereby demonstrating a preferred example of a packaging material that is well-suited for real circularity. ⊕

HOW MUCH MATERIAL IS LOST?

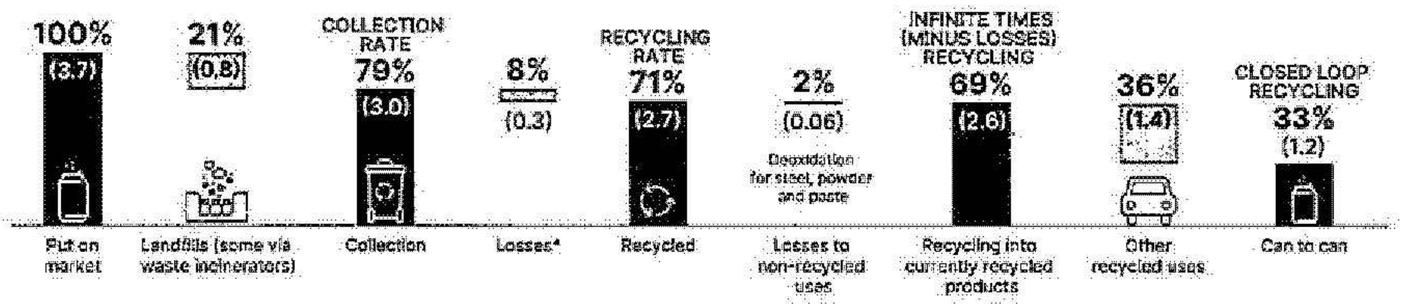
This has been underlined by new research from the International Aluminum Institute, which compared the circularity of aluminum, glass and plastic beverage packaging across Brazil, China, Europe and the United States (see graphic on the next page). The research indicates that aluminum is outperforming other materials at all stages of the waste management system, and that the aluminum can 'is the best placed material to support a full circular economy,' with current recycling rates in those regions at 71% vs. 34% for glass bottles and 40% for PET bottles. ⊕

As the world's largest manufacturer of aluminum packaging, these findings support our sustainability and business strategy and afford us with a distinct advantage in relation to new and forthcoming regulations that aim to increase the circularity of packaging. It also allows us to support our customers with their efforts

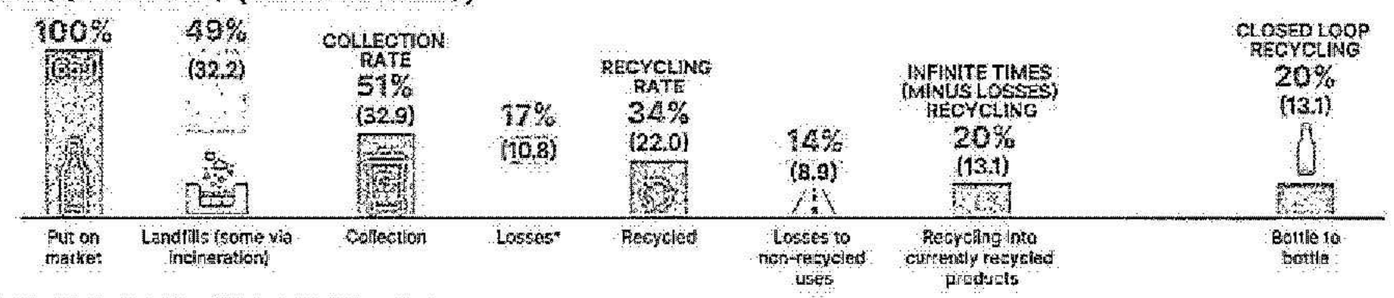
MAPPING LOSSES FROM FIRST TO SECOND LIFE

The chart below maps out where the different losses occur in each stage of the recycling chain for the combined five regions. More about this study can be found on the IAI website ⊕

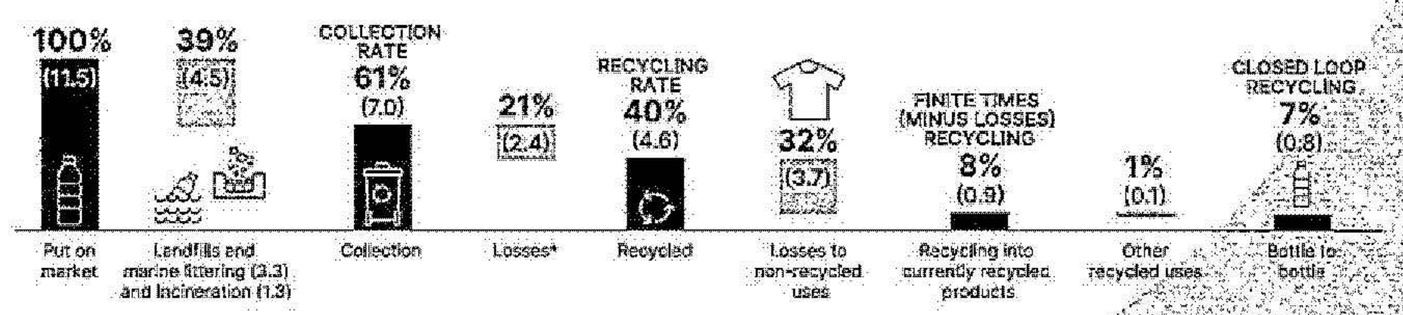
ALUMINUM CANS (MILLION TONS)



GLASS BOTTLES (MILLION TONS)



PET BOTTLES (MILLION TONS)



*Includes Sorting losses, reprocessing losses and thermal processing losses. Numbers may not add up due to rounding.



Every Can Counts encourages 'on the go' can recycling in 19 countries across Europe and in Brazil. ⊕

to achieve their individual circularity and climate goals, as recycled aluminum uses 95% less energy compared with virgin material.

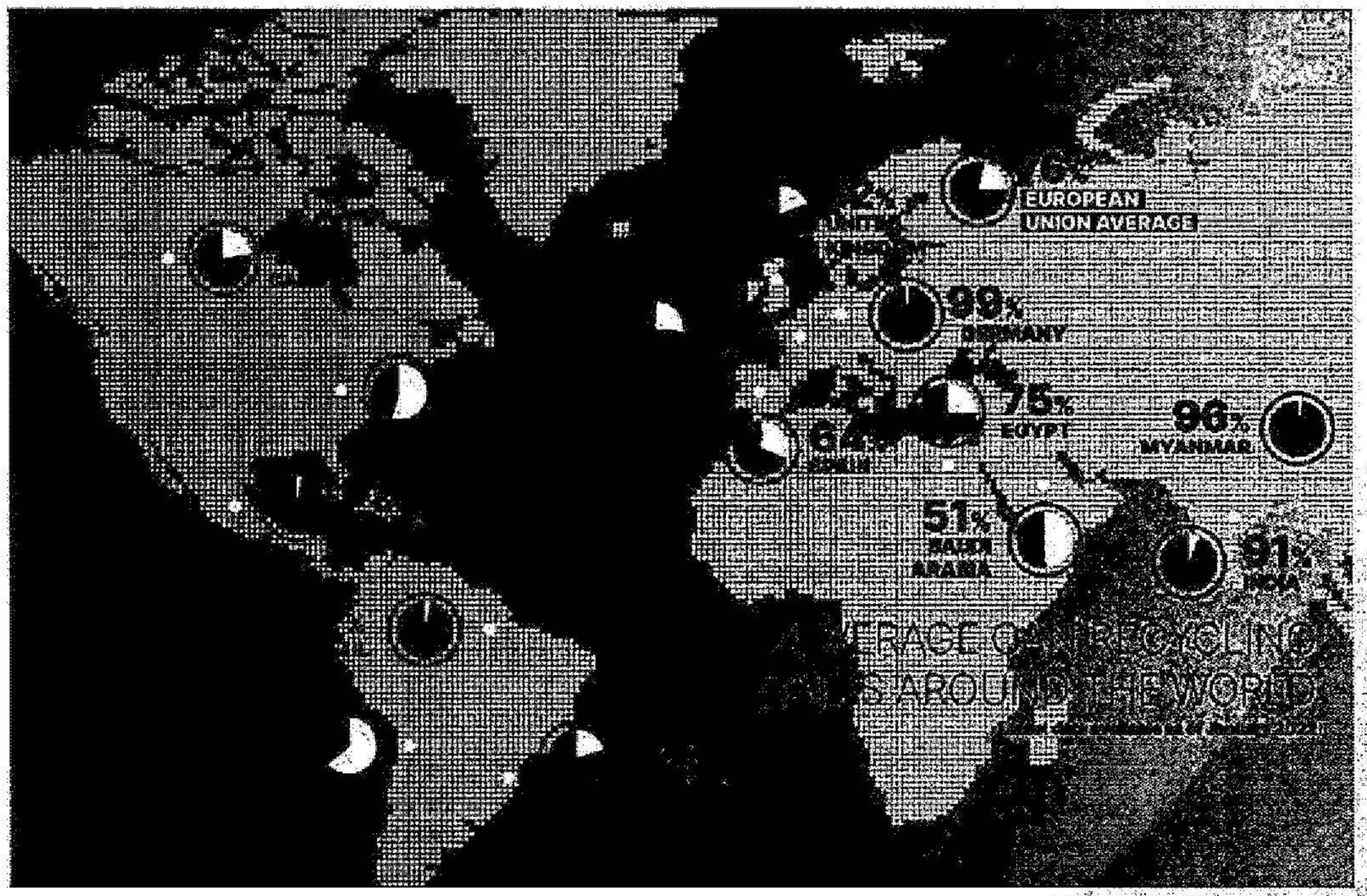
90% RECYCLING RATE, 85% RECYCLED CONTENT

As part of our 2030 goals, we are committed to achieving 85% average recycled content (up from 61% in 2020) in the aluminum we use to produce billions of beverage cans, bottles and cups each year. To facilitate our progression towards circularity – what we call Our Vision Towards a Perfect Circle – we will need more cans to be collected with a high percentage of those cans being recycled back into can sheet. ⊕

We are collaborating with industry partners, policy makers, NGOs and other stakeholders to increase global recycling rates for aluminum beverage cans, bottles and cups to 90% by 2030 from their current level of 69%. We are in the process of drawing up a detailed low carbon roadmap for the aluminum beverage packaging sector that will outline how we can achieve a 90% recycling rate through a broad portfolio of measures, including support for modern, convenient, efficient and cost-effective deposit return systems (DRS).

DEPOSIT RETURN SYSTEMS

During 2021, we became very vocal in our support of the introduction of a potential nationwide DRS in the United States, something that has not previously been discussed or considered at the federal level. DRS have been introduced recently in Slovakia and Latvia, and are being discussed in many countries across the European Union (EU) as the fastest way to achieve the EU's 90% plastic bottle collection rate



goal before 2030. In the UK, DRS is expected to be in operation by mid-2023 in Scotland, and across the rest of the country soon thereafter. In the United States we are working with Reloop and other partners on modernizing and updating existing DRS in several states in the Northeast to ensure more packaging is captured and that sustainable funding mechanisms are put in place.

All existing DRS are based on an old model of consumers lining up in shops with large bags of beverage packaging to redeem deposits from reverse vending machines. We believe that some innovations will make redeeming deposits more convenient for consumers – for example by installing reverse vending machines which can handle a bag with up to 100 containers at once. We are also working on pilot initiatives related to "smart DRS" which, with serialized coding for each individual packaging item, could be a game changer, bringing smart data and consumer convenience advantages.

With the global trend for DRS and more producer responsibility legislation, we expect more aluminum cans and bottles to be collected, sorted and recycled back into can sheet. That is why we are working with partners to determine how additional re-melting and rolling capacity can be added over the next few years to ensure can sheet supply aligns with demand and that we are meeting stakeholders' sustainability expectations.

Our customers want more recycled content, and DRS policies will increasingly include a first right of refusal to ensure that cans are recycled back into cans and bottles. In addition, we are seeing some promising new sorting and recycling technologies – such as alloy separation and purification technologies for post-consumer scraps – that may transform parts of our value chain and enable even more product-to-product recycling.

TRACKING PLASTIC POLLUTION IN OUR OCEANS

Ball Aerospace was recently selected by NASA to participate in new technology to find ocean plastic. FLuorescence Ocean Ranging Observations (FLORO) ⊕ will explore the effectiveness of fluorescent lidar, combined with other techniques, to identify and track marine debris and plastic. Building on Ball's heritage in lidar research and our passion for addressing environmental challenges, the FLORO project engages our team with experts from Woods Hole, NOAA and the Ocean Voyages Institute to address a critical global problem.



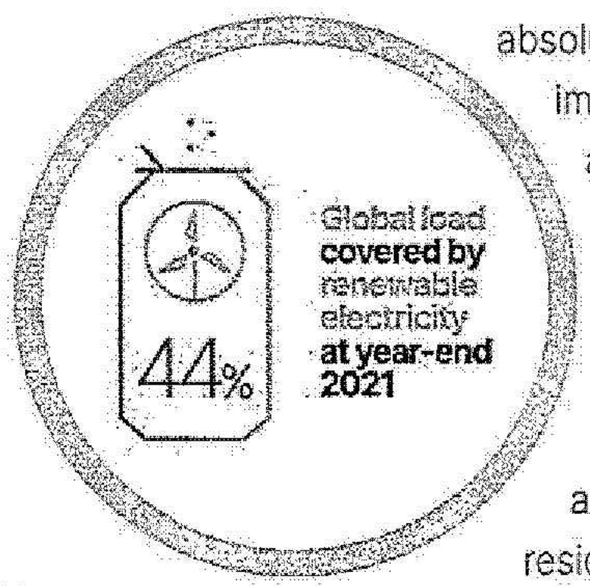
CLIMATE LEADERSHIP

Reducing GHG emissions, both in our own operations and across our value chain, minimizes our packaging's carbon footprint and positions aluminum as a low-carbon, circular packaging of choice. Subsequently, this provides Ball with a competitive advantage by allowing us to seize new opportunities, while reducing financial and business risks associated with the transition to a low carbon economy.

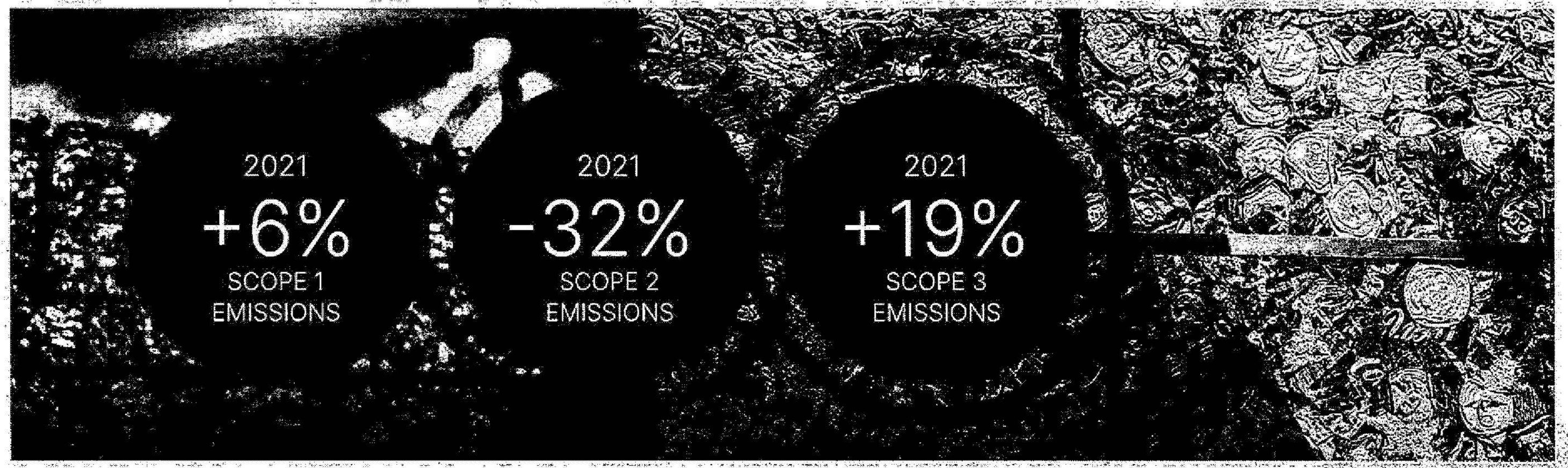
In 2021, calls for action on climate intensified as the Intergovernmental Panel on Climate Change issued a Code Red warning for humanity and world leaders gathered at COP26 in Scotland to discuss a path towards Net Zero.

As a result, many of our customers, suppliers and retailers made bold climate pledges to demonstrate their commitments to achieving Net Zero by 2050 or earlier. ⊕ To support them, and to maximize the opportunity for aluminum packaging, Ball reaffirmed its commitment during 2021 to a 1.5 degree Celsius aligned 2030 science-based target. ⊕ We also extended our pledge by stating that we aim to achieve Net Zero carbon emissions across our value chain before 2050.

Our 2030 targets, approved by the Science Based Target Initiative ⊕, represent our pledge to reduce absolute GHG emissions from our own operations (Scope 1 and 2) by 55% against a 2017 baseline, and absolute emissions from our value chain (Scope 3) by 16%. Our Net Zero pledge is an important signal not just to our customers and suppliers, but as an internal message acknowledging that 2030 goals are an intermediate step on our journey towards Net Zero.



We have begun to develop a detailed roadmap to Net Zero that will help us optimize carbon reduction and capital allocation. The roadmap will detail timelines for when we expect new technologies, innovations and legislation to come to fruition at scale, allowing us to achieve deep decarbonization and neutralization of remaining residual emissions.



GHG EMISSIONS FROM OUR OPERATIONS

The two key ways to achieve a 55% absolute reduction in GHG emissions from our own operations – despite the significant growth we foresee for Ball during this decade – will be to move to 100% renewable electricity and to improve energy efficiency by 30% across our manufacturing plants.

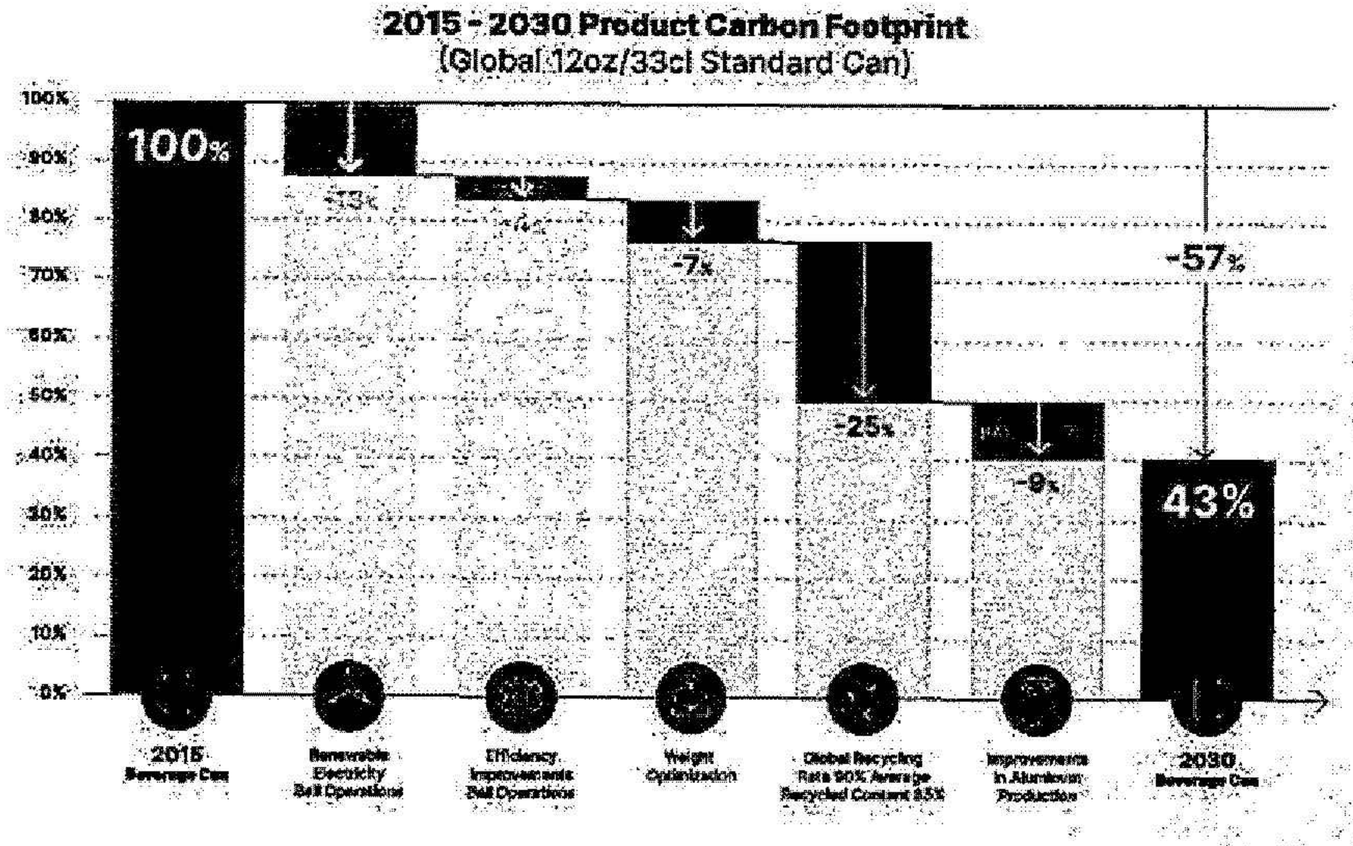
We were able to make great strides on renewable energy during 2021, with 254 megawatts of new wind energy capacity brought online in the United States, Sweden and Spain through three virtual power purchase agreements that were signed in 2019 and 2020. With the electricity produced from these projects, plus additional guarantees of origin purchased and retired in Europe, Ball sourced 44% of its global electricity demand in 2021 from renewables. These efforts allowed us to reduce approximately 390,392 metric tons of GHG emissions year-over-year.

While our existing plants implemented a number of energy efficiency projects during 2021, the energy efficiency of our beverage can manufacturing remained flat year over year. This was driven by the opening of four new plants and multiple line additions that come with lower efficiencies during the first few months of operation. Once these new state-of-the-art plants and line additions achieve anticipated levels of manufacturing performance, we expect them to contribute significantly to our energy efficiency goals.

Despite significant volume growth of 11% in our global beverage business – and a consequent absolute growth in energy use across Ball – we increased absolute scope 1 GHG emissions by 6% and decreased absolute scope 2 GHG emissions by 32% from our own operations year over year during 2021, driven largely by increases in renewable electricity use. ⊕

GHG EMISSIONS FROM OUR VALUE CHAIN

In 2021, we began to articulate our vision to achieve a global recycling rate of 90% for beverage cans, bottles and cups, and an average 85% recycled content in those products (see page 17). These two levers, combined with additional GHG emission reduction successes by the primary aluminum



industry, will contribute to our 16% reduction target in our absolute Scope 3 GHG emissions.

Changes to recycling infrastructure and legislation take time, and we do not expect recycling rates and recycled content for our products to increase in a linear way during this decade. Instead, legislation in areas such as deposit return schemes will be implemented in various markets from 2024 on and additional remelting capacity may come online soon thereafter.

Our Scope 3 emissions increased by 19% year-over-year in 2021. This was driven by the production of almost 10 billion more cans compared to the previous year. Additionally, we attribute the increase to improvements in our suppliers' GHG accounting, a higher level of accuracy around actual recycled content in the can sheet we purchase, and increased deployment of new capital goods for new beverage can plants and manufacturing lines.

In 2021, we participated in the Aluminium for Climate initiative, part of the Mission Possible Partnership, which is co-led by the World Economic Forum. ⊕ This initiative is developing Net Zero pathways for the sector in direct collaboration with the industry. In addition to transitioning to fossil free energy sources, an additional way of helping decarbonize direct emissions resulting from primary aluminum production is through the use of inert anode technology for aluminum smelting. Currently, this technology is not commercially available. ⊕ In 2021, we set up a collaboration with a primary aluminum producer to use several tons of aluminum made with inert anode technology from an industrial pilot to produce aerosol cans with a reduced carbon footprint.

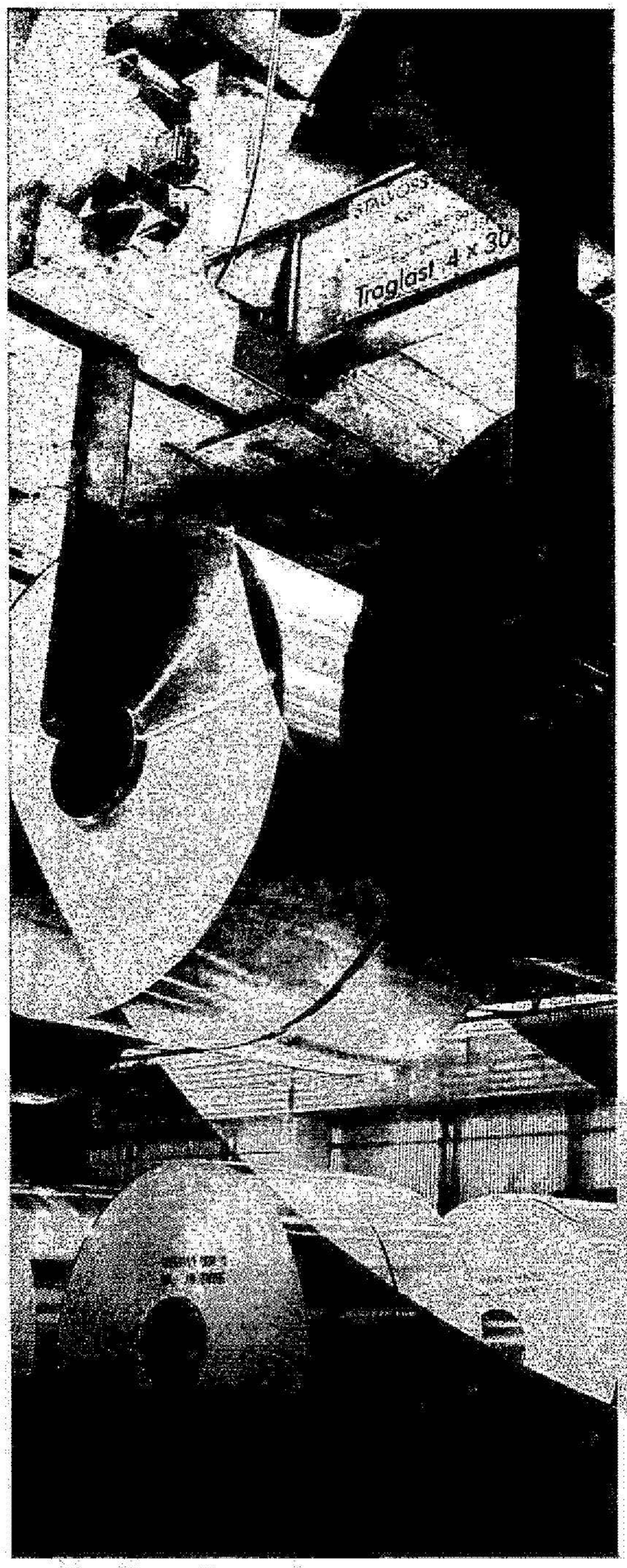
PRODUCT CARBON FOOTPRINT

Building on the comparative beverage packaging life cycle assessment (LCA) we released in 2019 ⊕, we are planning to finalize two additional peer-reviewed LCAs during 2022, one for cans and competing substrates in South America and one for India. In addition, we continue to perform internal LCA modeling to assess the impact of various projects on the carbon footprint of our cans (see graph). This demonstrates that we are the partner of choice to deliver on customer's carbon reduction goals.

THE AEROSPACE OPPORTUNITY

Ball Aerospace is advancing climate science and helping to protect life on Earth by designing and building space-based air pollution monitoring, land imaging and operational weather instruments and spacecrafts. Ball-built instruments, such as TEMPO, GMI and CALIPSO, gather extremely accurate data on pollution, precipitation and the impact that clouds and aerosols have on the Earth's climate. ⊕

Climate-related data and insights, and the hardware used to gather them, are increasingly critical to gaining a better understanding of climate change. Overall, they assist with research that aims to better understand how we can decarbonize quickly, while pointing to ways in which we can become more resilient in the face of a changing climate (see pages 10-11).



RESPONSIBLE SOURCING

With increasing demand for aluminum and other products around the world, we remain focused on sustaining a consistent supply, while mitigating associated environmental, social and governance (ESG) impacts.

To accomplish this, we partner directly with our suppliers and leverage our strategic sourcing framework as a foundational guide, which incorporates sustainability criteria. We also work alongside our suppliers in various cross-industry platforms that drive innovative sustainability solutions such as the World Economic Forum's Mission Possible Partnership. ⊕

More than 10,000 companies worldwide supply goods and services to Ball, and our top 100 suppliers account for the majority of our spend, primarily in two categories: aluminum and coatings. The supply chains for these categories are complex, global and diverse. During 2021, we increased our annual spend with minority- and women-owned business (MWBE) suppliers in the United States by 30%.

Many of our strategic suppliers have well-established sustainability programs and good track records of improved ESG performance. We maintain continuous dialogue with them as we collaborate to reduce potentially negative impacts and achieve common goals pertaining to circularity, climate, resource efficiency, material health, diversity and inclusion, and other relevant sustainability areas.

In 2021, we held our first Global Supplier Forum, which provided opportunities for our executive leaders to address over 80 key suppliers and engage in discussions pertaining to the need to prioritize sustainability in order to achieve long-term growth in our packaging businesses.



ALUMINUM

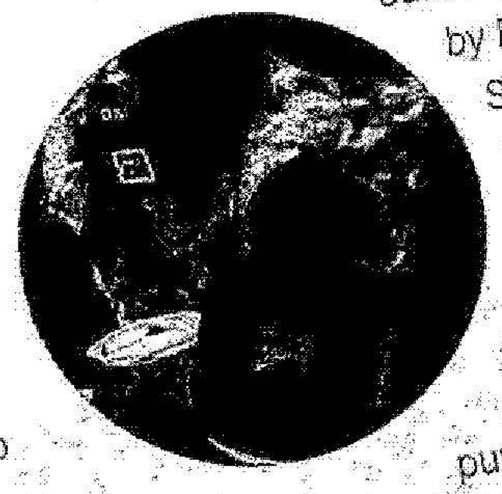
The most significant ESG impacts across our value chain occur in aluminum production. Mining of bauxite, for example, is associated with concerns for safety, biodiversity and human rights, while smelting, casting and rolling can come with significant energy consumption and GHG emissions. One important way to reduce these impacts is to maximize the use of recycled aluminum, which is why we launched our Vision for a Perfect Circle in 2021 and established a goal to achieve an average 85% recycled content by 2030 (see page 17).

Ball has established a goal of sourcing 100% of our aluminum needs from certified sustainable sources by 2030, in particular through certification with the Aluminum Stewardship Initiative ⊕ (ASI). While our circularity strategy helps drive the sustained availability of aluminum in our supply chain, ASI certification will enable Ball to create a stronger and more resilient supply chain, with both initiatives strengthening our roadmap to achieving carbon reduction targets. ASI certification provides important external verification of our commitment to continuous improvement on responsible sourcing and our sustainability leadership in the industry.

In November 2021, we received certification to the ASI Performance (PS) and Chain of Custody (CoC) standards for our 13 beverage packaging South America plants, as well as our regional office in Brazil. ⊕ The certification designates Ball as the first aluminum packaging company in South America to achieve both certifications and builds upon the success of our 22 manufacturing plants in Europe, Middle East and Africa (EMEA) that achieved both certifications in 2020. ⊕

In early 2022, our two beverage can plants in India also received both certifications ⊕, meaning that by then 52% of Ball's packaging plants were ASI certified. We expect all remaining plants to become certified by year-end 2022.

To mark the achievement of ASI certification in South America, we commissioned a special edition celebration can designed by Brazilian artist Jaqueline Sampin (pictured left). The colorful can has a QR code that leads to a webpage ⊕ listing the many benefits ASI has for brands and how they can further their responsible purchasing programs by partnering with Ball to bring ASI-certified cans to market.



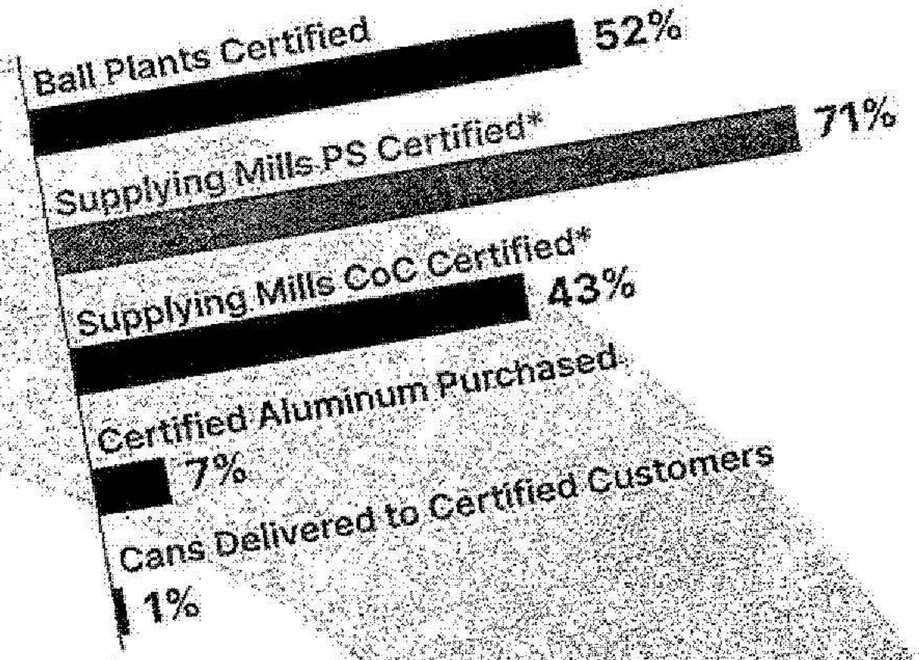
The ASI Performance Standard is a measure of how much effort Ball is investing across its plants to assess, manage and disclose its ESG impacts, with a focus on life cycle thinking, recycling, GHG, health and safety and human rights. The CoC Standard establishes requirements for close monitoring of material that is produced and processed through the value chain, from mining and re-melting to casting, rolling, can manufacturing and filling.

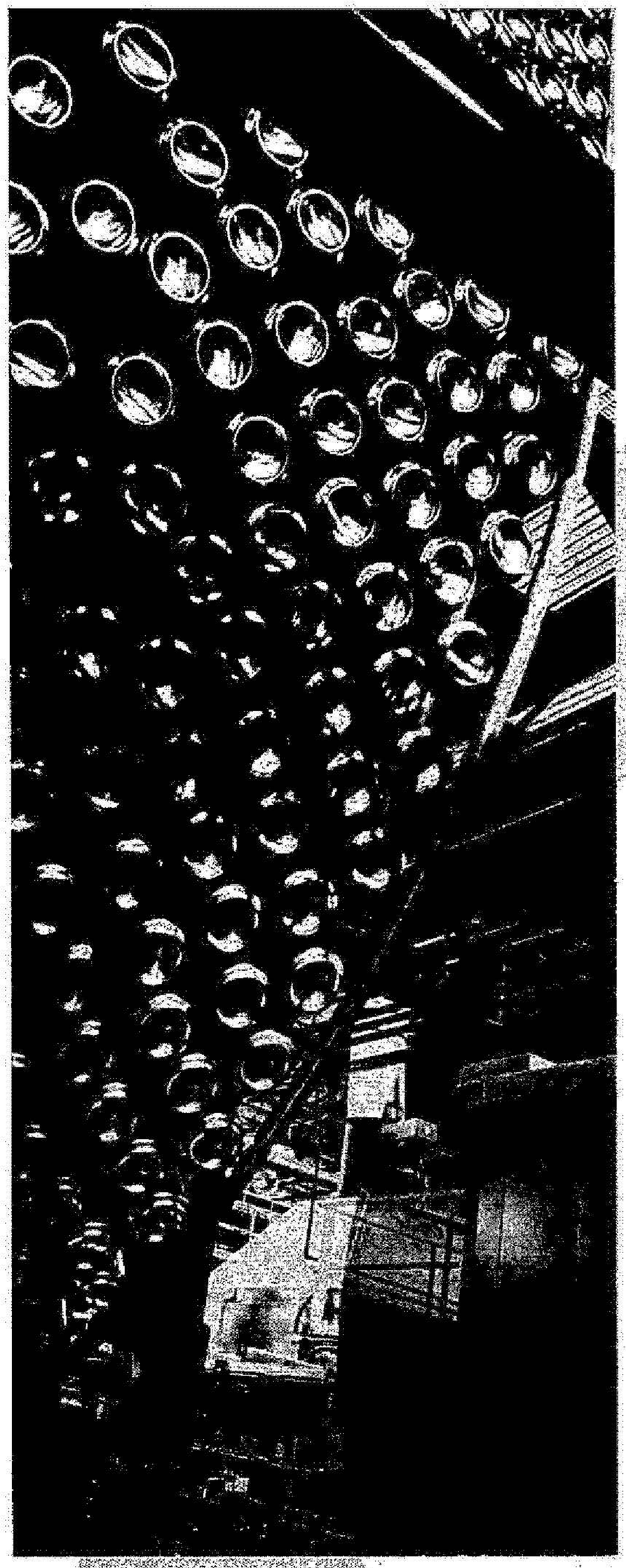
We are working with all of Ball's aluminum suppliers to achieve ASI certification for their operations, as well as their upstream supply partners. At the end of 2021, 100% of Ball's supplier rolling mills around the world were members of ASI, 71% of our procured metal volumes came from mills with Performance Standard certification, and 43% from mills that had achieved both PS and CoC certification.

Only when our manufacturing plants achieve both forms of ASI-certification, can they start to receive and account for ASI-certified metal.

BALL ASI CERTIFICATION PROGRESS BY FEBRUARY 2022

*Percentages represent volume from certified rolling mills





RESOURCE EFFICIENCY

We strive to accelerate our global growth while at the same time increasing our resource efficiency by focusing on aluminum, energy and water use. By increasing efficiencies across over 70 facilities, 13 major aerospace locations and various office locations, we reduced the environmental footprint of our products in 2021.

LIGHTWEIGHTING

Finding new ways to further reduce the weight of our products, while preserving quality and the consumer experience, decreases our need for aluminum and lowers the carbon footprint of our packaging, thereby allowing our business, customers and retailers to meet ambitious carbon reduction goals. Even small weight optimizations save significant amounts of metal, energy and emissions when multiplied by the billions of containers that Ball produces each year.

Our global portfolio of STARcans is setting new standards for weight optimization. ⊕ Compared to other beverage cans of the same size, it reduces weight by 3% to 8%. In 2021, we announced a new commitment to use lightweight STARcan designs in 80% of our global beverage can production by 2030. By the end of 2021, STARcans accounted for 23% of the global volume of aluminum beverage cans we produced, saving 6,100 metric tons of aluminum during the year, equivalent to reducing approximately 27,760 metric tons of GHG emissions.

In addition, Ball's aerosol packaging business has developed a new iteration of ReAl®, a lightweight alternative to standard aluminum slugs used in aerosol can manufacturing. This version, which went into commercial production in 2021, permits up to a 30% lighter container to be produced, compared to a standard impact extruded can. Globally, our aerosol division has now converted 45% of its production to lightweight ReAl® cans, saving 1,990 metric tons of aluminum throughout the year, which equates to reducing approximately 16,400 metric tons of GHG emissions.

ENERGY

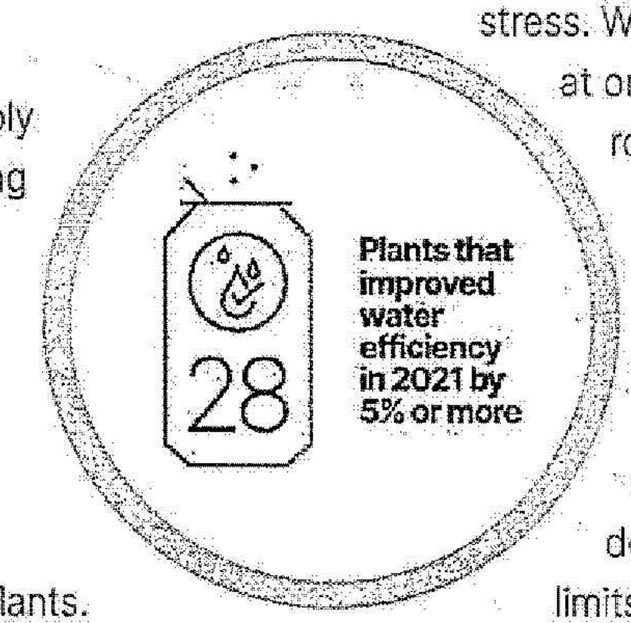
We are committed to reducing the amount of energy required to produce each beverage can in our manufacturing plants by 30% during this decade. This primarily means cutting back on our use of electricity and natural gas. Since our Global Beverage Packaging business accounts for most of our energy consumption – 89% of our total of 4.8 million megawatt hours in 2021 – much of our efforts are focused in this business. Given we have plans in place to eliminate all GHG emissions associated with electricity by 2030 through the use of 100% renewable electricity, our attention is now on reducing the use of natural gas. ⊕

To further accelerate our progress, in 2021 we continued to invest in energy monitoring across our global network of beverage can manufacturing plants. In order for Ball to harness the power of this data, we began implementing a software solution with Artificial Intelligence (AI) to make predictive, accurate, and actionable decisions to optimize our roadmap on reducing energy and water use, carbon emissions and utility costs. This system will not only provide our plant operators with real-time insights into improving energy efficiency on a day-to-day basis, but will allow our regional engineering and operations teams to optimize future investments while meeting our sustainability goals.

In 2021 we also began exploring the potential for electrification of ovens used in our can making process that traditionally use natural gas – including by working with key suppliers to begin testing electric heating options at our innovation center in Colorado. Through electrification of thermal energy loads and the use of renewable electricity, there is great potential to reduce fossil fuel use and Scope 1 GHG emissions.

WATER

We aim to use water responsibly by reducing demand, increasing reuse in our manufacturing processes and maintaining its quality. We leverage wastewater treatment technologies to ensure our operations do not adversely affect water quality near our plants. Across the globe, we are working to minimize water use and to maintain water quality by re-evaluating the design of our can washers, reusing water, training employees and implementing water-saving and treatment technologies. ⊕



At Ball, we recognize that climate change and increased demand for water resources may impact the availability of water in the future. Last year, we conducted in-depth, long-term hydrogeologic analyses on the availability of water resources for several manufacturing plants in the southwestern United States. These studies will inform our strategy for mitigating future water risk and optimizing investment in water recycling and reuse technology.

To build on our equipment level water monitoring and AI driven insights, in 2021 we began developing a roadmap for water management for our beverage packaging manufacturing plants, which includes guidance on water reduction, water recycling and local watershed engagement in areas of high water stress. We will pilot this management plan in 2022 at one of our high-risk water sites prior to rolling it out to the global network.

Many Ball plants around the world are now being impacted by more stringent contaminant discharge limits. Most existing wastewater treatment facilities do not address biochemical oxygen demand (BOD), so as BOD discharge limits decrease, Ball has decided to pilot new membrane and fixed bed reactor systems to enhance wastewater clean-up. Trials were conducted in our Rome, Georgia, and Glendale, Arizona, plants in 2021. Lessons learned through these trials will allow us to meet lower discharge limits at various plants and to improve our ability to partially recycle wastewater.

In addition, Ball is partnering with the Colorado School of Mines on testing a new membrane biological reactor system in one of our plants. This can be used to clean up and reuse wastewater from rinsers. While the rinsing stage is one of the most water-intensive stages in can manufacturing, it also presents the best opportunity to incorporate reused or recycled water.

MATERIAL HEALTH

Identifying and eliminating any materials of concern that touch our products during manufacturing ensures that Ball is meeting end-consumer, customer and retailer expectations.

By working proactively with our suppliers and improving the material health of our products, we keep consumers safe and mitigate risks by staying ahead of regulatory requirements.

As part of our commitment to material health, we remain focused on our global supply of coatings. Historically, these coatings have included trace amounts of bisphenol A (BPA). Acting in response to stakeholder feedback, we collaborated with our suppliers to introduce a new generation of coatings that contain no intentionally added BPA – so called BPA-NI coatings. By the end of 2021, we had a significant portion of our business, especially in Europe and North and Central America, converted to these new coatings, and we aim to phase out the original coating entirely from our beverage can production worldwide by the middle of the decade.

This journey requires ongoing collaboration with our customers. Our teams have communicated the importance of converting to new coatings and they have articulated how this will protect our customer's businesses and enhance the sustainability credentials of their product portfolio. Customers also need to test and qualify cans with the new coatings.

CRADLE TO CRADLE MATERIAL HEALTH CERTIFICATION

As part of our broader vision to create more transparency and confidence in the aluminum beverage can, we are seeking Cradle to Cradle Material Health certification for all of the coatings, inks and compounds we use. This certification, ⊕ which is an independent, credible way of assessing and verifying a company's work towards safer product chemistry, requires product ingredients to be inventoried throughout the supply chain, while also being evaluated for impacts on human and environmental health. Once evaluated by an accredited assessment body and approved by the Cradle to Cradle Products Innovation Institute, a product can be assigned a Material Health Certificate at an achievement level of basic, bronze, silver, gold or platinum.

By the end of 2021, 100% of the compounds we used around the world, along with 86% of our ink systems, 63% of internal coatings, and 4% of external coatings, had received a Material Health Certificate. 61% of the products that were certified by the end of 2021 achieved silver level or better. The next generation internal coating, which we are using to replace coatings with intentionally added BPA, achieves Cradle to Cradle Material Health certification at the platinum level. We are aiming for 100% of supplied coatings, inks and compounds to achieve certification at silver level or better by the end of 2030.



In February 2022, the Ball Aluminum Cup received bronze level certification from the Cradle to Cradle Products Innovation Institute, which verifies the safety, circularity and responsibility of our product ⊕. As part of this certification, the cup and our cup manufacturing plant in Rome, Georgia, were assessed against five categories including: material health, product circularity, clean air and climate protection, water and soil stewardship, and social fairness. Per our 2030 Sustainability Goals, ⊕ we aim to achieve a gold rating in the next certification cycle.

HEALTH, SAFETY & WELL-BEING

The health, safety and well-being of all employees is a top priority at Ball and an integral part of our commitment to social sustainability.

We believe this focus supports a workplace culture where our people thrive and have the ability to contribute to our collective success in meaningful ways.

HEALTH AND SAFETY

In 2021, we deployed an environmental, health and safety management information tool across Ball's packaging businesses. In addition to providing a common framework for our businesses and regions, this allowed for more cohesive data collection and increased transparency throughout the businesses.

Safety remained a top focus as we hired new employees to support our accelerated growth, experienced Covid-19 related absences and saw an increase in employee overtime hours. Even so, globally, Ball experienced an increase in safety incidents during 2021. In response to the uptick in incidents, Ball implemented measures to further prioritize and invest in safety training for new hires, as well as successful behavior-based safety programs, machine guarding, risk assessments and other regular and ongoing trainings.

Ball continues to focus on an ambitious 2030 goal of reducing the Total Recordable Incident Rate by 25% from a 2020 baseline.

EMPLOYEE WELL-BEING

We understand that employees encounter hardships that extend beyond physical concerns. Therefore, we offer an Employee Assistance Program (EAP), to provide all 24,300 employees and members of their households with access to resources and counselors essential for navigating life's changes and challenges.

EAP services are confidential and are automatically provided at no cost to employees. These services include mental health counseling, resources to help prepare for unexpected natural disasters and other services such financial consultations, legal counseling and child care planning. As we look ahead, employee health, safety and well-being will remain a priority and an important and foundational component to our culture and growth strategy. ⊕



22

Plants that reported zero recordable incidents in 2021

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DIVERSITY & INCLUSION

Ball's success is a testament to our culture of belonging, which creates opportunities for our people to be their authentic selves and contribute to our collective success in unique and impactful ways.

We welcome different perspectives and encourage robust dialogue to foster diverse and innovative thinking. Our Diversity & Inclusion function, which reports directly to the CEO, and our 17 employee-led Network and Interest groups champion our inclusive workplace culture.

Our long-term ambition is to increase the representation of underrepresented groups in our workforce, and to provide all employees with equal opportunities for career development. Ultimately, these actions will allow us to meet the demands of the future by ensuring we have diverse talent capable of innovative, solutions-oriented thinking.

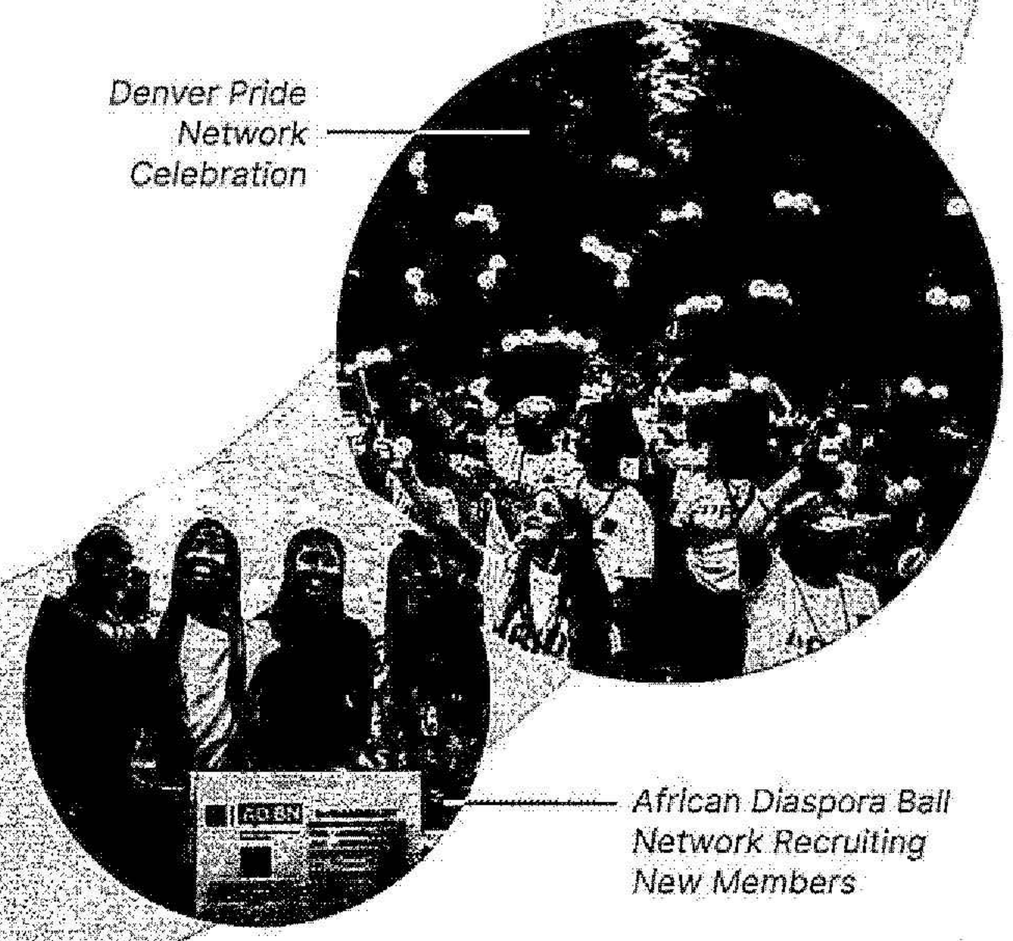
All of our business and regional teams are working toward 2025 diversity and inclusion goals focused on female and ethnic minority (non-white) employee representation, with emphasis on plant production and leadership roles. These goals are intentionally planned for short-term timeframes since we are committed to refining them as we make ongoing progress.

For people leaders, we created guidelines for inclusive recruiting and developed leadership expectations. During 2021, we re-examined our coaching and training programs, and adopted best practices for removing unconscious bias from our internal processes. We also included global diversity and inclusion managers on the planning teams that led our performance management training programs. Additionally, many of our employees have participated in unconscious bias and inclusivity trainings during the past six years.

To complement these efforts, we launched our global 'Ball For All' storytelling campaign, which fosters empathy and understanding by giving our people a platform to share their personal stories and experiences with others.

Other notable mentions include the establishment of an Aerospace Diversity Equity Inclusion strategic council, which has a goal of diversifying our aerospace workforce. In North America, Ball was again designated one of the "Best Places to Work for LGBTQ+ Equality" and labeled as an employer of choice for the LGBTQ+ workforce, according to the Human Rights Campaign's annual Corporate Equality Index. Finally, to support our commitment to greater transparency and accountability, we published consolidated Equal Employment Opportunity Component 1 (EEO-1) reports for our U.S. workforce as a way to showcase the evolving diversity of our workplaces ⊕.

For further information on D&I, check out this link ⊕.



Denver Pride Network Celebration

African Diaspora Ball Network Recruiting New Members

TALENT DEVELOPMENT

In response to long-term growth plans and attrition largely due to retirements, we continued to hire new employees globally during 2021.

A skilled workforce is critically important to the success of our business and we pay great attention to the selection, development, retention and engagement of employees in conjunction with our commitment to providing opportunities for growth.

Employee development plays a crucial role in achieving our commitment to greater workforce diversity, and in creating a more inclusive environment (see page 28). Ball supports the development of leaders in a variety of ways, including in-role training, assessments, learning programs and coaching. We issued monthly Leadership Spotlight communications and hosted Leader Cafes to help our people leaders grow and ultimately help their employees grow as well.

Recognizing that identifying and developing talent deeper in the organization will allow us to reach a more diverse population and position us for the future, we launched manager assessments in 2021. Because of the importance of leaders at Ball, we wanted to emphasize the concept of "cultivating the best people" as outlined in our Drive for 10 People and Culture focus. ⊕ Investing in these assessments at the manager level helps us elevate the development of our people leaders and strengthen our succession plans.

In 2021, we expanded our engineering and operations leadership development programs to be fully global, enabling earlier in career talent to become industry leaders. Through on-the-job projects and mentoring, students and recent graduates receive real-life work training and experience that expose them to Ball's business and potential career opportunities. Structured to also increase intake of diverse candidates, this program plays a key role in strengthening our talent pipeline. To date, we have more than 50 individuals globally who have participated.

During the year, to help our broader employee population deepen their skills and knowledge to grow in their careers, we introduced a variety of learning resources, including Introduction to Ball and Introduction to Sustainability e-learning courses, ongoing access to more than 17,000 LinkedIn Learning courses and monthly learning challenges.

Through our global human capital management platform, employees had the opportunity to work in partnership with their leaders to pursue individual development goals and plans. ⊕





EMPLOYEE EXPERIENCE

We remain committed to creating a work environment where employees are seen, heard and empowered to contribute to our collective success.

We accomplish this by listening to our people and capturing their views in employee engagement surveys. To measure employee engagement more efficiently, in 2021 we created a new employee listening strategy. In partnership with a third-party human resources company, we advanced our efforts by creating targeted continuous listening surveys deployed throughout the year. This allows us to gather real-time feedback on employee sentiment, with a particular focus on capturing input on events happening across the world. Further information about Ball's listening strategy can be found here: ⊕

To help us with our goal of ensuring Ball's values are fully embraced by all employees, in 2021 we adopted a fresh approach to the way new employees are welcomed into the company.

Our onboarding program now includes a robust set of materials and resources such as an intranet page specifically for new hires, updated orientation materials and presentations, and new e-learning content. We posted stories on Facebook, Instagram and LinkedIn showcasing the experiences of employees from different regions and businesses, all with the goal of highlighting what it means to work at Ball.

During September 2021, Ball celebrated its 9th annual Who We Are Month, a month dedicated to our People, Culture and Drive for 10 vision. Annually, we gather our employees from around the world to participate in various events – in person and virtually – to come together and engage with their colleagues, hear from leaders and learn about the different campaigns and innovations happening across our organization.

Each week of the month, employees tuned in to a Ball Engage / Drive for 10 Talk featuring employees and leaders discussing key company initiatives such as: sustainability, diversity and inclusion, our company culture, our passion for innovation and Ball's constant focus on our customers.

At Ball, our people play an important part in crafting the employee experience and we believe that our workplaces continue to evolve as we learn and grow together.



COMMUNITY

Ball is committed to making a positive impact in the communities where our people live and work.

As an organization, and in partnership with The Ball Foundation, as well as through employee giving and volunteerism, we support organizations, programs and civic initiatives that advance sustainable livelihoods and community resilience.

In 2021, we widened the scope of our community efforts through the global expansion of our employee giving platform. As a result, our entire employee population can now record volunteer hours and access millions of causes to support more than 200 countries. Our goal is to enable 100% of our employees to give and volunteer, leading to a 35% participation rate by 2025.

With the Covid-19 pandemic impacting our communities around the world, Ball continued applying its commitment of $5 million in global support through 2021. In South America, we reached 50 million people through our Covid-19 relief efforts. In Belgrade, Serbia, we provided daily meals to dozens of children who were experiencing homelessness as a result of the pandemic. In India, our team provided aerosol packaging for hand sanitizer products. More information on Ball's Covid-19 relief efforts can be found here: ⊕

Disaster relief has long been a key element of our community involvement. In 2021, devastating wildfires in our home state of Colorado destroyed more than 1,000 homes. Many Ball employees and their families were directly and indirectly impacted. In January 2022, we responded with a $1 million donation to the Boulder County Wildfire Fund. In addition, The Ball Foundation is matching employee donations to the fund. ⊕

We continue to increase our commitment to recycling education through strategic partnerships. In 2021, we expanded our reach through two new agreements in the United States – Inner-City Arts' Youth Enterprisers, in which five artists came together to raise awareness about the efficacy of aluminum as a recyclable material through art, and with Kroenke Sports & Entertainment to support its Green Assists program. These partnerships allow us to increase recycling awareness within the sports and entertainment space.

Learn more about our community work focused on disaster relief, recycling and STEM education here: ⊕

$5 MILLION
Funding committed to support global communities during the Covid-19 pandemic



>24K
Volunteer hours logged by our employees in 2021

2021 FIVE-YEAR REVIEW OF FINANCIAL DATA

BALL CORPORATION AND SUBSIDIARIES

($ in millions, except per share amounts)	2021	2020	2019	2018	2017
Net Sales	$ 13,811	$ 11,781	$ 11,474	$ 11,635	$ 10,983
Earnings before interest and taxes (EBIT)	$ 1,291	$ 1,003	$ 932	$ 935	$ 802
Total interest expense	(270)	(316)	(324)	(302)	(288)
Earnings before taxes [a]	$ 1,008	$ 687	$ 608	$ 633	$ 514
Net earnings attributable to Ball Corporation [a]	$ 878	$ 585	$ 566	$ 454	$ 374
Basic earnings per share [a]	$ 2.69	$ 1.79	$ 1.71	$ 1.32	$ 1.07
Weighted average common shares outstanding (000s)	325,989	326,260	331,102	344,796	350,269
Diluted earnings per share [a]	$ 2.65	$ 1.76	$ 1.66	$ 1.29	$ 1.05
Diluted weighted average common shares outstanding (000s)	331,615	332,815	340,121	352,321	356,985
Total assets	$ 19,714	$ 18,252	$ 17,360	$ 16,554	$ 17,169
Total interest bearing debt and finance lease obligations	$ 7,779	$ 7,800	$ 7,817	$ 6,729	$ 6,971
Cash dividends per share	$ 0.70	0.60	0.55	0.40	0.365
Total cash provided by operating activities [c]	$ 1,760	1,432	1,548	1,566	1,478
Selected Financial Data					
Comparable operating earnings [b]	$ 1,585	$ 1,415	$ 1,331	$ 1,290	$ 1,220
Comparable net earnings [b]	$ 1,157	987	861	775	728
Diluted earnings per share (comparable basis) [b]	$ 3.49	2.97	2.53	2.20	2.04
EVA dollars [d]	$ 290	271	217	242	240
Total annual return to common shareholders [e]	4.1 %	45.2 %	41.8 %	22.7 %	1.8 %

The following footnotes are for the data provided on pages 32 and 33

[a] Includes business consolidation and other activities and other items affecting comparability between years. Additional details regarding the 2021, 2020, 2019 and 2018 items are available in Note 6, and the 2017 items are available in Note 5, to the consolidated financial statements within Item 8 of the Annual Report on Form 10-K. [b] Non-U.S. GAAP measures should not be considered in isolation and should not be considered superior to, or a substitute for, financial measures calculated in accordance with U.S. GAAP. Further discussion of non-U.S. GAAP financial measures is available in Item 7 of the Annual Report on Form 10-K under Management Performance Measurements and Other Liquidity Measures and the Non-GAAP Measures section of Ball's website. [c] Amounts in 2017 have been retrospectively adjusted to reflect the adoption of new accounting guidance that was effective January 1, 2018. [d] Net operating earnings after tax less a capital charge of 9% after-tax on average invested capital employed. [e] Change in stock price plus dividends paid, assuming reinvestment of all dividends paid. Information for this calculation is included in the shareholder return performance chart in the Proxy.

[1] All data, including normalized data by business unit can be found online, with a description of Ball's normalization approach at www.ball.com/sustainability/sustainability-reporting. [2] Natural gas, gasoline, propane, diesel, biogas, jet fuel [3] Electricity, steam [4] Renewable energy falls within indirect energy. [5] Direct GHG emissions from sources owned or controlled by Ball primarily from natural gas, propane and fugitive emissions from coatings used on site [6] Indirect GHG emissions from the generation of electricity and steam generated off site and purchased by Ball. The Scope 2 emissions reported here are market-based, our Scope 2 location-based emissions can be found online [7] Indirect GHG emissions from value chain sources not owned or directly controlled by Ball. Indirect GHG emission categories include the following: Purchased Goods & Services, Capital Goods, Fuel- & Energy-Related Activities, Upstream Transportation & Distribution, Waste Generation, Business Travel, Employee Commuting, Downstream Transportation & Distribution, Processing of Sold Products, and Investments. [8] CO_2 emissions from biogenic sources are accounted for as a separate GHG inventory, not included in Scope 1, 2, or 3. [9] Metal manufacturing scrap not included, all of which is sent back to our suppliers and remelted. [10] Numbers have been rounded. [11] With our global diversity and inclusion efforts further maturing, we expect to report other D&I metrics than gender and age in the future. [12] Not disclosed employees chose not to identify as male or female. [13] Included in "Employee turnover" are voluntary departures and those due to dismissal, retirement and passing of Ball employees, excluding consultants, contingent and temporary workers. Ball transitioned to a new global HR system in 2021, which allows identification of Ball employees separate from consultants, contingent and temporary workers. Therefore, previous year's turnover data are not included.

2021 SELECTED FIVE-YEAR REVIEW OF ENVIRONMENTAL AND SOCIAL DATA

ENVIRONMENTAL DATA[1]

	UNIT	2021	2020	2019	2018	2017
Energy consumption		**4,871** ✓	4,483	4,324	4,213	4,065
- Direct energy[2]		**2,304** ✓	2,170	2,096	2,050	1,967
- Indirect energy[3]	MWh in thousands	**2,567** ✓	2,313	2,228	2,163	2,163
Renewable energy[4]		**1,101** ✓	470	95	80	69
Greenhouse gas emissions *(Scope 1+2)*		**911,576** ✓	1,096,338	1,210,690	1,167,981	1,198,980
- Scope 1[5]		**466,784** ✓	440,179	425,090	414,505	396,296
- Scope 2[6]	metric tons CO_2e	**444,792** ✓	656,159	785,600	753,476	802,684
- Scope 3[7]		**11,876,976** ✓	10,004,568	9,149,160	8,860,065	8,771,648
- Biogenic[8]	metric tons CO_2	**5,043** ✓	5,547	5,277	5,361	-
Water consumption	m3	**10,291,887** ✓	9,580,889	9,247,420	9,067,068	8,963,702
Waste generation[9]		**86,110**	82,677	67,173	60,223	60,455
- Recycled/reused	metric tons	**52,385**	49,779	40,176	38,310	37,792
- Landfill	in thousands	**5,268**	5,435	6,286	7,618	7,835
- Other treatment		**28,457**	27,463	20,711	14,295	14,828
VOC emissions	metric tons	**9,091**	8,845	8,608	8,528	7,794

SOCIAL DATA	UNIT	2021	2020	2019	2018	2017
Employees (year-end) [10,11]	#	**24,300**	21,500	18,300	17,500	18,300
- Male		**74 %**	83 %	80 %	83 %	84 %
- Female	% of total workforce	**18 %**	17 %	17 %	17 %	16 %
- Not disclosed[12]		**8 %**	0 %	3 %	0 %	0 %
- <30		**16 %**	16 %	20 %	17 %	15 %
- 30-50	% of total workforce	**59 %**	59 %	55 %	58 %	57 %
- >50		**25 %**	25 %	25 %	25 %	28 %
Employee turnover[13]	% of total workforce	**12.5 %**	-	-	-	-
- Voluntary turnover		**9.3 %**	-	-	-	-
Total recordable incident rate	recordable incidents/200,000 hours worked	**1.01**	0.77	0.90	0.88	1.00
Severity rate	lost work days/200,000 hours worked	**11.10**	9.81	9.68	5.54	9.63
Work-related fatalities	#	**0**	0	0	0	0

✓ *This metric is part of Management's Assertion on sustainability metrics, which PricewaterhouseCoopers LLP has performed limited assurance over for the year ended December 31, 2021, as indicated in the Report of Independent Accountants.* ⊕

BOARD OF DIRECTORS



JOHN A. BRYANT
Former Chairman and CEO of Kellogg Company [1]



MICHAEL J. CAVE
Former Senior Vice President of The Boeing Company [1,2]



DANIEL W. FISHER
President and CEO-elect of Ball Corporation



JOHN A. HAYES
Chairman and CEO of Ball Corporation



DANIEL J. HEINRICH
Former Executive Vice President and CFO of The Clorox Company [1,3]



DUNE E. IVES
Chief Executive Officer Lonely Whale



PEDRO HENRIQUE MARIANI
Chairman of the Board of Bancom BBM [2]



GEORGIA R. NELSON
Former President and CEO of PTI Resources, LLC [2,4]



CYNTHIA A. NIEKAMP
Former Senior Vice President of PPG Industries, Inc. [2,3]



TODD A. PENEGOR
President and CEO of The Wendy's Company [1,4]



CATHY D. ROSS
Former Executive Vice President and CFO of FedEx Express [1,4]



BETTY J. SAPP
Former Director of the National Reconnaissance Office (NRO) [2,3]



STUART A. TAYLOR II
CEO of The Taylor Group, LLC [3,4,**]

[1] Audit
[2] Finance
[3] Human Resources
[4] Nominating/Corporate Governance
[**] Lead Independent Director

GOVERNANCE & MANAGEMENT

CHARLES E. BAKER
Vice President, General Counsel and Corporate Secretary

JAY BILLINGS
Vice President and General Manager, Aerosol Packaging

NATE C. CAREY
Vice President and Controller

CAREY S. CAUSEY
President, Beverage Packaging EMEA

DANIEL W. FISHER*
President and CEO-elect, Ball Corporation

JOHN A. HAYES**
Chairman and CEO, Ball Corporation

CHARLES JOHNSON
Vice President, Diversity and Inclusion

DAVID A. KAUFMAN
Senior Vice President and President, Ball Aerospace

JEFFREY A. KNOBEL
Vice President and Treasurer

RONALD J. LEWIS
Senior Vice President and COO, Global Beverage Packaging

SCOTT C. MORRISON
Executive Vice President and CFO

STACEY V. PANAYIOTOU
Senior Vice President and CHRO

CARLOS PIRES
President, Beverage Packaging South America

KATHLEEN PITRE
President, Beverage Packaging North and Central America

DANIEL J. RABBITT
Vice President, Corporate Planning and Development

COURTNEY K. REYNOLDS
Vice President, Communications and Corporate Affairs

DENNIS SCHUILENBURG
Chief Global Commercial and Sustainability Officer

* On January 26, 2022, Mr. Fisher was elected Chief Executive Officer effective April 27, 2022

** Mr. Hayes will transition solely to Chairman of the Board effective April 27, 2022

QUARTERLY RESULTS, COMPANY INFORMATION & INVESTOR RELATIONS

Quarterly financial information and company news are posted on www.ball.com/investors. For investor relations call (303) 460-3537.

PURCHASE PLAN

A dividend reinvestment and voluntary stock purchase plan for Ball Corporation shareholders permits purchase of the company's common stock without payment of a brokerage commission. Participants in this plan may have cash dividends on their shares automatically reinvested and, if they choose, invest by making optional cash payments. Additional information on the plan is available by writing Computershare, Dividend Reinvestment Service, P.O. Box 505000, Louisville, KY 40233-5000. The toll-free number is (800) 446-2617, and the website is www.computershare.com/investor. You can access your Ball Corporation common stock account information on the Internet 24 hours a day, 7 days a week through Computershare's website. If you need assistance, please call Computershare at (800) 446-2617 between 8 a.m. and 5 p.m. Eastern time.

VIRTUAL ANNUAL MEETING

The annual meeting of Ball Corporation shareholders will be held to tabulate the votes cast and to report the results of voting on the matters listed in the proxy statement sent to all shareholders. No other business and no presentations are planned. The virtual meeting to report voting results will be held on Wednesday, April 27, 2022, at 7:30 a.m. Mountain time.

2021 SHAREHOLDER INFORMATION

QUARTERLY STOCK PRICES AND DIVIDENDS

Closing quarterly stock prices for the company's common stock and quarterly dividends in 2021 and 2020 were:

2021	4th Quarter	3rd Quarter	2nd Quarter	1st Quarter
High	$ 97.67	$ 98.09	$ 94.29	$ 93.00
Low	$ 86.82	$ 77.95	$ 78.69	$ 80.74
Dividends per share	$ 0.20	$ 0.20	$ 0.15	$ 0.15

2020	4th Quarter	3rd Quarter	2nd Quarter	1st Quarter
High	$ 97.91	$ 84.67	$ 75.40	$ 78.56
Low	$ 82.60	$ 69.47	$ 61.17	$ 51.94
Dividends per share	$ 0.15	$ 0.15	$ 0.15	$ 0.15

*High and low stock price represent the highest and lowest daily closing price for the quarter

ANNUAL REPORT ON FORM 10-K

The Annual Report on Form 10-K for 2021 filed by the company with the United States Securities and Exchange Commission is enclosed.

TRANSFER AGENT & REGISTRAR

Computershare
P.O. Box 505000
Louisville, KY 40233-5000

CERTIFICATIONS

The company has filed with the New York Stock Exchange the chief executive officer's annual certification regarding compliance with the NYSE's corporate governance listing standards. The company also has filed with the United States Securities and Exchange Commission all required certifications by its chief executive officer and its chief financial officer regarding the quality of the company's public disclosures.

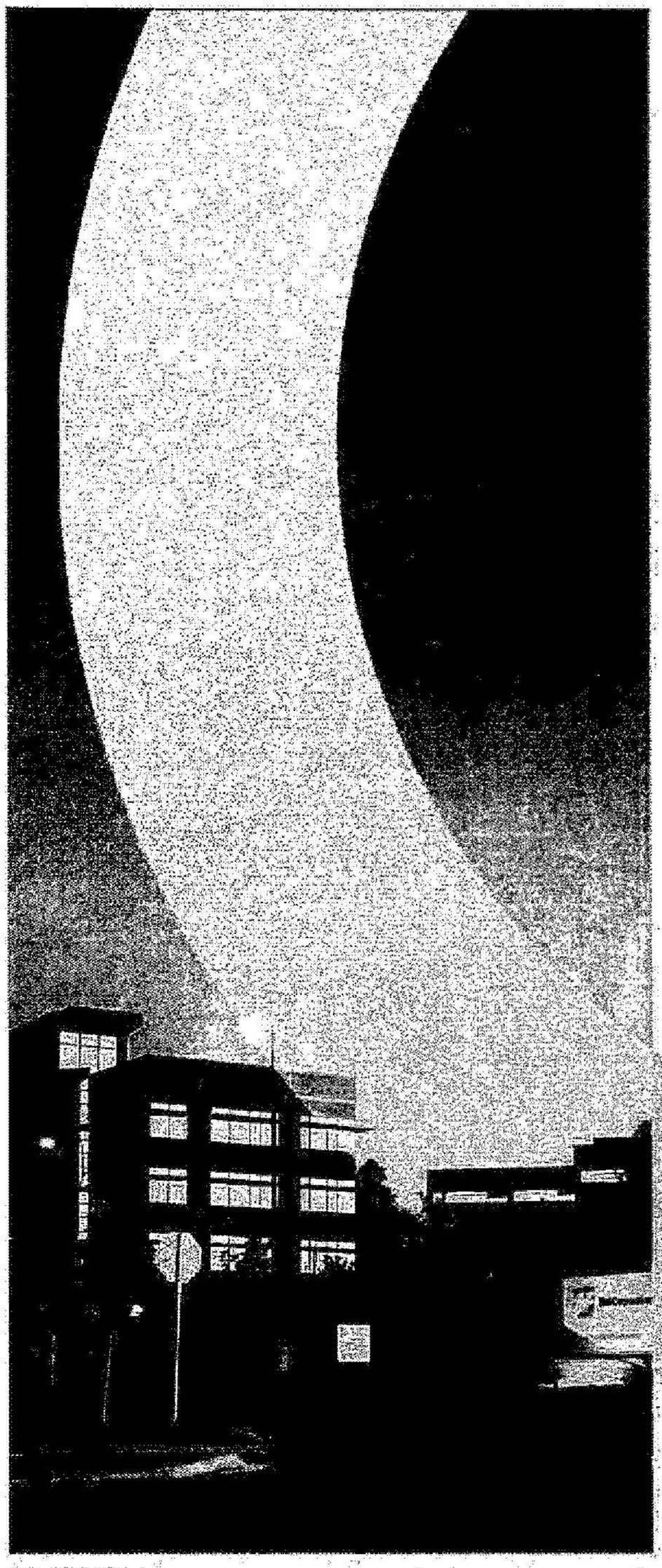
EQUAL OPPORTUNITY

Ball Corporation is an equal opportunity employer.

CORPORATE GOVERNANCE

Uncompromising integrity is one of Ball's core values and we are proud of our culture of ethical behavior and strong corporate governance practices. We are committed to high levels of accountability and transparency and have established a corporate governance structure and associated policies and procedures to achieve business success. Eleven of thirteen directors on our Board are independent, including all members of the Board's four committees (Audit, Finance, Human Resources and Nominating/Corporate Governance). These committees assist the Board in discharging its duties and operate under written charters, each of which is available on our website. In January of 2022, after careful deliberation, the Board determined that it is in the best interests of Ball and its stakeholders to declassify our Board and to permit shareholders to amend our bylaws. These two items are included as proposals in the 2022 Proxy Statement. Additional information about our corporate governance including our Business Ethics Code of Conduct, the Ball Corporation Executive Officers and Directors Business Ethics Statement, the Directors Business Ethics Statement and our Bylaws may also be viewed on our website.

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ABOUT OUR REPORTING

This is Ball Corporation's first combined report, covering calendar year 2021. Since 1972 Ball Corporation has been publishing an annual report, providing our stakeholders with an overview of our business and how it performed financially during the previous calendar year. Since 2008, Ball has also been publishing a biennial sustainability report, sharing how we manage key sustainability topics, our performance in prior years, and our future goals.

As sustainability became even more deeply embedded through our organization and a fundamental part of our business strategy, we felt a combined report would best reflect our integration of sustainability into all aspects of our business and to provide our stakeholders with a comprehensive business, environmental, social and governance (ESG) update. This new report complements our financial filings and its primary audiences are shareholders, investors, customers, employees, suppliers and civil society.

Unless otherwise stated, we are reporting sustainability metrics globally, covering facilities where Ball has operational control, which includes owned manufacturing facilities, major administrative offices, warehouses, and research and development facilities. Operations that are outside of these criteria, such as joint venture locations where Ball does not have control and full authority to introduce and implement its operating policies, are not included.

References such as "currently," "so far" or similar expressions reflect information as of Dec. 31, 2021. Some achievements from early 2022 are included in the report to provide the most relevant information to stakeholders. Further details on reporting principles, boundaries and data normalization are available on our website.

Limited assurance over select 2021 sustainability metrics was obtained from PricewaterhouseCoopers LLP. The Report of Independent Accountants and management assertion are available online. ⊕

At times, we may revisit our historical sustainability performance data to ensure their accuracy. Due to improved data availability and accuracy, Ball has revised the calculation of historic VOC emissions (metric tons) for the following years: 2017, 2018, 2019, and 2020. Some information in this report is dependent on data that has been provided by third parties that are outside of our control. To the extent possible, we determined such information was gathered and reported accurately, and that the underlying assumptions and methodologies are sound.

This report has been prepared in accordance with the Global Reporting Initiative (GRI) Standards: Core option. A detailed GRI Content Index can be found online ⊕. Our processes to identify, assess, manage and oversee sustainability-related risks and opportunities reflect an intent to further align our reporting with the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD) and the standards put forth by the Sustainability Accounting Standards Board (SASB).

In an effort to further strengthen our sustainability initiatives and to increase transparency, Ball's Board of Directors approved joining the UN Global Compact and we look forward to sharing our annual communication on progress starting in 2023.

EXTERNAL ASSESSMENTS

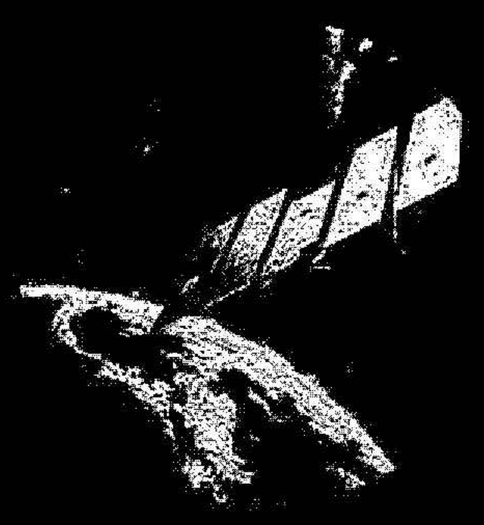
Ball's sustainability management and performance have again been recognized by external experts. ⊕

FORWARD LOOKING STATEMENT

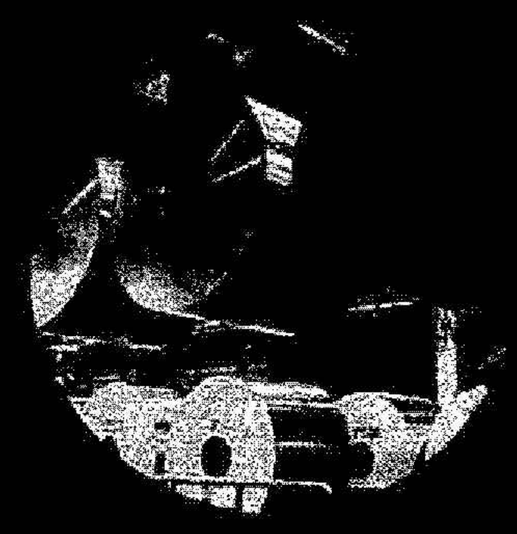
This report contains "forward-looking" statements concerning future events and financial performance. Words such as "expects," "anticipates," "estimates," "believes," and similar expressions typically identify forward-looking statements, which are generally any statements other than statements of historical fact. Such statements are based on current expectations or views of the future and are subject to risks and uncertainties, which could cause actual results or events to differ materially from those expressed or implied. You should therefore not place undue reliance upon any forward-looking statements and they should be read in conjunction with, and qualified in their entirety by, the cautionary statements referenced below. The company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. Key factors, risks and uncertainties that could cause actual outcomes and results to be different are summarized in filings with the Securities and Exchange Commission, including Exhibit 99 in our Form 10-K, which are available on our website and at www.sec.gov. Additional factors that might affect: a) our packaging segments including product capacity, supply, and demand constraints and fluctuations and changes in consumption patterns; availability/cost of raw materials, equipment, and logistics; competitive packaging, pricing and substitution; changes in climate and weather; footprint adjustments and other manufacturing changes, including the startup of new facilities and lines; failure to achieve synergies, productivity improvements or cost reductions; unfavorable mandatory deposit or packaging laws; customer and supplier consolidation; power and supply chain interruptions; changes in major customer or supplier contracts or loss of a major customer or supplier; inability to pass through increased costs; political instability and sanctions; currency controls; changes in currency exchange or non-U.S. tax rates; and tariffs, trade actions, or other governmental actions, including business restrictions and shelter-in-place orders in any country or jurisdiction affecting goods produced by us or in our supply chain, including imported raw materials; b) our aerospace segment including funding, authorization, availability and returns of government and commercial contracts; and delays, extensions and technical uncertainties affecting segment contracts; c) the company as a whole including those listed above plus: the extent to which sustainability-related opportunities arise and can be capitalized upon; changes in senior management, succession, and the ability to attract and retain skilled labor; regulatory actions or issues including those related to tax, ESG reporting, competition, environmental, health and workplace safety, including U.S. FDA and other actions or public concerns affecting products filled in our containers, or chemicals or substances used in raw materials or in the manufacturing process; technological developments and innovations; the ability to manage cyber threats; litigation; strikes; disease; pandemic; labor cost changes; inflation; rates of return on assets of the company's defined benefit retirement plans; pension changes; uncertainties surrounding geopolitical events and governmental policies, including policies, orders, and actions related to Covid-19; reduced cash flow; interest rates affecting our debt; and successful or unsuccessful joint ventures, acquisitions and divestitures, and their effects on our operating results and business generally.

BLL LISTED NYSE

This Summary Annual Report should be read in conjunction with the audited consolidated financial statements and other information contained in Ball Corporation's Annual Report on Form 10-K for 2021, which is being furnished with the company's Proxy Statement for the 2022 Annual Meeting of Shareholders. Copyright® Ball Corporation 2022. Ball and Ball are trademarks of Ball Corporation Reg. U.S. Pat. & Tm. Office. We intend to change the company's ticker symbol from BLL to BALL immediately following our annual shareholders' meeting in April 2022. A public press release will be issued 10 days prior to the actual change date.







Ball

9200 West 108th Circle
Westminster, CO 80021 USA
www.ball.com

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Table of Contents

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D. C. 20549

FORM 10-K

☒ ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2021

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission File Number 001-07349

Ball Corporation

State of Indiana (State or other jurisdiction of incorporation or organization)	35-0160610 (I.R.S. Employer Identification No.)
9200 West 108th Circle Westminster, Colorado (Address of registrant's principal executive office)	80021 (Zip Code)

Registrant's telephone number, including area code: (303) 469-3131

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol	Name of each exchange on which registered
Common Stock, without par value	BLL	New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: NONE

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. YES ☒ NO ☐

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. YES ☐ NO ☒

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES ☒ NO ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months. YES ☒ NO ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☒ Accelerated filer ☐ Non-accelerated filer ☐ Smaller reporting company ☐
Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant has filed a report on and attestation to its management's assessment of the effectiveness of its internal control over financial reporting under Section 404(b) of the Sarbanes-Oxley Act (15 U.S.C. 7262(b)) by the registered public accounting firm that prepared or issued its audit report. ☒

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). YES ☐ NO ☒

The aggregate market value of voting stock held by non-affiliates of the registrant was $26.5 billion based upon the closing market price and common shares outstanding as of June 30, 2021.

Number of shares and rights outstanding as of the latest practicable date.

Class	Outstanding at February 14, 2022
Common Stock, without par value	321,495,737 shares

DOCUMENTS INCORPORATED BY REFERENCE

1. Proxy statement to be filed with the Commission within 120 days after December 31, 2021, to the extent indicated in Part III.

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Ball Corporation
ANNUAL REPORT ON FORM 10-K
For the year ended December 31, 2021

TABLE OF CONTENTS

		Page Number
PART I.		
Item 1.	Business	4
Item 1A.	Risk Factors	12
Item 1B.	Unresolved Staff Comments	22
Item 2.	Properties	22
Item 3.	Legal Proceedings	24
Item 4.	Mine Safety Disclosures	24
PART II.		
Item 5.	Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases	24
Item 6.	[Reserved]	25
Item 7.	Management's Discussion and Analysis of Financial Condition and Results of Operations	26
	Forward-Looking Statements	36
Item 7A.	Quantitative and Qualitative Disclosures About Market Risk	36
Item 8.	Financial Statements and Supplementary Data	38
	Report of Independent Registered Public Accounting Firm (PCAOB ID 238)	38
	Consolidated Statements of Earnings for the Years Ended December 31, 2021, 2020 and 2019	40
	Consolidated Statements of Comprehensive Earnings (Loss) for the Years Ended December 31, 2021, 2020 and 2019	41
	Consolidated Balance Sheets at December 31, 2021 and 2020	42
	Consolidated Statements of Cash Flows for the Years Ended December 31, 2021, 2020 and 2019	43
	Consolidated Statements of Shareholders' Equity for the Years Ended December 31, 2021, 2020 and 2019	44
	Notes to the Consolidated Financial Statements	45
	Note 1, Critical and Significant Accounting Policies	45
	Note 2, Accounting Pronouncements	55
	Note 3, Business Segment Information	55
	Note 4, Acquisitions and Dispositions	58
	Note 5, Revenue from Contracts with Customers	59
	Note 6, Business Consolidation and Other Activities	60
	Note 7, Supplemental Cash Flow Statement Disclosures	63
	Note 8, Receivables, Net	63
	Note 9, Inventories, Net	64
	Note 10, Property, Plant and Equipment, Net	64
	Note 11, Goodwill	65
	Note 12, Intangibles Assets, Net	65
	Note 13, Other Assets	66
	Note 14, Leases	66
	Note 15, Debt and Interest Costs	68
	Note 16, Taxes on Income	69
	Note 17, Employee Benefit Obligations	73
	Note 18, Shareholders' Equity	82
	Note 19, Stock-Based Compensation Programs	84
	Note 20, Earnings Per Share	85
	Note 21, Financial Instruments and Risk Management	86
	Note 22, Contingencies	91
	Note 23, Indemnifications and Guarantees	93

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Table of Contents

Item 9.	Changes in and Disagreements with Accountants on Accounting and Financial Disclosure	95
Item 9A.	Controls and Procedures	95
Item 9B.	Other Information	95
Item 9C.	Disclosure Regarding Foreign Jurisdictions that Prevent Inspections	95

PART III.

Item 10.	Directors, Executive Officers and Corporate Governance	96
Item 11.	Executive Compensation	96
Item 12.	Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters	97
Item 13.	Certain Relationships and Related Transactions, and Director Independence	97
Item 14.	Principal Accountant Fees and Services	97

PART IV.

Item 15.	Exhibits and Financial Statement Schedules	98
Item 16.	Form 10-K Summary	102
	Signatures	103

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PART I.

Item 1. Business

Ball Corporation and its consolidated subsidiaries (collectively, Ball, the company, we or our) is one of the world's leading suppliers of aluminum packaging for the beverage, personal care and household products industries. The company was organized in 1880 and incorporated in the state of Indiana, United States of America (U.S.), in 1922. Our sustainable, aluminum packaging products are produced for a variety of end uses and are manufactured in facilities around the world. We also provide aerospace and other technologies and services to governmental and commercial customers within our aerospace segment. In 2021, our total consolidated net sales were $13.8 billion. Our packaging businesses were responsible for 86 percent of our net sales, with the remaining 14 percent contributed by our aerospace business.

Our largest product line is aluminum beverage containers and we also produce extruded aluminum aerosol containers, recloseable aluminum bottles across multiple consumer categories, aluminum slugs and aluminum cups.

We sell our aluminum packaging products globally to large multinational beverage, personal care and household products companies with which we have developed long-term relationships. This is evidenced by our high customer retention and large number of long-term supply contracts. While we have a diversified customer base, we sell a significant portion of our packaging products to major companies and brands, as well as to numerous regional customers. Our significant customers include top consumer packaging and beverage companies.

Our aerospace business is a leader in delivering solutions ranging from entire missions to contributing component level expertise through the design, development and manufacture of innovative systems for intelligence surveillance and reconnaissance, civil, commercial and national security aerospace markets. It produces spacecraft, instruments and sensors, radio frequency systems and components, data exploitation solutions and a variety of advanced technologies and products that enable weather prediction and climate change monitoring as well as deep space missions.

We are headquartered in Westminster, Colorado, and our stock is listed for trading on the New York Stock Exchange under the ticker symbol BLL. We intend to change the company's ticker symbol from BLL to BALL immediately following our annual shareholders' meeting in April 2022. A public press release will be issued 10 days prior to the actual change date.

Our Strategy

Our Drive for 10 vision defines our overall business strategy. At its highest level, Drive for 10 is a mindset around perfection, with a greater sense of urgency around our future success. Launched in 2011, Drive for 10 encompasses five strategic levers that are key to growing our businesses and achieving long-term success. These five levers are:

- Maximizing value in our existing businesses
- Expanding into new products and capabilities
- Aligning ourselves with the right customers and markets
- Broadening our geographic reach and
- Leveraging our know-how and technological expertise to provide a competitive advantage

We also maintain a clear and disciplined financial strategy focused on improving shareholder returns by:

- Seeking to deliver comparable diluted earnings per share growth of 10 percent to 15 percent per annum over the long-term
- Maximizing cash flow generation
- Increasing Economic Value Added (EVA®) dollars

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The cash generated by our businesses is used primarily: (1) to finance the company's operations, (2) to fund growth capital investments, (3) to service the company's debt and (4) to return value to our shareholders via stock buybacks and dividend payments. From time to time, we have evaluated and expect to continue to evaluate possible transactions that we believe will benefit the company and our shareholders, which may include strategic acquisitions, divestitures of parts of our company or equity investments. At any time, we may be engaged in discussions or negotiations with respect to possible transactions or may have entered into non-binding letters of intent. There can be no assurance if or when we will enter into any such transactions or the terms of such transactions. The compensation of many of our employees is tied directly to the company's performance through our EVA®-based incentive programs.

Sustainability

At Ball Corporation, we believe in our people, our culture and our ability to deliver value to our stakeholders. Like uncompromising integrity and customer focus, sustainability is part of our Drive for 10 vision and has been a part of who we are since our founding in 1880.

Our triple bottom-line approach to sustainability – environmental, economic and social – has evolved over the years and is the lens through which we conduct business at every level of our organization today. Sustainability is a key part of our business strategy, and it influences how we manage and operate our businesses, serve our customers, care for the environment and our communities, secure profits and drive long-term prosperity.

We focus our sustainability efforts on product stewardship, operational excellence, human capital management, including diversity and inclusion, and community engagement. In our manufacturing operations around the world, we work on continuous improvement of employee safety and engagement, energy and water efficiency, reducing greenhouse gas emissions, waste reduction and recycling. Our commitment extends beyond our walls.

Today's consumers are acutely aware of the plastic pollution crisis, and they are choosing brands based on their sustainability credentials. Customers understand this growing concern for the environment and their unique position in impacting the environment, especially through the packaging materials they use. Infinitely recyclable and economically valuable aluminum unlocks the full potential of packaging to help customers convey values and purpose to consumers. We are committed to doing what we can to move toward a truly circular economy, where materials can be – and actually are – used again and again.

Aluminum cans, bottles and now cups are an increasingly attractive option for sustainability-conscious brands and consumers who want to do the right thing for the environment. Unlike plastic, glass, cartons or compostable containers, aluminum containers are designed to be recycled again and again without losing quality, and are in high demand across industries and applications, pushing aluminum collection, sorting and recycling rates to the highest of any beverage packaging material. That's why 75 percent of all aluminum ever produced is still in use today.

Aluminum beverage packaging is the leader in real recycling, where the package is collected and then transformed into an item of equal value (product-to-product or material-to-material recycling). In the case of aluminum cans, bottles or cups which are monomaterial, the aluminum can be recycled and made back into the same product in as little as 60 days. In contrast, only 10 percent of all plastic ever produced has been recycled and is mostly only downcycled. Down-cycled products, including but not limited to when plastic is converted to become part of a sneaker or fibers in a carpet, are not sustainable because eventually those products end up in landfills. Real recycling happens when the value of the product being recycled is maintained from one use to another.

Because recycling aluminum saves resources and uses significantly less energy than primary aluminum production, we are innovating and collaborating with our customers, supply chain, and other public and private partners to establish and financially support initiatives to increase recycling rates around the world. For example, we work together to create effective collection and recycling systems and educate consumers about the sustainability benefits of aluminum packaging. During 2021, the company proactively engaged with global regulators and legislators to raise awareness of the importance of recycling and infrastructure investment to improve global recycling rates. As part of this proactive engagement, the company also published the 50 States of Recycling Report, which is available at www.ball.com/realcircularity.

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Our aerospace business plays a role in sustainability as well. More and more, our systems are measuring key elements of the physical environment and supporting environmental monitoring and operational weather forecasting programs, as well as providing environmental intelligence on weather, the Earth's climate system, precipitation, drought, air pollution, vegetation and biodiversity measurements. The data captured through Ball-built instruments and satellites enable an enhanced understanding of the Earth's ecosystem and the stratospheric ozone layer and severe storm tracking, and better enabling effective management of natural resources, including helping experts to make routine drought assessments and fire prevention plans.

At Ball, our sustained long-term success depends not only on our products and our operations, but on an engaged workforce. We continue to invest in recruiting to ensure we have the right people with the right skills in the right roles, and in developing our employees at every level and providing them with opportunities to advance their careers. We also are committed to embracing diversity and providing an inclusive environment where employees can thrive. A focus on diversity among individuals and teams helps to unleash ideas and fuel innovation, which drives growth and economic value throughout our global organization.

A healthy and sustainable business also depends on thriving communities. Ball's commitment to the communities where we live and operate is an integral part of our corporate culture, as we continue to support organizations, programs and civic initiatives that advance sustainable livelihoods. Community engagement is how our company and our employees enrich the places where we live and work beyond providing jobs, benefits and paying local taxes. Through the Ball Foundation, corporate giving, employee giving and volunteerism, we invest in the future of the communities that sustain us. In 2021, Ball and its employees donated over $5 million supporting more than 2,900 non-profits and logged more than 24,000 hours of volunteer service to non-profit organizations centered on building sustainable communities through recycling, education, and disaster preparedness and relief initiatives.

The company's focus towards sustainability has been recognized by external organizations. Ball was recognized in the Top 1 Percent of Industry and received the Gold Class and Industry Mover Award by S&P Global in The Sustainability Yearbook 2022.

Human Capital and Employees

Ball Corporation's people are its greatest asset and we are proud to outline the material aspects of our human capital program. At the end of 2021, the company and its subsidiaries employed approximately 24,300 employees, including approximately 11,900 employees in the U.S. Details of collective bargaining agreements are included within Item 1A. Risk Factors, of this annual report.

Our Culture

Embracing our rich 142-year history, we "know who we are", a company that respects and values each of our employees and their collective desire to deliver value to all our stakeholders. We embrace our diversity and are "one Ball" in valuing:

- Uncompromising integrity;
- Being close to our customers;
- Behaving like owners;
- Focusing on attention to detail; and
- Being innovative.

Diversity and Inclusion

Diversity and Inclusion (D&I) is embedded in our Drive for 10 vision and is key to the sustained success of our business. We established a dedicated D&I function in 2015 to build on our longstanding commitment to D&I across the company and included D&I as an integral part of our goals for sustainability. Over the past six years, we have made meaningful progress on D&I, which has been recognized by external organizations, including Forbes, which recognized Ball among the "America's Best Employers for Diversity" in 2020, and the Human Rights Campaign Foundation, which listed Ball among the "Best Places to Work for LGBTQ Equality" in 2021 and 2022 and awarded Ball with a perfect score on its Corporate Equality Index list in 2021 and 2022. Our dedicated D&I function reports directly to our CEO, and we understand that the key to success is shared accountability rather than designating a single owner for this critical area.

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Our focus to date has been on providing unconscious bias training for our global workforce, expanding our Ball Network and Interest Groups (BNIs) in terms of quantity and geography, and increasing awareness about the importance of D&I and each employee's role in ensuring that we have a culture where people can bring their authentic selves to work and thrive. While we are proud of our progress, we know there is more work to do.

As we move forward, we are accelerating our D&I efforts with a greater sense of urgency. In June 2020, we instituted a new global cloud-based human capital management platform that will – among many other talent-focused features – enable us to more fully understand employee demographics and identify how we can better enhance our diversity around the world. We continue to evolve our talent acquisition process and focus on diversity for internships, candidate slates, interview panels, talent reviews and succession planning. Each of our business segment leaders has committed to help drive further D&I progress during 2022 and beyond. Currently, 62 percent of our board of directors are either gender or ethnically diverse, including five female board members, and 30 percent of our company's executive leadership team are either gender or ethnically diverse.

Talent

We seek to attract, develop and retain the best talent throughout the company. During the past decade, we established and expanded our talent management organization with dedicated talent acquisition and development functions that have implemented rigorous hiring and development processes, including standardized assessments for candidate selection, and an embedded "Inspire, Connect, Achieve" leadership framework, which details clear behaviors that we expect from our people leaders to ensure they align with our culture. We have also strengthened our succession planning through a holistic approach to developing key managers that includes challenging assignments, formal development plans and professional coaching.

Training and Development

Our global human capital management platform enables rigorous identification, analysis and development of talent around the world. In conjunction with that platform, the company utilizes an approach to performance management focused on development and continuous improvement. This approach emphasizes ongoing performance conversations between managers and employees and a focus on mitigating bias in performance conversations, resulting in an enhanced employee developmental experience and data points for our talent discussions. Additionally, all employees have access to create a personal development plan and we have resources to support employees in their personal and professional development, including:

- Continuous education through various tuition reimbursement programs, apprenticeship and instructional programs;
- A learning management platform that has had significant employee utilization;
- Monthly global leadership panel discussions and breakout groups focused on real-time topics, such as supporting team wellbeing, working through stressful times, setting individual development goals, maximizing team performance, sharing practical steps to better enable our collective focus on D&I and sharing other best practice leadership behaviors
- A new LinkedIn Learning platform for all corporate and packaging employees who work in an office setting;
- Leadership and personal development coaching opportunities through a partnership with BetterUp;
- On-going education for people leaders around our Inspire, Connect, and Achieve leadership behaviors;
- Annual compliance, antitrust, bribery, corruption and business code of conduct and ethics training for key management level, sales and supply chain employees.

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Employee Engagement

As part of our Drive for 10 vision, we seek to ensure that everyone at Ball is motivated to perform their best work every day. To further that objective, our engagement approach focuses on clear communication and recognition. We communicate through quarterly employee town hall meetings, at both the corporate and operating division levels, with business and market updates and information on production, safety, quality and other operating metrics. We also communicate company information through news releases, executive communications, internal management information bulletins, digital signage and our weekly Ball eNews through the new BallConnect intranet, which are available to all employees. We have many recognition-oriented awards throughout our company, including our corporate and divisional awards of excellence. We conduct regular company-wide engagement surveys, as well as periodic pulse surveys, which have generally indicated high levels of engagement and trust in Ball's leadership, key strategies and initiatives.

Total Rewards

We have steadily upgraded our total rewards function over the past decade with the objective of acquiring, rewarding and retaining the best talent by providing total rewards that are competitive and performance based. Our compensation programs, including our long-standing EVA® based incentive plans, reflect our commitment to reward performance that drives shareholder value. Total direct compensation is positioned in a competitive range of the applicable market median in each jurisdiction, differentiated based on tenure, skills and performance, and designed to attract and retain the best talent.

Health, Safety and Wellness

The health, safety and wellness of each of our employees has been one of Ball's top priorities for many years. Our environmental, health and safety function and our operations executives partner to consistently reinforce policies and procedures that are designed to reduce workplace risks and ensure safe methods of plant production, including through regular training and reporting on injuries and lost-time incidents. Over the past 15 years, we have sponsored a variety of health and wellness programs designed to enhance the physical and mental well-being of our employees around the world. During 2020, the company expanded access to its existing Employee Assistance Program (EAP) to our entire global workforce. The EAP provides employees and their families access to mental health, stress management and support resources during these difficult times.

Since the onset of the ongoing novel coronavirus (COVID-19) pandemic, nearly all of our businesses have been deemed essential by the governments where we operate, and our production facilities have operated continuously. During this time, we have put employee health and well-being front and center, and we have adjusted our approach to how work gets done accordingly. Our guiding principles throughout the pandemic have been safety, flexibility and empathy. Ball has implemented rigorous safety protocols in all its locations, including face coverings, social distancing, contact tracing, employee testing and enhanced cleaning. Most office-based roles have transitioned to a flexible working environment, and our IT systems have been flexed to support more virtual meetings and remote collaboration. We are actively preparing for a more flexible approach to traditional office roles after the pandemic ends.

Finally, despite the effects of the pandemic and in direct support of our growing businesses, Ball increased its net employee headcount by approximately 2,800 employees during 2021. Additional information on our human capital programs can be found in the Ball Corporation Sustainability Report, which is available at www.ball.com/sustainability.

Our Reportable Segments

Ball Corporation reports its financial performance in four reportable segments: (1) beverage packaging, North and Central America; (2) beverage packaging, Europe, Middle East and Africa (beverage packaging, EMEA); (3) beverage packaging, South America and (4) aerospace. Ball also has investments in the U.S., Guatemala, Panama and Vietnam that are accounted for using the equity method of accounting and, accordingly, those results are not included in segment sales or earnings. Additional financial information related to each of our segments is included in Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations, and in Note 3 to the consolidated financial statements within Item 8 of this Annual Report on Form 10-K (annual report).

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Beverage Packaging, North and Central America, Segment

Beverage packaging, North and Central America, is Ball's largest segment, accounting for 42 percent of consolidated net sales in 2021. Aluminum beverage containers are primarily sold under multi-year supply contracts to fillers of carbonated soft drinks, beer, energy drinks and other beverages.

Aluminum beverage containers and ends are produced at 20 manufacturing facilities in the U.S., one in Canada and two in Mexico. The beverage packaging, North and Central America, segment also includes interests in four investments that are accounted for using the equity method. In 2021, the company began production in its new plants in Glendale, Arizona, Pittston, Pennsylvania, and Bowling Green, Kentucky. The company has announced plans to expand its network to include new plants in North Las Vegas, Nevada, and Concord, North Carolina.

According to publicly available information and company estimates, the North American beverage container industry represents approximately 133 billion units. Six companies manufacture substantially all of the aluminum beverage containers in the U.S., Canada and Mexico. Ball shipped approximately 54 billion aluminum beverage containers in North and Central America in 2021, which represented approximately 41 percent of the aggregate shipments in these countries. Historically, sales volumes of metal beverage containers in North America tend to be highest during the period from April through September. All of the beverage containers produced by Ball in the U.S., Canada and Mexico are made of aluminum. In North and Central America, a diverse base of no less than ten global suppliers provides almost all of our aluminum can and end sheet requirements.

Beverage containers are sold based on price, quality, service, innovation and sustainability in a highly competitive market, which is relatively capital intensive and characterized by facilities that run more or less continuously in order to operate profitably. In addition, the aluminum beverage container competes aggressively with other packaging materials which include meaningful industry positions by the glass bottle in the packaged beer industry and the polyethylene terephthalate (PET) bottle in the carbonated soft drink and water industries.

We limit our exposure to changes in the cost of aluminum as a result of the inclusion of provisions in most of our aluminum beverage container sales contracts to pass through aluminum price changes, as well as through the use of derivative instruments.

Beverage Packaging, EMEA, Segment

The beverage packaging, EMEA, segment accounted for 25 percent of Ball's consolidated net sales in 2021. Our EMEA region operations include 17 facilities throughout Europe, three facilities in Russia and one facility each in Cairo, Egypt, and Manisa, Turkey. For the countries in which we operate, the beverage container market is approximately 93 billion containers, and we are the largest producer with an estimated 41 percent of shipments in this region. The regions served by our beverage packaging, EMEA, segment, including Russia, Egypt and Turkey, are highly regional in terms of sales growth rates and packaging mix. Four companies manufacture substantially all of the metal beverage containers in EMEA. Our EMEA beverage facilities shipped 38 billion beverage containers in 2021, the vast majority of which were made from aluminum. As of December 31, 2021, all of the beverage containers produced by the company's beverage packaging, EMEA, segment are now made of aluminum. The company has announced plans to construct additional plants in Pilsen, Czech Republic, Ulyanovsk, Russia, and Northamptonshire, U.K.

Historically, sales volumes of metal beverage containers in EMEA tend to be highest during the period from May through August, with a smaller increase in demand leading up to the winter holiday season in the U.K. offset by much lower demand in Russia. Much like in other parts of the world, the aluminum beverage container competes aggressively with other packaging materials used by the beer and carbonated soft drink industries. The glass bottle is heavily utilized in the packaged beer industry, while the PET container is utilized in the carbonated soft drink, beer, juice and water industries. These trends are evolving, however, as customers respond to consumer demand, and regulators and non-governmental organizations press for more sustainable packaging in the wake of the plastic pollution crisis. More and more brands are choosing aluminum beverage packaging because of its infinite recyclability and other sustainability credentials. The overall recycling rate for aluminum beverage cans in the European Union, Switzerland, Norway and Iceland increased to a new record level of approximately 75 percent in 2017.

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Raw material supply contracts in this region generally have longer term agreements. Six aluminum suppliers provide almost all of our aluminum can and end sheet requirements. Aluminum is traded primarily in U.S. dollars, while the functional currencies of our EMEA operations are various other currencies. The company minimizes its exchange rate risk using derivative and supply contracts in local currencies. We limit our exposure to changes in the cost of aluminum as a result of the inclusion of provisions in most of our aluminum beverage container sales contracts to pass through aluminum price changes, as well as through the use of derivative instruments.

Beverage Packaging, South America, Segment

The beverage packaging, South America, segment accounted for 15 percent of Ball's consolidated net sales in 2021. Our operations consist of 13 facilities—10 in Brazil and one each in Argentina, Chile and Paraguay. For the countries where we operate, the South American beverage container market is approximately 42 billion containers, and we are the largest producer in this region with an estimated 48 percent of South American shipments in 2021. Four companies currently manufacture substantially all of the aluminum beverage containers in Brazil.

The company's South American beverage facilities shipped approximately 20 billion aluminum beverage containers in 2021. Historically, sales volumes of beverage containers in South America tend to be highest during the period from September through December. In South America, two suppliers provide virtually all our aluminum can and end sheet requirements with certain requirements also being imported from Asia.

To support long-term contracted volume growth and can-filling investments across South America, the previously announced multi-line facility in Frutal, Brazil, recently began production in 2021, and additional investments across our existing South American footprint continue.

We limit our exposure to changes in the cost of aluminum as a result of the inclusion of provisions in most of our aluminum beverage container sales contracts to pass through aluminum price changes, as well as through the use of derivative instruments.

Aerospace Segment

Ball's aerospace segment, which accounted for 14 percent of consolidated net sales in 2021, includes national defense hardware, antenna and video tactical solutions, civil and operational space hardware and systems engineering services. The segment develops spacecraft, sensors and instruments, radio frequency systems and other advanced technologies for the civil, commercial and national security aerospace markets. The majority of the aerospace business involves work under contracts, generally from one to five years in duration, as a prime contractor or subcontractor for the U.S. Department of Defense (DoD), the National Aeronautics and Space Administration (NASA) and other U.S. government agencies. The company competes against both large and small prime contractors and subcontractors for these contracts. Contracts funded by the various agencies of the federal government represented 97 percent of segment sales in 2021.

Intense competition and long operating cycles are key characteristics of both the company's business and the aerospace and defense industry. It is common in the aerospace and defense industry for work on major programs to be shared among a number of companies. A company competing to be a prime contractor may, upon ultimate award of the contract to a competitor, become a subcontractor for the ultimate prime contracting company. It is not unusual to compete for a contract award with a peer company and, simultaneously, perform as a supplier to or a customer of that same competitor on other contracts, or vice versa.

Geopolitical events and shifting executive and legislative branch priorities have resulted in an increase in opportunities over the past decade in areas matching our aerospace segment's core capabilities in space hardware. The businesses include hardware and services sold primarily to U.S. customers, with emphasis on space science and exploration, climate monitoring, weather prediction, environmental and earth sciences, and defense and intelligence applications. Major activities frequently involve the design, manufacture and testing of satellites, remote sensors and ground station control hardware and software, as well as related services such as launch vehicle integration and satellite operations.

Other hardware activities include target identification, warning and attitude control systems and components; cryogenic systems for reactant storage, and associated sensor cooling devices; star trackers, which are general-purpose stellar attitude sensors; and fast-steering mirrors.

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Backlog represents the estimated transaction prices on performance obligations to our customers for which work remains to be performed. Backlog in the aerospace segment was $2.5 billion and $2.4 billion at December 31, 2021 and 2020, respectively, and consisted of the aggregate contract value of firm orders, excluding amounts previously recognized as revenue. The 2021 backlog includes $1.3 billion expected to be recognized in revenues during 2022, with the remainder expected to be recognized in revenues in the years thereafter. Amounts included in backlog for certain firm government orders, which are subject to annual funding, were $1 billion and $1.5 billion at December 31, 2021 and 2020, respectively. Year-over-year comparisons of backlog are not necessarily indicative of the trend of future operations, revenues and earnings due to the nature of varying delivery and milestone schedules on contracts, funding of programs and the uncertainty of timing of future contract awards. Uncertainties in the federal government budgeting process could delay the funding, or even result in cancellation of certain programs currently in our reported backlog.

Other

Other consists of a non-reportable operating segment (beverage packaging, other) that manufactures and sells aluminum beverage containers in India, Saudi Arabia and Myanmar; a non-reportable segment that manufactures and sells extruded aluminum aerosol containers, recloseable aluminum bottles across multiple consumer categories and slugs (aerosol packaging); a non-reportable operating segment that manufactures and sells aluminum cups (aluminum cups); undistributed corporate expenses; intercompany eliminations and other business activities.

Beverage Packaging, Other

Our aluminum beverage packaging operations in the beverage packaging, other, segment consist of four aluminum manufacturing facilities – two in India and one each in Saudi Arabia and Myanmar. Our aluminum can and end sheet requirements are provided by several suppliers. Our manufacturing facility in Saudi Arabia, Ball United Arab Can Manufacturing Company, is an investment 51 percent owned by Ball and consolidated in our results. Additionally, Ball has ownership interests in equity method investments in Vietnam. During 2021, Ball sold its minority-owned investment in South Korea. For additional details, refer to Note 4 to the consolidated financial statements within Item 8 of this annual report

Aerosol Packaging

Our aluminum aerosol packaging operations manufacture and sell extruded aluminum aerosol containers, recloseable aluminum bottles across multiple consumer categories, and aluminum slugs, which represented less than 5 percent of Ball's consolidated net sales in 2021. In 2020, Ball acquired an aluminum aerosol packaging business in Itupeva, Brazil, and in 2019, Ball sold its steel aerosol packaging business in Argentina. There are 9 manufacturing facilities that manufacture these products – four in Europe and one each in the U.S., Canada, Brazil, Mexico and India. The aerosol packaging market in these countries shipped approximately 5.8 billion aluminum aerosol units in 2021 and we are one of the major producers in this combined area with shipments of 1.3 billion aluminum aerosol packaging containers, representing approximately 22 percent of total shipments in these markets. Our aluminum aerosol requirements are provided by several suppliers. In 2021, our aerosol business operations launched a new extruded, recloseable aluminum bottle line to provide a circular solution to plastic bottle pollution in personal care and other product categories.

Aluminum Cups

The Ball aluminum cups business serves the growing demand for innovative, sustainable beverage packaging among customers and consumers. Aligned with our Drive for 10 vision, the aluminum cups business leverages our years of experience and specialized expertise to provide another environmentally friendly offering to our industry-leading portfolio of aluminum packages. Sturdy, durable and cool to the touch, the infinitely recyclable Ball aluminum cup is produced at a dedicated manufacturing facility in Rome, Georgia. Ball plans to introduce additional offerings to round out its cups portfolio and intends to expand adoption of the cups to drinking establishments, parks and recreation, colleges and universities, hospitality, restaurants, retail, business and industry.

Patents

In the opinion of the company's management, none of our active patents or groups of patents is material to the successful operation of our business as a whole. We manage our intellectual property portfolio to obtain the durations necessary to achieve our business objectives.

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Research and Development

Research and development (R&D) efforts in our packaging segments are primarily directed toward packaging innovation, specifically the development of new features, sizes, shapes and types of containers, as well as new uses for existing containers. Other R&D efforts in these segments seek to improve manufacturing efficiencies and the overall sustainability of our products. Our packaging R&D activities are primarily conducted in a technical center located in Westminster, Colorado.

In our aerospace business, we continue to focus our R&D activities on the design, development and manufacture of innovative aerospace products and systems. This includes the production of spacecraft, instruments and sensors, radio frequency and system components, data exploitation solutions and a variety of advanced aerospace technologies and products that enable deep space missions. Our aerospace R&D activities are conducted at various locations in the U.S.

Additional information regarding company R&D activity is contained in Note 1 to the consolidated financial statements within Item 8 of this annual report, as well as in Item 2. Properties.

Where to Find More Information

Ball Corporation is subject to the reporting and other information requirements of the Securities Exchange Act of 1934, as amended (Exchange Act). Reports and other information filed with the Securities and Exchange Commission (SEC) pursuant to the Exchange Act may be inspected and copied at the public reference facility maintained by the SEC in Washington, D.C. The SEC maintains a website at www.sec.gov containing our reports, proxy materials and other items. The company also maintains a website at www.ball.com/investors on which it provides a link to access Ball's SEC reports free of charge, under the link "Financials."

The company has established written Ball Corporation Corporate Governance Guidelines; a Ball Corporation Executive Officers and Board of Directors Business Ethics Statement; a Business Ethics Code of Conduct; and charters for its Audit Committee, Nominating/Corporate Governance Committee, Human Resources Committee and Finance Committee. These documents are available on the company's website at www.ball.com/investors, under the link "Corporate Governance." A copy may also be obtained upon request from the company's corporate secretary. The company's sustainability report and updates on Ball's progress are available at www.ball.com/sustainability.

The company intends to post on its website the nature of any amendments to the company's codes of ethics that apply to executive officers and directors, including the chief executive officer, chief financial officer and controller, and the nature of any waiver or implied waiver from any code of ethics granted by the company to any executive officer or director. These postings will appear on the company's website at www.ball.com/investors, under the link "Corporate Governance."

Nothing on our website, including postings to the "Corporate Governance" and "Financials" pages, or the Ball Corporation Sustainability Report, or sections thereof, shall be deemed incorporated by reference into this annual report.

Item 1A. Risk Factors

Any of the following risks could materially and adversely affect our business, results of operations, cash flows and financial condition.

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General Risks

If we do not effectively manage change and growth, our business could be adversely affected.

Our future revenue and operating results will depend on our ability to effectively manage the anticipated growth of our business. We have experienced significant growth in demand for our products and services in recent years and are expanding our operations, increasing our headcount and expanding into new product offerings. This growth has increased and may continue to constrain our ability to fully supply our customers' requirements. It has also placed significant demands on our management as well as our financial and operational resources, and continued growth presents several challenges, including:

- expanding manufacturing capacity, maintaining quality and increasing production;
- identifying, attracting and retaining qualified personnel;
- developing and retaining our global sales, marketing and administrative infrastructure and capabilities;
- increasing our regulatory compliance capabilities, particularly in new lines of business;
- building out our expertise in a number of disciplines, including marketing, licensing, and merchandising; and
- implementing appropriate operational, financial and IT systems and internal controls.

Our business, operating results and financial condition are subject to particular risks in certain regions of the world.

We may experience an operating loss in one or more regions of the world for one or more periods, which could have a material adverse effect on our business, operating results or financial condition. Moreover, overcapacity, which often leads to lower prices, may develop over time in certain regions in which we operate even if demand continues to grow. More generally, supply and demand fluctuations could make it difficult for us to forecast and meet certain customers' needs. Our ability to manage such operational fluctuations and to maintain adequate long-term strategies in the face of such developments will be critical to our continued growth and profitability.

The loss of a key customer, or a reduction in its requirements, could have a significant negative impact on our sales.

We sell a majority of our packaging products to a relatively limited number of major beverage, personal care and household product companies, some of which operate in multiple geographical markets we serve.

Although the majority of our customer contracts are long-term, these contracts, unless they are renewed, expire in accordance with their respective terms and are terminable under certain circumstances, such as our failure to meet quality, volume or market pricing requirements. Because we depend on a relatively limited number of major customers, our business, financial condition or results of operations could be adversely affected by the loss of any of these customers, a reduction in the purchasing levels of these customers, a strike or work stoppage by a significant number of these customers' employees or an adverse change in the terms of the supply agreements with these customers.

The primary customers for our aerospace segment are U.S. government agencies or their prime contractors. Our contracts with these customers are subject to several risks, including funding cuts and delays, technical uncertainties, budget changes, government shutdowns, competitive activity and changes in scope.

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We have a significant level of debt that could have important consequences for our business and any investment in our securities.

The company had $7.8 billion of interest-bearing debt at December 31, 2021. Such indebtedness could have significant consequences for our business and any investment in our securities, including:

- increasing our vulnerability to adverse economic, industry or competitive developments;
- requiring more of our cash flows from operations to be dedicated to the payment of principal and interest on our indebtedness, thus limiting our cash flow available to fund our operations, capital expenditures and future business opportunities or the return of cash to our shareholders;
- restricting us from making additional acquisitions;
- limiting our ability to obtain additional financing for working capital, capital expenditures, product development, debt service requirements, acquisitions and general corporate or other purposes; and
- limiting our flexibility in planning for, or reacting to, changes in our business or market conditions and placing us at a competitive disadvantage compared to our competitors who may be less leveraged and who, therefore, may be able to take advantage of opportunities that our leverage prevents us from exploiting.

We face competitive risks from many sources that may negatively impact our profitability.

Competition within the packaging and aerospace industries is intense. Increases in productivity, combined with potential surplus capacity in the industry, have maintained competitive pricing pressures. The principal methods of competition in the general packaging industry are price, innovation, sustainability, service and quality. In the aerospace industry, they are technical capability, cost and schedule. Some of our competitors may have greater financial, technical and marketing resources, and some may currently have excess capacity. Our current or potential competitors may offer products at a lower price or products that are deemed superior to ours. The global economic environment has resulted in reductions in demand for our products in some instances, which, in turn, could increase these competitive pressures.

We are subject to competition from alternative products, which could result in lower profits and reduced cash flows.

Our aluminum packaging products are subject to significant competition from substitute products, particularly plastic carbonated soft drink bottles made from PET, single serve beer bottles and other beverage containers made of glass, cardboard or other materials. Competition from plastic carbonated soft drink bottles is particularly intense in the U.S. and Europe. Certain of our aerospace products are also subject to competition from alternative products and solutions. There can be no assurance that our products will successfully compete against alternative products, which could result in a reduction in our profits or cash flows.

Our packaging businesses have a narrow product range, and our business would suffer if usage of our products decreased or if decreases occur in the demand for the beverages and other goods filled in our products.

The majority of our consolidated net sales were from the sale of beverage containers, and we expect to derive a significant portion of our future revenues and cash flows from the sale of beverage containers. Our business would suffer if the use of beverage containers decreased. Accordingly, broad acceptance by consumers of aluminum containers for a wide variety of beverages is critical to our future success. If demand for glass and PET bottles increases relative to aluminum containers, or the demand for aluminum containers does not develop as expected, our business, results of operations, cash flows and financial condition could be materially adversely affected.

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Our business, financial condition, cash flows and results of operations are subject to risks resulting from broader geographic operations.

We derived approximately 47 percent of our consolidated net sales from outside of the U.S. for the year ended December 31, 2021. The sizeable scope of operations inside and outside of the U.S. may lead to more volatile financial results and make it more difficult for us to manage our business. Reasons for this include, but are not limited to, the following:

- political and economic instability;
- governments' restrictive trade policies;
- the imposition or rescission of duties, taxes or government royalties;
- exchange rate risks;
- inflation of direct input costs;
- virus and disease outbreaks and responses thereto;
- difficulties in enforcement of contractual obligations and intellectual property rights; and
- the geographic, language and cultural differences between personnel in different areas of the world.

We are exposed to exchange rate fluctuations.

The company's financial results are exposed to currency exchange rate fluctuations and a significant proportion of assets, liabilities and earnings denominated in non-U.S. dollar currencies. The company presents its financial statements in U.S. dollars and has a significant proportion of its net assets, debt and income in non-U.S. dollar currencies, primarily the euro, as well as the Russian ruble and other emerging market currencies. The company's financial results and capital ratios are therefore sensitive to movements in currency exchange rates.

We manage our exposure to currency fluctuations, particularly our exposure to fluctuations in the euro to U.S. dollar exchange rate to attempt to mitigate the effect of cash flow and earnings volatility associated with exchange rate changes. We primarily use forward contracts and options to manage our currency exposures and, as a result, we experience gains and losses on these derivative positions which are offset, in part, by the impact of currency fluctuations on existing assets and liabilities.

We are vulnerable to fluctuations and disruptions in the supply and price of raw materials.

We purchase aluminum and other raw materials and packaging supplies, including dunnage, from several sources. While all such materials and supplies are available from independent suppliers, they are subject to fluctuations in price and availability attributable to a number of factors, including general economic conditions, commodity price fluctuations (particularly aluminum on the London Metal Exchange), the demand by other industries for the same raw materials and the availability of complementary and substitute materials. Although we enter into commodities purchase agreements from time to time and sometimes use derivative instruments to seek to manage our risk, we cannot ensure that our current suppliers of raw materials will be able to supply us with sufficient quantities at reasonable prices. Economic, financial, and operational factors, including strikes or labor shortages, as well as governmental action, could impact our suppliers, thereby causing supply shortages. Increases in raw material costs, including potential increases due to tariffs, sanctions, or other trade actions, could have a material adverse effect on our business, financial condition or results of operations. Global supply chain disruptions can negatively impact our results. In the Americas, Europe and Asia, some contracts do not allow us to pass along increased raw material costs and we generally use derivative agreements to seek to manage this risk. Our hedging procedures may be insufficient and our results could be materially impacted if costs of materials increase. Due to the fixed-price contracts, increased prices could decrease our sales volume over time. The delayed timing in recovering the pass-through of increasing raw material costs may also impact our short-term profitability and certain costs due to price increases or supply chain inefficiencies may be unrecoverable, which would also impact our profitability. In addition, in view of recent increases in our raw material and other production costs, we initiated a comprehensive cost pass-through program across all our businesses last year, which is ongoing, to seek to recover from our customers the full amount of those cost increases over time.

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We use estimates in accounting for many of our programs in our aerospace business, and changes in our estimates could adversely affect our future financial results.

We account for sales and profits on a portion of long-term contracts in our aerospace business in accordance with the percentage-of-completion method of accounting, using the cost-to-cost method to account for updates in estimates. The percentage-of-completion method of accounting involves the use of various estimating techniques to project revenues and costs at completion and various assumptions and projections related to the outcome of future events, including the quantity and timing of product deliveries, future labor performance and rates, and material and overhead costs. These assumptions involve various levels of expected performance improvements. Under the cost-to-cost method, the impact of updates in our estimates related to units shipped to date or progress made to date is recognized immediately.
Given the significance of the judgments and estimates described above, it is likely that we could record materially different amounts if we used different assumptions or if the underlying circumstances or estimates were to change.

Our backlog includes both cost-type and fixed-price contracts. Cost-type contracts generally have lower profit margins than fixed-price contracts. Our earnings and margins may vary depending on the types of government contracts undertaken, the nature of the work performed under those contracts, the costs incurred in performing the work, the achievement of other performance objectives and their impact on our ability to receive fees. The fixed-price contracts could subject us to losses if we have cost overruns or if increases in our costs exceed the applicable escalation rate.

Net earnings and net assets could be materially affected by an impairment of goodwill.

We have a significant amount of goodwill recorded on our consolidated balance sheet as of December 31, 2021. We are required at least annually to test the recoverability of goodwill. The recoverability test of goodwill is based on the current fair value of our identified reporting units. Fair value measurement requires assumptions and estimates of many critical factors, including revenue and market growth, operating cash flows and discount rates. If general market conditions deteriorate in portions of our business, we could experience a significant decline in the fair value of our reporting units. This decline could lead to an impairment of all or a significant portion of the goodwill balance, which could materially affect our U.S. GAAP net earnings and net assets.

If the investments in Ball's pension plans, or in the multi-employer pension plans in which Ball participates, do not perform as expected, we may have to contribute additional amounts to the plans, which would otherwise be available for other general corporate purposes.

Ball maintains defined benefit pension plans covering substantially all of its employees in the United States and a significant number of United Kingdom deferred and retired participants, which are funded based on certain actuarial assumptions. The plans' assets consist primarily of common stocks, fixed-income securities and, in the U.S., alternative investments. Market declines, longevity increases or legislative changes, such as the Pension Protection Act in the U.S., could result in a prospective decrease in our available cash flow and net earnings over time, and the recognition of an increase in our pension obligations could result in a reduction to our shareholders' equity. Additional risks exist related to the company's participation in multi-employer pension plans. Assets contributed to a multi-employer pension plan by one employer may be used to provide benefits to employees of other participating employers. If a participating employer in a multi-employer pension plan stops contributing to the plan, the unfunded obligations of the plan may be borne by the remaining participants. This could result in increases to our contributions to the plans as well as pension expense.

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Restricted access to capital markets could adversely affect our short-term liquidity and prevent us from fulfilling our obligations under the notes issued pursuant to our bond indentures.

A reduction in global market liquidity could:

- restrict our ability to fund working capital, capital expenditures, research and development expenditures and other business activities;
- increase our vulnerability to general adverse economic and industry conditions, including the credit risks stemming from the economic environment;
- limit our flexibility in planning for, or reacting to, changes in our businesses and the industries in which we operate;
- restrict us from making strategic acquisitions or exploiting business opportunities; and
- limit, along with the financial and other restrictive covenants in our debt, among other things, our ability to borrow additional funds, dispose of assets, pay cash dividends or refinance debt maturities.

If market interest rates increase, our variable-rate debt will create higher debt service requirements, which adversely affects our cash flows. While we sometimes enter into agreements limiting our exposure, any such agreements may not offer complete protection from this risk.

The global credit, financial and economic environment could have a negative impact on our results of operations, financial position or cash flows.

The overall credit, financial and economic environment could have significant negative effects on our operations, including:

- the creditworthiness of customers, suppliers and counterparties could deteriorate resulting in a financial loss or a disruption in our supply of raw materials;
- volatile market performance could affect the fair value of our pension assets, potentially requiring us to make significant additional contributions to our defined benefit pension plans to maintain prescribed funding levels;
- a significant weakening of our financial position or operating results could result in noncompliance with our debt covenants; and
- reduced cash flows from our operations could adversely affect our ability to execute our long-term strategy to increase liquidity, reduce debt, repurchase our stock and invest in our businesses.

Changes in U.S. generally accepted accounting principles (U.S. GAAP) and SEC rules and regulations could materially impact our reported results.

U.S. GAAP and SEC accounting and reporting changes are common. These changes could have significant effects on our reported results when compared to prior periods and other companies and may even require us to retrospectively adjust prior periods. Additionally, material changes to the presentation of transactions in the consolidated financial statements could impact key ratios that analysts and credit rating agencies use to rate Ball and ultimately impact our ability to access the credit markets in an efficient manner.

A material weakness in our internal control over financial reporting could, if not remediated, result in material misstatements in our financial statements.

Management is responsible for establishing and maintaining adequate internal control over financial reporting, as defined in Rule 13a-15(f) under the Securities Exchange Act. A material weakness is defined as a deficiency, or combination of deficiencies, in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of annual or interim financial statements will not be prevented or detected on a timely basis. If a material weakness is identified, management could conclude that internal control over financial reporting is not effective based on criteria set forth by the Committee of Sponsoring Organization of the Treadway Commission in "*Internal Control—An Integrated Framework* (2013)." If a material weakness is identified, a remediation plan would be designed to address the material weakness. If remedial measures are insufficient to address the material weakness, or if additional material weaknesses in internal control are discovered or occur in the future, our consolidated financial statements may contain material misstatements and we could be required to restate our financial results. As of December 31, 2021, the company had no material weaknesses.

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We face risks related to health epidemics, pandemics and other outbreaks, including the ongoing COVID-19 pandemic, which could adversely affect our business.

The circumstances of the ongoing COVID-19 pandemic and responses thereto continue to evolve. The products produced and services provided by Ball have been deemed essential and, as a result, relevant governments around the world have allowed our operations to continue through this crisis. Additionally, overall demand for our aluminum beverage cans has remained high and has increased during the pandemic. However, COVID-19 and its related variants could give rise to circumstances that cause one or more of the following risk factors to occur:

- We could lose key customers, customers could become insolvent or have a reduction in demand for our products and services;
- We could be subject to changes in laws and governmental regulations that adversely affect our business and operations;
- We could be subject to adverse fluctuations in currency exchange rates;
- We might lose key management and operating personnel;
- We may be subject to disruptions in the supply or price of our raw materials;
- We may face prolonged work stoppages at our facilities;
- We may be impacted by government budget constraints or government shutdowns;
- Our pension plan investments may not perform as expected, and we may be required to make additional contributions to our pension plans which would otherwise be available for other general corporate purposes;
- Our access to capital markets may be restricted, which could adversely affect our short-term liquidity and prevent us from fulfilling our obligations under the notes issued pursuant to our bond indentures;
- We may be subject to increased information technology (IT) security threats and reduced network access availability;
- Our operations and those of our principal customers and suppliers could be designated as non-essential in key markets; and
- A material weakness in our internal control over financial reporting or a material misstatement in our financial statements could occur.

Because the COVID-19 pandemic is far-reaching and its impacts cannot be completely anticipated, additional risks may arise that could materially impact the company's financial results and liquidity.

The company has or may implement actions to minimize the risks and associated negative effects from COVID-19, which do not guarantee the prevention or mitigation of material impacts on our business. Some of these actions may include, and are not limited to:

- Implementing alternative work arrangements including work from home;
- Limiting or eliminating work-related travel;
- Effecting a full or partial shut-down of operations;
- Enhancing the cleaning and disinfecting of our physical locations;
- Implementing health screening for employees and third parties who enter our facilities;
- Adjusting inventory levels to mitigate potential supply disruptions;
- Modifying payment terms with customers;
- Providing additional health-related services to our employees;
- Reducing compensation for our employees;
- Reducing our workforce levels;
- Modifying our debt arrangements; and
- Adjusting contributions to defined benefit pension plans or income tax payments.

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Governmental and regulatory risks

Changes in laws and governmental regulations may adversely affect our business and operations.

We and our customers and suppliers are subject to various federal, state, provincial and local laws and regulations, which have been increasing in number and complexity. Each of our, and their, facilities is subject to federal, state, provincial and local licensing and regulation by health, environmental, workplace safety and other agencies in multiple jurisdictions. Requirements of worldwide governmental authorities with respect to manufacturing, manufacturing facility locations within the jurisdiction, product content and safety, climate change, workplace safety and health, environmental, expropriation of assets and other standards could adversely affect our ability to manufacture or sell our products, and the ability of our customers and suppliers to manufacture and sell their products. In addition, we face risks arising from compliance with and enforcement of numerous and complex federal, state, provincial and local laws and regulations.

Enacted regulatory developments regarding the reporting and use of "conflict minerals" mined from the Democratic Republic of the Congo and adjoining countries could affect the sourcing, availability and price of minerals used in the manufacture of certain of our products. As a result, there may only be a limited pool of suppliers who provide conflict-free materials, and we cannot give assurance that we will be able to obtain such products in sufficient quantities or at competitive prices. Also, because our supply chains are complex, we may face reputational challenges with our customers and other stakeholders if we are unable to sufficiently verify the origins of all materials used in the products that we sell. The compliance and reporting aspects of these regulations may result in incremental costs to the company. While deposit systems and other container-related legislation have been adopted in some jurisdictions, similar legislation has been defeated in public referenda and legislative bodies in many others. We anticipate that continuing efforts will be made to consider and adopt such legislation in the future. The packages we produce are widely used and perform well in U.S. states, Canadian provinces and European countries that have deposit systems, as well as in other countries worldwide.

Significant environmental, employment-related and other legislation and regulatory requirements exist and are also evolving. The compliance costs associated with current and proposed laws and potential regulations could be substantial, and any failure or alleged failure to comply with these laws or regulations could lead to litigation or governmental action, all of which could adversely affect our financial condition or results of operations.

Our aerospace segment is subject to certain risks specific to that business.

In our aerospace business, U.S. government contracts are subject to reduction or modification in the event of changes in requirements, and the government may also terminate contracts at its convenience pursuant to standard termination provisions. In such instances, Ball may be entitled to reimbursement for allowable costs and profits on authorized work that has been performed through the date of termination.

In addition, budgetary constraints and government shutdowns may result in further reductions to projected spending levels by the U.S. government. In particular, government expenditures are subject to the potential for automatic reductions, generally referred to as "sequestration." Sequestration may occur in any given year, resulting in significant additional reductions to spending by various U.S. government defense and aerospace agencies on both existing and new contracts, as well as the disruption of ongoing programs. Even if sequestration does not occur, we expect that budgetary constraints and ongoing concerns regarding the U.S. national debt will continue to place downward pressure on agency spending levels. Due to these and other factors, overall spending on various programs could decline, which could result in significant reductions to revenue, cash flows, net earnings and backlog primarily in our aerospace segment.

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As a U.S. government contractor, we could be adversely affected by changes in regulations or any negative findings from a U.S. government audit or investigation.

Our aerospace business operates in a highly regulated environment and is routinely audited and reviewed by the U.S. government and its agencies, such as the Defense Contract Audit Agency (DCAA) and Defense Contract Management Agency (DCMA). These agencies review performance under our contracts, our cost structure and our compliance with applicable laws, regulations and standards, as well as the adequacy of, and our compliance with, our internal control systems and policies. Business systems that are subject to review under the DoD Federal Acquisition Regulation Supplement (DFARS) are purchasing, estimating, material management and accounting, as well as property and earned value management. Any costs ultimately found to be unallowable or improperly allocated to a specific contract will not be reimbursed or must be refunded if already reimbursed. If an audit uncovers improper or illegal activities, we may be subject to civil and criminal penalties, sanctions or suspension or debarment from doing business with the U.S. government. Whether or not illegal activities are alleged, the U.S. government also has the ability to decrease or withhold certain payments when it deems systems subject to its review to be inadequate. If such actions were to result in suspension or debarment, this could have a material adverse effect on our business.

Our business faces the potential of increased regulation on some of the raw materials utilized in our packaging operations.

Our operations are subject to federal, state, provincial and local laws and regulations in multiple jurisdictions relating to some of the raw materials, including epoxy-based coatings utilized in our container making process. Epoxy-based coatings may contain Bisphenol-A (BPA). Scientific evidence evaluated by regulatory agencies in the U.S., Canada, Europe, Japan, Australia and New Zealand has consistently shown these coatings to be safe for food contact at current levels, and these regulatory agencies have stated that human exposure to BPA from epoxy-based container coatings is well below safe exposure limits set by government bodies worldwide. A significant change in these regulatory agency statements, adverse information concerning BPA or other chemicals present in our coatings, or rulings made within certain federal, state, provincial and local jurisdictions could have a material adverse effect on our business, financial condition or results of operations. Ball recognizes that significant interest exists in non-epoxy based coatings, and we have been proactively working with coatings suppliers and our customers to transition to alternative coatings.

Earnings and cash flows can be impacted by changes in tax laws.

As a U.S.-based multinational business, the company is subject to income tax in the U.S. and numerous jurisdictions outside the U.S. The relevant tax rules and regulations are complex, often changing and, in some cases, are interdependent. If these or other tax rules and regulations should change, the company's earnings and cash flows could be impacted.

The company's worldwide provision for income taxes is determined, in part, through the use of significant estimates and judgments. Numerous transactions arise in the ordinary course of business where the ultimate tax determination is uncertain. The company undergoes tax examinations by various worldwide tax authorities on a regular basis. While the company believes its estimates of its tax obligations are reasonable, the final outcome after the conclusion of any tax examinations and any litigation could be materially different from what has been reflected in the company's historical financial statements.

Technological risks

Decreases in our ability to develop or apply new technology and know-how may affect our competitiveness.

Our success depends partially on our ability to improve production processes and services. We must also introduce new products and services to meet changing customer needs. If we are unable to implement better production processes or to develop new products through research and development or licensing of new technology, we may not be able to remain competitive with other manufacturers. As a result, our business, financial condition, cash flows or results of operations could be adversely affected.

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Increased information technology (IT) security threats and more sophisticated and targeted computer crime could pose a risk to our systems, networks, products, solutions and services, as well as those of our suppliers and customers.

The company's IT systems, or any third party's system on which the company relies, as well as those of our suppliers and customers, could fail on their own accord or may be vulnerable to a variety of interruptions or shutdowns, including interruptions or shutdowns due to natural disasters, power outages or telecommunications failures, terrorist attacks or failures during the process of upgrading or replacing software or hardware. Increased global IT security threats and more sophisticated and targeted computer crime also pose a risk to the security of our systems and networks and the confidentiality, availability and integrity of our data, as well as to the security and data of our suppliers and customers. As a provider of products and services to government and commercial customers, our aerospace business in particular may be the target of cyber-attacks, including attempts to gain unauthorized access to classified or sensitive information and networks. The company has a number of shared service centers where many of the company's IT systems are concentrated and any disruption at such a location could impact the company's business within the operating zones served by the impacted service center.

While we attempt to mitigate all of these risks to our networks, systems and data by employing a number of measures, including employee training, comprehensive monitoring of our networks and systems, and maintenance of backup and protective systems, our systems, networks, products, solutions and services remain potentially vulnerable to advanced persistent threats or other IT disruptions. Depending on their nature and scope, such threats could potentially lead to the compromise of confidential information, improper use of our systems and networks, manipulation and destruction of data, defective products, harm to individuals or property, contractual or regulatory actions and fines, penalties and potential liabilities, production downtimes and operational disruptions, which in turn could adversely affect our reputation, competitiveness and results of operations. Data privacy and protection laws are evolving and present increasing compliance challenges, which may increase our costs, affect our competitiveness and could expose us to substantial fines or other penalties. In addition, a security breach that involves classified or other sensitive government information could subject us to civil or criminal penalties and could result in the loss of our secure facility clearance and other accreditation, loss of our government contracts, loss of access to classified information or debarment as a government contractor.

Human capital risks

If we fail to retain key management and personnel, we may be unable to implement our key objectives.

We believe our future success depends, in part, on our experienced management team. Unforeseen losses of key members of our management team without appropriate succession and/or compensation planning could make it difficult for us to manage our business and meet our objectives.

Prolonged work stoppages at facilities with union employees could jeopardize our financial position.

As of December 31, 2021, 13 percent of our North American employees and 37 percent of our European employees were covered by collective bargaining agreements. These collective bargaining agreements have staggered expirations during the next several years. Although we consider our employee relations to be generally good, a prolonged work stoppage or strike at any facility with union employees could have a material adverse effect on our business, financial condition, cash flows or results of operations. In addition, we cannot ensure that upon the expiration of existing collective bargaining agreements, new agreements will be reached without union action or that any such new agreements will be on terms satisfactory to us.

Environmental risks

Adverse weather and climate changes may result in lower sales.

We manufacture packaging products primarily for beverages. Unseasonable weather can reduce demand for certain beverages packaged in our containers. Climate change and the increasing frequency of severe weather events could have various effects on the demand for our products, our supply chain and the costs of inputs to our production and delivery of products in different regions around the world. Our plants' production may be prevented or curtailed due to severe or unanticipated weather and climate events.

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* *Our business is subject to substantial environmental remediation and compliance costs.*

Our operations are subject to federal, state, provincial and local laws and regulations in multiple jurisdictions relating to environmental hazards, such as emissions to air, discharges to water, the handling and disposal of hazardous and solid wastes and the clean-up of hazardous substances. We have been designated, along with numerous other companies, as a potentially responsible party for the clean-up of several hazardous waste sites. Additionally, there is increased focus on the regulation of greenhouse gas emissions and other environmental issues worldwide. We strive to mitigate such risks related to environmental issues, including through the purchase of renewable energy, the adoption of sustainable practices, and by positioning ourselves as a sustainability leader in our industry.

Item 1B. Unresolved Staff Comments

There were no matters required to be reported under this item.

Item 2. Properties

The company's properties described below are well maintained, and management considers them to be adequate and utilized for their intended purposes.

Ball's corporate headquarters are located in Westminster, Colorado, U.S. and our aerospace segment management offices are located in Broomfield, Colorado, U.S. The operations of the aerospace segment occupy a variety of company-owned and leased facilities in Colorado, U.S., which comprise office, laboratory, research and development, engineering and test and manufacturing space. Other aerospace operations carry on business in smaller company owned and leased facilities in other U.S. locations outside of Colorado.

Ball's manufacturing locations for significant packaging operations, which are owned or leased by the company, are set forth below. Facilities in the process of being constructed, or that have ceased production, have been excluded from the list. In addition to the facilities listed, the company leases other warehousing space.

Beverage packaging, North and Central America, locations:

- Bowling Green, Kentucky
- Conroe, Texas
- Fairfield, California
- Findlay, Ohio
- Fort Atkinson, Wisconsin
- Fort Worth, Texas
- Glendale, Arizona
- Golden, Colorado
- Goodyear, Arizona
- Kapolei, Hawaii
- Kent, Washington
- Monterrey, Mexico
- Monticello, Indiana
- Phoenix, Arizona
- Pittston, Pennsylvania
- Queretaro, Mexico
- Rome, Georgia
- Saint Paul, Minnesota
- Saratoga Springs, New York
- Tampa, Florida
- Wallkill, New York
- Whitby, Ontario, Canada
- Williamsburg, Virginia

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Table of Contents

Beverage packaging, EMEA, locations:

- Argayash, Russia
- Belgrade, Serbia
- Bierne, France
- Cabanillas del Campo, Spain
- Cairo, Egypt
- Ejpovice, Czech Republic
- Fosie, Sweden
- Fredericia, Denmark
- Gelsenkirchen, Germany
- La Selva, Spain
- Lublin, Poland
- Ludesch, Austria
- Manisa, Turkey
- Mantsala, Finland
- Milton Keynes, United Kingdom
- Mont, France
- Naro Fominsk, Russia
- Nogara, Italy
- Vsevolozhsk, Russia
- Wakefield, United Kingdom
- Waterford, Ireland
- Widnau, Switzerland

Beverage packaging, South America, locations:

- Aguas Claras, Brazil
- Asuncion, Paraguay
- Brasilia, Brazil
- Buenos Aires, Argentina
- Extrema, Brazil
- Frutal, Brazil
- Jacarei, Sao Paulo, Brazil
- Manaus, Brazil
- Pouso Alegre, Brazil
- Recife, Brazil
- Santa Cruz, Brazil
- Santiago, Chile
- Tres Rios, Rio de Janeiro, Brazil

Beverage packaging, Other, locations:

- Dammam, Saudi Arabia
- Mumbai, India
- Sri City, India
- Yangon, Myanmar

Aerosol packaging locations:

- Ahmedabad, India
- Beaurepaire, France
- Bellegarde, France
- Devizes, United Kingdom
- Itupeva, Brazil
- San Luis Potosí, Mexico
- Sherbrooke, Quebec, Canada
- Velim, Czech Republic
- Verona, Virginia

Aluminum cups location:

- Rome, Georgia

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Item 3. Legal Proceedings

Details of the company's legal proceedings are included in Note 22 to the consolidated financial statements within Item 8 of this annual report.

Item 4. Mine Safety Disclosures

Not applicable.

Part II.

Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities.

Ball Corporation common stock (BLL) is listed for trading on the New York Stock Exchange. There were 6,330 common shareholders of record on February 14, 2022. We intend to change the company's ticker symbol from BLL to BALL immediately following our annual shareholders' meeting in April 2022. A public press release will be issued 10 days prior to the actual change date.

Common Stock Repurchases

The following table summarizes the company's repurchases of its common stock during the quarter ended December 31, 2021.

	Purchases of Securities			
($ In millions)	Total Number of Shares Purchased (a)	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (a)	Maximum Number of Shares that May Yet Be Purchased Under the Plans or Programs (b)
October 1 to October 31, 2021	1,163,215	$ 90.93	1,163,215	31,183,521
November 1 to November 30, 2021	1,683,252	93.32	1,683,252	29,500,269
December 1 to December 31, 2021	1,459,760	92.81	1,459,760	28,040,509
Total	4,306,227	92.50	4,306,227	

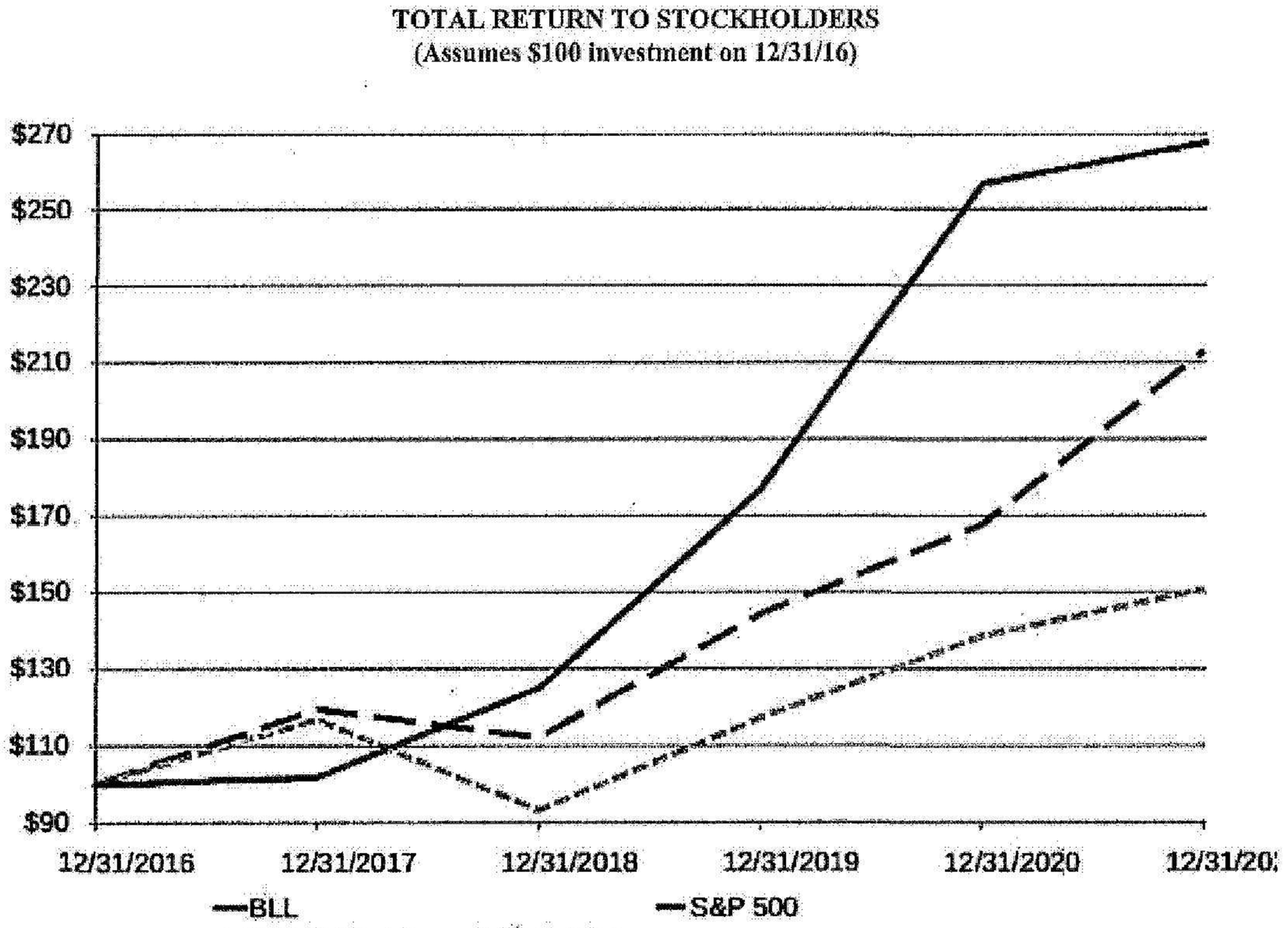
(a) Includes any open market purchases (on a trade-date basis), share repurchase agreements and/or shares retained by the company to settle employee withholding tax liabilities.

(b) The company has an ongoing repurchase program for which 50 million shares were authorized for repurchase by Ball's Board of Directors.

Shareholder Return Performance

The line graph below compares the annual percentage change in Ball Corporation's cumulative total shareholder return on its common stock with the cumulative total return of the Dow Jones Containers & Packaging Index and the S&P Composite 500 Stock Index for the five-year period ended December 31, 2021. The graph assumes $100 was invested on December 31, 2016, and that all dividends were reinvested. The Dow Jones Containers & Packaging Index total return has been weighted by market capitalization.

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Total Return Analysis

	12/31/2016	12/31/2017	12/31/2018	12/31/2019	12/31/2020	12/31/2021
BLL	$ 100.00	$ 101.78	$ 124.83	$ 177.05	$ 257.07	$ 267.67
S&P 500	100.00	119.42	111.97	144.31	167.77	212.89
DJ US Containers & Packaging	100.00	116.71	93.19	117.03	138.49	150.75

Source: Bloomberg L.P.® Charts

Item 6. [Reserved]

Removing and reserving Item 6 of Part II.

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Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

Management's discussion and analysis should be read in conjunction with the consolidated financial statements and accompanying notes included in Item 8 of this Annual Report on Form 10-K (annual report), which include additional information about our accounting policies, practices and the transactions underlying our financial results. The preparation of our consolidated financial statements in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP) requires us to make estimates and assumptions that affect the reported amounts in our consolidated financial statements and the accompanying notes, including various claims and contingencies related to lawsuits, taxes, environmental and other matters arising during the normal course of business. We apply our best judgment, our knowledge of existing facts and circumstances and actions that we may undertake in the future in determining the estimates that affect our consolidated financial statements. We evaluate our estimates on an ongoing basis using our historical experience, as well as other factors we believe appropriate under the circumstances, such as current economic conditions, and adjust or revise our estimates as circumstances change. As future events and their effects cannot be determined with precision, actual results may differ from these estimates. Ball Corporation and its subsidiaries are referred to collectively as "Ball Corporation," "Ball," "the company," "we" or "our" in the following discussion and analysis.

OVERVIEW

Business Overview and Industry Trends

Ball Corporation is one of the world's leading aluminum packaging suppliers. Our packaging products are produced for a variety of end uses, are manufactured in facilities around the world and are competitive with other substrates, such as plastics and glass. In the aluminum packaging industry, sales and earnings can be increased by reducing costs, increasing prices, developing new products, expanding volumes and making strategic acquisitions. We also provide aerospace and other technologies and services to governmental and commercial customers, including national defense hardware, antenna and video tactical solutions, civil and operational space hardware and system engineering services.

We sell our aluminum packaging products mainly to large, multinational beverage, personal care and household products companies with which we have developed long-term relationships. This is evidenced by our high customer retention and our large number of long-term supply contracts. While we have a diversified customer base, we sell a significant portion of our packaging products to major companies and brands, as well as to numerous regional customers. The overall global aluminum beverage and aerosol container industries are growing and are expected to continue to grow in the medium to long term. The primary customers for the products and services provided by our aerospace segment are U.S. government agencies or their prime contractors.

We purchase our raw materials from relatively few suppliers. We also have exposure to inflation, in particular the rising costs of raw materials, as well as other direct cost inputs. We mitigate our exposure to the changes in the costs of aluminum through the inclusion of provisions in contracts covering the majority of our volumes to pass through aluminum price changes, as well as through the use of derivative instruments. The pass-through provisions generally result in proportional increases or decreases in sales and costs with a greatly reduced impact, if any, on net earnings. Because of our customer and supplier concentration, our business, financial condition and results of operations could be adversely affected by the loss, insolvency or bankruptcy of a major customer or supplier or a change in a supply agreement with a major customer or supplier, although our contract provisions generally mitigate the risk of customer loss, and our long-term relationships represent a known, stable customer base.

The majority of our aerospace business involves work under contracts, generally from one to five years in duration, as a prime contractor or subcontractor for various U.S. government agencies. Intense competition and long operating cycles are key characteristics of the company's aerospace and defense industry where it is common for work on major programs to be shared among a number of companies. A company competing to be a prime contractor may, upon ultimate award of the contract to a competitor, become a subcontractor for the ultimate prime contracting company.

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Corporate Strategy

Our Drive for 10 vision encompasses five strategic levers that are key to growing our business and achieving long-term success. Since launching Drive for 10 in 2011, we have made progress on each of the levers as follows:

- Maximizing value in our existing businesses by expanding specialty container production across our global plant network to meet current demand, improving efficiencies and amplifying our sustainability credentials through Aluminum Stewardship Initiative certification in our global aluminum container and end facilities in North America, South America and Europe; leveraging plant floor and integrated planning systems to reduce costs and manage contractual provisions across our diverse customer base; successfully acquiring and integrating a large global aluminum beverage business and regional aluminum aerosol facility while also divesting underperforming assets; and in the aluminum aerosol business, installing new extruded aluminum aerosol lines in our European, Mexican and Indian facilities while also implementing cost-out and value-in initiatives across all of our businesses;

- Expanding further into new products and capabilities through commercializing our new lightweight, infinitely recyclable aluminum cup and providing next-generation extruded aluminum aerosol packaging that utilizes proprietary technology to significantly lightweight the can; and successfully introducing new specialty beverage cans and aluminum bottle-shaping technology;

- Aligning ourselves with the right customers and markets by investing capital to meet continued growth for specialty beverage containers throughout our global network, which represent approximately 50 percent of our global beverage packaging mix; aligning with growing beverage categories and other new beverage producers who continue to use aluminum beverage containers to grow their business; and in our aluminum cup business, establishing partnerships with restaurants and event venues and utilizing online platforms and North American retailers to provide infinitely recyclable aluminum cups directly to consumers.

- Broadening our geographic reach with our acquisition of Rexam and our new investments in beverage manufacturing facilities in the United States, Brazil, Paraguay, Spain, Mexico, Myanmar and Panama, as well as extruded aluminum aerosol manufacturing facilities in India and Brazil, and the successful start-up of our aluminum cups business in the U.S.; and

- Leveraging our technological expertise in packaging innovation, including the introduction of our new proprietary, brandable lightweight aluminum cup and providing next-generation aluminum bottle-shaping technologies and the increased production of lightweight ReAl® containers, which utilize technology that increases the strength of aluminum used in the manufacturing process while lightweighting the can by up to 30 percent over a standard aluminum aerosol can, as well as our investment in cyber, data analytics methane monitoring, 5G and LIDAR capabilities to further enhance our aerospace technical expertise across a broader customer portfolio.

These ongoing business developments help us stay close to our customers while expanding and/or sustaining our industry positions and global reach with major beverage, personal care, household products and aerospace customers. In order to successfully execute our strategy and reach our goals, we realize the importance of excelling in the following areas: customer focus, operational excellence, innovation and business development, people and culture focus and sustainability.

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RESULTS OF OPERATIONS

Management's discussion and analysis for our results of operations on a consolidated and segment basis include a quantification of factors that had a material impact. Other factors that did not have a material impact, but that are significant to understand the results, are qualitatively described.

Refer to Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations of the company's Annual Report on Form 10-K for the year ended December 31, 2020, as filed on February 17, 2021, for a comparison of our 2020 results of operations to the 2019 results.

Novel Coronavirus (COVID-19)

The ongoing novel coronavirus (COVID-19) had a significant effect upon the global business environment during the year ended December 31, 2021. Ball provides key products and services to the consumer beverage and household markets and the U.S. aerospace markets and, consequently, the operations of Ball and of its principal customers and suppliers have been designated as essential across our key markets. This designation allowed Ball to operate its manufacturing facilities throughout 2021, and it is expected that Ball will continue to operate its facilities without disruption in the foreseeable future. However, jurisdictions around the globe have issued stay-at-home orders and mandated operational closures of non-essential businesses and other restrictions, which have impacted certain of our customers by constraining some supply of products to certain consumers. The risks that COVID-19 and its related variants continue to present to Ball's business have been outlined in Item 1. Risk Factors and Note 1 to the consolidated financial statements within Item 8 of this annual report.

Consolidated Sales and Earnings

($ in millions)	Years Ended December 31, 2021	2020	2019
Net sales	$ 13,811	$ 11,781	$ 11,474
Net earnings attributable to Ball Corporation	878	585	566
Net earnings attributable to Ball Corporation as a % of net sales	6 %	5 %	5 %

Sales in 2021 were $2,030 million higher compared to 2020 primarily as a result of increased sales volumes, pass through of higher aluminum prices, improved price/mix and favorable exchange rates.

Net earnings attributable to Ball Corporation in 2021 were $293 million higher than 2020 primarily due to increased sales volumes and favorable price/mix in our beverage packaging, North and Central America, segment, lower business consolidation and other activities, lower total interest expense, and higher earnings from equity in results of affiliates, partially offset by the tax effect of higher earnings and higher personnel, startup, and other costs to support growth investments, and the timing of contractual non-aluminum input cost recovery.

Cost of Sales (Excluding Depreciation and Amortization)

Cost of sales, excluding depreciation and amortization, was $11,085 million in 2021 compared to $9,323 million in 2020. These amounts represented 80 percent and 79 percent of consolidated net sales for the years ended 2021 and 2020, respectively. The increase year-over-year is primarily due to general inflationary cost pressures from limited supply of raw materials and global supply chain transportation disruptions. To mitigate these recent cost trends, we have established a commercial cost recovery program that is designed to help us recover a significant portion of those cost increases that fall outside our normal customer contracts.

Depreciation and Amortization

Depreciation and amortization expense was $700 million in 2021 compared to $668 million in 2020. These amounts represented 5 percent and 6 percent of consolidated net sales for the years ended 2021 and 2020, respectively. Amortization expense in 2021 and 2020 included $152 million and $150 million, respectively, for the amortization of acquired Rexam intangibles.

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Selling, General and Administrative

Selling, general and administrative (SG&A) expenses were $593 million in 2021 compared to $525 million in 2020. These amounts represented 4 percent of consolidated net sales for 2021 and 2020, respectively. The increase in SG&A expenses was primarily due to higher personnel and other costs to support growth investments.

Business Consolidation Costs and Other Activities

Business consolidation costs and other activities were $142 million in 2021 compared to $262 million in 2020. These amounts represented 1 percent and 2 percent of consolidated net sales for 2021 and 2020, respectively. The amounts in 2021 included a non-cash pension settlement charge of $135 million and gains resulting from Brazilian indirect tax rulings of $22 million. The charges in 2020 included a non-cash pension settlement charge of $120 million, a non-cash impairment charge of $62 million related to the goodwill of our beverage packaging, other, reporting unit, an adjustment of $15 million to the selling price of the company's former steel food and steel aerosol business and a $23 million write-off of the potential future consideration related to the 2019 sale of the company's former China beverage packaging business.

Interest Expense

Total interest expense was $283 million in 2021 compared to $316 million in 2020. Interest expense, excluding the effect of debt refinancing and other costs, as a percentage of average borrowings decreased by approximately 10 basis points from 3.5 percent 2020 to 3.4 percent in 2021 due to the drop in global interest rates.

Tax Provision

The company's effective tax rate is affected by recurring items such as income earned in non-U.S. jurisdictions with tax rates that differ from the U.S. tax rate and by discrete items that may occur in any given year but are not consistent from year to year.

The 2021 effective income tax rate was 15.5 percent compared to 14.4 percent for 2020. As compared with the statutory U.S. federal income tax rate of 21 percent, the 2021 effective rate was reduced by 3.2 percent for the impact of non-U.S. rate differences including tax holidays, by 5.0 percent for the impact of the U.S. R&D credit, and by 1.9 percent for the change in uncertain tax positions including interest and penalties. These reductions were partially offset by an increase of 1.8 percent for the GILTI inclusion. While these items are expected to recur, the potential magnitude of each item is uncertain.

The 2021 effective income tax rate was also increased by 4.3 percent for enacted changes in tax laws and rates. Similar impacts may occur in future periods, but given their inherent uncertainty, the company is unable to reasonably estimate their potential future impacts.

Further details of taxes on income, including impacts of the U.S. tax reform, are provided in Note 16 to the consolidated financial statements within Item 8 of this annual report.

RESULTS OF BUSINESS SEGMENTS

Segment Results

Ball's operations are organized and reviewed by management along its product lines and geographical areas, and its operating results are presented in the four reportable segments discussed below.

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Beverage Packaging, North and Central America

($ in millions)	Years Ended December 31, 2021	2020	2019
Net sales	$ 5,856	$ 5,076	$ 4,758
Comparable operating earnings	681	683	555
Comparable operating earnings as a % of segment net sales	12 %	13 %	12 %

Segment sales in 2021 were $780 million higher compared to 2020 primarily due to 4 percent volume growth, the pass through of higher aluminum prices and improved price/mix.

Comparable operating earnings in 2021 were $2 million lower compared to 2020 primarily due to the timing of contractual non-aluminum input cost recovery, startup costs associated with three new multi-line manufacturing plants and operational inefficiencies from persistent supply chain disruptions, partially offset by higher specialty volumes and improved customer contractual terms.

Beverage Packaging, EMEA

($ in millions)	Years Ended December 31, 2021	2020	2019
Net sales	$ 3,509	$ 2,945	$ 2,857
Comparable operating earnings	452	354	351
Comparable operating earnings as a % of segment net sales	13 %	12 %	12 %

Segment sales in 2021 were $564 million higher compared to 2020 primarily due to 8 percent volume growth, the pass through of higher aluminum prices and favorable exchange rates.

Comparable operating earnings in 2021 were $98 million higher compared to 2020 primarily due to higher sales volumes and favorable mix.

Beverage Packaging, South America

($ in millions)	Years Ended December 31, 2021	2020	2019
Net sales	$ 2,016	$ 1,695	$ 1,670
Comparable operating earnings	348	280	288
Comparable operating earnings as a % of segment net sales	17 %	17 %	17 %

Segment sales in 2021 were $321 million higher compared to 2020 primarily due to 3 percent volume growth and the pass through of higher aluminum prices.

Comparable operating earnings in 2021 were $68 million higher compared to 2020 primarily related to higher sales volumes and favorable mix.

Aerospace

($ in millions)	Years Ended December 31, 2021	2020	2019
Net sales	$ 1,911	$ 1,741	$ 1,479
Comparable operating earnings	169	153	140
Comparable operating earnings as a % of segment net sales	9 %	9 %	9 %

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Segment sales in 2021 were $170 million higher compared to 2020, and comparable operating earnings were $16 million higher, primarily due to the company's new program wins, backlog growth and related backlog liquidation through contract performance.

Sales to the U.S. government, either directly as a prime contractor or indirectly as a subcontractor, represented 97 percent of segment sales in both 2021 and 2020. The aerospace contract mix in 2021 consisted of 47 percent cost-type contracts, which are billed at our costs plus an agreed-upon and/or earned profit component, and 50 percent fixed-price contracts. The remaining sales were for time and materials contracts.

Backlog for the aerospace segment at December 31, 2021 and 2020, was $2.5 billion and $2.4 billion, respectively. The actual amount of funding received in the future may be higher or lower than our estimate of potential contract value. The segment has numerous outstanding bids for future contract awards. The backlog at December 31, 2021, consisted of 40 percent cost-type contracts. Comparisons of backlog are not necessarily indicative of the trend of future operations due to the nature of varying delivery and milestone schedules on contracts, funding of programs and the uncertainty of timing of future contract awards.

Management Performance Measures

Management internally uses various measures to evaluate company performance, including comparable operating earnings (earnings before interest, taxes and business consolidation and other non-comparable costs); comparable net earnings (earnings before business consolidation costs and other non-comparable costs after tax); comparable diluted earnings per share (comparable net earnings divided by diluted weighted average shares outstanding); return on average invested capital (net operating earnings after tax over the relevant performance period divided by average invested capital over the same period); economic value added (EVA®) dollars (net operating earnings after tax less a capital charge on average invested capital employed); earnings before interest and taxes (EBIT); earnings before interest, taxes, depreciation and amortization (EBITDA); and diluted earnings per share. In addition, management uses operating cash flows as a measure to evaluate the company's liquidity. We believe this information is also useful to investors as it provides insight into the earnings and cash flow criteria that management uses to make strategic decisions. These financial measures may be adjusted at times for items that affect comparability between periods such as business consolidation costs and gains or losses on acquisitions and dispositions.

Nonfinancial measures in the packaging businesses include production efficiency and spoilage rates; quality control figures; environmental, health and safety statistics; production and sales volume data; asset utilization rates; and measures of sustainability. Additional measures used to evaluate financial performance in the aerospace segment include contract revenue realization, award and incentive fees realized, proposal win rates and backlog. References to volume data represent units shipped.

Many of the above noted financial measurements are presented on a non-U.S. GAAP basis and should be considered in connection with the consolidated financial statements within Item 8 of this annual report. Non-U.S. GAAP measures should not be considered in isolation, nor should they not be considered superior to, or a substitute for, financial measures calculated in accordance with U.S. GAAP. A presentation of earnings in accordance with U.S. GAAP is available in Item 8 of this annual report.

CRITICAL ACCOUNTING POLICIES AND ESTIMATES

For information regarding the company's critical and significant accounting policies, as well as recent accounting pronouncements, see Note 1 and Note 2 to the consolidated financial statements within Item 8 of this annual report.

The company considers certain accounting estimates to be critical, as their application is made in accordance with generally accepted accounting principles that involve a significant level of estimation uncertainty and have had, or are reasonably likely to have, a material impact on the financial condition or results of operations. Detailed below is a discussion of why, to the extent the estimate is material, these estimates are subject to uncertainty and the sensitivity of the reported amounts to the methods, assumptions, and estimates underlying the estimate's calculation.

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Revenue Recognition in the Aerospace Segment

Sales under fixed-price long-term contracts in the aerospace segment are primarily recognized using percentage-of-completion accounting under the cost-to-cost method. The company believes the accounting estimates related to revenue recognition in its aerospace segment are critical accounting estimates because they are highly reliant upon estimation throughout the segment's contracts with its customers. The recognition of revenue requires significant estimation on the part of management, including estimating techniques to project revenues and costs at completion and various assumptions and projections related to the outcome of future events, and evaluation of estimates of total contract revenue, total contract cost, and extent of progress toward completion. Aside from estimation of total contract cost and progress towards completion, total revenues in our aerospace segment are subject to uncertainty due to the total amount that will be paid by the customer giving rise to variable consideration. The primary types of variable consideration present in the company's contracts are cost reimbursements, performance award fees, incremental funding and finalization of government rates. The company's accounting policy around revenue recognition in its aerospace segment and further details of estimates used in revenue recognition in its aerospace segment can be found in Note 1 and Note 5, respectively, to the consolidated financial statements within Item 8 of this annual report.

Defined Benefit Pension Plans

The company has defined benefit plans which require management to make assumptions relating to the long-term rate of return on plan assets, discount rates used to determine the present value of future obligations and expenses, salary inflation rates, mortality rates and other assumptions. The company believes the accounting estimates related to its pension plans are critical accounting estimates because several of the company's defined benefit plans have significant asset and liability balances, and because the assumptions used are highly susceptible to change from period to period based on the performance of plan assets, actuarial valuations, market conditions and contracted benefit changes. These assumptions do not change during the company's fiscal year unless a remeasurement event occurs in one of the plans, such as a significant settlement. The assumptions used in accounting for the company's defined benefit plans and how they have changed over time, as well as the sensitivity of the plans to changes in their related assumptions, can be found in Note 17 to the consolidated financial statements within Item 8 of this annual report.

FINANCIAL CONDITION, LIQUIDITY AND CAPITAL RESOURCES

Cash Flows and Capital Expenditures

Our primary sources of liquidity are cash provided by operating activities and external borrowings. We believe that cash flows from operating activities and cash provided by short-term, long-term and committed revolver borrowings, when necessary, will be sufficient to meet our ongoing operating requirements, scheduled principal and interest payments on debt, dividend payments, anticipated share repurchases and anticipated capital expenditures. The following table summarizes our cash flows:

($ in millions)	Years Ended December 31, 2021	2020	2019
Cash flows provided by (used in) operating activities	$ 1,760	$ 1,432	$ 1,548
Cash flows provided by (used in) investing activities	(1,639)	(1,181)	(422)
Cash flows provided by (used in) financing activities	(894)	(602)	(46)

Cash flows provided by operating activities were $1,760 million in 2021, primarily driven by net earnings, depreciation and amortization of $700 million, business consolidation and other costs of $142 million and working capital inflows of $120 million, partially offset by pension contributions of $207 million. In comparison to the same period in 2020, and after adjusting for the impact of capital expenditures, our working capital movements reflect an increase in days sales outstanding of 11 days in 2021, an increase in inventory days on hand of 5 days in 2021 and an increase in days payable outstanding of 19 days in 2021, all of which reflect increased aluminum prices during 2021.

Cash outflows from investing activities were $1,639 million in 2021 predominantly driven by $1.7 billion in capital expenditures, partially offset by $110 million received for the sale of our minority-owned investment in South Korea.

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Cash outflows from financing activities were $894 million in 2021, primarily driven by net share purchases of $719 million, the repayment of $748 million of 5% senior notes and common stock dividends of $229 million, partially offset by the issuance of $850 million of 3.125% senior notes.

We have entered into several regional committed and uncommitted accounts receivable factoring programs with various financial institutions for certain of our accounts receivable. Programs accounted for as true sales of the receivables, without recourse to Ball, had combined limits of approximately $1.7 billion and $1.6 billion at December 31, 2021, and December 31, 2020, respectively. A total of $308 million and $232 million were available for sale under these programs at December 31, 2021 and 2020, respectively.

As of December 31, 2021, approximately $499 million of our cash was held outside of the U.S. In the event we need to utilize any of the cash held outside of the U.S. for purposes within the U.S., there are no material legal or other economic restrictions regarding the repatriation of cash from any of the countries outside the U.S. where we have cash. The company believes its U.S. operating cash flows, cash on hand, as well as availability under its long-term, revolving credit facilities, uncommitted short-term credit facilities and committed and uncommitted accounts receivable factoring programs will be sufficient to meet the cash requirements of the U.S. portion of our ongoing operations, scheduled principal and interest payments on U.S. debt, dividend payments, capital expenditures and other U.S. cash requirements. If non-U.S. funds are needed for our U.S. cash requirements and we are unable to provide the funds through intercompany financing arrangements, we would be required to repatriate funds from non-U.S. locations where the company has previously asserted indefinite reinvestment of funds outside the U.S.

Based on its indefinite reinvestment assertion, the company has not provided deferred taxes on earnings in certain non-U.S. subsidiaries because such earnings are intended to be indefinitely reinvested in its international operations. It is not practical to estimate the additional taxes that might become payable if these earnings were remitted to the U.S.

Share Repurchases

The company's share repurchases, net of issuances, totaled $719 million in 2021 and $75 million in 2020. The repurchases were completed using cash on hand, cash provided by operating activities, proceeds from the sale of businesses and available borrowings.

Debt Facilities and Refinancing

Given our cash flow projections and unused credit facilities that are available until March 2024, our liquidity is strong and is expected to meet our ongoing cash and debt service requirements. Total interest-bearing debt was $7.8 billion at both December 31, 2021 and 2020.

During 2021, Ball issued $850 million of 3.125% senior notes due in 2031 and redeemed the outstanding 5% senior notes due in March 2022 in the amount of $748 million.

At December 31, 2021, taking into account outstanding letters of credit, approximately $1.7 billion was available under the company's long-term, multi-currency committed revolving credit facilities, which are available until March 2024. In addition to these facilities, the company had $1 billion of short-term uncommitted credit facilities available at December 31, 2021, of which $12 million was outstanding and due on demand.

While ongoing financial and economic conditions in certain areas may raise concerns about credit risk with counterparties to derivative transactions, the company mitigates its exposure by allocating the risk among various counterparties and limiting exposure to any one party. We also monitor the credit ratings of our suppliers, customers, lenders and counterparties on a regular basis.

Some of Ball's loan agreements use the London Inter-Bank Offered Rate (LIBOR) in determining interest rates. The company is currently evaluating the impact that the transition from its LIBOR-based interest rate loan agreements to Secured Overnight Financing Rate (SOFR) based interest rate agreements will have on its consolidated financial statements. Based on our most current understanding, the LIBOR to SOFR transition is not expected to have a material impact on our financial condition, results of operations or cash flows.

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We were in compliance with all loan agreements at December 31, 2021, and for all prior years presented, and we have met all debt payment obligations. The U.S. note agreements and bank credit agreement contain certain restrictions relating to dividends, investments, financial ratios, guarantees and the incurrence of additional indebtedness. The most restrictive of our debt covenants requires us to maintain a leverage ratio (as defined) of no greater than 5.0 times, which will change to 4.5 times as of December 31, 2022. As of December 31, 2021, the company could borrow up to the limits available under its long-term multi-currency committed revolving facilities and short-term uncommitted credit facilities without violating any of its existing debt covenants. Additional details about our debt are available in Note 15 to the consolidated financial statements within Item 8 of this annual report.

Defined Benefit Pension Plans

The company closed its pension plans to all non-unionized new entrants in the United States effective for anyone hired after December 31, 2021. New employees will instead receive a non-elective 401(k) company contribution that is expected to approximate the legacy pension benefit. Anyone employed by Ball prior to that date is unaffected by this change.

Other Liquidity Measures

Given the on-going growth projects in our businesses being undertaken to support EVA-enchancing contacted volumes, in 2022, we expect capital expenditures to exceed $2 billion and we intend to return approximately $1.75 billion to shareholders in the form of stock repurchases and dividends. We further intend to utilize our operating cash flows to service debt requirements and, to the extent available, acquisitions that meet our rate of return criteria.

We have committed contracts to purchase raw materials and we align these purchase commitments with long-term sales contracts with our customers such that any commitment to purchase aluminum and other direct materials corresponds to a contractual sale. These aluminum purchase commitments include pass-through provisions which generally result in proportional changes in both sales and costs of sales.

The company's growth plans will require significant capital expenditures over the next years. These capital expenditures will be funded by operating cash flows and external borrowings. Approximately $1.2 billion of capital expenditures were contractually committed as of December 31, 2021. Maturities for Ball's long-term debt are disclosed in Note 15 to the consolidated financial statements within Item 8 of this annual report. Repayments of debt and other operational cash requirements will also be funded by operating cash flows and external borrowings. The company has no material off-balance sheet arrangements.

CONTINGENCIES, INDEMNIFICATIONS AND GUARANTEES

Details of the company's contingencies, legal proceedings, indemnifications and guarantees are available in Note 22 and Note 23 to the consolidated financial statements within Item 8 of this annual report. The company is routinely subject to litigation incident to operating its businesses and has been designated by various federal and state environmental agencies as a potentially responsible party, along with numerous other companies, for the clean-up of several hazardous waste sites, including in respect of sites related to alleged activities of certain former Rexam subsidiaries. The company believes the matters identified will not have a material adverse effect upon its liquidity, results of operations or financial condition.

Guaranteed Securities

The company's senior notes are guaranteed on a full and unconditional, joint and several basis by the issuer of the company's senior notes and the subsidiaries that guarantee the notes (the obligor group). The entities that comprise the obligor group are 100 percent owned by the company. As described in the supplemental indentures governing the company's existing senior notes, the senior notes are guaranteed by any of the company's domestic subsidiaries that guarantee any other indebtedness of the company.

The following summarized financial information relates to the obligor group as of and for the years ended December 31, 2021 and 2020. Intercompany transactions, equity investments and other intercompany activity between obligor group subsidiaries have been eliminated from the summarized financial information. Investments in subsidiaries not forming part of the obligor group have also been eliminated.

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($ in millions)	Years Ended December 31, 2021	2020
Net sales	$ 8,083	$ 7,115
Gross profit *(a)*	910	935
Net earnings (loss)	432	528
Net earnings (loss) attributable to Ball Corporation	432	528

(a) Gross profit is shown after depreciation and amortization related to cost of sales of $210 million and $167 million for the years ended December 31, 2021 and 2020, respectively.

($ in millions)	December 31, 2021	2020
Current assets	$ 2,575	$ 2,211
Noncurrent assets	14,818	13,701
Current liabilities	5,067	3,704
Noncurrent liabilities	10,989	10,854

Included in the amounts disclosed in the tables above, at December 31, 2021 and 2020, the obligor group held receivables due from other subsidiary companies of $436 million and $221 million, respectively, long-term notes receivable due from other subsidiary companies of $9.2 billion in both years, payables due to other subsidiary companies of $2.0 billion and $1.7 billion, respectively, and long-term notes payable due to other subsidiary companies of $2.0 billion and $1.5 billion, respectively.

For the years ended December 31, 2021 and 2020, the obligor group recorded the following transactions with other subsidiary companies: sales to them of $803 million and $804 million, respectively, net credits from them of $18 million and $24 million, respectively, and net interest income from them of $337 million and $393 million, respectively. During the years ended December 31, 2021 and 2020, the obligor group received dividends from other subsidiary companies of $269 million and $56 million, respectively.

A description of the terms and conditions of the company's debt guarantees is located in Note 23 to the consolidated financial statements within Item 8 of this annual report.

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FORWARD-LOOKING STATEMENTS

This report contains "forward-looking" statements concerning future events and financial performance. Words such as "expects," "anticipates," "estimates," "believes," and similar expressions typically identify forward-looking statements, which are generally any statements other than statements of historical fact. Such statements are based on current expectations or views of the future and are subject to risks and uncertainties, which could cause actual results or events to differ materially from those expressed or implied. You should therefore not place undue reliance upon any forward-looking statements and they should be read in conjunction with, and qualified in their entirety by, the cautionary statements referenced below. The company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. Key factors, risks and uncertainties that could cause actual outcomes and results to be different are summarized in filings with the Securities and Exchange Commission, including Exhibit 99 in our Form 10-K, which are available on our website and at www.sec.gov. Additional factors that might affect: a) our packaging segments include product capacity, supply, and demand constraints and fluctuations and changes in consumption patterns; availability/cost of raw materials, equipment, and logistics; competitive packaging, pricing and substitution; changes in climate and weather; footprint adjustments and other manufacturing changes, including the startup of new facilities and lines; failure to achieve synergies, productivity improvements or cost reductions; unfavorable mandatory deposit or packaging laws; customer and supplier consolidation; power and supply chain interruptions; changes in major customer or supplier contracts or loss of a major customer or supplier; inability to pass through increased costs; political instability and sanctions; currency controls; changes in currency exchange or non-U.S. tax rates; and tariffs, trade actions, or other governmental actions, including business restrictions and shelter-in-place orders in any country or jurisdiction affecting goods produced by us or in our supply chain, including imported raw materials; b) our aerospace segment include funding, authorization, availability and returns of government and commercial contracts; and delays, extensions and technical uncertainties affecting segment contracts; c) the company as a whole include those listed above plus: the extent to which sustainability-related opportunities arise and can be capitalized upon; changes in senior management, succession, and the ability to attract and retain skilled labor; regulatory actions or issues including those related to tax, ESG reporting, competition, environmental, health and workplace safety, including U.S. FDA and other actions or public concerns affecting products filled in our containers, or chemicals or substances used in raw materials or in the manufacturing process; technological developments and innovations; the ability to manage cyber threats; litigation; strikes; disease; pandemic; labor cost changes; inflation; rates of return on assets of the company's defined benefit retirement plans; pension changes; uncertainties surrounding geopolitical events and governmental policies, including policies, orders, and actions related to COVID-19; reduced cash flow; interest rates affecting our debt; and successful or unsuccessful joint ventures, acquisitions and divestitures, and their effects on our operating results and business generally.

Item 7A. Quantitative and Qualitative Disclosures About Market Risk

Financial Instruments and Risk Management

The company employs established risk management policies and procedures which seek to reduce the company's commercial risk exposure to fluctuations in commodity prices, interest rates, currency exchange rates and prices of the company's common stock with regard to common share repurchases and the company's deferred compensation stock plan. However, there can be no assurance that these policies and procedures will be successful. Although the instruments utilized involve varying degrees of credit, market and interest risk, the counterparties to the agreements are expected to perform fully under the terms of the agreements. The company monitors counterparty credit risk, including lenders, on a regular basis, but Ball cannot be certain that all risks will be discerned or that its risk management policies and procedures will always be effective. Additionally, in the event of default under the company's master derivative agreements, the non-defaulting party has the option to set off any amounts owed with regard to open derivative positions.

We have estimated our market risk exposure using sensitivity analysis. Market risk exposure has been defined as the changes in fair value of derivative instruments, financial instruments and commodity positions. To test the sensitivity of our market risk exposure, we have estimated the changes in fair value of market risk sensitive instruments assuming a hypothetical 10 percent adverse change in market prices or rates. The results of the sensitivity analyses are summarized below.

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Commodity Price Risk

Aluminum

We manage commodity price risk in connection with market price fluctuations of aluminum through two different methods. First, we enter into container sales contracts that include aluminum-based pricing terms that generally reflect the same price fluctuations included in commercial purchase contracts for aluminum sheet. The terms include fixed, floating or pass-through aluminum component pricing. Second, we use derivative instruments such as option and forward contracts as economic and cash flow hedges of commodity price risk where there are material differences between sales and purchase contracted pricing and volume.

Considering the effects of derivative instruments, the company's ability to pass through certain raw material costs through contractual provisions, the market's ability to accept price increases and the company's commodity price exposures under its contract terms, a hypothetical 10 percent adverse change in the company's aluminum prices would result in an estimated $4 million after-tax reduction in net earnings over a one-year period. Additionally, the company has currency exposures on raw materials and the effect of a 10 percent adverse change is included in the total currency exposure discussed below. Actual results may vary based on actual changes in market prices and rates.

Interest Rate Risk

Our objective in managing exposure to interest rate changes is to minimize the impact of interest rate changes on earnings and cash flows and to minimize our overall borrowing and receivables factoring costs. To achieve these objectives, we may use a variety of interest rate swaps, collars and options to manage our mix of floating and fixed-rate debt. Interest rate instruments held by the company at December 31, 2021, included pay-fixed interest rate swaps and options which effectively convert variable rate obligations to fixed-rate instruments.

Based on our interest rate exposure at December 31, 2021, assumed floating rate debt levels throughout the next 12 months and the effects of our existing derivative instruments, a 100-basis point increase in interest rates would result in an estimated $3 million after-tax reduction in net earnings over a one-year period. Actual results may vary based on actual changes in market prices and rates and the timing of these changes.

Currency Exchange Rate Risk

Our objective in managing exposure to currency fluctuations is to limit the exposure of cash flows and earnings from changes associated with currency exchange rate changes through the use of various derivative contracts. In addition, at times Ball manages earnings translation volatility through the use of currency option strategies, and the change in the fair value of those options is recorded in the company's net earnings. Our currency translation risk results from the currencies in which we transact business. The company faces currency exposures in our global operations as a result of various factors including intercompany currency denominated loans, selling our products in various currencies, purchasing raw materials and equipment in various currencies and tax exposures not denominated in the functional currency. Sales contracts are negotiated with customers to reflect cost changes and, where there is not an exchange pass-through arrangement, the company may use forward and option contracts to manage significant currency exposures.

Considering the company's derivative financial instruments outstanding at December 31, 2021, and the various currency exposures, a hypothetical 10 percent reduction (U.S. dollar strengthening) in currency exchange rates compared to the U.S. dollar would result in an estimated $13 million after-tax reduction in net earnings over a one-year period. This hypothetical adverse change in the U.S. dollar's currency exchange rates would also increase our forecasted average debt balance by $227 million. Actual changes in market prices or rates may differ from hypothetical changes.

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Item 8. Financial Statements and Supplementary Data

Report of Independent Registered Public Accounting Firm

To the Board of Directors and Shareholders of Ball Corporation

Opinions on the Financial Statements and Internal Control over Financial Reporting

We have audited the accompanying consolidated balance sheets of Ball Corporation and its subsidiaries (the "Company") as of December 31, 2021 and 2020, and the related consolidated statements of earnings, of comprehensive earnings (loss), of shareholders' equity and of cash flows for each of the three years in the period ended December 31, 2021, including the related notes (collectively referred to as the "consolidated financial statements"). We also have audited the Company's internal control over financial reporting as of December 31, 2021, based on criteria established in *Internal Control - Integrated Framework* (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Company as of December 31, 2021 and 2020, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2021 in conformity with accounting principles generally accepted in the United States of America. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2021, based on criteria established in *Internal Control - Integrated Framework* (2013) issued by the COSO.

Basis for Opinions

The Company's management is responsible for these consolidated financial statements, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting, included in Management's Report on Internal Control Over Financial Reporting appearing under Item 9A. Our responsibility is to express opinions on the Company's consolidated financial statements and on the Company's internal control over financial reporting based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) (PCAOB) and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement, whether due to error or fraud, and whether effective internal control over financial reporting was maintained in all material respects.

Our audits of the consolidated financial statements included performing procedures to assess the risks of material misstatement of the consolidated financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

Definition and Limitations of Internal Control over Financial Reporting

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are

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recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Critical Audit Matters

The critical audit matter communicated below is a matter arising from the current period audit of the consolidated financial statements that was communicated or required to be communicated to the audit committee and that (i) relates to accounts or disclosures that are material to the consolidated financial statements and (ii) involved our especially challenging, subjective, or complex judgments. The communication of critical audit matters does not alter in any way our opinion on the consolidated financial statements, taken as a whole, and we are not, by communicating the critical audit matter below, providing a separate opinion on the critical audit matter or on the accounts or disclosures to which it relates.

Revenue Recognition - Estimated Costs at Completion for Aerospace Fixed-Price Contracts

As described in Notes 1 and 3 to the consolidated financial statements, net sales for the aerospace segment were $1.9 billion for the year ended December 31, 2021, including sales under fixed-price long-term contracts, which are primarily recognized using percentage-of-completion accounting under the cost-to-cost method. The percentage-of-completion method of accounting involves the use of various estimating techniques to project revenues and costs at completion and various assumptions and projections related to the outcome of future events, including the quantity and timing of product deliveries, future labor performance and rates, and material and overhead costs. Throughout the period of contract performance, management regularly evaluates and, if necessary, revises its estimates of total contract revenue, total contract cost, and extent of progress toward completion.

The principal considerations for our determination that performing procedures relating to revenue recognition - estimated costs at completion for aerospace fixed-price contracts is a critical audit matter are the significant judgment by management when determining the estimated costs at completion for such contracts. This in turn led to a high degree of auditor judgment, subjectivity, and effort in performing procedures and in evaluating the related audit evidence over management's assumptions of estimated costs at completion for aerospace fixed-price contracts related to the availability and cost volatility of materials, subcontractor and vendor performance, and schedule and performance delays.

Addressing the matter involved performing procedures and evaluating audit evidence in connection with forming our overall opinion on the consolidated financial statements. These procedures included testing the effectiveness of controls relating to the accuracy of estimated costs at completion for aerospace fixed-price contracts. These procedures also included, among others, evaluating and testing management's process for determining the estimated costs at completion for a sample of aerospace fixed-price contracts, including assessing the reasonableness of the significant assumptions related to each contract. Evaluating the reasonableness of management's assumptions related to the availability and cost volatility of materials, subcontractor and vendor performance, and schedule and performance delays involved assessing the nature and status of the aerospace fixed-price contracts, performing retrospective reviews of the aerospace fixed-price contract estimates and changes in estimates over time, obtaining evidence to support estimated costs at completion, and assessing the reasonableness of factors considered and significant assumptions made by management in determining the estimated costs at completion used to recognize revenue.

/s/ PricewaterhouseCoopers LLP
Denver, Colorado
February 16, 2022

We have served as the Company's auditor since at least 1962. We have not been able to determine the specific year we began serving as auditor of the Company.

20220920063398

Table of Contents

Consolidated Statements of Earnings
Ball Corporation

($ in millions, except per share amounts)	Years Ended December 31, 2021	2020	2019
Net sales	$ 13,811	$ 11,781	$ 11,474
Costs and expenses			
Cost of sales (excluding depreciation and amortization)	(11,085)	(9,323)	(9,203)
Depreciation and amortization	(700)	(668)	(678)
Selling, general and administrative	(593)	(525)	(417)
Business consolidation and other activities	(142)	(262)	(244)
	(12,520)	(10,778)	(10,542)
Earnings before interest and taxes	1,291	1,003	932
Interest expense	(270)	(275)	(317)
Debt refinancing and other costs	(13)	(41)	(7)
Total interest expense	(283)	(316)	(324)
Earnings before taxes	1,008	687	608
Tax (provision) benefit	(156)	(99)	(71)
Equity in results of affiliates, net of tax	26	(6)	(1)
Net earnings	878	582	536
Net (earnings) loss attributable to noncontrolling interests	—	3	30
Net earnings attributable to Ball Corporation	$ 878	$ 585	$ 566
Earnings per share:			
Basic	$ 2.69	$ 1.79	$ 1.71
Diluted	$ 2.65	$ 1.76	$ 1.66
Weighted average shares outstanding: ***(000s)***			
Basic	325,989	326,260	331,102
Diluted	331,615	332,815	340,121

The accompanying notes are an integral part of the consolidated financial statements.

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Consolidated Statements of Comprehensive Earnings (Loss)
Ball Corporation

($ in millions)	Years Ended December 31, 2021	2020	2019
Net earnings	$ 878	$ 582	$ 536
Other comprehensive earnings (loss):			
Currency translation adjustment	19	(215)	166
Pension and other postretirement benefits	392	118	(270)
Derivatives designated as hedges	70	102	58
Total other comprehensive earnings (loss)	481	5	(46)
Income tax (provision) benefit	(109)	(49)	50
Total other comprehensive earnings (loss), net of tax	372	(44)	4
Total comprehensive earnings (loss)	1,250	538	540
Comprehensive (earnings) loss attributable to noncontrolling interests	—	3	30
Comprehensive earnings (loss) attributable to Ball Corporation	$ 1,250	$ 541	$ 570

The accompanying notes are an integral part of the consolidated financial statements.

20220920060400

Table of Contents

Consolidated Balance Sheets
Ball Corporation

($ in millions)	December 31, 2021	December 31, 2020
Assets		
Current assets		
Cash and cash equivalents	$ 563	$ 1,366
Receivables, net	2,560	1,738
Inventories, net	1,795	1,353
Other current assets	305	218
Total current assets	5,223	4,675
Noncurrent assets		
Property, plant and equipment, net	6,502	5,351
Goodwill	4,378	4,484
Intangible assets, net	1,688	1,883
Other assets	1,923	1,859
Total assets	$ 19,714	$ 18,252
Liabilities and Equity		
Current liabilities		
Short-term debt and current portion of long-term debt	$ 15	$ 17
Accounts payable	4,759	3,430
Accrued employee costs	349	347
Other current liabilities	830	650
Total current liabilities	5,953	4,444
Noncurrent liabilities		
Long-term debt	7,722	7,783
Employee benefit obligations	1,205	1,613
Deferred taxes	665	634
Other liabilities	484	441
Total liabilities	16,029	14,915
Equity		
Common stock (680,944,867 shares issued - 2021; 679,524,325 shares issued - 2020)	1,220	1,167
Retained earnings	6,843	6,192
Accumulated other comprehensive earnings (loss)	(582)	(954)
Treasury stock, at cost (360,101,024 shares - 2021; 351,938,709 shares - 2020)	(3,854)	(3,130)
Total Ball Corporation shareholders' equity	3,627	3,275
Noncontrolling interests	58	62
Total equity	3,685	3,337
Total liabilities and equity	$ 19,714	$ 18,252

The accompanying notes are an integral part of the consolidated financial statements.

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Consolidated Statements of Cash Flows
Ball Corporation

($ in millions)	Years Ended December 31, 2021	2020	2019
Cash Flows from Operating Activities			
Net earnings	$ 878	$ 582	$ 536
Adjustments to reconcile net earnings to cash provided by (used in) operating activities:			
Depreciation and amortization	700	668	678
Business consolidation and other activities	142	262	244
Deferred tax provision (benefit)	35	17	(45)
Other, net	(115)	9	(101)
Working capital changes, excluding effects of acquisitions and dispositions:			
Receivables	(863)	(135)	49
Inventories	(464)	(64)	(45)
Other current assets	(24)	5	(18)
Accounts payable	1,312	66	72
Accrued employee costs	(1)	84	(1)
Other current liabilities	159	(35)	175
Other, net	1	(27)	4
Cash provided by (used in) operating activities	1,760	1,432	1,548
Cash Flows from Investing Activities			
Capital expenditures	(1,726)	(1,113)	(598)
Business acquisitions, net of cash acquired	—	(69)	—
Business dispositions, net of cash sold	112	(17)	160
Other, net	(25)	18	16
Cash provided by (used in) investing activities	(1,639)	(1,181)	(422)
Cash Flows from Financing Activities			
Long-term borrowings	850	2,552	2,819
Repayments of long-term borrowings	(750)	(2,794)	(1,524)
Net change in short-term borrowings	(2)	(20)	(183)
Proceeds (payments) from issuances of common stock, net of shares used for taxes	47	(18)	19
Acquisitions of treasury stock	(766)	(57)	(964)
Common dividends	(229)	(198)	(182)
Other, net	(44)	(67)	(31)
Cash provided by (used in) financing activities	(894)	(602)	(46)
Effect of exchange rate changes on cash	(29)	(74)	(2)
Change in cash, cash equivalents and restricted cash	(802)	(425)	1,078
Cash, cash equivalents and restricted cash – beginning of year	1,381	1,806	728
Cash, cash equivalents and restricted cash – end of year	$ 579	$ 1,381	$ 1,806

The accompanying notes are an integral part of the consolidated financial statements.

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Consolidated Statements of Shareholders' Equity
Ball Corporation

($ in millions; share amounts in thousands)	Ball Corporation and Subsidiaries							
	Common Stock		Treasury Stock					
	Number of Shares	Amount	Number of Shares	Amount	Retained Earnings	Accumulated Other Comprehensive Earnings (Loss)	Noncontrolling Interest	Total Shareholders' Equity
Balance at December 31, 2018	673,237	1,157	(337,979)	(2,205)	5,341	(835)	104	3,562
Net earnings	—	—	—	—	566	—	(30)	536
Other comprehensive earnings (loss), net of tax	—	—	—	—	—	(41)	—	(41)
Currency translation recognized in earnings from the sale of the Argentina steel aerosol business	—	—	—	—	—	45	—	45
Reclassification of stranded tax effects	—	—	—	—	79	(79)	—	—
Common dividends, net of tax benefits	—	—	—	—	(181)	—	—	(181)
Treasury stock purchases	—	—	(14,383)	(950)	—	—	—	(950)
Treasury shares reissued	—	—	695	25	—	—	—	25
Shares issued and stock compensation for stock options and other stock plans, net of shares exchanged	3,065	21	—	—	—	—	—	21
Other activity	—	—	—	8	(2)	—	(4)	2
Balance at December 31, 2019	676,302	1,178	(351,667)	(3,122)	5,803	(910)	70	3,019
Net earnings	—	—	—	—	585	—	(3)	582
Other comprehensive earnings (loss), net of tax	—	—	—	—	—	(44)	—	(44)
Common dividends, net of tax benefits	—	—	—	—	(197)	—	—	(197)
Treasury stock purchases	—	—	(775)	(54)	—	—	—	(54)
Treasury shares reissued	—	—	503	28	—	—	—	28
Shares issued and stock compensation for stock options and other stock plans, net of shares exchanged	3,222	(11)	—	—	—	—	—	(11)
Dividends paid to noncontrolling interest	—	—	—	—	—	—	(5)	(5)
Other activity	—	—	—	18	1	—	—	19
Balance at December 31, 2020	679,524	1,167	(351,939)	(3,130)	6,192	(954)	62	3,337
Net earnings	—	—	—	—	878	—	—	878
Other comprehensive earnings (loss), net of tax	—	—	—	—	—	372	—	372
Common dividends, net of tax benefits	—	—	—	—	(227)	—	—	(227)
Treasury stock purchases	—	—	(8,507)	(766)	—	—	—	(766)
Treasury shares reissued	—	—	345	33	—	—	—	33
Shares issued and stock compensation for stock options and other stock plans, net of shares exchanged	1,421	53	—	—	—	—	—	53
Dividends paid to noncontrolling interest	—	—	—	—	—	—	(4)	(4)
Other activity	—	—	—	9	—	—	—	9
Balance at December 31, 2021	680,945	$ 1,220	(360,101)	$ (3,854)	$ 6,843	$ (582)	$ 58	$ 3,685

The accompanying notes are an integral part of the consolidated financial statements.

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Ball Corporation
Notes to the Consolidated Financial Statements

1. Critical and Significant Accounting Policies

The preparation of Ball Corporation's (collectively, Ball, the company, we or our) consolidated financial statements in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP) requires Ball's management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting periods. These estimates are based on historical experience and various assumptions believed to be reasonable under the circumstances. Ball's management evaluates these estimates on an ongoing basis and adjusts or revises the estimates as circumstances change. As future events and their impacts cannot be determined with precision, actual results may differ from these estimates. In the opinion of management, the financial statements reflect all adjustments necessary to fairly present the results of the periods presented.

Critical Accounting Policies

The company considers certain accounting policies to be critical, as their application requires management's judgment about the impacts of matters that are inherently uncertain. Detailed below is a discussion of the accounting policies that management considers to be critical to the company's consolidated financial statements.

Revenue Recognition in the Aerospace Segment

Sales under fixed-price long-term contracts in the aerospace segment are primarily recognized using percentage-of-completion accounting under the cost-to-cost method.

At contract inception, the company assesses the goods and services promised in its contracts with customers and identifies a performance obligation for each promise to transfer goods or services to the customer. The performance obligation may be represented by a good or service (or a series of goods or services) that is distinct, or by a series of distinct goods or services that are substantially the same and have the same pattern of transfer to the customer. In each of these scenarios, the company treats the promise to transfer the customer goods or services as a single performance obligation. Backlog represents the estimated transaction prices on performance obligations to customers for which work remains to be performed.

To identify its performance obligations, the company considers all of the goods or services promised in the contract, regardless of whether they are explicitly stated or are implied by customary business practices.

The company has determined that the following distinct goods and services represent separate performance obligations:

- Manufacture and delivery of distinct spacecraft and/or hardware components;
- Research reports, for contracts where such reports are the sole or primary deliverable;
- Design, add-on or special studies for contracts where such studies have stand-alone value or a material right exists due to discounted pricing; and
- Warranty and performance guarantees beyond standard repair/replacement.

Performance obligations with no alternative use are recognized over time, when the company has an enforceable right to payment for efforts completed to-date. Because of sales contract payment schedules, limitations on funding, and contract terms, the company's sales and accounts receivable generally include amounts that have been earned but not yet billed. The company's payment terms vary by the type and location of the company's customer and the products or services offered. All payment terms are less than one year.

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Ball Corporation
Notes to the Consolidated Financial Statements

Contracts are often modified to account for changes in contract specifications and requirements. The company considers contract modifications to exist when the modification either creates new or revised enforceable rights and obligations. Most of the company's contract modifications are for goods or services that are not distinct from the existing contract due to the significant integration service provided in the context of the contract, and such contract modifications are accounted for as if they were part of that existing contract. The effect of a contract modification on the transaction price, and the company's measure of progress for the performance obligation to which it relates, is recognized as an adjustment to sales (either as an increase or reduction of sales) on a cumulative catch-up basis.

Within the aerospace segment, performance obligations are recognized over time. Aerospace contracts involve specialized and unique products that are tailored to the specific needs of the customer, such as a spacecraft or other hardware conforming to the specifications required by the customer, and as such, no alternative use exists. When there is an enforceable right to payment at cost plus reasonable margin for performance completed to date, the sales are recorded over time as the goods are manufactured or services are performed. Determining a measure of progress requires management to make judgments that affect the timing of recording sales. The extent of progress towards completion is measured based on the ratio of costs incurred to date versus the total estimated costs upon completion of the performance obligation. The cost-to-cost method best depicts the transfer of assets to the customer as the company incurs costs on the company's contracts. The percentage-of-completion method of accounting involves the use of various estimating techniques to project revenues and costs at completion and various assumptions and projections related to the outcome of future events, including the quantity and timing of product deliveries, future labor performance and rates, and material and overhead costs. Throughout the period of contract performance, the company regularly evaluates and, if necessary, revises estimates of total contract revenue, total contract cost, and extent of progress toward completion.

The two primary types of long-term sales contracts utilized are cost-type contracts, which are agreements to perform for cost plus an agreed-upon profit component, and fixed price sales contracts, which are completed for a fixed price. Cost-type sales contracts can have different types of fee arrangements, including fixed-fee, cost, milestone and performance incentive fees, award fees or a combination thereof. At the inception of contract performance, the company estimates sales associated with base, incentive and other fees exclusive of any constraint. In other words, the company estimates sales to the extent that it is not probable a significant reversal will occur over the period of contract performance. The company has determined that the above provides a faithful depiction of the transfer of goods to the customer and is the best measure of depicting the company's performance as control is transferred to customers.

Due to the unique and customized nature of deliverables within aerospace contracts, a readily observable selling price for a similar good is not typically available; therefore, in making its determination of stand-alone selling price, the company generally applies the "expected cost plus a margin" approach (whereby the transaction price is allocated based on the relative amount of costs plus an appropriate margin). Use of the expected cost plus a margin approach requires Ball to determine the expected costs for each performance obligation, as well as an appropriate margin (i.e., cost-to-cost percentage of completion). The calculation is made at contract inception to determine the allocation of consideration.

Uncertainty as to the total amount that will be paid by the customer (such as the exact amount of costs that will be incurred and fees that will be earned by us to satisfy the contractual requirements) gives rise to variable consideration. To estimate variable consideration, the company applies the "most likely amount" method or the "expected value" method depending on the nature of the variable consideration. In certain cases, both methods may be used within a single contract if multiple forms of variable consideration exist. However, once a method has been applied to one form of variable consideration, it is applied consistently throughout the contract term.

The primary types of variable consideration present in the company's contracts are cost reimbursements, performance award fees, incremental funding and finalization of government rates. These types of arrangements are most commonly (though not exclusively) estimated based on the "most likely" method. Once variable consideration has been estimated, it will be constrained if a significant reversal of the cumulative amount of sales is probable in the context of the contract.

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Ball Corporation
Notes to the Consolidated Financial Statements

Defined Benefit Pension Plans and Other Employee Benefits

The company has defined benefit plans and postretirement plans that provide certain medical benefits and life insurance for retirees and eligible dependents and, to a lesser extent, participates in multi-employer defined benefit plans for which Ball is not the sponsor. For the company-sponsored plans, the relevant accounting guidance requires that management make certain assumptions relating to the long-term rate of return on plan assets, discount rates used to determine the present value of future obligations and expenses, salary inflation rates, health care cost trend rates, mortality rates and other assumptions. The company believes the accounting estimates related to the company's pension and postretirement plans are critical accounting estimates because they are highly susceptible to change from period to period based on the performance of plan assets, actuarial valuations, market conditions and contracted benefit changes. The selection of assumptions is based on historical trends and known economic and market conditions at the time of valuation, as well as independent studies of trends performed by the company's actuaries. However, actual results may differ substantially from the estimates that were based on the critical assumptions.

The company recognizes the funded status of each defined benefit pension plan and other postretirement benefit plans in the consolidated balance sheet. Each overfunded plan is recognized as an asset, and each underfunded plan is recognized as a liability. Pension plan obligations are revalued annually, or when an event occurs that requires remeasurement, based on updated assumptions and information about the individuals covered by the plan. For pension plans, accumulated actuarial gains and losses in excess of a 10 percent corridor and the prior service cost are amortized on a straight-line basis from the date recognized over the average remaining service period of active participants or the average life expectancy for plans with significant inactive participants. For other postemployment benefits, the 10 percent corridor is not used. Costs related to defined benefit and other postretirement plans are included in cost of sales and selling, general and administrative expenses, while settlement and curtailment expenses are included in business consolidation expenses.

Significant Accounting Policies

Principles of Consolidation and Basis of Presentation

The consolidated financial statements include the accounts of Ball, its consolidated subsidiaries, and variable interest entities in which the company is considered to be the primary beneficiary. Equity investments in which the company exercises significant influence but does not control and is not the primary beneficiary are accounted for using the equity method of accounting. Investments in which the company neither exercises significant influence over the investee, nor is the primary beneficiary of the investment, are accounted for using the cost method of accounting. Intercompany transactions are eliminated in consolidation.

Reclassifications

Certain prior year amounts have been reclassified in order to conform to the current year presentation.

Cash and Cash Equivalents

Cash and cash equivalents include cash on hand and highly liquid investments with original maturities of three months or less.

Inventories

Inventories are stated at the lower of cost or net realizable value using either the first-in, first-out (FIFO) cost method of accounting or the average cost method. Inventory cost is calculated for each inventory component taking into consideration the appropriate cost factors, including fixed and variable overhead, material price volatility and production levels.

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Ball Corporation
Notes to the Consolidated Financial Statements

Recoverability of Goodwill

On an annual basis and at interim periods as circumstances require, the company performs a qualitative analysis to determine whether it is more likely than not that the fair value of a reporting unit exceeds its carrying amount, which includes an evaluation as to whether there have been significant changes to macro-economic factors related to the reporting unit that could materially impact fair value. If the qualitative analysis concludes that fair value could be materially impacted, the company performs a quantitative impairment test to determine the fair value of the reporting unit and recognizes an impairment charge for the amount by which the carrying value exceeds the fair value.

When performing a quantitative analysis, the company estimates fair value for each reporting unit primarily using the income approach. Under the income approach, fair value is estimated as the present value of estimated future cash flows of each reporting unit. The projected cash flows incorporate various assumptions related to weighted average cost of capital (WACC) and growth rates that are specific to each reporting unit, including assumptions relating to net sales growth rates, terminal growth rates and EBITDA (a non-U.S. GAAP measure defined by the company as earnings before interest, taxes, depreciation and amortization) margin. The company corroborates the results of its income approach using the market approach. Under the market approach, the company uses available information regarding multiples used in any recent market transactions involving transfer of controlling interests as well as publicly available trading multiples based upon the enterprise value of companies in either the packaging or aerospace and defense industries. The appropriate multiple is applied to forecasted EBITDA of each reporting unit to estimate fair value.

Impairment of Long-Lived Assets

Ball reviews long-lived assets for impairment when circumstances indicate the carrying amount of an asset or asset group may not be recoverable based on the undiscounted future cash flows of the asset. The company reviews long-lived assets for impairment at the individual asset or the asset group level for which the lowest level of independent cash flows can be identified. If the carrying amount of the asset or asset group is determined not to be recoverable, a write-down to fair value is recorded. Fair values are determined based on quoted market values, discounted cash flows or with the assistance of external appraisals, as applicable.

Depreciation and Amortization

Property, plant and equipment are carried at the cost of acquisition or construction. Repairs and maintenance costs, including labor and material costs for major improvements such as annual production line overhauls, are expensed as incurred, unless those costs substantially increase the useful lives or capacity of the existing assets. Assets are depreciated and amortized using the straight-line method over their estimated useful lives, generally 5 to 40 years for buildings and improvements and 2 to 20 years for machinery and equipment. Finite-lived intangible assets, excluding capitalized software costs, are generally amortized over their estimated useful lives of 3 to 18 years. Capitalized software is generally amortized over estimated useful lives of 3 to 7 years. The company periodically reviews these estimated useful lives and when appropriate, changes are made prospectively.

For certain business consolidation activities, accelerated depreciation may be required for the revised remaining useful life for assets designated to be scrapped or abandoned. The accelerated depreciation related to such activities is recorded as part of business consolidation and other activities in the appropriate period.

Environmental Reserves

The company estimates its liability for environmental matters based on, among other factors, the degree of probability of an unfavorable outcome and the ability to make a reasonable estimate of the amount of loss. The company records the best estimate of a loss when the loss is considered probable. As additional information becomes available, the company reassesses the potential liability related to pending matters and revises the estimates.

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Ball Corporation
Notes to the Consolidated Financial Statements

Revenue Recognition in the Beverage and Aerosol Packaging Segments

The company recognizes sales of products in its packaging segments when a customer obtains control of promised goods or services, which occurs either over time or at a point in time.

At contract inception, the company assesses the goods and services promised in its contracts with customers and identifies a performance obligation for each promise to transfer goods or services to the customer. The performance obligation may be represented by a good or service (or a series of goods or services) that is distinct, or by a series of distinct goods or services that are substantially the same and have the same pattern of transfer to the customer. In each instance, the company treats the promise to transfer the customer goods or services as a single performance obligation.

To identify its performance obligations, the company considers all of the goods or services promised in the contract, regardless of whether they are explicitly stated or are implied by customary business practices.

The company has determined that the following distinct goods and services represent separate performance obligations:

- Manufacture of beverage containers, which may be generic or unique;
- Manufacture of aerosol containers, which may be generic or unique; and
- Manufacture of beverage and aerosol lids and ends, which may be generic or unique.

Performance obligations for products with no alternative use are recognized over time when the company has manufactured a unique item and has an enforceable right to payment. Conversely, generic products with alternative use are recognized at a point in time. Contracts may be short-term or long-term, with varying payment terms. Ball's payment terms vary by the type and location of the customer and the products or services offered. Customers pay in accordance with negotiated terms, which are typically triggered upon ownership transfer. All payment terms are less than one year. For all contracts, the transaction price is determined upon establishment of the contract that contains the final terms of the sale, including the description, quantity, and price of each product or service purchased.

Ball typically enters into master agreements with customers, which establish the terms and conditions for subsequent orders of goods. In the context of the revenue recognition standard, enforceable contracts are those that have an enforceable right to payment, which Ball typically has once a binding forecast or purchase order (or similar evidence) is in place and Ball produces under the contract. Within Ball's packaging segments, these enforceable contracts all have a duration of less than one year. Contracts that have an original duration of less than one year are excluded from the requirement to disclose remaining performance obligations, based on the company's election to use the practical expedient. The nature of the remaining performance obligations within these contracts, as well as the nature of the variability and how it will be resolved, are described in the section below.

Within the company's beverage and aerosol operations, performance obligations are recognized both over time and at a point in time. The determination that sales should be recognized at a point in time most often results from the existence of an alternative use for the product. Cans and ends that are not customized for a customer prior to delivery are considered to have an alternative use, and sales are recognized at the point of control transfer. Determining when control transfer occurs requires management to make judgments that affect the timing of when sales are recognized. The current revenue accounting standard provides five indicators that a customer has obtained control of an asset: 1) present right to payment; 2) transfer of legal title; 3) physical possession; 4) significant risks and rewards of ownership; and 5) customer acceptance. The company considers control to have transferred for these products upon shipment or delivery, depending on the legal terms of the contract, because the company has a present right to payment at that time, the customer has legal title to the asset, the company has transferred physical possession of the asset and/or the customer has significant risks and rewards of ownership of the asset. The company determines that control transfers to a customer as described above and provides a faithful depiction of the transfer of goods.

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For performance obligations related to products that are specialized with no alternative use (e.g., specialized sizes or customer-specific materials, or labeled with customer-specific artwork), the company transfers control and records sales over time. The recognition of sales occurs over time as goods are manufactured and Ball has an enforceable right to payment for those goods, which is an output method. Determining a measure of progress requires management to make judgments that impact the timing of when sales are recognized. The company has determined the above provides a faithful depiction of the transfer of goods to the customer. The number of units manufactured that have an enforceable right to payment is the best measure of depicting the company's performance as control is transferred. The customer obtains value as each unit is produced against a binding contract.

The enforceable right to payment may be explicit or implied in the contract. If the enforceable right to payment is not explicit in the contract, Ball must consider if there is an implied right based on customer relationships or previous business practices and applicable law. Typically, Ball has an enforceable right to payment of costs plus a reasonable margin once a binding forecast or purchase order (or similar evidence) is in place and Ball produces under the contract.

In making its determination of stand-alone selling price, Ball maximizes its use of observable inputs. Stand-alone selling price is then used to allocate total consideration proportionally to the various performance obligations within a contract.

To estimate variable consideration, the company may apply both the "expected value" method and "most likely amount" method based on the form of variable consideration, after considering which method would provide the best prediction of consideration to be received from the company's customers. The expected value method involves a probability-weighted determination of the expected amount, whereas the most likely amount method identifies the single most likely outcome in a range of possible amounts. In certain cases, both methods may be used within a single contract if multiple forms of variable consideration exist. However, once a method has been applied to one form of variable consideration, it is applied consistently throughout the contract term.

The primary types of variable consideration present in the company's contracts are per-unit price changes, volume discounts and rebates. Once variable consideration has been estimated, it will be constrained if a significant reversal of the cumulative amounts of sales is probable in the context of the contract.

Revenue Contract Costs

The company has determined there are no material costs that meet the capitalization criteria for costs to obtain or fulfill a contract.

Revenue Recognition Practical Expedients

For contracts that have an original duration of one year or less, the company has elected the practical expedient applicable to such contracts and has not disclosed the transaction price for future performance obligations as of the end of each reporting period or when the company expects to recognize sales.

The company has also elected the sales tax practical expedient; therefore, sales and other taxes assessed by a governmental authority that are collected concurrent with revenue-producing activities are excluded from the transaction price.

For shipping and handling activities performed after a customer obtains control of the goods, the company has elected to account for these costs as activities to fulfill the promise to transfer the goods; therefore, these activities are not assessed as separate performance obligations.

The company has also elected the significant financing component practical expedient which allows management to not assess whether the contract has a significant financing component in circumstances where, at contract inception, the expected contract duration is less than one year.

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Ball Corporation
Notes to the Consolidated Financial Statements

Disaggregation of Sales

The company disaggregates net sales by reportable segments, as disclosed in Note 3, and based on the timing of transfer of control for goods and services, as disclosed in Note 5. The transfer of control for goods and services may occur at a point in time or over time; in other words, sales may be recognized over the course of the underlying contract, or they may occur at a single point in time based upon the transfer of control. The company determined that disaggregating sales into these categories achieves the disclosure objective to depict how the nature, amount, timing, and uncertainty of sales and cash flows are affected by economic factors. As disclosed in Note 3, the company's business consists of four reportable segments, which encompass disaggregated product lines and geographical areas: (1) beverage packaging, North and Central America; (2) beverage packaging, EMEA; (3) beverage packaging, South America; and (4) aerospace.

Revenue Contract Balances

The company enters into contracts to sell beverage packaging, aerosol packaging, and aerospace products. The payment terms and conditions in customer contracts vary. Those customers that prepay are represented by the contract liabilities shown in Note 5, until the company's performance obligations are satisfied. Contract assets would exist when sales have been recorded (i.e., control of the goods or services has been transferred to the customer) but customer payment is contingent on a future event beyond the passage of time (i.e., satisfaction of additional performance obligations). Unbilled receivables, which are not classified as contract assets, represent arrangements in which sales have been recorded prior to billing and right to payment is unconditional.

Leases

The company enters into operating leases, the accounting guidance for which requires a lessee to recognize a right-of-use (ROU) asset and a lease liability. The guidance also requires a lessee to recognize a single lease cost, calculated so that the cost of the lease is allocated over the lease term, generally on a straight line basis.

A contract is a lease or contains one when (1) the contract contains an explicitly or implicitly identified asset and (2) the customer obtains substantially all of the economic benefits from the use of that underlying asset and directs how and for what purpose the asset is used during the term of the contract in exchange for consideration. The company assesses whether an arrangement is a lease, or contains a lease, upon inception of the contract.

The company enters into operating leases for buildings, warehouses, office equipment, production equipment, aircraft, land and other types of equipment. When readily determinable, the discount rate used to calculate the lease liability is the rate implicit in the lease. Otherwise, the company uses its incremental borrowing rate based on the information available at lease commencement. The company's finance and short-term leases are immaterial.

Many of the company's leases include one or more renewal and/or termination options at the company's discretion, which are included in the determination of the lease term if the company is reasonably certain to exercise the option. The company also enters into lease agreements that have variable payments, such as those related to usage or adjustments to certain indexes. Variable lease payments are recognized in the period in which those payments are incurred. Certain leases also include residual value guarantees; however, these amounts are not probable to be owed and are not included in the calculation of the lease liability.

The company subleases all or portions of certain building and warehouse leases to third parties, all of which are classified as operating leases. Some of these arrangements offer the lessee renewal options.

20220920064410

Ball Corporation
Notes to the Consolidated Financial Statements

Fair Value Measurements

Generally accepted accounting principles define fair value as the price that would be received to sell an asset or be paid to transfer a liability in an orderly transaction between market participants at the measurement date (exit price) and such principles also establish a fair value hierarchy that prioritizes the inputs used to measure fair value using the following definitions (from highest to lowest priority):

- Level 1 – Unadjusted quoted prices in active markets that are accessible at the measurement date for identical, unrestricted assets or liabilities.

- Level 2 – Observable inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, including quoted prices for similar assets and liabilities in active markets; quoted prices for identical or similar assets and liabilities in markets that are not active; or other inputs that are observable or can be corroborated by observable market data by correlation or other means.

- Level 3 – Prices or valuation techniques requiring inputs that are both significant to the fair value measurement and unobservable.

Acquisitions

The company records acquisitions resulting in the consolidation of an enterprise using the purchase method of accounting. Under this method, the acquiring company records the assets acquired, including intangible assets that can be identified and named, and liabilities assumed based on their estimated fair values at the date of acquisition. The purchase price in excess of the fair value of the assets acquired and liabilities assumed is recorded as goodwill. If the assets acquired, net of liabilities assumed, are greater than the purchase price paid, then a bargain purchase has occurred and the company will recognize the gain immediately in earnings. Among other sources of relevant information, the company uses independent appraisals and actuarial or other valuations to assist in determining the estimated fair values of the assets and liabilities. Various assumptions are used in the determination of these estimated fair values including discount rates, market and volume growth rates, product selling prices, production costs and other prospective financial information. Transaction costs associated with acquisitions are expensed as incurred and included in the business consolidation and other activities line of the consolidated statement of earnings.

For acquisitions where the company already owns an equity investment in the acquired company, the company will recognize in earnings, upon the completion of the acquisition, a gain or loss related to the company's existing equity investment. This gain or loss is calculated based on the fair value of the equity investment as compared to the carrying value of the existing equity investment on the date of acquisition.

When the company purchases additional interests of consolidated subsidiaries that does not result in a change in control, the difference between the fair value and carrying value of the noncontrolling interests acquired is accounted for in the common stock line within shareholders' equity.

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Ball Corporation
Notes to the Consolidated Financial Statements

Business Consolidation and Other Activities

The company estimates its liabilities for business closure activities by accumulating detailed estimates of costs and asset sale proceeds, if any, for each business consolidation initiative. This includes the estimated costs of employee severance, pension and related benefits; impairment of property and equipment and other assets, including estimates of net realizable value; accelerated depreciation; termination payments for contracts and leases; contractual obligations; and any other qualifying costs related to the exit plan. These estimated costs are grouped by specific projects within the overall exit plan and are then monitored on a monthly basis. Such charges represent management's best estimates, however, they require assumptions about the plans that may change over time. Changes in estimates for individual locations and other matters are evaluated periodically to determine if a change in estimate is required for the overall restructuring plan. Subsequent changes to the original estimates are included in current earnings and identified as business consolidation gains or losses.

Stock-Based Compensation

Ball has a variety of restricted stock, stock option, and stock-settled appreciation rights (SSARs) plans, and the related stock-based compensation is primarily reported as part of selling, general and administrative expenses in the consolidated statements of earnings. The compensation expense associated with restricted stock grants is calculated using the fair value at the date of grant (closing stock price) and is amortized over the restriction period. For stock options and SSARs, the company has elected to use the Black-Scholes valuation model and amortizes the estimated fair value, determined at the date of grant, on a straight-line basis over the requisite service period (generally, the vesting period). The company's deferred compensation stock program is subject to variable plan accounting and, accordingly, is valued at the closing price of the company's common stock at the end of each reporting period.

Research and Development Costs

Research and development costs are expensed as incurred in connection with the company's programs for the development of products and processes. Costs incurred in connection with these programs, the majority of which are included in cost of sales, amounted to $56 million, $47 million and $44 million for the years ended December 31, 2021, 2020 and 2019, respectively.

Currency Translation

Assets and liabilities of non-U.S. operations with a functional currency other than the U.S. dollar are translated using period-end exchange rates, and revenues and expenses are translated using average exchange rates during each period. Translation gains and losses are reported in accumulated other comprehensive earnings (loss) as a component of shareholders' equity.

Income Taxes

Deferred income taxes reflect the future tax consequences of differences between the tax bases of assets and liabilities and their financial reporting amounts at each balance sheet date, based upon enacted income tax laws and tax rates. Income tax expense or benefit is provided based on earnings reported in the financial statements. The provision for income tax expense or benefit differs from the amounts of income taxes currently payable because certain items of income and expense included in the consolidated financial statements are recognized in different time periods by taxing authorities.

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Deferred tax assets, including operating loss, capital loss and tax credit carryforwards, are reduced by a valuation allowance when, in the opinion of management, it is more likely than not that any portion of these tax attributes will not be realized. In addition, from time to time, management must assess the need to accrue or disclose uncertain tax positions for proposed adjustments from various federal, state and non-U.S. tax authorities who regularly audit the company in the normal course of business. In making these assessments, management must often analyze complex tax laws of multiple jurisdictions, including many non-U.S. jurisdictions. The accounting guidance prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. The company records the related interest expense and penalties, if any, as tax expense in the tax provision.

Stranded taxes in accumulated other comprehensive income are reclassified to the consolidated statement of earnings when the activity that generated the deferred gains and losses has fully ceased.

Derivative Financial Instruments

The company uses derivative financial instruments for the purpose of hedging commercial risk exposures to fluctuations in interest rates, currency exchange rates, raw material costs and common share prices. The company's derivative instruments are recorded in the consolidated balance sheets at fair value. The company values each derivative financial instrument either by using a single valuation technique based on observable market inputs performed internally or by obtaining valuation information from a reliable and observable market source. For a derivative designated as a cash flow hedge, the derivative's mark to fair value is initially recorded as a component of accumulated other comprehensive earnings and subsequently reclassified into earnings when the hedged item affects earnings, unless it is probable that the forecasted transaction will not occur. Derivatives that do not qualify for hedge accounting are marked to fair value with gains and losses immediately recorded in earnings. In the consolidated statements of cash flows, derivative activities are classified based on the cash flows of the items being hedged, except for those activities that are hedging the effect of exchange rate changes on cash, which are presented in investing activities.

Realized gains and losses from hedges are classified in the consolidated statements of earnings consistent with the accounting treatment of the items being hedged. Upon the dedesignation of an effective derivative contract, the gains or losses are deferred in accumulated other comprehensive earnings until the originally hedged item affects earnings unless it is probable the hedged item will not occur at which time it is recognized immediately. Any gains or losses incurred after the dedesignation date are recorded in earnings immediately.

Contingencies

The company is subject to various legal proceedings and claims, including those that arise in the ordinary course of business. The company records loss contingencies when it determines the outcome of the future event is probable of occurring and the amount of the loss can be reasonably estimated. Gain contingencies are recognized in the financial statements when they are realized or realizable.

The determination of a reserve for a loss contingency is based on management's judgment of probability and estimates with respect to the likelihood of an outcome and valuation of the future event. Liabilities are recorded or adjusted when events or circumstances cause these judgments or estimates to change. In assessing whether a loss is probable, Ball may consider the following factors, among others: the nature of the litigation, claim or assessment; available information, opinions or views of legal counsel and other advisors; and the experience gained from similar cases by the company and others. The company provides disclosures for material contingencies when there is a reasonable possibility that a loss or an additional loss may be incurred. Actual amounts realized upon settlement of contingencies may be different than amounts recorded and disclosed, and such adjustments could have a significant impact on the company's consolidated financial statements.

20220920064413

Ball Corporation
Notes to the Consolidated Financial Statements

Risks and Uncertainties – Novel Coronavirus (COVID-19)

The current global business environment is being impacted directly and indirectly by the effects of the novel coronavirus (COVID-19), and it is not possible to accurately estimate the impacts of COVID-19. However, Ball management has reviewed the estimates used in preparing the company's consolidated financial statements and the following have a reasonably possible likelihood of being affected, to a material extent, by the direct and indirect impacts of COVID-19 in the near term.

- Estimates regarding the future financial performance of the business used in the impairment tests for goodwill, long-lived assets, equity method investments, recoverability of deferred tax assets and estimates regarding cash needs and associated indefinite reinvestment assertions;
- Estimates of recoverability for customer receivables;
- Estimates of net realizable value for inventory; and
- Estimates regarding the likelihood of forecasted transactions associated with hedge accounting positions at December 31, 2021, which could impact the company's ability to satisfy hedge accounting requirements and result in the recognition of income and/or expenses.

In addition to the above potential impacts on the estimates used in preparing financial statements, COVID-19 has the potential to increase Ball's vulnerabilities to near-term severe impacts related to certain concentrations in its business. In line with other companies in the packaging and aerospace industries, Ball makes the majority of its sales and significant purchases to or from a relatively small number of global, or large regional, customers and suppliers. Furthermore, Ball makes the majority of its sales from a small number of product lines. The potential of COVID-19 to affect a significant customer or supplier, or to affect demand for certain products to a significant degree, heightens the vulnerability of Ball to these concentrations.

2. Accounting Pronouncements

Recently Adopted Accounting Standards

Income Tax Simplification

In 2019, new guidance was issued to simplify the accounting for income taxes. Ball adopted this guidance and all related amendments on January 1, 2021, applying either the retrospective basis, the modified retrospective method, or the prospective method where appropriate. The adoption of this guidance had no impact on the company's consolidated financial statements.

New Accounting Guidance

Reference Rate Reform

In 2020, new guidance was issued related to global reference rates reform. Ball is currently evaluating the impact that the transition from its LIBOR-based interest rate loan agreements to SOFR-based interest rate agreements will have on its consolidated financial statements. Based on the company's most current understanding, the LIBOR to SOFR transition is not expected to have a material impact on its financial condition, results of operations or cash flows.

3. Business Segment Information

Ball's operations are organized and reviewed by management along its product lines and geographical areas and presented in the four reportable segments outlined below.

20220920064 14

Ball Corporation
Notes to the Consolidated Financial Statements

Beverage packaging, North and Central America: Consists of operations in the U.S., Canada and Mexico that manufacture and sell aluminum beverage containers throughout those countries.

Beverage packaging, EMEA: Consists of operations in numerous countries throughout Europe, including Russia, as well as Egypt and Turkey, that manufacture and sell aluminum beverage containers throughout those regions.

Beverage packaging, South America: Consists of operations in Brazil, Argentina, Paraguay and Chile that manufacture and sell aluminum beverage containers throughout most of South America.

Aerospace: Consists of operations that manufacture and sell aerospace and other related products and provide services used in the defense, civil space and commercial space industries.

As presented in the tables below, Other consists of a non-reportable operating segment (beverage packaging, other) that manufactures and sells aluminum beverage containers in India, Saudi Arabia and throughout the Asia Pacific region; a non-reportable operating segment that manufactures and sells extruded aluminum aerosol containers, recloseable aluminum bottles across multiple consumer categories and aluminum slugs (aerosol packaging) throughout North America, South America, Europe, and Asia; a non-reportable operating segment that manufactures and sells aluminum cups (aluminum cups); undistributed corporate expenses; intercompany eliminations and other business activities.

The accounting policies of the segments are the same as those used in the consolidated financial statements, as discussed in Note 1. The company also has investments in operations in Guatemala, Panama, the U.S. and Vietnam that are accounted for under the equity method of accounting and, accordingly, those results are not included in segment sales or earnings. During 2021, Ball sold its minority-owned investment in South Korea. In January 2022, Ball sold its remaining equity method investment in Ball Metalpack. Refer to Note 4 for additional details.

Major Customers

Net sales to major customers, as a percentage of consolidated net sales, were as follows:

	2021	2020	2019
U.S. Government	13 %	14 %	13 %
Anheuser-Busch InBev and affiliates	12 %	13 %	12 %
Coca-Cola Bottlers' Sales & Services Company LLC and affiliates	10 %	9 %	9 %

Summary of Net Sales by Geographic Area *(a)*

($ in millions)	U.S.	Brazil	Other	Consolidated
2021	$ 7,284	$ 1,458	$ 5,069	$ 13,811
2020	6,317	1,295	4,169	11,781
2019	5,747	1,351	4,376	11,474

(a) Revenue is attributed based on origin of sale and includes intercompany eliminations.

20220920064415

Ball Corporation
Notes to the Consolidated Financial Statements

Summary of Net Long-Lived Assets by Geographic Area *(a)*

($ in millions)	U.S.	Brazil	U.K.	Other	Consolidated
As of December 31, 2021	$ 4,024	$ 1,035	$ 857	$ 2,509	$ 8,425
As of December 31, 2020	2,819	839	766	2,786	7,210

(a) Long-lived assets exclude goodwill and intangible assets.

Summary of Business by Segment

($ in millions)	Years Ended December 31, 2021	2020	2019
Net sales			
Beverage packaging, North and Central America	$ 5,856	$ 5,076	$ 4,758
Beverage packaging, EMEA	3,509	2,945	2,857
Beverage packaging, South America	2,016	1,695	1,670
Aerospace	1,911	1,741	1,479
Reportable segment sales	13,292	11,457	10,764
Other	519	324	710
Net sales	$ 13,811	$ 11,781	$ 11,474
Comparable operating earnings			
Beverage packaging, North and Central America	$ 681	$ 683	$ 555
Beverage packaging, EMEA	452	354	351
Beverage packaging, South America	348	280	288
Aerospace	169	153	140
Reportable segment comparable operating earnings	1,650	1,470	1,334
Reconciling items			
Other *(a)*	(65)	(55)	(3)
Business consolidation and other activities	(142)	(262)	(244)
Amortization of acquired intangibles	(152)	(150)	(155)
Earnings before interest and taxes	1,291	1,003	932
Interest expense	(270)	(275)	(317)
Debt refinancing and other costs	(13)	(41)	(7)
Total interest expense	(283)	(316)	(324)
Earnings before taxes	$ 1,008	$ 687	$ 608

(a) Includes undistributed corporate expenses, net, of $72 million, $58 million and $50 million for the years ended December 2021, 2020 and 2019, respectively.

20220920054116

Ball Corporation
Notes to the Consolidated Financial Statements

($ in millions)	Years Ended December 31, 2021	2020	2019
Depreciation and amortization *(a)*			
Beverage packaging, North and Central America	$ 200	$ 184	$ 190
Beverage packaging, EMEA	223	230	246
Beverage packaging, South America	141	142	136
Aerospace	65	53	43
Reportable segment depreciation and amortization	629	609	615
Other	71	59	63
Depreciation and amortization	$ 700	$ 668	$ 678
Capital expenditures			
Beverage packaging, North and Central America	$ 697	$ 367	$ 139
Beverage packaging, EMEA	305	262	147
Beverage packaging, South America	334	159	150
Aerospace	198	174	96
Reportable segment capital expenditures	1,534	962	532
Other	192	151	66
Capital expenditures	$ 1,726	$ 1,113	$ 598

(a) Includes amortization of acquired Rexam intangibles.

The company does not disclose total assets by segment as it is not provided to the chief operating decision maker.

4. Acquisitions and Dispositions

Ball Metalpack Investment

On January 26, 2022, Ball sold its remaining 49 percent owned equity method investment in Ball Metalpack to Sonoco, a global provider of consumer, industrial, healthcare and protective packaging, for approximately $300 million in cash, subject to customary closing adjustments. The carrying value of the investment was zero, therefore the proceeds, net of adjustments, will be reported as a pre-tax gain in business consolidation and other activities in the unaudited condensed consolidated statements of earnings. Cash proceeds will be presented in business dispositions in the unaudited condensed consolidated statements of cash flows.

South Korea Investment

In the third quarter of 2021, Ball sold its minority-owned investment in South Korea. Consideration for the transaction was cash of $120 million, of which $110 million has been received and presented in business dispositions within cash flows from investing activities in Ball's consolidated statements of cash flows. The remaining $10 million will be received on or before December 31, 2022, and this amount is included in other current assets on Ball's consolidated balance sheets. In the second quarter of 2021, the company recorded a loss of $5 million related to the disposal, which is presented in business consolidation and other activities in the consolidated statement of earnings. See Note 6 for further details.

20220920064 17

Ball Corporation
Notes to the Consolidated Financial Statements

Brazil Aluminum Aerosol Packaging Business

In the third quarter of 2020, the company acquired the entire share capital of Tubex Industria E Comercio de Embalagens Ltda, an aluminum aerosol packaging business with a plant in Itupeva, Brazil, for the purchase price of $80 million, subject to customary closing adjustments, including initial cash consideration of $69 million plus potential additional consideration not to exceed $30 million in total over the next three years. The business is part of Ball's aerosol packaging operating segment. The transaction broadens the geographic reach of Ball's aluminum aerosol packaging business, serving the growing Brazilian personal care market. In 2021, the company recorded credits of $6 million resulting from revisions to its estimate of contingent consideration, which is recorded in business consolidation and other activities in the company's consolidated statement of earnings. See Note 6 for further details.

Argentina Steel Aerosol Business

In 2019, the company sold its Argentina steel aerosol packaging business, which included facilities in Garin and San Luis, Argentina, and recorded a loss on disposal of $52 million, which included the write-off of cumulative translation adjustments of $45 million related to the Argentina business that had been previously recorded in accumulated other comprehensive income. The loss on disposal has been presented in business consolidation and other activities in the company's consolidated statement of earnings.

Beverage Packaging China

In 2019, the company completed the sale of its metal beverage packaging business in China for upfront consideration of approximately $213 million, subject to customary closing adjustments, plus potential additional consideration related to the relocation of an existing facility in China in the coming years, the value of which was fully impaired in 2020, as described in Note 6. The upfront proceeds from this sale were received in 2019. The loss on disposal of $45 million was recorded in 2019 within business consolidation and other activities in the company's consolidated statement of earnings.

5. Revenue from Contracts with Customers

The following table disaggregates the company's net sales based on the timing of transfer of control:

	($ in millions)		
Years Ended December 31,	Point in Time	Over Time	Total
2021	$ 2,459	$ 11,352	$ 13,811
2020	2,223	9,558	11,781
2019	2,220	9,254	11,474

The company did not have any contract assets at December 31, 2021, 2020, or 2019. The opening and closing balances of the company's current and noncurrent contract liabilities are as follows:

($ in millions)	Contract Liabilities (Current)	Contract Liabilities (Noncurrent)
Balance at December 31, 2019	$ 87	$ 9
Increase (decrease)	21	20
Balance at December 31, 2020	108	29
Increase (decrease)	164	9
Balance at December 31, 2021	$ 272	$ 38

20220920064418

Ball Corporation
Notes to the Consolidated Financial Statements

During the year ended December 31, 2021, contract liabilities increased by $173 million, which is net of cash received of $755 million and amounts recognized as sales of $582 million, all of which related to current contract liabilities. The amount of sales recognized during the year ended December 31, 2021, that was included in the company's opening contract liabilities balance was $108 million, all of which related to current contract liabilities. The difference between the opening and closing balances of the company's contract liabilities primarily results from timing differences between the company's performance and the customer's payment. Current contract liabilities are classified within other current liabilities on the consolidated balance sheet and noncurrent contract liabilities are classified within other liabilities.

The company also recognized sales of $16 million and $20 million during the years ended December 31, 2021 and 2020, respectively, from performance obligations satisfied (or partially satisfied) in prior periods. These sales amounts are the result of changes in the transaction price of the company's contracts with customers.

Transaction Price Allocated to Remaining Performance Obligations

The table below discloses: (1) the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied (or partially unsatisfied) as of the end of the reporting period, for those contracts with an original duration of at least one year, and (2) when the company expects to record sales on these multi-year contracts.

($ in millions)	Next Twelve Months	Thereafter	Total
Sales expected to be recognized on multi-year contracts in place as of December 31, 2021	$ 1,210	$ 1,136	$ 2,346

The contracts with an original duration of less than one year, which are excluded from the table above based on the company's election of the practical expedient, are primarily related to contracts where control will be fully transferred to the customers in less than one year. The nature of the remaining performance obligations within these contracts, as well as the nature of the variability and how it will be resolved, are described in Note 1.

6. Business Consolidation and Other Activities

Following is a summary of business consolidation and other activity (charges) income included in the consolidated statements of earnings:

	Years Ended December 31,		
($ in millions)	2021	2020	2019
Beverage packaging, North and Central America	$ (6)	$ (5)	$ (14)
Beverage packaging, EMEA	(7)	(10)	(39)
Beverage packaging, South America	9	1	15
Other	(138)	(248)	(206)
	$ (142)	$ (262)	$ (244)

2021

Beverage Packaging, North and Central America

During 2021, the company recorded charges of $4 million resulting from damage to plant assets, less anticipated insurance receipts, sustained when the southeastern U.S. was impacted by tornadoes. Additional charges were $2 million for individually insignificant activities.

20220920064419

Ball Corporation
Notes to the Consolidated Financial Statements

Beverage Packaging, EMEA

During 2021, the company recorded charges of $6 million in connection with previously announced plant closures and $1 million for individually insignificant activities.

Beverage Packaging, South America

During 2021, the company recorded a $22 million gain related to indirect tax gain contingencies in Brazil as these amounts are now estimable and realizable. The company's Brazilian subsidiaries filed lawsuits in 2014 and 2015 to challenge the Brazilian tax authorities regarding the computation of certain indirect taxes, claiming amounts were overpaid to the tax authorities because the tax base included a "tax on tax" component. The amounts recorded in business consolidation and other activities relate to periods prior to 2019. See Note 22 for further details. Additional charges were $4 million in connection with previously announced plant closures and $9 million for individually insignificant activities.

Other

During 2021, the company recorded the following amounts:

- A non-cash settlement loss of $135 million related to the purchase of non-participating group annuity contracts and lump-sum payments to settle the projected pension benefit obligations for certain of Ball's U.S. defined benefit pension plans, which triggered settlement accounting. The settlement loss primarily reflects recognition of unamortized actuarial losses in these U.S. pension plans. See Note 17 for further details.
- A loss of $5 million related to the sale of Ball's minority-owned investment in South Korea. See Note 4 for further details.
- Income of $6 million resulting from revisions to the estimate of contingent consideration related to the 2020 acquisition of Tubex Industria E Comercio de Embalagens Ltda in Brazil. See Note 4 for further details.
- Charges of $4 million for individually insignificant activities.

2020

Beverage Packaging, North and Central America

During 2020, the company recorded charges of $5 million for individually insignificant activities in connection with previously announced closures of certain beverage can and end manufacturing facilities and other activities.

Beverage Packaging, EMEA

During 2020, the company recorded charges of $10 million for individually insignificant activities in connection with previously announced plant closures, restructuring and other activities.

Beverage Packaging, South America

During 2020, the company recorded credits of $1 million for individually insignificant activities.

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Ball Corporation
Notes to the Consolidated Financial Statements

Other

During 2020, the company recorded the following amounts:

- Non-cash settlement losses of $120 million related to the purchase of non-participating group annuity contracts and lump-sum payments to settle the projected pension benefit obligations for certain of Ball's U.S. defined benefit pension plans, which triggered settlement accounting. The settlement losses primarily reflect the recognition of aggregated unamortized actuarial losses in these U.S. pension plans. See Note 17 for further details.
- A non-cash impairment charge of $62 million related to the goodwill of the new beverage packaging, other, operating segment. See Note 11 for further details.
- A non-cash charge of $23 million resulting from the recent deterioration of China's real estate market, which led the company to reduce the value of potential future consideration due as part of the sale of its China beverage packaging business.
- Charges of $15 million resulting from an adjustment to the selling price of the company's steel food and aerosol business.
- A credit of $11 million related to the reversal of reserves against working capital recorded in the fourth quarter of 2019 in the new beverage packaging, other, segment, as previously at-risk balances were subsequently collected.
- Charges of $6 million for long-term incentive and other compensation arrangements associated with the 2016 Rexam acquisition.
- Charges of $33 million for individually insignificant activities.

2019

Beverage Packaging, North and Central America

During 2019, the company recorded charges of $8 million for revised estimates of charges recorded in prior periods in connection with the 2018 closures of its beverage can manufacturing facilities in Chatsworth, California, and Longview, Texas, and its beverage end manufacturing facility in Birmingham, Alabama.

Other income and charges in 2019 included $6 million of expense for individually insignificant activities.

Beverage Packaging, EMEA

During 2019, the company recorded charges of $26 million for asset impairments, accelerated depreciation and inventory impairments related to previously announced plant closures and restructuring activities.

Other charges in 2019 included $13 million of expense for individually insignificant activities.

Beverage Packaging, South America

During 2019, the company recorded a $57 million gain related to indirect tax gain contingencies in Brazil as these amounts were determined to be estimable and realizable. The company's Brazilian subsidiaries filed lawsuits in 2014 and 2015 to challenge the Brazilian tax authorities regarding the computation of certain indirect taxes, claiming amounts were overpaid to the tax authorities because the tax base included a "tax on tax" component. See Note 22 for further details. The amounts recorded in business consolidation and other activities relate to periods prior to 2019.

The company recorded charges of $29 million in 2019 related to asset impairments, accelerated depreciation and inventory impairments related to plant closures and restructuring activities.

Other charges in 2019 included $13 million of expense for individually insignificant activities.

20220920064421

Ball Corporation
Notes to the Consolidated Financial Statements

Other

During 2019, the company recorded the following amounts:

- A $45 million loss on the sale of the metal beverage packaging business in China and charges of $18 million for estimated employee severance costs and professional services associated with the sale.
- A loss of $52 million related to the sale of the Argentina steel aerosol packaging business, including $45 million related to cumulative translation adjustments previously recorded in accumulated other comprehensive earnings.
- A $64 million impairment charge related to certain property, plant and equipment, intangible assets and other assets of the company's Saudi Arabian beverage packaging business (of which Ball owns 51 percent).
- A settlement loss of $8 million primarily related to the purchase of non-participating group annuity contracts to settle the projected pension benefit obligations in Ball's Canadian defined benefit pension plan, which triggered settlement accounting. The settlement loss primarily represents the aggregate unamortized actuarial loss in this pension plan.
- Charges of $19 million for individually insignificant activities.

7. Supplemental Cash Flow Statement Disclosures

($ in millions)	December 31, 2021	December 31, 2020
Beginning of period:		
Cash and cash equivalents	$ 1,366	$ 1,798
Current restricted cash (included in other current assets)	15	8
Total cash, cash equivalents and restricted cash	$ 1,381	$ 1,806
End of period:		
Cash and cash equivalents	$ 563	$ 1,366
Current restricted cash (included in other current assets)	16	15
Total cash, cash equivalents and restricted cash	$ 579	$ 1,381

The company's restricted cash is primarily related to receivables factoring programs and represents amounts collected from customers but not yet remitted to the banks as of the end of the reporting period.

Noncash investing activities include the acquisition of property, plant and equipment (PP&E) for which payment has not been made. These noncash capital expenditures are excluded from the statement of cash flows. The PP&E acquired but not yet paid for amounted to $540 million and $409 million at December 31, 2021 and 2020, respectively.

8. Receivables, Net

($ in millions)	December 31, 2021	December 31, 2020
Trade accounts receivable	$ 1,304	$ 825
Unbilled receivables	727	528
Less: Allowance for doubtful accounts	(9)	(9)
Net trade accounts receivable	2,022	1,344
Other receivables	538	394
	$ 2,560	$ 1,738

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Ball Corporation
Notes to the Consolidated Financial Statements

Net accounts receivable under long-term contracts, due primarily from agencies of the U.S. government and their prime contractors, were $278 million and $232 million at December 31, 2021 and 2020, respectively, and included $233 million and $157 million at December 31, 2021 and 2020, respectively, representing the recognized sales value of performance that was not yet billable to customers. The average length of the long-term contracts is approximately three years, and the average length remaining on those contracts at December 31, 2021, was one year. At December 31, 2021, $264 million of net accounts receivables is expected to be collected within the next year and is related to customary fees and cost withholdings that will be paid upon milestone or contract completions, as well as final overhead rate settlements.

Other receivables include income and sales tax receivables, aluminum scrap sale receivables and other miscellaneous receivables.

The company has entered into several regional uncommitted and committed accounts receivable factoring programs with various financial institutions for certain receivables of the company. Programs accounted for as true sales of the receivables, without recourse to Ball, had combined limits of approximately $1.7 billion and $1.6 billion at December 31, 2021 and 2020, respectively. A total of $308 million and $232 million were available for sale under these programs as of December 31, 2021 and 2020, respectively. The company has recorded $41 million, $29 million and $41 million of expense related to its factoring programs in 2021, 2020 and 2019, respectively, and has presented these amounts in selling, general, and administrative in its consolidated statements of earnings.

9. Inventories, Net

($ in millions)	December 31, 2021	2020
Raw materials and supplies	$ 1,064	$ 889
Work-in-process and finished goods	821	557
Less: Inventory reserves	(90)	(93)
	$ 1,795	$ 1,353

10. Property, Plant and Equipment, Net

($ in millions)	December 31, 2021	2020
Land	$ 167	$ 163
Buildings	2,081	1,653
Machinery and equipment	6,876	6,214
Construction-in-progress	1,179	883
	10,303	8,913
Accumulated depreciation	(3,801)	(3,562)
	$ 6,502	$ 5,351

Property, plant and equipment are stated at historical or acquired cost. Depreciation expense amounted to $520 million, $488 million and $491 million for the years ended December 31, 2021, 2020 and 2019, respectively.

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Ball Corporation
Notes to the Consolidated Financial Statements

11. Goodwill

($ in millions)	Beverage Packaging, North & Central America	Beverage Packaging, EMEA	Beverage Packaging, South America	Aerospace	Other	Total
Balance at December 31, 2019	$ 1,275	$ 1,500	$ 1,298	$ 40	$ 306	$ 4,419
Additions	—	—	—	—	49	49
Goodwill impairment	—	—	—	—	(62)	(62)
Effects of currency exchange	—	73	—	—	5	78
Balance at December 31, 2020	$ 1,275	$ 1,573	$ 1,298	$ 40	$ 298	$ 4,484
Effects of currency exchange	—	(90)	—	—	(16)	(106)
Balance at December 31, 2021	$ 1,275	$ 1,483	$ 1,298	$ 40	$ 282	$ 4,378

Goodwill in the above table is presented net of accumulated impairment losses of $62 million as of December 31, 2021 and 2020.

As discussed in Note 4, Ball acquired the share capital of Tubex Industria E Comercio Embalagens Ltda, an aluminum aerosol packaging business in Brazil, in 2020 and recorded $49 million to goodwill based on estimates of the fair values of assets and liabilities acquired with the business.

As discussed in Note 6, Ball recorded a non-cash impairment charge of $62 million in 2020 related to the goodwill associated with the beverage packaging, other, reporting unit as the carrying amount of this reporting unit exceeded its fair value. The impairment review was triggered by the restructuring of the company's reporting units which was made in connection with a January 1, 2020 change in segment management and internal reporting structure.

12. Intangible Assets, Net

($ in millions)	December 31, 2021	December 31, 2020
Acquired customer relationships and other intangibles (net of accumulated amortization of $862 million at December 31, 2021, and $729 million at December 31, 2020)	$ 1,593	$ 1,785
Capitalized software (net of accumulated amortization of $187 million at December 31, 2021, and $196 million at December 31, 2020)	74	69
Other intangibles (net of accumulated amortization of $97 million at December 31, 2021, and $124 million at December 31, 2020)	21	29
	$ 1,688	$ 1,883

Total amortization expense of intangible assets amounted to $180 million, $180 million and $187 million for the years ended December 31, 2021, 2020 and 2019, respectively including $152 million in 2021, $150 million in 2020 and $155 million in 2019 of amortization expense related to the acquired intangible assets. Based on intangible asset values and currency exchange rates as of December 31, 2021 total annual intangible asset amortization expense is expected to be $175 million, $168 million, $162 million, $160 million and $157 million for the years ending December 31, 2022 through 2026, respectively, and approximately $866 million combined for all years thereafter.

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Ball Corporation
Notes to the Consolidated Financial Statements

13. Other Assets

($ in millions)	December 31, 2021	2020
Long-term pension assets	$ 579	$ 562
Investments in affiliates	184	321
Right-of-use operating lease assets	420	302
Long-term deferred tax assets	126	227
Other	614	447
	$ 1,923	$ 1,859

Investments in affiliates primarily includes the company's 50 percent ownership interest in an entity in Guatemala, a 50 percent ownership interest in an entity in Panama, a 50 percent ownership interest in an entity in Vietnam and ownership interests of 50 percent in entities in the U.S. In 2021, Ball sold its minority-owned investment in South Korea. See Note 4 for further details.

In 2020, the shareholders of Ball Metalpack, an equity method investment of which Ball has 49 percent interest, provided additional equity contributions and loans to Ball Metalpack. Ball's share was $30 million, which resulted in Ball recognizing this same level of previously unrecorded equity method losses associated with prior periods. These losses are presented in equity in results of affiliates, net of tax, in the company's consolidated statement of earnings. Ball is under no obligation to provide additional equity contributions or loans to Ball Metalpack. In January 2022, Ball sold its remaining 49 percent investment in Ball Metalpack. See Note 4 for further details.

See Note 14, Note 16 and Note 17 for further details related to the company's long-term right-of-use operating lease assets, deferred tax assets and pension assets, respectively.

14. Leases

The components of lease expense were as follows:

($ in millions)	December 31, 2021	2020
Operating lease expense	$ (94)	$ (75)
Financing lease expense	(2)	(1)
Variable lease expense	(20)	(16)
Sublease income	3	2
Net lease expense	$ (113)	$ (90)

20220920064425

Ball Corporation
Notes to the Consolidated Financial Statements

Supplemental cash flow information related to leases was as follows:

($ in millions)	December 31, 2021	2020
Cash paid for amounts included in the measurements of lease liabilities:		
Operating cash outflows for operating leases	$ (87)	$ (71)
Financing cash outflows for finance leases	(2)	(1)
ROU assets obtained in exchange for:		
Operating lease obligations	182	97
Finance lease obligations	5	12

Supplemental balance sheet information related to leases was as follows:

($ in millions)	Balance Sheet Location	December 31, 2021	2020
Operating leases:			
Operating lease ROU asset	Other assets	$ 420	$ 302
Current operating lease liabilities	Other current liabilities	80	63
Noncurrent operating lease liabilities	Other liabilities	340	232
Finance leases:			
Finance lease ROU assets, net	Property, plant and equipment, net	14	11
Current finance lease liabilities	Short-term debt and current portion of long-term debt	2	2
Noncurrent finance lease liabilities	Long-term debt	12	10

Weighted average remaining lease term and weighted average discount rate for the company's leases were as follows:

	December 31, 2021	2020
Weighted average remaining lease term in years:		
Operating leases	10	11
Finance leases	7	7
Weighted average discount rate:		
Operating leases	3.7 %	4.0 %
Finance leases	3.0 %	3.0 %

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Maturities of lease liabilities are as follows:

($ in millions)	Operating Leases	Finance Leases
2022	$ 85	$ 3
2023	74	3
2024	59	3
2025	47	2
2026	36	1
Thereafter	197	4
Future value of lease liabilities	498	16
Less: Imputed interest	(78)	(2)
Present value of lease liabilities	$ 420	$ 14

15. Debt and Interest Costs

Long-term debt and interest rates in effect consisted of the following:

($ in millions)	December 31, 2021	2020
Senior Notes		
5.00% due March 2022	$ —	$ 748
4.00% due November 2023	1,000	1,000
4.375%, euro denominated, due December 2023	796	855
0.875%, euro denominated, due March 2024	853	916
5.25% due July 2025	1,000	1,000
4.875% due March 2026	750	750
1.50%, euro denominated, due March 2027	625	672
2.875% due August 2030	1,300	1,300
3.125% due September 2031	850	—
Senior Credit Facility (at variable rates)		
Term A loan due March 2024 (1.35% - 2021; 1.40% - 2020)	593	593
Finance lease obligations	14	12
Other (including debt issuance costs)	(56)	(60)
	7,725	7,786
Less: Current portion	(3)	(3)
	$ 7,722	$ 7,783

The company's senior credit facilities include long-term multi-currency revolving facilities that mature in March 2024 and provide the company with up to the U.S. dollar equivalent of $1.75 billion. At December 31, 2021, taking into account outstanding letters of credit, $1.7 billion was available under these revolving credit facilities. In addition to these facilities, the company had $1 billion of short-term uncommitted credit facilities available at December 31, 2021, of which $12 million was outstanding and due on demand. At December 31, 2020, the company had $14 million outstanding under short-term uncommitted credit facilities. The weighted average interest rate of the outstanding short-term facilities was 4.92 percent at December 31, 2021, and 5.45 percent at December 31, 2020.

During 2021, Ball issued $850 million of 3.125% senior notes due in 2031 and redeemed the outstanding 5% senior notes due in March 2022 in the amount of $748 million.

20220920064727

Ball Corporation
Notes to the Consolidated Financial Statements

The fair value of Ball's long-term debt was estimated to be $8 billion and $8.3 billion at December 31, 2021 and 2020, respectively, compared to its carrying value of $7.7 billion and $7.8 billion in 2021 and 2020, respectively. The fair value reflects the market rates at each period end for debt with credit ratings similar to the company's ratings and is classified as Level 2 within the fair value hierarchy. Rates currently available to the company for loans with similar terms and maturities are used to estimate the fair value of long-term debt, based on discounted cash flows.

Long-term debt obligations outstanding at December 31, 2021, have maturities (excluding unamortized debt issuance costs of $62 million) of $3 million, $1.8 billion, $1.4 billion, $1 billion and $750 million in the years ending 2022 through 2026, respectively, and $2.8 billion thereafter.

Letters of credit outstanding at December 31, 2021 and 2020, were $62 million and $43 million, respectively.

Interest payments were $306 million, $332 million and $331 million in 2021, 2020 and 2019, respectively. In 2020, new guidance was issued related to global reference rates reform. Ball is evaluating the impact transitioning its LIBOR-based interest rate loan agreements to SOFR-based interest rate agreements will have on its consolidated financial statements. Based on the company's most current understanding, the LIBOR to SOFR transition is not expected to have a material impact on its financial condition, results of operations or cash flows.

The company's senior notes and senior credit facilities are guaranteed on a full, unconditional and joint and several basis by certain of its material subsidiaries. Each of the guarantor subsidiaries is 100 percent owned by Ball Corporation. These guarantees are required in support of these notes and credit facilities, are coterminous with the terms of the respective note indentures and would require performance upon certain events of default referenced in the respective guarantees. Note 23 provides further details about the company's debt guarantees of the company's senior notes and the subsidiaries that guarantee the notes (the obligor group).

Ball was in compliance with all loan agreements as of December 31, 2021, and for all prior years presented. The company has also met all debt payment obligations. The U.S. note agreements and bank credit agreement contain certain restrictions relating to dividends, investments, financial ratios, guarantees and the incurrence of additional indebtedness. The most restrictive of the company's debt covenants requires it to maintain a leverage ratio (as defined) of no greater than 5.0 times, which will change to 4.5 times as of December 31, 2022. As of December 31, 2021, the company could borrow up to the limits available under its long-term multi-currency committed revolving facilities and short-term uncommitted credit facilities without violating any existing debt covenants.

16. Taxes on Income

The amount of earnings (loss) before income taxes is:

($ in millions)	Years Ended December 31, 2021	2020	2019
U.S.	$ 146	$ 196	$ 224
Non-U.S.	862	491	384
	$ 1,008	$ 687	$ 608

20220920064428

Ball Corporation
Notes to the Consolidated Financial Statements

The provision (benefit) for income tax expense is:

($ in millions)	Years Ended December 31, 2021	2020	2019
Current			
U.S.	$ (20)	$ (33)	$ (1)
State and local	8	3	7
Non-U.S.	133	112	110
Total current	121	82	116
Deferred			
U.S.	(7)	(44)	(26)
State and local	(4)	(5)	(1)
Non-U.S.	46	66	(18)
Total deferred	35	17	(45)
Tax provision (benefit)	$ 156	$ 99	$ 71

The income tax provision recorded within the consolidated statements of earnings differs from the provision determined by applying the U.S. statutory tax rate to pretax earnings as a result of the following:

($ in millions)	Years Ended December 31, 2021	2020	2019
Statutory U.S. federal income tax	$ 212	$ 144	$ 128
Increase (decrease) due to:			
Non-U.S. tax rate differences including tax holidays	(32)	2	(11)
Non-U.S. tax law and rate changes	43	18	—
U.S. tax reform *(a)*	(2)	(9)	—
Currency exchange loss on revaluation of Brazilian deferred tax balances	4	23	4
Global intangible low-taxed income (GILTI)	18	2	12
Permanent differences on business dispositions or impairments	4	20	(3)
U.S. state and local taxes, net	4	(2)	4
U.S. taxes on Non-U.S. earnings, net of tax deductions and credits	4	5	(6)
U.S. research and development tax credits	(50)	(39)	(10)
Uncertain tax positions, including interest	(19)	(14)	(19)
Change in valuation allowances	(3)	17	24
Equity compensation related impacts	(10)	(47)	(43)
U.S. CARES Act	(10)	(16)	—
Other, net	(7)	(5)	(9)
Provision (benefit) for taxes	$ 156	$ 99	$ 71
Effective tax rate expressed as a percentage of pretax earnings	15.5 %	14.4 %	11.7 %

(a) Includes enacted regulatory changes during the year in connection with the U.S. Tax Cuts and Jobs Act (TCJA) signed into law in 2017.

20220920064729

Ball Corporation
Notes to the Consolidated Financial Statements

The company generally intends to limit distributions from non-U.S. subsidiaries to earnings previously taxed in the U.S., primarily as a result of the transition tax or tax on GILTI incurred pursuant to the TCJA. As of December 31, 2021, the company has $1.8 billion of adjusted retained earnings in non-U.S. subsidiaries. Of these undistributed earnings, $851 million were previously subjected to U.S. federal income tax. The company has accrued approximately $63 million for estimated non-U.S. withholding taxes on portions of the non-U.S. earnings that are not indefinitely reinvested. The company has not provided deferred taxes on any other outside basis differences in its investments in other non-U.S. subsidiaries as these other outside basis differences are indefinitely reinvested. A determination of the unrecognized deferred taxes related to any of these other outside basis differences is not practicable.

Ball's Serbian and Polish subsidiaries benefit from tax holidays which reduced income taxes during the year by $2 million for each subsidiary. These tax holidays expire during 2031 and 2026 respectively. Several of Ball's Brazilian subsidiaries benefit from various tax holidays with expiration dates ranging from 2025 to 2032. These tax holidays reduced income tax by $74 million or $0.23 per share, $72 million or $0.22 per share and $62 million or $0.19 per share for 2021, 2020 and 2019, respectively.

Net income tax payments were $136 million, $157 million and $128 million in 2021, 2020 and 2019, respectively.

The significant components of deferred tax assets and liabilities are as follows:

($ in millions)	December 31, 2021	2020
Deferred tax assets:		
Deferred compensation	$ 127	$ 109
Accrued employee benefits	79	84
Accrued pensions	113	201
Net operating losses, non-U.S. tax credits and other tax attributes	523	440
Deferred interest	102	83
Operating lease liabilities	85	56
Other	180	156
Total deferred tax assets	1,209	1,129
Valuation allowance	(303)	(264)
Net deferred tax assets	906	865
Deferred tax liabilities:		
Property, plant and equipment	(509)	(399)
Goodwill and other intangible assets	(543)	(570)
Pension assets	(146)	(106)
Tax on undistributed non-U.S. earnings	(63)	(64)
Operating lease right of use assets	(87)	(54)
Other	(97)	(79)
Total deferred tax liabilities	(1,445)	(1,272)
Net deferred tax asset (liability)	$ (539)	$ (407)

20220920064430

Ball Corporation
Notes to the Consolidated Financial Statements

The net deferred tax asset (liability) was included in the consolidated balance sheets as follows:

($ in millions)	December 31, 2021	2020
Other assets	$ 126	$ 227
Deferred taxes	(665)	(634)
Net deferred tax asset (liability)	$ (539)	$ (407)

At December 31, 2021, Ball has recorded deferred tax assets related to net operating and capital loss carryforwards of $246 million, deferred interest expense carryforwards of $102 million, and credit carryforwards for foreign taxes, research and development, and various other business credits of $277 million. These attributes are spread across the regions in which the company operates, including Europe, North and Central America, Asia and South America, and generally have expiration periods beginning in 2022 to indefinite. Each has been assessed for realization as of December 31, 2021.

In 2021, the company's overall valuation allowances increased by a net $39 million. The increase to the valuation allowance was primarily due to enacted tax rate changes in the U.K. The valuation allowance was further increased due to nondeductible U.K. interest expense and operating losses incurred primarily in various U.S. state and non-U.S. jurisdictions, none of which are expected to be utilized in future periods. These increases were partially offset by reductions due to the utilization of previously unrealized operating losses. Ball's 2021 effective tax rate was impacted by $3 million of the change in the valuation allowance.

In 2020, the company's overall valuation allowances increased by a net $20 million. The increase to the valuation allowance was primarily due to nondeductible U.K. interest expense and operating losses incurred primarily in various U.S. state and non-U.S. jurisdictions, none of which are expected to be utilized in future periods. Ball's 2020 effective tax rate was impacted by $17 million of the net change in the valuation allowance.

In 2019, the company's overall valuation allowances increased by a net $20 million. The increase to the valuation allowance was primarily due to nondeductible U.K. interest expense and operating losses incurred primarily in various U.S. state and non-U.S. jurisdictions, none of which are expected to be utilized in future periods. This increase was partially offset by a reduction due to the disposition of certain Asian subsidiaries. Ball's 2019 effective tax rate was impacted by $24 million of the net change in the valuation allowance.

A roll forward of the company's unrecognized tax benefits, as included in other noncurrent liabilities, related to uncertain income tax positions at December 31 follows:

($ in millions)	2021	2020	2019
Balance at January 1	$ 55	$ 63	$ 80
Additions based on tax positions related to the current year	—	1	—
Reductions due to lapse of statute of limitations	(17)	(12)	(16)
Effect of currency exchange rates	(2)	3	(1)
Balance at December 31	$ 36	$ 55	$ 63

The annual provisions for income taxes included a tax benefit related to uncertain tax positions, including interest and penalties, of $19 million in 2021, $14 million in 2020 and $19 million in 2019.

20220920064431

Ball Corporation
Notes to the Consolidated Financial Statements

At December 31, 2021, the amounts of unrecognized tax benefits that, if recognized, would reduce tax expense were $44 million, inclusive of interest, penalties and the federal impact of U.S. state items. The company and its subsidiaries file income tax returns in the U.S. federal, various state, local and non-U.S. jurisdictions. The U.S. federal statute of limitations is closed for years prior to 2014. With a few exceptions, the company is no longer subject to examination by state and local tax authorities for years prior to 2014. The company's significant non-U.S. filings are in Argentina, Brazil, Canada, Chile, Czech Republic, Egypt, France, Germany, Mexico, Paraguay, Poland, Russia, Serbia, Spain, Sweden, Switzerland, Turkey, and the U.K. The company's non-U.S. statutes of limitations are generally open for years after 2017. At December 31, 2021, the company is either under examination or has been notified of a pending examination by tax authorities in Austria, Brazil, Egypt, France, Germany, Hong Kong, India, Italy, the Netherlands, Saudi Arabia, Switzerland, the U.S., and various U.S. states.

Due primarily to potential expiration of certain statutes of limitations, it is reasonably possible that a decrease in the range of $10 million to $17 million in the total amount of unrecognized tax benefits may occur within the coming year, all of which would reduce income tax expense.

The company recognizes the accrual of interest and penalties related to unrecognized tax benefits in income tax expense. Ball recognized $2 million of tax benefit, $2 million of tax benefit and $3 million of tax benefit in 2021, 2020 and 2019, respectively, for potential interest on these items. At December 31, 2021, 2020 and 2019, the accrual for uncertain tax positions included potential interest expense of $6 million for each year. The company has accrued penalties of $2 million in 2021, $4 million in 2020 and $6 million in 2019.

17. Employee Benefit Obligations

($ in millions)	December 31, 2021	2020
Underfunded defined benefit pension liabilities	$ 582	$ 955
Less: Current portion	(21)	(24)
Long-term defined benefit pension liabilities	561	931
Long-term retiree medical liabilities	135	156
Deferred compensation plans	441	439
Other	68	87
	$ 1,205	$ 1,613

The company's defined benefit plans for salaried employees, as well as those for hourly employees in Sweden, Switzerland, the U.K. and Ireland, provide pension benefits based on employee compensation and years of service. Plans for North American hourly employees provide benefits based on fixed rates for each year of service. While the German, Swedish and certain U.S. plans are not funded, the company maintains liabilities, and annual additions to such liabilities are generally tax-deductible. With the exception of the unfunded German, Swedish and certain U.S. plans, the company's policy is to fund the defined benefit plans in amounts at least sufficient to satisfy statutory funding requirements, taking into consideration deductibility under existing tax laws and regulations. The company closed its pension plans to all non-unionized new entrants in the United States effective for anyone hired after December 31, 2021. Anyone employed by Ball prior to that date is unaffected by this change.

20220920064432

Ball Corporation
Notes to the Consolidated Financial Statements

Defined Benefit Pension Plans

Amounts recognized in the consolidated balance sheets for the funded status of the company's defined benefit pension plans consisted of:

($ in millions)	December 31, 2021 U.S.	2021 Non-U.S.	2021 Total	2020 U.S.	2020 Non-U.S.	2020 Total
Long-term pension asset	$ —	$ 579	$ 579	$ —	$ 562	$ 562
Defined benefit pension liabilities *(a)*	(344)	(238)	(582)	(667)	(288)	(955)
Funded status	$ (344)	$ 341	$ (3)	$ (667)	$ 274	$ (393)

(a) Included is an unfunded, non-qualified U.S. plan obligation of $32 million at December 31, 2021, that has been annuitized with a corresponding asset of $28 million ($3 million in other current assets and $25 million in other assets). At December 31, 2020, the unfunded non-qualified U.S. plan obligation of $34 million was annuitized with a corresponding asset of $28 million ($3 million in other current assets and $25 million in other assets).

An analysis of the change in benefit accounts for 2021 and 2020 follows:

($ in millions)	December 31, 2021 U.S.	2021 Non-U.S.	2021 Total	2020 U.S.	2020 Non-U.S.	2020 Total
Change in projected benefit obligation:						
Benefit obligation at prior year end	$ 2,752	$ 3,479	$ 6,231	$ 2,849	$ 3,348	$ 6,197
Service cost	83	13	96	64	13	77
Interest cost	50	36	86	72	56	128
Benefits paid	(143)	(150)	(293)	(163)	(263)	(426)
Net actuarial (gains) losses	(76)	(138)	(214)	320	194	514
Settlements and other	(362)*(a)*	—	(362)	(392)*(a)*	—	(392)
Plan amendments	—	—	—	1	5	6
Other	—	2	2	1	1	2
Effect of exchange rates	—	(53)	(53)	—	125	125
Benefit obligation at year end	2,304	3,189	5,493	2,752	3,479	6,231
Change in plan assets:						
Fair value of assets at prior year end	2,085	3,753	5,838	2,202	3,514	5,716
Actual return on plan assets	205	(58)	147	322	360	682
Employer contributions	187	5	192	77	2	79
Contributions to unfunded plans	6	18	24	6	18	24
Benefits paid	(143)	(150)	(293)	(163)	(263)	(426)
Settlements and other	(380)*(a)*	—	(380)	(359)*(a)*	—	(359)
Other	—	2	2	—	1	1
Effect of exchange rates	—	(40)	(40)	—	121	121
Fair value of assets at end of year	1,960	3,530	5,490	2,085	3,753	5,838
Funded status	$ (344)	$ 341	$ (3)	$ (667)	$ 274	$ (393)

(a) Includes the purchase of non-participating group annuity contracts and term-vested lump sum payments discussed below.

The company's German, Swedish and certain U.S. plans are unfunded and the liabilities are included in the consolidated balance sheets. Benefits are paid directly by the company to the participants.

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Ball Corporation
Notes to the Consolidated Financial Statements

Amounts recognized in accumulated other comprehensive earnings (loss), including other postemployment benefits, consisted of:

($ in millions)	December 31, 2021 U.S.	2021 Non-U.S.	2021 Total	2020 U.S.	2020 Non-U.S.	2020 Total
Net actuarial (loss) gain	$ (290)	$ 83	$ (207)	$ (625)	$ 57	$ (568)
Net prior service (cost) credit	15	(51)	(36)	15	(54)	(39)
Tax effect and currency exchange rates	80	(6)	74	162	(21)	141
	$ (195)	$ 26	$ (169)	$ (448)	$ (18)	$ (466)

Net actuarial losses decreased by $361 million during 2021, principally resulting from the effects of settlement accounting in the U.S., wherein deferred losses were released into the consolidated statement of earnings, and a reduction in pension liabilities as global discount rates used increased.

The accumulated benefit obligation for all U.S. defined benefit pension plans was $2,171 million and $2,643 million at December 31, 2021 and 2020, respectively. The accumulated benefit obligation for all non-U.S. defined benefit pension plans was $3,185 million and $3,476 million at December 31, 2021 and 2020, respectively. Following is the information for defined benefit plans with a projected benefit obligation, or an accumulated benefit obligation, in excess of plan assets:

($ in millions)	December 31, 2021 U.S.	2021 Non-U.S.	2021 Total	2020 U.S.	2020 Non-U.S.	2020 Total
Projected benefit obligation	$ 2,304	$ 311	$ 2,615	$ 2,752	$ 356	$ 3,108
Accumulated benefit obligation	2,171	307	2,478	2,643	353	2,996
Fair value of plan assets *(a)*	1,960	73	2,033	2,085	68	2,153

(a) The German, Swedish and certain U.S. plans are unfunded and, therefore, there is no fair value of plan assets associated with these plans.

20220920064434

Ball Corporation
Notes to the Consolidated Financial Statements

Components of net periodic benefit cost were as follows:

	Years Ended December 31,								
	2021			2020			2019		
($ in millions)	U.S.	Non-U.S.	Total	U.S.	Non-U.S.	Total	U.S.	Non-U.S.	Total
Ball-sponsored plans:									
Service cost	$ 83	$ 13	$ 96	$ 64	$ 13	$ 77	$ 50	$ 11	$ 61
Interest cost	50	36	86	72	56	128	101	72	173
Expected return on plan assets	(117)	(65)	(182)	(119)	(85)	(204)	(116)	(109)	(225)
Amortization of prior service cost	1	3	4	2	2	4	1	3	4
Recognized net actuarial loss	45	5	50	40	5	45	22	4	26
Settlement losses *(a)*	135	—	135	120	—	120	—	8	8
Net periodic benefit cost for Ball sponsored plans	$ 197	$ (8)	$ 189	$ 179	$ (9)	$ 170	$ 58	$ (11)	$ 47

(a) Includes settlement losses related to the purchase of non-participating annuities and lump-sum payments which were recorded in business consolidation and other activities. See Note 6 for further details.

In addition to regular lump sum payments made each year, Ball completed the purchase of non-participating group annuity contracts that were transferred to an insurance company for a portion of the company's U.S. pension benefit obligations in 2021 and 2020 and for the entirety of the company's Canadian pension benefit obligations in 2019, totaling approximately $325 million in 2021, $245 million in 2020 and $32 million in 2019. The purchase of the annuity contracts triggered settlement accounting in each year. Ball also undertook a terminated vested buy-out exercise in 2020 for a portion of the company's U.S. pension obligations, reducing the obligations by $147 million. These transactions resulted in the recognition of settlement losses recorded in business consolidation and other activities of $135 million in 2021, $120 million in 2020, $8 million in 2019. The company's pension obligations were remeasured during 2021 and 2020 for the impacted U.S. plans.

Non-service pension income of $42 million in 2021, $27 million in 2020 and $22 million in 2019, is included in selling, general, and administrative (SG&A) expenses.

Contributions to the company's defined benefit pension plans are expected to be approximately $127 million in 2022, of which $100 million was already contributed in January 2022. This estimate may change based on changes in the Pension Protection Act, actual plan asset performance and available company cash flow, among other factors. Benefit payments related to the plans are expected to be approximately $303 million, $299 million, $304 million, $316 million and $321 million for the years ending December 31, 2022 through 2026, respectively, and approximately $1.6 billion in total for the years ending December 31, 2027 through 2031.

Weighted average assumptions used to determine benefit obligations for the company's significant U.S. plans at December 31 were as follows:

	U.S.		
	2021	2020	2019
Discount rate	2.87 %	2.49 %	3.35 %
Rate of compensation increase	4.48 %	4.05 %	4.03 %

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Ball Corporation
Notes to the Consolidated Financial Statements

Weighted average assumptions used to determine benefit obligations for the company's significant European plans at December 31 were as follows:

	U.K.			Germany		
	2021	2020	2019	2021	2020	2019
Discount rate	1.81 %	1.39 %	2.07 %	1.12 %	0.80 %	1.11 %
Rate of compensation increase	3.50 %	3.50 %	3.50 %	2.50 %	2.50 %	2.50 %
Pension increase	3.64 %	3.19 %	3.22 %	1.70 %	1.50 %	1.50 %

Weighted average assumptions used to determine net periodic benefit cost for the company's significant U.S. plans for the years ended December 31 were as follows:

	U.S.		
	2021	2020	2019
Discount rate	2.49 %	3.35 %	4.41 %
Rate of compensation increase	4.05 %	4.03 %	4.02 %
Expected long-term rate of return on assets	6.32 %	6.00 %	5.58 %

Weighted average assumptions used to determine net periodic benefit cost for the company's significant European plans for the years ended December 31 were as follows:

	U.K.			Germany		
	2021	2020	2019	2021	2020	2019
Discount rate	1.39 %	2.07 %	2.90 %	0.80 %	1.11 %	1.74 %
Rate of compensation increase	3.50 %	3.50 %	3.50 %	2.50 %	2.50 %	2.50 %
Pension increase	3.19 %	3.22 %	3.45 %	1.50 %	1.50 %	1.50 %
Expected long-term rate of return on assets	1.74 %	2.57 %	3.40 %	N/A	N/A	N/A

The discount and compensation increase rates used above to determine the December 31, 2021, benefit obligations will be used to determine net periodic benefit cost for 2022. A reduction of the expected return on pension assets assumption by one quarter of a percentage point would result in an approximate $13 million increase in 2022 pension expense, while a quarter of a percentage point reduction in the discount rate applied to the pension liability would result in an approximate $3 million increase to pension expense in 2022.

Accounting for pensions and postretirement benefit plans requires that the benefit obligation be discounted to reflect the time value of money at the measurement date and the rates of return currently available on high-quality, fixed-income securities whose cash flows (via coupons and maturities) match the timing and amount of future benefit plan payments. Other factors used in measuring the obligation include compensation increases, health care cost increases, future rates of inflation, mortality and employee turnover.

Actual results may differ from the company's actuarial assumptions, which may have an impact on the amount of reported expense or liability for pensions or postretirement benefits. In 2021, the company recorded pension expense of $189 million for Ball-sponsored plans, including $135 million of settlement charges, and the company currently expects its 2022 pension expense to be $65 million, using currency exchange rates in effect at December 31, 2021. The expected increase in pension expense, excluding settlement charges, is primarily the result of increased service cost from growth in employee numbers and higher interest cost due to higher global interest rates.

20220920064436

Ball Corporation
Notes to the Consolidated Financial Statements

The assumption related to the expected long-term rate of return on plan assets reflects the average rate of earnings expected on the funds invested to provide for pension benefits over the life of the plans. The assumption was based upon Ball's pension plan asset allocations, investment strategies and the views of its investment managers, consultants and other large pension plan sponsors. Some reliance was placed on the historical and expected asset returns of the company's plans. An asset-allocation optimization model was used to project future asset returns using simulation and asset class correlation. The analysis included expected future risk premiums, forward-looking return expectations derived from the yield on long-term bonds and the price earnings ratios of major stock market indexes, expected inflation levels and real risk-free interest rate assumptions and the fund's expected asset allocation.

The expected long-term rates of return on assets were calculated by applying the expected rate of return to a market-related value of plan assets at the beginning of the year, adjusted for the weighted average expected contributions and benefit payments. The market-related value of plan assets used to calculate the expected return was $5,633 million for 2021, $5,573 million for 2020 and $5,375 million for 2019.

Defined Benefit Pension Plan Assets

Policies and Allocation Information

Pension investment committees or scheme trustees of the company and its relevant subsidiaries establish investment policies and strategies for the company's pension plan assets. The investment policies and strategies include the following common themes to: (1) provide for long-term growth of principal without undue exposure to risk, (2) minimize contributions to the plans, (3) minimize and stabilize pension expense and (4) achieve a rate of return equal to or above the market average for each asset class over the long term. The pension investment committees are required to regularly, but no less frequently than annually, review asset mix and asset performance, as well as the performance of the investment managers. Based on their reviews, which are generally conducted quarterly, investment policies and strategies are revised as appropriate.

Target asset allocations are set using a minimum and maximum range for each asset category as a percent of the total funds' market value. Following are the target asset allocations established as of December 31, 2021:

	U.S.	U.K.
Cash and cash equivalents	—%	60-100 %(a)
Equity securities	26-54 %	0-15 %
Fixed income securities	24-58 %	60-100 %(a)
Alternative investments	5-19 %	0-5 %

(a) The combined target allocation for fixed income securities and cash and cash equivalents is 60 to 100 percent.

The actual weighted average asset allocations for Ball's defined benefit pension plans, which individually were within the established targets for each country for that year, were as follows at December 31:

	2021	2020
Cash and cash equivalents	—%	1 %
Equity securities	17 %	17 %
Fixed income securities	81 %	79 %
Alternative investments	2 %	3 %
	100 %	100 %

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Fair Value Measurements of Pension Plan Assets

Following is a description of the valuation methodologies used for pension assets measured at fair value:

Cash and cash equivalents: Consist of cash on deposit with brokers and short-term U.S. Treasury money market funds with a maturity of less than 90 days, and such amounts are shown net of receivables and payables for securities traded at period end but not yet settled. All cash and cash equivalents are stated at cost, which approximates fair value.

Corporate equity securities: Valued at the closing price reported on the active market on which the individual security is traded.

U.S. government and agency securities: Valued using the pricing of similar agency issues, live trading feeds from several vendors and benchmark yields.

Corporate bonds and notes: Valued using market inputs including benchmark yields, reported trades, broker/dealer quotes, issuer spreads, benchmark securities, bids, offers and reference data including market research publications. Inputs may be prioritized differently at certain times based on market conditions.

Commingled funds: The shares held are valued at their net asset value (NAV) at year end.

NAV practical expedient: Includes certain commingled fixed income and equity funds as well as limited partnership and other funds. Certain of the partnership investments receive fair market valuations on a quarterly basis. Certain other commingled funds and partnerships invest in market-traded securities, both on a long and short basis. These investments are valued using quoted market prices.

The preceding methods described may produce a fair value calculation that is not indicative of net realizable value or reflective of future fair values. Furthermore, although the company believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

20220920064338

Ball Corporation
Notes to the Consolidated Financial Statements

The company's assessment of the significance of a particular input to the fair value measurement requires judgment and may affect the valuation of pension assets and liabilities and their placement within the fair value hierarchy levels. The fair value hierarchy levels assigned to the company's defined benefit plan assets are summarized in the tables below:

($ in millions)	December 31, 2021 Level 1	Level 2	Total
U.S. pension assets, at fair value:			
Cash and cash equivalents	$ —	$ 26	$ 26
U.S. government, agency and asset-backed securities:			
Municipal bonds	—	25	25
Treasury bonds	106	—	106
Other	—	7	7
Non-U.S. government bonds	—	20	20
Corporate bonds and notes:			
Basic materials	—	5	5
Communications	—	34	34
Consumer discretionary	—	20	20
Consumer staples	—	41	41
Energy	—	23	23
Financials	—	86	86
Industrials	—	283	283
Information technology	—	12	12
Private placement	—	1	1
Utilities	—	98	98
Other	—	1	1
Total level 1 and level 2	$ 106	$ 682	788
Other investments measured at net asset value *(a)*			1,172
Total assets			$ 1,960

(a) Certain investments measured at fair value using the NAV per share (or its equivalent) practical expedient have not been classified within the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the change in plan assets reconciliation.

20220920064439

Ball Corporation
Notes to the Consolidated Financial Statements

($ in millions)	December 31, 2020 Level 1	Level 2	Total
U.S. pension assets, at fair value:			
Cash and cash equivalents	$ —	$ 23	$ 23
U.S. government, agency and asset-backed securities:			
Municipal bonds	—	24	24
Treasury bonds	53	—	53
Other	—	6	6
Non-U.S. government bonds	—	19	19
Corporate bonds and notes:			
Basic materials	—	17	17
Communications	—	113	113
Consumer discretionary	—	88	88
Consumer staples	—	53	53
Energy	—	114	114
Financials	—	145	145
Healthcare	—	30	30
Industrials	—	41	41
Information technology	—	25	25
Private placement	—	1	1
Utilities	—	56	56
Other	—	51	51
Total level 1 and level 2	$ 53	$ 806	859
Other investments measured at net asset value (a)			1,226
Total assets			$ 2,085

(a) Certain investments measured at fair value using the NAV per share (or its equivalent) practical expedient have not been classified within the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the change in plan assets reconciliation.

($ in millions)	December 31, 2021	2020
U.K. pension assets, at fair value:		
Cash and cash equivalents	$ 5	$ 44
Equity commingled funds	7	24
U.K. government bonds	2,493	2,572
Other	7	39
Total level 1	2,512	2,679
Level 2: Investment funds - corporate bonds	844	904
Other investments measured at net asset value *(a)*	100	102
Total assets	$ 3,456	$ 3,685

(a) Certain investments measured at fair value using the NAV per share (or its equivalent) practical expedient have not been classified within the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the change in plan assets reconciliation.

20220920064430

Ball Corporation
Notes to the Consolidated Financial Statements

Other Postretirement Benefits

The company sponsors postretirement health care and life insurance plans for certain U.S. and Canadian employees. Employees may also qualify for long-term disability, medical and life insurance continuation and other postemployment benefits upon termination of active employment prior to retirement. All of the Ball-sponsored postretirement health care and life insurance plans are unfunded with the exception of life insurance benefits, which are self-insured. The benefit obligation associated with these plans was $148 million and $170 million as of December 31, 2021 and 2020, respectively, including current portions of $12 million and $14 million, respectively. Net periodic cost associated with these plans was income of $1 million, $3 million and $3 million for the years ended December 31, 2021, 2020 and 2019, respectively.

Weighted average assumptions used to determine benefit obligations for the other postretirement benefit plans at December 31 were as follows:

	U.S.			Canada		
	2021	2020	2019	2021	2020	2019
Discount rate	2.79 %	2.39 %	3.24 %	2.75 %	2.25 %	3.00 %
Rate of compensation increase *(a)*	4.37 %	4.50 %	4.50 %	N/A	N/A	N/A

(a) The rate of compensation increase is not applicable for certain U.S. other postretirement benefit plans.

Weighted average assumptions used to determine net periodic benefit cost for the other postretirement benefit plans at December 31 were as follows:

	U.S.			Canada		
	2021	2020	2019	2021	2020	2019
Discount rate	2.39 %	3.24 %	4.35 %	2.25 %	3.00 %	3.50 %
Rate of compensation increase *(a)*	4.50 %	4.50 %	4.50 %	N/A	N/A	N/A

(a) The rate of compensation increase is not applicable for certain U.S. other postretirement benefit plans.

Deferred Compensation Plans

Certain management employees may elect to defer the payment of all or a portion of their annual incentive compensation and certain long-term stock-based compensation into the company's deferred compensation plan and/or the company's deferred compensation stock plan. The employee becomes a general unsecured creditor of the company with respect to any amounts deferred.

18. Shareholders' Equity

At December 31, 2021, the company had 1.1 billion shares of common stock and 15 million shares of preferred stock authorized, both without par value. Preferred stock includes 550,000 authorized but unissued shares designated as Series A Junior Participating Preferred Stock.

Under its ongoing share repurchase program, the company repurchased $719 million, $75 million and $945 million of its shares, net of issuances, during the years ended December 31, 2021, 2020, and 2019, respectively. The 2019 amount included shares repurchased under accelerated share repurchase agreements with third-party financial institutions.

In the third quarter of 2021, Ball's board of directors increased the company's quarterly common share dividend by 33 percent to 20 cents per share.

20220920064441

Ball Corporation
Notes to the Consolidated Financial Statements

Accumulated Other Comprehensive Earnings (Loss)

The activity related to accumulated other comprehensive earnings (loss) was as follows:

($ in millions)	Currency Translation (Net of Tax)	Pension and Other Postretirement Benefits (Net of Tax)	Derivatives Designated as Hedges (Net of Tax)	Accumulated Other Comprehensive Earnings (Loss)
Balance at December 31, 2019	$ (340)	$ (558)	$ (12)	$ (910)
Other comprehensive earnings (loss) before reclassifications	(215)	(29)	(4)	(248)
Amounts reclassified from accumulated other comprehensive earnings (loss) into earnings	—	121	83	204
Balance at December 31, 2020	(555)	(466)	67	(954)
Other comprehensive earnings (loss) before reclassifications	19	158	156	333
Reclassification of net deferred (gains) losses into earnings	—	139	(100)	39
Balance at December 31, 2021	$ (536)	$ (169)	$ 123	$ (582)

The following table provides additional details of the amounts reclassified into net earnings from accumulated other comprehensive earnings (loss):

($ in millions)	Years Ended December 31, 2021	2020	2019
Gains (losses) on cash flow hedges:			
Commodity contracts recorded in net sales	$ (121)	$ 22	$ 18
Commodity contracts recorded in cost of sales	153	(65)	(45)
Currency exchange contracts recorded in selling, general and administrative	90	(54)	7
Cross-currency swaps recorded in selling, general and administrative	—	(2)	35
Interest rate contracts recorded in interest expense	(2)	(8)	13
Total before tax effect	120	(107)	28
Tax benefit (expense) on amounts reclassified into earnings	(20)	24	(6)
Recognized gain (loss), net of tax	$ 100	$ (83)	$ 22
Amortization of pension and other postretirement benefits: *(a)*			
Actuarial gains (losses)	$ (47)	$ (39)	(14)
Prior service income (expense)	(2)	(2)	(2)
Effect of pension settlements	(135)	(120)	(8)
Total before tax effect	(184)	(161)	(24)
Tax benefit (expense) on amounts reclassified into earnings	45	40	6
Recognized gain (loss), net of tax	$ (139)	$ (121)	$ (18)

(a) These components include the computation of net periodic benefit cost detailed in Note 17.

20220920006442

Ball Corporation
Notes to the Consolidated Financial Statements

19. Stock-Based Compensation Programs

The company has shareholder-approved stock plans under which options and stock-settled appreciation rights (SSARs) have been granted to employees at the market value of the company's stock on the date of grant. In general, options and SSARs are exercisable in four equal installments commencing one year from the date of grant and terminating 10 years from the date of grant. A summary of outstanding stock option and SSAR activity for the year ended December 31, 2021, follows:

	Number of Shares	Weighted Average Exercise Price
Beginning of year	10,113,396	$ 40.40
Granted	1,193,934	85.52
Exercised	(1,441,190)	33.07
Canceled/forfeited	(100,044)	73.65
End of period	9,766,096	46.66
Vested and exercisable, end of year	6,500,576	$ 36.04
Reserved for future grants	14,793,877	

The weighted average remaining contractual term for all options and SSARs outstanding at December 31, 2021, was 5.5 years and the aggregate intrinsic value (difference in exercise price and closing price at that date) was $485 million. The weighted average remaining contractual term for options and SSARs vested and exercisable at December 31, 2021, was 4.3 years and the aggregate intrinsic value was $392 million. The company received $33 million, $38 million and $41 million from options and SSARs exercised during 2021, 2020 and 2019, respectively, and the intrinsic value associated with these exercises was $84 million, $230 million and $61 million for the same periods, respectively. The excess tax benefit associated with the company's stock compensation programs was $19 million for 2021, and was reported as a discrete item in the consolidated tax provision. The total fair value of options and SSARs vested during 2021, 2020 and 2019 was $18 million, $17 million and $16 million, respectively.

Based on the Black-Scholes option pricing model, options and SSARs granted in 2021, 2020 and 2019 have estimated weighted average fair values at the date of grant of $19.86 per share, $15.36 per share and $12.26 per share, respectively. The fair values were estimated using the following weighted average assumptions:

	2021 Grants	2020 Grants	2019 Grants
Expected dividend yield	0.70 %	0.83 %	0.79 %
Expected stock price volatility	25.08 %	20.84 %	20.36 %
Risk-free interest rate	0.61 %	1.47 %	2.59 %
Expected life of options (in years)	6.25 years	6.40 years	6.40 years

In addition to stock options and SSARs, the company issues to certain employees restricted shares and restricted stock units, which vest over various periods. Such restricted shares and restricted stock units generally vest in equal installments over five years.

20220920064443

Ball Corporation
Notes to the Consolidated Financial Statements

Following is a summary of restricted stock activity for the year ended December 31, 2021:

	Number of Shares/Units	Weighted Average Grant Price
Beginning of year	1,267,952	$ 42.78
Granted	376,035	88.53
Vested	(380,103)	41.37
Canceled/forfeited	(17,480)	69.10
End of year	1,246,404	$ 56.64

For the years ended December 31, 2021, 2020 and 2019, the company recognized pretax expense of $40 million ($35 million after tax), $43 million ($37 million after tax) and $37 million ($33 million after tax), respectively, for all of its share-based compensation arrangements. At December 31, 2021, there was $64 million of total unrecognized compensation cost related to nonvested share-based compensation arrangements. This cost is expected to be recognized in earnings over a weighted average period of 2.4 years.

20. Earnings Per Share

($ in millions, except per share amounts; shares in thousands)	Years Ended December 31, 2021	2020	2019
Net earnings attributable to Ball Corporation	$ 878	$ 585	$ 566
Basic weighted average common shares	325,989	326,260	331,102
Effect of dilutive securities	5,626	6,555	9,019
Weighted average shares applicable to diluted earnings per share	331,615	332,815	340,121
Per basic share	$ 2.69	$ 1.79	$ 1.71
Per diluted share	$ 2.65	$ 1.76	$ 1.66

Certain outstanding options and SSARs were excluded from the diluted earnings per share calculation because they were anti-dilutive (i.e., the sum of the proceeds, including the unrecognized compensation, exceeded the average closing stock price for the period). The excluded options and SSARs totaled approximately 1 million for the years ended December 31, 2021 and 2020. There were no anti-dilutive options for the year ended December 31, 2019.

The company declared and paid dividends of $0.70 per share in 2021, $0.60 per share in 2020 and $0.55 per share in 2019.

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Ball Corporation
Notes to the Consolidated Financial Statements

21. Financial Instruments and Risk Management

Policies and Procedures

The company employs established risk management policies and procedures, which seek to reduce the company's commercial risk exposure to fluctuations in commodity prices, interest rates, currency exchange rates and prices of the company's common stock with regard to common share repurchases and the company's deferred compensation stock plan. However, there can be no assurance these policies and procedures will be successful. Although the instruments utilized involve varying degrees of credit, market and interest risk, the counterparties to the agreements are expected to perform fully under the terms of the agreements. The company monitors counterparty credit risk, including lenders, on a regular basis, but Ball cannot be certain that all risks will be discerned or that its risk management policies and procedures will always be effective. Additionally, in the event of default under the company's master derivative agreements, the non-defaulting party has the option to offset any amounts owed with regard to open derivative positions.

Commodity Price Risk - The company manages commodity price risk in connection with market price fluctuations of aluminum through two different methods. First, the company enters into container sales contracts that include aluminum-based pricing terms which generally reflect the same price fluctuations under commercial purchase contracts for aluminum sheet. The terms include fixed, floating or pass through aluminum component pricing. Second, the company uses certain derivative instruments, including option and forward contracts, as economic and cash flow hedges of commodity price risk where there are material differences between sales and purchase contracted pricing and volume.

Interest Rate Risk - The company's objective in managing exposure to interest rate changes is to minimize the impact of interest rate changes on earnings and cash flows and to lower its overall borrowing costs. To achieve these objectives, the company may use a variety of interest rate swaps, collars and options to manage its mix of floating and fixed-rate debt.

Currency Exchange Rate Risk - The company's objective in managing exposure to currency fluctuations is to limit the exposure of cash flows and earnings from changes associated with currency exchange rate changes through the use of various derivative contracts. In addition, at times the company manages earnings translation volatility through the use of currency option strategies, and the change in the fair value of those options is recorded in the company's net earnings.

The following table provides additional information related to the commercial risk management instruments described above:

($ in millions)	December 31, 2021		
Commercial risk area	Commodity	Currency	Interest Rate
Notional amount of contracts	$ 1,882 *(a)*	$ 2,761	$ 1,182
Net gain (loss) included in AOCI, after-tax	106 *(b)*	17	—
Net gain (loss) included in AOCI, after-tax, expected to be recognized in net earnings within the next 12 months	104 *(b)*	17	—
Longest duration of forecasted cash flow hedge transactions in years	2	3	2

(a) Substantially all aluminum contracts received hedge accounting treatment as of December 31, 2021.
(b) Substantially all of this gain (loss) will be offset by pricing changes in sales and purchase contracts.

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Ball Corporation
Notes to the Consolidated Financial Statements

Common Stock Price Risk

The company's deferred compensation stock program is subject to variable plan accounting and, accordingly, is marked to fair value using the company's closing stock price at the end of the related reporting period. The company entered into total return swaps to reduce the company's earnings exposure to these fair value fluctuations that will be outstanding through May 2022, and which have a combined notional value of 2.6 million shares. Based on the current number of shares in the program, each $1 change in the company's stock price would have an insignificant impact on pretax earnings, net of the impact of related derivatives.

Collateral Calls

The company's agreements with its financial counterparties require the company to post collateral in certain circumstances when the negative mark to fair value of the contracts exceeds specified levels. Additionally, the company has collateral posting arrangements with certain customers on these derivative contracts. The cash flows of the margin calls are shown within the investing section of the company's consolidated statements of cash flows. As of December 31, 2021 and 2020, the aggregate fair value of all derivative instruments with credit-risk-related contingent features was a liability of $3 million and $52 million, respectively, and no collateral was required to be posted.

Fair Value Measurements

Ball has classified all applicable financial derivative assets and liabilities as Level 2 within the fair value hierarchy as of December 31, 2021 and 2020, and presented those values in the table below. The company's assessment of the significance of a particular input to the fair value measurement requires judgment and may affect the valuation of fair value assets and liabilities and their placement within the fair value hierarchy levels.

		December 31, 2021		
($ in millions)	Balance Sheet Location	Derivatives Designated as Hedging Instruments	Derivatives not Designated as Hedging Instruments	Total
Assets:				
Commodity contracts		$ 142	$ —	$ 142
Currency contracts		2	19	21
Other contracts		1	6	7
Total current derivative contracts	Other current assets	$ 145	$ 25	$ 170
Commodity contracts		$ 3	$ —	$ 3
Currency contracts		59	1	60
Total noncurrent derivative contracts	Other noncurrent assets	$ 62	$ 1	$ 63
Liabilities:				
Commodity contracts		$ 20	$ —	$ 20
Currency contracts		—	8	8
Other contracts		—	1	1
Total current derivative contracts	Other current liabilities	$ 20	$ 9	$ 29
Currency contracts		$ —	$ 3	$ 3
Total noncurrent derivative contracts	Other noncurrent liabilities	$ —	$ 3	$ 3

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Ball Corporation
Notes to the Consolidated Financial Statements

		December 31, 2020		
		Derivatives Designated as Hedging Instruments	Derivatives not Designated as Hedging Instruments	Total
Assets:				
Commodity contracts		$ 50	$ —	$ 50
Currency contracts		3	27	30
Other contracts		—	2	2
Total current derivative contracts	Other current assets	$ 53	$ 29	$ 82
Commodity contracts		$ 8	$ —	$ 8
Total noncurrent derivative contracts	Other noncurrent assets	$ 8	$ —	$ 8
Liabilities:				
Commodity contracts		$ 17	$ —	$ 17
Currency contracts		—	63	63
Other contracts		—	4	4
Total current derivative contracts	Other current liabilities	$ 17	$ 67	$ 84
Currency contracts		$ 8	$ 2	$ 10
Total noncurrent derivative contracts	Other noncurrent liabilities	$ 8	$ 2	$ 10

The company uses closing spot and forward market prices as published by the London Metal Exchange, the Chicago Mercantile Exchange, Reuters and Bloomberg to determine the fair value of any outstanding aluminum, currency, energy, inflation and interest rate spot and forward contracts. Option contracts are valued using a Black-Scholes model with observable market inputs for aluminum, currency and interest rates. The company values each of its financial instruments either internally using a single valuation technique, from a reliable observable market source or from third-party software. The company does not adjust the value of its financial instruments except in determining the fair value of a trade that settles in the future. The present value discounting factor is based on the comparable time period LIBOR rate or 12-month LIBOR. Ball performs validations of the company's internally derived fair values reported for the company's financial instruments on a quarterly basis utilizing counterparty valuation statements. The company additionally evaluates counterparty creditworthiness and, as of December 31, 2021, has not identified any circumstances requiring the reported values of the company's financial instruments be adjusted.

20220920064447

Ball Corporation
Notes to the Consolidated Financial Statements

The following tables provide the effects of derivative instruments in the consolidated statement of earnings and on accumulated other comprehensive earnings (loss):

		Year Ended December 31, 2021	
($ in millions)	Location of Gain (Loss) Recognized in Earnings on Derivatives	Cash Flow Hedge - Reclassified Amount from Accumulated Other Comprehensive Earnings (Loss)	Gain (Loss) on Derivatives not Designated as Hedge Instruments
Commodity contracts - *manage exposure to customer pricing*	Net sales	$ (121)	$ —
Commodity contracts - *manage exposure to supplier pricing*	Cost of sales	153	18
Interest rate contracts - *manage exposure for outstanding debt*	Interest expense	(2)	—
Currency contracts - *manage currency exposure*	Selling, general and administrative	90	56
Equity contracts	Selling, general and administrative	—	5
Total		$ 120	$ 79

		Year Ended December 31, 2020	
($ in millions)	Location of Gain (Loss) Recognized in Earnings on Derivatives	Cash Flow Hedge - Reclassified Amount from Accumulated Other Comprehensive Earnings (Loss)	Gain (Loss) on Derivatives not Designated as Hedge Instruments
Commodity contracts - *manage exposure to customer pricing*	Net sales	$ 22	$ 1
Commodity contracts - *manage exposure to supplier pricing*	Cost of sales	(65)	(1)
Interest rate contracts - *manage exposure for outstanding debt*	Interest expense	(8)	—
Currency contracts - *manage currency exposure*	Selling, general and administrative	(54)	(17)
Cross-currency swaps - *manage intercompany currency exposure*	Selling, general and administrative	(2)	—
Equity contracts	Selling, general and administrative	—	76
Total		$ (107)	$ 59

20220920064448

Ball Corporation
Notes to the Consolidated Financial Statements

		Year Ended December 31, 2019	
($ in millions)	Location of Gain (Loss) Recognized in Earnings on Derivatives	Cash Flow Hedge - Reclassified Amount from Accumulated Other Comprehensive Earnings (Loss)	Gain (Loss) on Derivatives not Designated as Hedge Instruments
Commodity contracts - *manage exposure to customer pricing*	Net sales	$ 18	$ —
Commodity contracts - *manage exposure to supplier pricing*	Cost of sales	(45)	2
Interest rate contracts - *manage exposure for outstanding debt*	Interest expense	13	—
Currency contracts - manage currency exposure	Selling, general and administrative	7	111
Cross-currency swaps - manage intercompany currency exposure	Selling, general and administrative	35	—
Equity contracts	Selling, general and administrative	—	46
Total		$ 28	$ 159

The changes in accumulated other comprehensive earnings (loss) for effective derivatives were as follows:

	Years Ended December 31,		
($ in millions)	2021	2020	2019
Amounts reclassified into earnings:			
Commodity contracts	$ (32)	$ 43	$ 27
Cross-currency swap contracts	—	2	(35)
Interest rate contracts	2	8	(13)
Currency exchange contracts	(90)	54	(7)
Change in fair value of cash flow hedges:			
Commodity contracts	122	21	(10)
Interest rate contracts	—	(5)	1
Cross-currency swap contracts	—	1	78
Currency exchange contracts	68	(22)	17
Currency and tax impacts	(14)	(23)	(13)
Stranded tax effects reclassified into retained earnings:			
Commodity contracts	—	—	2
Cross-currency swap contracts	—	—	(5)
	$ 56	$ 79	$ 42

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Ball Corporation
Notes to the Consolidated Financial Statements

22. Contingencies

Ball is subject to numerous lawsuits, claims or proceedings arising out of the ordinary course of business, including actions related to product liability; personal injury; the use and performance of company products; warranty matters; patent, trademark or other intellectual property infringement; contractual liability; the conduct of the company's business; tax reporting in domestic and non-U.S. jurisdictions; workplace safety and environmental and other matters. The company has also been identified as a potentially responsible party (PRP) at several waste disposal sites under U.S. federal and related state environmental statutes and regulations and may have joint and several liability for any investigation and remediation costs incurred with respect to such sites. In addition, the company has received claims alleging that employees in certain plants have suffered damages due to exposure to alleged workplace hazards. Some of these lawsuits, claims and proceedings involve substantial amounts, including as described below, and some of the environmental proceedings involve potential monetary costs or sanctions that may be material. Ball has denied liability with respect to many of these lawsuits, claims and proceedings and is vigorously defending such lawsuits, claims and proceedings. The company carries various forms of commercial, property and casualty, and other forms of insurance; however, such insurance may not be applicable or adequate to cover the costs associated with a judgment against Ball with respect to these lawsuits, claims and proceedings. The company estimates that potential liabilities for all currently known and estimable environmental matters are approximately $26 million in the aggregate, and such amounts have been included in other current liabilities and other noncurrent liabilities at December 31, 2021.

In February 2012, Ball Metal Beverage Container Corp. (BMBCC) filed an action against Crown Packaging Technology, Inc. (Crown) in the U.S. District Court for the Southern District of Ohio (the Court) seeking a declaratory judgment that the manufacture, sale and use of certain ends by BMBCC and its customers do not infringe certain claims of Crown's U.S. patents. Crown subsequently filed a counterclaim alleging infringement of certain claims in these patents seeking unspecified monetary damages, fees and declaratory and injunctive relief. The District Court issued a claim construction order at the end of December 2015 and held a scheduling conference on February 10, 2016, to determine the timeline for future steps in the litigation. The case was stayed by mutual agreement of the parties into the third quarter of 2016, during which Crown made preparations for its discovery with respect to certain ends previously produced by Rexam's U.S. subsidiary, Rexam Beverage Can Company (RBCC). Such discovery began during the first half of 2017 and concluded in the fourth quarter of 2018. The parties attempted to mediate the case on August 1, 2017, but no progress was made, and the case continued as scheduled. In December, 2018, BMBCC and RBCC filed a motion for summary judgment that the Crown patents at issue are invalid and that the applicable ends supplied by BMBCC and RBCC did not infringe the patents. Crown did not file a motion for summary judgment. On June 21, 2019, the District Court issued an order sustaining the BMBCC/RBCC motion as to invalidity, declining to rule on the other grounds as moot, and indicating that an expanded opinion and an appealable order would be forthcoming. The expanded opinion was docketed on July 22, 2019. The final, appealable order was issued by the Court on September 25, 2019, and the expanded opinion was unsealed. On October 22, 2019, Crown filed a Notice of Appeal of the decision of the Court to the Court of Appeals for the Federal Circuit. On December 31, 2020, the Court of Appeals vacated the decision of the District Court and remanded the case for further proceedings. The District Court held a telephonic hearing with counsel for the parties in March 2021 to discuss the scope of the proceedings on remand and initial position statements regarding remand which was submitted by each party. The District Court also directed each party to submit a document in response to the initial position statements of the other party in April 2021. The parties submitted their position statements to the District Court on April 21, 2021. On August 25, 2021, the Court issued its order regarding the further proceedings permitting each party to submit supplemental expert reports and depositions of the experts. On September 9, 2021, the parties submitted a Submission Regarding Scheduling in which most issues were agreed, but the Court was requested to resolve a dispute regarding the process and timing for the submission of each expert's report and the deposition of the experts. The Court has not yet responded to this filing and has not issued a schedule for proceedings on remand. Based on the information available at the present time, the company does not believe that this matter will have a material adverse effect upon its liquidity, results of operations or financial condition.

20220920064450

Ball Corporation
Notes to the Consolidated Financial Statements

A former Rexam Personal Care site in Annecy, France, was found in 2003 to be contaminated following a leak of chlorinated solvents (TCE) from an underground feedline. The site underwent extensive investigation and an active remediation treatment system was put in place in 2006. The business operating from the site was sold to Albea in 2013 and in turn to a French company CATIDOM (operating as Reboul). Reboul vacated the site in September 2014, and the site reverted back to Rexam during the first quarter of 2015. As part of the site closure regulatory requirements, a new regulatory permit (Prefectoral Order) was issued in June 2016, which includes requirements to undertake a cost-benefit analysis and pilot studies of further treatment for the known residual solvent contamination following the shutdown of the current on-site treatment system. A new management plan was proposed to the French Environmental Authorities (DREAL) during 2018. Tenders for the proposed remediation work were issued in 2020 and a preferred supplier of the remedial works has been identified. These proposed works are the subject of discussions taking place with the French environmental authorities before adoption of the final plan for the site and conduct of the remediation activity. Based on the information available at this time, the company does not believe that this matter will have a material adverse effect upon its liquidity, results of operations or financial condition.

The company's operations in Brazil are involved in various governmental assessments, which have historically mainly related to claims for taxes on the internal transfer of inventory, gross revenue taxes, and indirect tax incentives and deductibility of goodwill. In addition, one of the company's Brazilian subsidiaries received an income tax assessment focused on the disallowance of deductions associated with the acquisition price paid to a third party for a portion of its operations. The company does not believe that the ultimate resolution of these matters will materially impact its results of operations, financial position or cash flows. Under customary local regulations, the company's Brazilian subsidiaries may need to post cash or other collateral if the process to challenge any administrative assessment proceeds to the Brazilian court system; however, the level of any potential cash or collateral required would not significantly impact the liquidity of those subsidiaries or Ball Corporation.

During 2017, the Brazilian Supreme Court (the Court) ruled against the Brazilian tax authorities in a leading case related to the computation of certain indirect taxes. The Court ruled that the indirect tax base should not include a value-added tax known as "ICMS." By removing the ICMS from the tax base, the Court effectively eliminated a "tax on tax." The Court decision, in principle, affects all applicable judicial proceedings in progress. However, after publication of the decision in October 2017, the Brazilian tax authorities filed an appeal seeking clarification of certain matters, including the amount of ICMS to which taxpayers would be entitled in order to reduce their indirect tax base (i.e., the gross rate or net rate).

The company's Brazilian subsidiaries paid to the Brazilian tax authorities the gross amounts of certain indirect taxes (which included ICMS in their tax base) and filed lawsuits in 2014 and 2015 to challenge the legality of these tax on tax amounts. Pursuant to these lawsuits, the company requested reimbursement of prior excess tax payments and entitlement to retain amounts not remitted. During 2018, the company learned of a further decision of the Court indicating that lawsuits filed prior to the trial resulting in its 2017 decision, such as those filed by the company, would likely be upheld. The company also noted that other Brazilian companies, including customers of its Brazilian subsidiaries, which had timely filed equivalent lawsuits, were recording income based on the applicable ICMS amounts retained. During 2021, 2020 and 2019, the company received additional favorable court rulings and completed its analysis of certain prior year overpayments related to ICMS. As these gain contingency amounts were determined to be estimable and realizable, the company recorded $22 million, $4 million and $57 million of prior year collections in business consolidation and other activities within its 2021, 2020 and 2019 consolidated statement of earnings. As of December 31, 2021, the company has no additional claims outstanding that would result in material reimbursements.

20220920064451

Ball Corporation
Notes to the Consolidated Financial Statements

23. Indemnifications and Guarantees

General Guarantees

The company or its appropriate consolidated direct or indirect subsidiaries have made certain indemnities, commitments and guarantees under which the specified entity may be required to make payments in relation to certain transactions. These indemnities, commitments and guarantees include indemnities to the customers of the subsidiaries in connection with the sales of their packaging and aerospace products and services; guarantees to suppliers of subsidiaries of the company guaranteeing the performance of the respective entity under a purchase agreement, construction contract, renewable energy purchase contract or other commitment; guarantees in respect of certain non-U.S. subsidiaries' pension plans; indemnities for liabilities associated with the infringement of third-party patents, trademarks or copyrights under various types of agreements; indemnities to various lessors in connection with facility, equipment, furniture and other personal property leases for certain claims arising from such leases; indemnities to governmental agencies in connection with the issuance of a permit or license to the company or a subsidiary; indemnities pursuant to agreements relating to certain joint ventures; indemnities in connection with the sale of businesses or substantially all of the assets and specified liabilities of businesses; and indemnities to directors, officers and employees of the company to the extent permitted under the laws of the State of Indiana and the United States of America. The duration of these indemnities, commitments and guarantees varies and, in certain cases, is indefinite.

In addition, many of these indemnities, commitments and guarantees do not provide for any limitation on the maximum potential future payments the company could be obligated to make. As such, the company is unable to reasonably estimate its potential exposure under these items.

The company has not recorded any material liabilities for these indemnities, commitments and guarantees in the accompanying consolidated balance sheets. The company does, however, accrue for payments under promissory notes and other evidences of incurred indebtedness and for losses for any known contingent liability, including those that may arise from indemnifications, commitments and guarantees, when future payment is both reasonably estimable and probable. Finally, the company carries specific and general liability insurance policies and has obtained indemnities, commitments and guarantees from third-party purchasers, sellers and other contracting parties, which the company believes would, in certain circumstances, provide recourse to certain claims arising from these indemnifications, commitments and guarantees.

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Ball Corporation
Notes to the Consolidated Financial Statements

Debt Guarantees

The company's and its subsidiaries' obligations under the senior notes and senior credit facilities (or, in the case of U.S. domiciled non-U.S. subsidiaries under the senior credit facilities, the obligations of non-U.S. credit parties only) are guaranteed on a full, unconditional and joint and several basis by certain of the company's domestic subsidiaries and the domestic subsidiary borrowers, and obligations of other guarantors and the subsidiary borrowers under the senior credit facilities are guaranteed by the company, in each case with certain exceptions. These guarantees are required in support of the senior notes and senior credit facilities referred to above, are coterminous with the terms of the respective note indentures, senior notes and credit agreement, and they could be enforced by the holders of the obligations thereunder during the continuation of an event of default under the note indentures, the senior notes and/or the credit agreement. The maximum potential amounts which could be required to be paid under such guarantees are essentially equal to then-outstanding obligations under the respective senior notes or the credit agreement (or, in the case of U.S. domiciled non-U.S. subsidiaries under the senior credit facilities, the obligations of non-U.S. credit parties only), with certain exceptions. All obligations under the guarantees of the senior credit facilities are secured, with certain exceptions, by a valid first priority perfected lien or pledge on (i) 100 percent of the capital stock of each of the company's material wholly owned domestic subsidiaries directly owned by the company or any of its wholly owned domestic subsidiaries and (ii) 65 percent of the capital stock of each of the company's material wholly owned first-tier non-U.S. subsidiaries directly owned by the company or any of its wholly owned domestic subsidiaries. In addition, the obligations of certain non-U.S. borrowers and non-U.S. pledgors under the loan documents will be secured, with certain exceptions, by a valid first priority perfected lien or pledge on 100 percent of the capital stock of certain of the company's material wholly owned non-U.S. subsidiaries and material wholly owned U.S. domiciled non-U.S. subsidiaries directly owned by the company or any of its wholly owned material subsidiaries. The company is not in default under the above senior notes or senior credit facilities.

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Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

There were no matters required to be reported under this item.

Item 9A. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

Ball Corporation has established disclosure controls and procedures to ensure that information required to be disclosed by us in the reports that the company files or submits under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported, within the time periods specified in the Commission's rules and forms, and that such information is accumulated and communicated to management of the company, including its Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure. As of December 31, 2021, Ball Corporation, under the supervision of the Chief Executive Officer and Chief Financial Officer of the company, has conducted an evaluation of the effectiveness of the design and operation of the company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended) and the Chief Executive Officer and Chief Financial Officer have concluded that the company's disclosure controls and procedures were effective.

Management's Report on Internal Control Over Financial Reporting

Management of Ball Corporation is responsible for establishing and maintaining adequate internal control over financial reporting, as such term is defined in Exchange Act Rules 13a-15(f) and 15d-15(f). Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, the company conducted an evaluation of the effectiveness of our internal control over financial reporting based on the framework described in "*Internal Control — Integrated Framework*" (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on this evaluation, our management concluded that our internal control over financial reporting was effective as of December 31, 2021.

The effectiveness of our internal control over financial reporting as of December 31, 2021, has been audited by PricewaterhouseCoopers LLP, an independent registered public accounting firm, as stated in their report, which is included herein.

Changes in Internal Control over Financial Reporting

There were no changes in our internal control over financial reporting that occurred during the quarter ended December 31, 2021, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Item 9B. Other Information

There were no matters required to be reported under this item.

Item 9C. Disclosure Regarding Foreign Jurisdictions that Prevent Inspections

There were no matters required to be reported under this item.

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Part III

Item 10. Directors, Executive Officers and Corporate Governance.

The executive officers of the company as of February 16, 2022, were as follows:

Charles E. Baker, 64, Vice President, General Counsel and Corporate Secretary since July 2011; Vice President, General Counsel and Assistant Corporate Secretary from 2004 to 2011; various other positions within the company, 1993 to 2004.

Nate C. Carey, 43, Vice President and Controller since November 2017; Assistant Controller from 2014 to November 2017.

Daniel W. Fisher, 49, President, since January 2021; elected as Chief Executive Officer on January 26, 2022, which will become effective April 27, 2022; Senior Vice President, Ball Corporation, and Chief Operating Officer, Global Beverage Packaging, since December 2016; President, Beverage Packaging North and Central America from 2014 to 2016; various other positions within the company, 2010 to 2014.

John A. Hayes, 56, Chairman and Chief Executive Officer since January 2021; Chairman, President and Chief Executive Officer since 2013; various other positions within the company, 1999 to 2013. John Hayes will transition solely to Chairman of the Board of Directors effective April 27, 2022.

David A. Kaufman, 56, Senior Vice President, Ball Corporation, and President, Ball Aerospace & Technologies Corp. since January 2021; Chief Operating Officer, Ball Aerospace & Technologies Corp. from 2020 to 2021; Vice President and General Manager of National Defense, Ball Aerospace & Technologies Corp from 2013 to 2020; various other positions within the company, 2000 to 2013.

Jeffrey A. Knobel, 50, Vice President and Treasurer since 2011; Treasurer from 2010 to 2011; various other positions within the company, 1997 to 2010.

Ronald J. Lewis, 55, Senior Vice President, Ball Corporation, and Chief Operating Officer, Global Beverage Packaging, since January 2021; President, Beverage Packaging EMEA from 2019 to 2021; Chief Supply Chain Officer, Coca-Cola European Partners plc, 2016 to 2019.

Scott C. Morrison, 59, Executive Vice President and Chief Financial Officer since January 2021; Senior Vice President and Chief Financial Officer since 2010; various other positions within the company, 2000 to 2010.

Stacey Valy Panayiotou, 49, Senior Vice President and Chief Human Resources Officer since November 2021; Executive Vice President of Human Resources, Graphic Packaging International, 2019 to 2021. Senior Vice President, Global Talent and Development, The Coca-Cola Company, 2013 to 2019.

Other information required by Item 10 appearing under the caption "Director Nominees and Continuing Directors" and "Section 16(a) Beneficial Ownership Reporting Compliance," of the company's proxy statement to be filed pursuant to Regulation 14A within 120 days after December 31, 2021, is incorporated herein by reference.

Item 11. Executive Compensation

The information required by Item 11 appearing under the caption "Executive Compensation" in the company's proxy statement, to be filed pursuant to Regulation 14A within 120 days after December 31, 2021, is incorporated herein by reference.

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Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

The information required by Item 12 appearing under the caption "Voting Securities and Principal Shareholders," in the company's proxy statement to be filed pursuant to Regulation 14A within 120 days after December 31, 2021, is incorporated herein by reference.

Securities authorized for issuance under equity compensation plans are summarized below:

	Equity Compensation Plan Information		
Plan Category	Number of Securities to be Issued Upon Exercise of Outstanding Options, Warrants and Rights (A)	Weighted-Average Exercise Price of Outstanding Options, Warrants and Rights (B)	Number of Securities Remaining Available for Future Issuance Under Equity Compensation Plans (Excluding Securities Reflected in Column (A)) (C)
Equity compensation plans approved by security holders	9,766,096	$ 46.66	14,793,877
Equity compensation plans not approved by security holders	—	—	—
Total	9,766,096	$ 46.66	14,793,877

Item 13. Certain Relationships and Related Transactions, and Director Independence

The information required by Item 13 appearing under the caption "Ratification of the Appointment of Independent Registered Public Accounting Firm," in the company's proxy statement to be filed pursuant to Regulation 14A within 120 days after December 31, 2021, is incorporated herein by reference.

Item 14. Principal Accountant Fees and Services

The information required by Item 14 appearing under the caption "Certain Committees of the Board," in the company's proxy statement to be filed pursuant to Regulation 14A within 120 days after December 31, 2021, is incorporated herein by reference.

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Part IV.

Item 15. Exhibits and Financial Statement Schedules

(a) (1) ***Financial Statements:***

The following documents are included in Part II, Item 8:

Report of independent registered public accounting firm

Consolidated statements of earnings — Years ended December 31, 2021, 2020 and 2019

Consolidated statements of comprehensive earnings (loss) — Years ended December 31, 2021, 2020 and 2019

Consolidated balance sheets — December 31, 2021 and 2020

Consolidated statements of cash flows — Years ended December 31, 2021, 2020 and 2019

Consolidated statements of shareholders' equity — Years ended December 31, 2021, 2020 and 2019

Notes to consolidated financial statements

(2) ***Financial Statement Schedules:***

Financial statement schedules have been omitted, as they are either not applicable, are considered insignificant or the required information is included in the consolidated financial statements or notes thereto.

(3) ***Exhibits:***

Exhibit Number	Description of Exhibit
3.i	Amended Articles of Incorporation revised May 4, 2017 (filed by incorporation by reference to the Annual Report on Form 10-K for the year ended December 31, 2017) filed March 1, 2018.
3.ii	Bylaws of Ball Corporation as amended December 1, 2020 (filed by incorporation by reference to the Annual Report on Form 10-K for the year ended December 31, 2020) filed February 17, 2021.
4.1(a)	Indenture, dated as of March 27, 2006, by and between Ball Corporation and The Bank of New York Mellon Trust Company, N.A. (formerly known as The Bank of New York Trust Company, N.A.), as Trustee (filed by incorporation by reference to the Current Report on Form 8-K dated March 27, 2006) filed March 30, 2006.
4.1(b)	Seventh Supplemental Indenture, dated as of March 9, 2012, among Ball Corporation, the guarantors named therein and The Bank of New York Mellon Trust Company, N.A. (formerly known as The Bank of New York Trust Company, N.A.) (filed by incorporation by reference to the Current Report on Form 8-K dated March 8, 2012) filed March 9, 2012.
4.1(c)	Eighth Supplemental Indenture dated as of May 16, 2013, among Ball Corporation, the guarantors named therein and The Bank of New York Mellon Trust Company, N.A. (formerly known as The Bank of New York Trust Company, N.A.) (filed by incorporation by reference to Exhibit 4.2 of the Current Report on Form 8-K dated May 16, 2013) filed May 17, 2013.

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Exhibit Number	Description of Exhibit
4.1(d)	Tenth Supplemental Indenture, dated as of March 27, 2015, among Ball Corporation, the guarantors named therein and The Bank of New York Mellon Trust Company, N.A. (formerly known as The Bank of New York Trust Company, N.A.) (filed by incorporation by reference to Exhibit 4.2 of the Current Report on Form 8-K dated June 22, 2015) filed June 25, 2015.
4.1(e)	Indenture, dated as of November 27, 2015, by and between Ball Corporation and Deutsche Bank Trust Company Americas (filed by incorporation by reference to Exhibit 4.7 of the Registration Statement on Form S-3 dated November 27, 2015) filed November 27, 2015.
4.1(f)	First Supplemental Indenture, dated as of December 14, 2015, among Ball Corporation, the guarantors named therein and Deutsche Bank Trust Company Americas (filed by incorporation by reference to Exhibit 4.2 of the Current Report on Form 8-K dated December 14, 2015) filed December 16, 2015.
4.1(g)	Second Supplemental Indenture, dated as of December 14, 2015, among Ball Corporation, the guarantors named therein and Deutsche Bank Trust Company Americas (filed by incorporation by reference to Exhibit 4.4 of the Current Report on Form 8-K dated December 14, 2015) filed December 16, 2015.
4.1(h)	Third Supplemental Indenture, dated as of December 14, 2015, among Ball Corporation, the guarantors named therein and Deutsche Bank Trust Company Americas (filed by incorporation by reference to Exhibit 4.6 of the Current Report on Form 8-K dated December 14, 2015) filed December 16, 2015.
4.2(d)	Description of Ball Corporation's securities registered pursuant to Section 12 of the Securities Exchange Act of 1934 (Filed herewith.)
10.2	Ball Corporation 1986 Deferred Compensation Plan, as amended July 1, 1994 (filed by incorporation by reference to the Quarterly Report on Form 10-Q for the quarter ended July 3, 1994) filed August 17, 1994.*
10.3	Ball Corporation 1988 Deferred Compensation Plan, as amended July 1, 1994 (filed by incorporation by reference to the Quarterly Report on Form 10-Q for the quarter ended July 3, 1994) filed August 17, 1994.*
10.4	Ball Corporation 1989 Deferred Compensation Plan, as amended July 1, 1994 (filed by incorporation by reference to the Quarterly Report on Form 10-Q for the quarter ended July 3, 1994) filed August 17, 1994.*
10.5	Amended and Restated Form of Severance Benefit Agreement that exists between the company and its executive officers, effective as of August 1, 1994, and as amended on January 24, 1996 (filed by incorporation by reference to the Quarterly Report on Form 10-Q for the quarter ended March 22, 1996) filed May 15, 1996, and as amended on December 17, 2008.*
10.6	Ball Corporation 1986 Deferred Compensation Plan for Directors, as amended October 27, 1987 (filed by incorporation by reference to the Annual Report on Form 10-K for the year ended December 31, 1990) filed April 1, 1991.*
10.7	Ball Corporation Economic Value Added Incentive Compensation Plan dated January 1, 1994 (filed by incorporation by reference to the Annual Report on Form 10-K for the year ended December 31, 1994) filed March 29, 1995, and as amended on August 11, 2011 (filed by incorporation by reference to Exhibit 10.7 of the Annual Report on Form 10-K for the year ended December 31, 2013) filed February 24, 2014, and as amended on April 26, 2016 (filed by incorporation by reference to Exhibit 10.7 of the Annual Report on Form 10-K for the year ended December 31, 2018), filed February 22, 2019.*
10.8	Ball Corporation 1997 Stock Incentive Plan (filed by incorporation by reference to the Form S-8 Registration Statement, No. 333-26361) filed May 1, 1997.*

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Exhibit Number	Description of Exhibit
10.9	Ball Corporation 2005 Deferred Compensation Plan, effective January 1, 2005 (filed by incorporation by reference to Exhibit 10.1 of the Current Report on Form 8-K dated December 23, 2005) filed December 23, 2005, and as amended and restated on January 1, 2013 (filed by incorporation by reference to Exhibit 10.10 of the Annual Report on Form 10-K for the year ended December 31, 2013), filed February 24, 2014.*
10.10	Ball Corporation 2005 Deferred Compensation Company Stock Plan, effective January 1, 2005 (filed by incorporation by reference to Exhibit 10.2 of the Current Report on Form 8-K dated December 23, 2005) filed December 23, 2005, and as amended and restated on January 1, 2013 (filed by incorporation by reference to Exhibit 10.11 of the Annual Report on Form 10-K for the year ended December 31, 2013) , filed February 24, 2014. *
10.11	Ball Corporation 2005 Deferred Compensation Plan for Directors, effective January 1, 2005 (filed by incorporation by reference to Exhibit 10.3 of the Current Report on Form 8-K dated December 23, 2005) filed December 23, 2005, and as amended and restated on January 1, 2013 (filed by incorporation by reference to Exhibit 10.12 of the Annual Report on Form 10-K for the year ended December 31, 2013), filed February 24, 2014.*
10.12	Ball Corporation Long-Term Cash Incentive Plan dated October 25, 1994, amended and restated effective January 1, 2003 (filed by incorporation by reference to the Annual Report on Form 10-K for the year ended December 31, 2003) filed March 12, 2004, amended and restated as of April 26, 2016 (filed by incorporation by reference to Exhibit 10.12 to the Annual Report on Form 10-K for the year ended December 31, 2018), filed February 22, 2019.*
10.13	Ball Corporation 2005 Stock and Cash Incentive Plan filed by incorporation by reference to the Proxy Statement filed March 18, 2005.*
10.14	Ball Corporation 2010 Stock and Cash Incentive Plan filed by incorporation by reference to the Proxy Statement filed March 12, 2010.*
10.15	Ball Corporation Deposit Share Program for United States Participants as amended (filed by incorporation by reference to the Quarterly report on Form 10-Q for the quarter ended July 4, 2014) filed on August 11, 2004 and amended and restated as of July 27, 2016 (filed by incorporation by reference to Exhibit 10.15 to the Annual Report on Form 10-K for the year ended December 31, 2018), filed February 22, 2019.*
10.16	Ball Corporation Deposit Share Program for International Participants effective as of March 7, 2001 (filed by incorporation by reference to the 10-K for the year ended December 31, 2000), filed March 30, 2001, and amended and restated as of July 27, 2016 (filed by incorporation by reference to Exhibit 10.16 to the Annual Report on Form 10-K for the year ended December 31, 2018), filed February 22, 2019.*
10.17	Ball Corporation Directors Deposit Share Program, as amended and restated on July 27, 2016. This plan is referred to in Item 11, the Executive Compensation section of the Form 10-K (filed by incorporation by reference to the Quarterly Report on Form 10-Q for the quarter ended July 4, 2004) filed August 11, 2004, as amended and restated on July 27, 2016 (filed by incorporation by reference to Exhibit 10.17 to the Annual Report on Form 10-K for the year ended December 31, 2018), filed February 22, 2019.*
10.18	Ball Corporation 2013 Stock and Cash Incentive Plan filed by incorporation by reference to the Proxy Statement filed March 8, 2013, amended and restated on April 26, 2017 and filed as the Ball Corporation Amended and Restated 2013 Stock and Cash Incentive Plan (filed by incorporation by reference to the Proxy Statement filed March 15, 2017.)*

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Exhibit Number	Description of Exhibit
10.19	Ball Corporation 2017 Deferred Compensation Company Stock Plan for Directors, effective April 1, 2017 (filed by incorporation by reference to Exhibit 10.1 of the Quarterly Report on Form 10-Q for the quarter ended March 31, 2017) filed May 8, 2017.*
10.20	Credit Agreement, dated as of March 18, 2016, among Ball Corporation, certain subsidiaries of Ball Corporation party thereto as borrowers, Deutsche Bank AG New York Branch as administrative agent and collateral agent, and certain financial institutions party thereto as lenders and initial facing agents (filed by incorporation by reference to Exhibit 10.1 of the Current Report on Form 8-K dated March 18, 2016) filed March 18, 2016.
11	Statement re: Computation of Earnings per Share (filed herewith in the notes to the consolidated financial statements in Item 8, "Financial Statements and Supplementary Data".)
12	Obligor group subsidiaries of Ball Corporation. (Filed herewith.)
14	Ball Corporation Executive Officers and Board of Directors Business Ethics Statement, revised July 29, 2015 (filed by incorporation by reference to Exhibit 14 of the Annual Report on Form 10-K for the year ended December 31, 2015) filed February 16, 2016.
18.1	Letter re: Change in Accounting Principles regarding change in pension plan valuation measurement date (filed by incorporation by reference to the Annual Report on Form 10-K for the year ended December 31, 2002) filed March 27, 2003.
18.2	Letter re: Change in Accounting Principles regarding the change in accounting for certain inventories (filed by incorporation by reference to the Annual Report on Form 10-K for the year ended December 31, 2006) filed February 22, 2007.
18.3	Letter re: Change in Accounting Principles regarding the change in testing date for potential impairment of goodwill (filed by incorporation by reference to the Annual Report on Form 10-K for the year ended December 31, 2009) filed February 25, 2010.
21	List of Subsidiaries of Ball Corporation. (Filed herewith.)
23	Consent of Independent Registered Public Accounting Firm. (Filed herewith.)
24	Limited Power of Attorney. (Filed herewith.)
31.1	Certifications pursuant to Rule 13a-14(a) or Rule 15d-14(a), by John A. Hayes, Chairman and Chief Executive Officer of Ball Corporation. (Filed herewith.)
31.2	Certifications pursuant to Rule 13a-14(a) or Rule 15d-14(a), by Scott C. Morrison, Executive Vice President and Chief Financial Officer of Ball Corporation. (Filed herewith.)
32.1	Certifications pursuant to Rule 13a-14(b) or Rule 15d-14(b) and Section 1350 of Chapter 63 of Title 18 of the United States Code, by John A. Hayes, Chairman and Chief Executive Officer of Ball Corporation. (Furnished herewith.)
32.2	Certifications pursuant to Rule 13a-14(b) or Rule 15d-14(b) and Section 1350 of Chapter 63 of Title 18 of the United States Code, by Scott C. Morrison, Executive Vice President and Chief Financial Officer of Ball Corporation. (Furnished herewith.)
99	Cautionary statement for purposes of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995, as amended. (Filed herewith.)

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Exhibit Number	Description of Exhibit
101.INS	Extensible Business Reporting Language (XBRL) Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
101.SCH	Inline XBRL Taxonomy Extension Schema Document.
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document.
101.DEF	Inline XBRL Taxonomy Extension Definitions Linkbase Document.
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document.
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document.
104	The following financial information from Ball Corporation's Annual Report on Form 10-K for the year ended December 31, 2021, formatted in Inline XBRL (contained in Exhibit 101): (i) the Consolidated Statements of Earnings, (ii) the Consolidated Statements of Comprehensive Earnings, (iii) the Consolidated Balance Sheets, (iv) the Consolidated Statements of Cash Flows, (v) the Consolidated Statements of Shareholders' Equity and Comprehensive Earnings and (vi) Notes to the Consolidated Financial Statements. (Filed herewith.)

* Represents a management contract or compensatory plan or agreement.

Item 16. Form 10-K Summary

Not applicable.

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SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

BALL CORPORATION
(Registrant)

By: /s/ John A. Hayes
John A. Hayes
Chairman and Chief Executive Officer
February 16, 2022

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

(1) Principal Executive Officer:

/s/ John A. Hayes John A. Hayes	Chairman and Chief Executive Officer February 16, 2022

(2) Principal Financial Officer:

/s/ Scott C. Morrison Scott C. Morrison	Executive Vice President and Chief Financial Officer February 16, 2022

(3) Principal Accounting Officer:

/s/ Nate C. Carey Nate C. Carey	Vice President and Controller February 16, 2022

(4) A Majority of the Board of Directors:

/s/ John Bryant * John Bryant	Director February 16, 2022
/s/ Michael J. Cave * Michael J. Cave	Director February 16, 2022
/s/ Daniel W. Fisher * Daniel W. Fisher	Director February 16, 2022
/s/ John A. Hayes * John A. Hayes	Chairman of the Board and Director February 16, 2022
/s/ Daniel J. Heinrich * Daniel J. Heinrich	Director February 16, 2022
/s/ Dune Ives * Dune Ives	Director February 16, 2022
/s/ Pedro H. Mariani * Pedro H. Mariani	Director February 16, 2022
/s/ Georgia R. Nelson * Georgia R. Nelson	Director February 16, 2022
/s/ Cynthia A. Niekamp *	Director

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Cynthia A. Niekamp		February 16, 2022
/s/ Todd Penegor Todd Penegor	*	Director February 16, 2022
/s/ Cathy D. Ross Cathy D. Ross	*	Director February 16, 2022
/s/ Betty Sapp Betty Sapp	*	Director February 16, 2022
/s/ Stuart A. Taylor II Stuart A. Taylor II	*	Director February 16, 2022

* By John A. Hayes as Attorney-in-Fact pursuant to a Limited Power of Attorney executed by the directors listed above, which Power of Attorney has been filed with the Securities and Exchange Commission.

BALL CORPORATION
(Registrant)

By: /s/ John A. Hayes
John A. Hayes
As Attorney-in-Fact
February 16, 2022

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Exhibit 4.2(d)

DESCRIPTION OF THE REGISTRANT'S SECURITIES REGISTERED PURSUANT TO SECTION 12 OF THE SECURITIES EXCHANGE ACT OF 1934

The following summary of certain terms of our common stock describes material provisions of, but does not purport to be complete and is subject to, and qualified in its entirety by, our Restated Certificate of Incorporation (as amended, the "Certificate of Incorporation"), our Amended and Restated Bylaws (the "Bylaws"), the forms of which are included as exhibits to the Annual Report on Form 10-K of which this Exhibit 4(d) is also included, as well as the relevant portions of the Indiana Corporations Law.

DESCRIPTION OF CAPITAL STOCK

The following is a description of certain material terms of our amended articles of incorporation, bylaws and of certain provisions of Indiana law. The following summary does not purport to be complete and is qualified in its entirety by reference to our amended articles of incorporation and bylaws, and the relevant provisions of Indiana law.

General

Our authorized capital structure consists of:

- 1,100,000,000 shares of common stock, without par value: and
- 15,000,000 shares of preferred stock, without par value

As of February 14, 2022, there were 325,773,210 shares of common stock and no shares of preferred stock issued and outstanding.

Common Stock

Voting

The holders of our common stock are entitled to one vote for each share held of record on each matter submitted to a vote of shareholders, including the election of directors, and do not have any right to cumulate votes in the election of directors.

Dividends

Subject to the rights and preferences of the holders of any series of preferred stock which may at the time be outstanding, holders of our common stock are entitled to such dividends as our board of directors may declare out of funds legally available.

Liquidation Rights

In the event of any liquidation, dissolution or winding-up of our affairs, after payment of all of our debts and liabilities and subject to the rights and preferences of the holders of any series of our preferred stock, the holders of our common stock will be entitled to receive the distribution of any of our remaining assets.

Other matters

Holders of our common stock have no conversion, preemptive or other subscription rights and there are no redemption rights or sinking fund provisions with respect to the common stock.

Preferred Stock

We are authorized to issue up to 15,000,000 shares of preferred stock in one or more series. Our

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amended articles of incorporation authorize our board of directors to determine and state the designations and the relative rights (including, if any, conversion rights, participation rights, voting rights, dividend rights and stated, redemption and liquidation values), preferences, limitations and restrictions of each unissued series. All shares of preferred stock of the same series must be identical with each other in all respects. Our board may authorize the issuance of preferred stock with voting or conversion rights that could adversely affect the voting power or other rights of the holders of our common stock.

When we issue preferred stock, we will provide specific information about the particular class or series being offered in a prospectus supplement. This information will include some or all of the following:

- the title or designation of the series;
- the number of shares to be included in the series;
- whether dividends, if any, will be cumulative or noncumulative and the dividend rate of the series;
- the conditions upon which and the dates at which dividends, if any, will be payable, and the relation that such dividends, if any, will bear to the dividends payable on any other class or classes of stock;
- the redemption rights and price or prices, if any, for shares of the series and at whose option such redemption may occur, and any limitations, restrictions or conditions on such redemption;
- the terms and amounts of any sinking fund provided for the purchase or redemption of shares of the series;
- the amounts payable on and the preferences, if any, of shares of the series, in the event of any voluntary or involuntary liquidation, dissolution or winding up of the affairs of Ball Corporation;
- whether the preferred stock being offered will be listed on any securities exchange;
- if necessary, a discussion of certain federal income tax considerations applicable to the preferred stock being offered;
- the voting rights, in addition to the voting rights provided by law, if any, of the holders of shares of such series; and
- any other relative rights, preferences, limitations and powers not inconsistent with applicable law or our articles of incorporation or bylaws then in effect.

Upon issuance, the shares of preferred stock will be fully paid and nonassessable, which means that its holders will have paid their purchase price in full and we may not require them to pay additional funds.

Certain Anti-Takeover Matters

Certain provisions of our amended articles of incorporation and bylaws, as well as certain provisions of the Indiana Business Corporation Law, may have the effect of encouraging persons considering unsolicited tender offers or other unilateral takeover proposals to negotiate with our board of directors rather than pursue non-negotiated takeover attempts. These provisions include:

Classified Board of Directors

The Indiana Business Corporation Law was amended effective July 1, 2009, to require every corporation that has a class of voting shares registered with the SEC under Section 12 of the Exchange Act to maintain a classified board structure whereby its directors are elected for staggered terms in office. Corporations that were publicly-held at the time the classified board mandate became effective had until July 31, 2009, to amend their bylaws to elect not to be subject to this requirement. We did not amend our bylaws within the prescribed time and, accordingly, we are required to maintain our current classified board structure. Our amended articles of incorporation and bylaws provide for a board of directors, currently consisting of thirteen members which is divided

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into three classes, as nearly equal in number as possible, with directors serving staggered three-year terms. Subject to the right of holders of any series of preferred stock to elect directors, shareholders elect one class constituting approximately one-third of the board of directors for a three-year term at each annual meeting of shareholders. As a result, at least two annual meetings of shareholders may be required for the shareholders to change a majority of the board of directors.

The classification of directors makes it more difficult to change the composition of the board of directors and instead promotes a continuity of existing management.

Removal of Directors Only for Cause; Filling Vacancies

Our amended articles of incorporation provide that, subject to the right of holders of any series of preferred stock to elect directors, any director may be removed from office, but only for cause and only by the affirmative vote of the holders of at least 75% of the combined voting power of the outstanding shares of our capital stock entitled to vote generally in the election of directors. Our amended articles of incorporation also provide that, subject to the right of holders of any series of preferred stock to elect directors, any newly created directorships resulting from an increase in the number of directors and any vacancy on the board shall be filled by the affirmative vote of a majority of the remaining directors then in office, even though less than a quorum. Any director elected in accordance with the preceding sentence will hold office for the remainder of the full term of the class of directors in which the new directorship was created or the vacancy occurred and until such director's successor shall have been elected and qualified. No decrease in the number of directors constituting the board of directors shall shorten the term of any incumbent director.

The director removal and vacancy provisions restrict the ability of a third party to remove incumbent directors and simultaneously gain control of the board of directors by filling the vacancies created by removal with its own nominees.

Advance Notice Requirements

Our bylaws set forth advance notice procedures with regard to shareholder nomination of candidates for election as directors and shareholder proposals of business to be presented at annual meetings of shareholders. These procedures provide that notice of such shareholder nominations or proposals must be given timely in proper written form to the Secretary of Ball Corporation prior to the meeting at which the shareholder nominee or such business is to be considered. Generally, to be timely, notice must be received at our principal executive offices not less than 90 days nor more than 120 days prior to the meeting. To be in proper written form, the notice must contain the information required by our bylaws, including information regarding the proposal and the proponent. The advance notice requirements may have the effect of discouraging a potential acquiror from conducting a proxy contest to elect directors or otherwise attempting to influence or gain control of our company.

Special Meetings of Shareholders

Our bylaws do not grant shareholders the right to call a special meeting of shareholders. Under our bylaws, special meetings of shareholders may be called only by our chairman of the board or by the board of directors or as otherwise may be required by law.

Restrictions on Certain Related Party Business Combination Transactions

In order to approve certain business combination transactions involving related parties, our amended articles of incorporation require the affirmative vote of the holders of at least 75% of the then outstanding shares of our capital stock entitled to vote generally in the election of directors. These related party business combination transactions include:

•any merger or consolidation of us or any of our subsidiaries with (1) any related party or (2) any other person or entity who or which is, or after such merger or consolidation would be, an affiliate or associate of the related party;

•any sale, lease, exchange, mortgage, pledge, transfer or other disposition to any related party or an affiliate

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or associate of a related party of any assets of Ball Corporation or any of our subsidiaries having an aggregate fair market value of $10,000,000 or more;

•any issuance or transfer by us or any of our subsidiaries of any securities having an aggregate fair market value of $10,000,000 or more of Ball Corporation or any of our subsidiaries to any related party or an affiliate or associate of a related party in exchange for cash, securities or property (or combination thereof);

• the adoption of any plan or proposal for the liquidation or dissolution of us proposed by or on behalf of a related party or an affiliate or associate of a related party;

•any reclassification of securities or recapitalization of us, or any merger or consolidation of us with any of our subsidiaries or any other transaction that has the effect, either directly or indirectly, of increasing the proportionate share of the outstanding shares of any class of equity or convertible securities of us or any of our subsidiaries that is directly or indirectly owned by any related party or an affiliate or associate of a related party; or

•any agreement, contract or other arrangement providing for any one or more of the transactions mentioned above.

A related party is a person or entity who or which (1) is the beneficial owner of more than 10% of the voting power of our outstanding capital stock entitled to vote generally in the election of directors; or (2) is one of our affiliates or associates and at any time within the two-year period immediately prior to the date in question was the beneficial owner of 10% or more of the voting power of our outstanding capital stock entitled to vote generally in the election of directors; or (3) is an assignee of or has otherwise succeeded to any shares of our voting stock that were at any time within the two-year period immediately prior to the date in question beneficially owned by any related party, if such assignment or succession shall have occurred in the course of a transaction not involving a public offering within the meaning of the Securities Act.

The supermajority voting requirement does not apply, however, if:

•the related party business combination transaction is approved by a majority of directors who are unaffiliated with the related party and who were directors before such person or entity became a related party; or

•specified price, form of consideration and procedural requirements have been met.

Amendment of Articles and Bylaws

Our amended articles of incorporation require the affirmative vote of the holders of at least 75% of the voting power of the outstanding shares of our capital stock entitled to vote generally in the election of directors to alter, amend, repeal or adopt any provision inconsistent with certain provisions of our amended articles of incorporation, including those described above. Our bylaws may be altered, added to, amended or repealed only by our board of directors. Shareholders do not have this authority.

Indiana Business Combinations Statute

We are subject to Chapter 43, the Business Combinations Chapter, of the Indiana Business Corporation Law. Our bylaws provide that Chapter 42, the Control Share Acquisition Chapter, of the Indiana Business Corporation Law shall not apply to control share acquisitions of shares of our capital stock.

Subject to exceptions set forth in the Business Combinations Chapter, that Chapter prohibits an Indiana corporation from engaging in certain business combination transactions, including transactions similar to the related party business combination transactions described above, with any interested shareholder for a period of five years following the date that the shareholder first became an interested shareholder, unless the business combination or the purchase of shares made by the interested shareholder on such date is approved by the board of directors of the corporation prior to such date. If prior approval of the board of directors is not obtained, several price and procedural requirements must be met before the business combination may be completed.

In general, the Business Combinations Chapter defines an interested shareholder as any person who or which (1) is the beneficial owner of 10% or more of the voting power of the outstanding voting shares of the

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corporation or (2) is an affiliate or associate of the corporation and at any time within the five year period immediately before the date in question was the beneficial owner of 10% or more of the voting power of the then outstanding shares of the corporation.

Transfer Agent

The transfer agent and registrar for our common stock is Computershare Trust Company.

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Exhibit 12

OBLIGOR GROUP SUBSIDIARIES OF BALL CORPORATION

December 31, 2021

The following is a list of Obligor Group subsidiaries of Ball Corporation (an Indiana Corporation)

Name	State or Country of Incorporation or Organization	Percentage [2] Ownership Direct & Indirect
Ball Advanced Aluminum Technologies Corp. *(f/k/a Neuman USA Ltd.)*	Delaware	100%
Ball Aerospace & Technologies Corp.	Delaware	100%
Ball Asia Services Limited	Delaware	100%
Ball Beverage Can Americas Inc. *(f/k/a Rexam Beverage Can Americas Inc.)*	Delaware	100%
Ball BP Holding Company *(f/k/a Rexam BP Holding Company)*	Delaware	100%
Ball Container LLC	Delaware	100%
Ball Corporation	Indiana	100%
Ball Glass Containers, Inc.	Delaware	100%
Ball Global Business Services Corp.	Delaware	100%
Ball Holdings LLC	Delaware	100%
Ball Inc. *(f/k/a Rexam Inc.)*	Delaware	100%
Ball Metal Beverage Container Corp.	Colorado	100%
Ball Metal Container Corporation	Indiana	100%
Ball Packaging, LLC *(f/k/a Ball Packaging Corp., f/k/a Ball Packaging Holdings Corp.)*	Colorado	100%
Ball Pan-European Holdings, LLC *(f/k/a Ball Pan-European Holdings, Inc.)*	Delaware	100%
Ball Technologies Holdings Corp. *(f/k/a Ball Aerospace Systems Group, Inc.)*	Colorado	100%
Latas De Aluminio Ball, Inc.	Delaware	100%
Rexam Beverage Can Company	Delaware	100%
USC May Verpackungen Holding Inc.	Delaware	100%

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EXHIBIT 1

SUBSIDIARIES OF BALL CORPORATION (Public Reporting) [1]

December 31, 2021 (to be substituted)

The following is a list of subsidiaries of Ball Corporation (an Indiana Corporation)

Name	State or Country of Incorporation or Organization	Percentage [2] Ownership Direct & Indirect
American Can (UK) Limited	England	100%
American Can Holdings (UK) Limited	England	100%
Archer Insurance Limited	Guernsey	100%
Assetsteady Limited	England	100%
AUK Holding Ltd.	United Kingdom	100%
Ball (France) Holdings S.A.S.	France	100%
Ball (Swiss) Holding GmbH	Switzerland	100%
Ball Advanced Aluminum Technologies Corp. *(f/k/a Neuman USA Ltd.)*	Delaware	100%
Ball Advanced Aluminum Technologies Holding Canada Inc. *(f/k/a Neuman Holding Canada Inc.)*	New Brunswick	100%
Ball Aerocan Operations S.a.r.l. *(f/k/a Mendoza Investments S.a.r.l.; Name Change on 09/06/13)*	Luxembourg	100%
Ball Aerosol Packaging Brasil Ltda.	Brazil	100%
Ball Aerosol Packaging CZ s.r.o. *(f/k/a Ball Aerocan CZ s.r.o.)*	Czech Republic	100%
Ball Aerosol Packaging Europe S.A.S. *(f/k/a Ball Aerocan Europe S.A.S)*	France	100%
Ball Aerosol Packaging France S.A.S *(f/k/a Ball Aerocan France S.A.S.)*	France	100%
Ball Aerosol Packaging India Private Limited *(f/k/a Ball Aerocan India Private Limited)*	India	100%
Ball Aerosol Packaging Mexico S.A. de C.V. *(f/k/a Ball Aerocan Mexico S.A. de C.V.)*	Mexico	100%
Ball Aerosol Packaging UK Limited *(f/k/a Ball Aerocan UK Limited)*	United Kingdom	100%
Ball Aerospace & Technologies Corp.	Delaware	100%
Ball Americas Holdings B.V.	The Netherlands	100%
Ball Asia Pacific (Yangon) Metal Container Limited	Myanmar	100%
Ball Asia Pacific Limited	Hong Kong	100%
Ball Asia Services Limited	Delaware	100%
Ball Benelux Holdings, Inc.	Delware	100%
Ball Beverage Can Americas Inc. *(f/k/a Rexam Beverage Can Americas Inc.)*	Delaware	100%
Ball Beverage Can Americas SA de CV	Mexico	100%
Ball Beverage Can South America S.A. *(f/k/a Rexam Beverage Can South America SA)*	Brazil	100%
Ball Beverage Packaging (India) Private Limited *(f/k/a Rexam Beverage Can (India) Private Limited)*	India	100%
Ball Beverage Packaging AMEA Limited *(f/k/a Rexam Beverage Can AMEA Limited)*	England	100%
Ball Beverage Packaging Czech Republic sro *(f/k/a Rexam Beverage Can Czech Republic sro)*	Czech Republic	100%
Ball Beverage Packaging Egypt SAE	Egypt	100%
Ball Beverage Packaging Europe Limited *(f/k/a Rexam Beverage Can Europe Limited)*	England	100%
Ball Beverage Packaging Fosie AB *(f/k/a Rexam Beverage Can Fosie AB)*	Sweden	100%
Ball Beverage Packaging France SAS *(f/k/a Rexam Beverage Can France SAS)*	France	100%
Ball Beverage Packaging Fredericia A/S *(f/k/a Rexam Beverage Can Fredericia A/S)*	Denmark	100%
Ball Beverage Packaging Gelsenkirchen GmbH *(f/k/a Rexam Beverage Can Gelsenkirchen GmbH)*	Germany	100%
Ball Beverage Packaging Holding GmbH	Austria	100%
Ball Beverage Packaging Holdings UK Limited *(f/k/a Rexam Beverage Can Holdings UK Limited)*	England	100%
Ball Beverage Packaging Iberica SL *(f/k/a Rexam Beverage Can Iberica SL)*	Spain	100%
Ball Beverage Packaging Ireland Limited *(f/k/a Rexam Beverage Can Ireland Limited)*	Ireland	100%
Ball Beverage Packaging Italia SRL *(f/k/a Rexam Beverage Can Italia SRL)*	Italy	100%
Ball Beverage Packaging Ludesch GmbH *(f/k/a Rexam Beverage Can Enzesfeld GmbH)*	Austria	100%
Ball Beverage Packaging Mäntsälä Oy *(f/k/a Rexam Beverage Can Mäntsälä Oy)*	Finland	100%
Ball Beverage Packaging Naro-Fominsk LLC *(f/k/a Rexam Beverage Can Naro-Fominsk LLC)*	Russia	100%
Ball Beverage Packaging Oss BV *(f/k/a Rexam Beverage Can Oss BV)*	Netherlands	100%
Ball Beverage Packaging Recklinghausen GmbH *(f/k/a Rexam Beverage Can Recklinghausen GmbH)*	Germany	100%
Ball Beverage Packaging Rus LLC *(f/k/a Rexam Beverage Can Rus LLC)*	Russia	100%
Ball Beverage Packaging UK Limited *(f/k/a Rexam Beverage Can UK Limited)*	England	100%

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Ball Beverage Packaging Vsevolozhsk LLC *(f/k/a Rexam Beverage Can Vsevolozhsk LLC)*	Russia	100%
Ball Beverage Packaging Widnau GmbH *(f/k/a Rexam Beverage Can Widnau GmbH)*	Switzerland	100%
Ball Beverage Turkey Paketleme Sanayi ve Ticaret AŞ *(f/k/a Rexam Paketleme Sanayi ve Ticaret AŞ)*	Turkey	100%
Ball BP Holding Company *(f/k/a Rexam BP Holding Company)*	Delaware	100%
Ball Canada Container Corp.	Nova Scotia	100%
Ball Chile S.A. *(f/k/a Rexam Chile S.A.)*	Chile	100%
Ball Company	United Kingdom	100%
Ball Container LLC	Delaware	100%
Ball Corporation	Indiana	100%
Ball Corporation (Nevada)	Nevada	100%
Ball Delaware Corporation *(f/k/a Rexam Delaware Corporation)*	Delaware	100%
Ball Delaware International Holdings Corp.	Delaware	100%
Ball do Brasil Ltda *(f/k/a Rexam do Brasil Ltda)*	Brazil	100%
Ball Embalagens Ltda.	Brazil	100%
Ball Enterprise Intelligence, LLC	Delaware	100%
Ball Envases de Aluminio S.A. *(f/k/a Rexam Argentina S.A.)*	Argentina	100%
Ball Envases Peru S.A.C.	Peru	100%
Ball Europe Limited	United Kingdom	100%
Ball European Holdings S.a.r.l.	Luxembourg	100%
Ball Foundation – not for profit	Colorado	100%
Ball Glass Containers, Inc.	Delaware	100%
Ball Global Business Services Corp.	Delaware	100%
Ball Global Business Services Europe and AMEA d.o.o. Beograd-Novi Beograd	Serbia	100%
Ball Global Services Americas S. de R.L. de C.V.	Mexico	100%
Ball Holdings LLC	Delaware	100%
Ball Inc. *(f/k/a Rexam Inc.)*	Delaware	100%
Ball Industria e Comercio de Latas e Tampas Ltda *(f/k/a Rexam Industria e Comercio de Latas e Tampas Ltda*	Brazil	100%
Ball International Holdings II, LLC	Delaware	100%
Ball International Holdings LLC	Delaware	100%
Ball International Holdings S.a.r.l.	Luxembourg	100%
Ball Luxembourg I S.a.r.l.	Luxembourg	100%
Ball Metal Beverage Container Corp.	Colorado	100%
Ball Metal Beverage Mexico Holdings B.V. *(f/k/a Ball Saudi Arabia Holdings B.V.)*	The Netherlands	100%
Ball Metal Beverage Mexico S. de R.L. de C.V. *(f/k/a Ball Mexico Holdings Corp S del RL de C.V.)*	Mexico	100%
Ball Metal Container Corporation	Indiana	100%
Ball Nacanco Netherlands BV	Netherlands	100%
Ball North America Investment Holdings LLC	Delaware	100%
Ball North America Investments LLC	Delaware	100%
Ball North America Operations LLC	Delaware	100%
Ball Packaging Europe Belgrade d.o.o.	Serbia	100%
Ball Packaging Europe France S.A.S. *(f/k/a Ball Packaging Europe La Ciotat S.A.S. merged into Ball Packaging Europe Bierne S.A.S. on 7/31/12 thereafter name change to Ball Packaging Europe France S.A.S.)*	France	100%
Ball Packaging Europe Holding B.V. *(f/k/a Ball (The Netherlands) Holdings, B.V.)*	The Netherlands	100%
Ball Packaging Europe Lublin Sp. z o.o.	Poland	100%
Ball Packaging Europe Metall GmbH *(f/k/a Ball Packaging Europe Vorrats GmbH)*	Germany	100%
Ball Packaging Europe Rostov LLC *(f/k/a AzovTrubPlast LLC)*	Russia	100%
Ball Packaging Products Canada Corp.	Nova Scotia	100%
Ball Packaging, LLC *(f/k/a Ball Packaging Corp., f/k/a Ball Packaging Holdings Corp.)*	Colorado	100%
Ball Pan-European Holdings, LLC *(f/k/a Ball Pan-European Holdings, Inc.)*	Delaware	100%
Ball Paraguay Sociedad Anomia	Paraguay	100%
Ball Pension Holdings GmbH	Germany	100%
Ball Southeast Asia Holdings (Singapore) PTE LTD. *(f/k/a Sencroft Enterprises Pte Ltd.)*	Singapore	100%
Ball Technologies Holdings Corp. *(f/k/a Ball Aerospace Systems Group, Inc.)*	Colorado	100%
Ball Trading France S.A.S. *(f/k/a Ball France Operations S.A.S.)*	France	100%
Ball Trading Germany GmbH & Co. KG	Germany	100%
Ball UK Acquisition Limited	United Kingdom	100%
Ball UK Holdings Ltd	United Kingdom	100%
Ball UK Investments Limited	United Kingdom	100%
Ball United Arab Can Manufacturing Company - JV	Saudi Arabia	51%
Berkeley Nominees Limited	England	100%

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BMB Real Estate Holdings, LLC	Delaware	100%
B-R Secretariat Limited	England	100%
Copal S.A.S.	France	51%
Cope Allman Holdings Limited	England	100%
Cope Allman Packaging Group Limited	England	100%
Deister Handels & Beteiligungs GmbH	Germany	100%
Heekin Can, Inc.	Colorado	100%
John Dunhill & Co Limited	England	100%
KB Järnåldern 3	Sweden	100%
Knightsbridge Trustees Limited	England	100%
Latalog Logistica Ltda.	Brazil	100%
Latas De Aluminio Ball, Inc.	Delaware	100%
McCorquodale & Blades Trust Limited	England	100%
Nacauco Deutschland GmbH	Germany	100%
PLM Septanus AB	Sweden	100%
recan (Fund)	Serbia	100%
Rexam (Jersey) Limited	Jersey	100%
Rexam AB	Sweden	100%
Rexam Beverage Can (India Holdings) Limited	England	100%
Rexam Beverage Can Berlin GmbH	Germany	100%
Rexam Beverage Can Company	Delaware	100%
Rexam Beverage Can Holdings BV	Netherlands	100%
Rexam Beverage Can SAS	France	100%
Rexam Beverage Packaging Holdings Limited	England	100%
Rexam Book Printing Limited	England	100%
Rexam C S Pension Trustees Limited	England	100%
Rexam European Holdings AB	Sweden	100%
Rexam European Holdings Limited	England	100%
Rexam Finance Company Limited	England	100%
Rexam Finance Germany Limited	England	100%
Rexam Finance Netherlands Limited	England	100%
Rexam Finance Poland Limited	England	100%
Rexam Finance Sweden Limited	England	100%
Rexam Foundation – not for profit	Delaware	100%
Rexam France SAS	France	100%
Rexam FW Limited	England	100%
Rexam Group Holdings Limited	England	100%
Rexam Healthcare Innovation SAS	France	100%
Rexam Holding GmbH	Germany	100%
Rexam Holdings AB	Sweden	100%
Rexam Holdings Germany AB	Sweden	100%
Rexam Jersey 2007 Limited	Jersey	100%
Rexam Limited *(f/k/a Rexam PLC)*	England	100%
Rexam Nederland Holdings BV	Netherlands	100%
Rexam Overseas Holdings Limited	England	100%
Rexam Pension Trustees Limited	England	100%
Rexam Plastic Containers Limited	England	100%
Rexam Property Developments Limited	England	100%
Rexam Property Holdings Limited	England	100%
Rexam UK Holdings Limited	England	100%
SCI le Marais	France	100%
The Renaissance Insurance Company	Vermont	100%
USC May Verpackungen Holding Inc.	Delaware	100%
Wise Champion Investments Limited	Hong Kong	100%

green=Joint Venture/Associates
red=In liquidation
blue=not for profit

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(1) In accordance with Regulation S-K, Item 601(b)(21)(ii), the names of certain subsidiaries have been omitted from the foregoing lists. The unnamed subsidiaries, considered in the aggregate as a single subsidiary, would not constitute a significant subsidiary as defined in Regulation S-X, Rule 1-02(w).
(2) Represents the Registrant's direct and/or indirect ownership in each of the subsidiaries' voting capital share.

The following is a list of affiliates of BALL CORPORATION included in the financial statements under the equity or cost accounting methods:

Ball Metalpack Holding, LLC – JV	Delaware	49%
Controladora Envases Universales Rexam SA – JV	Guatemala	50%
Envases del Istmo SA – JV	Panama	50%
Envases Universales Ball De Panama SA – JV	Panama	50%
Envases Universales Rexam de Centroamerica SA (trading company) – JV	Guatemala	50%
Lam Soon-Ball Yamamura - JV	Taiwan	8%
Mananalu, LLC	Delware	49%
Prestadora de Servicios de Dentroamerica SA (employing company) - JV	Guatemala	50%
Rocky Mountain Metal Container, LLC	Colorado	50%
Sekopac d.o.o. *(majority owned by unrelated third party)*	Serbia	11%
Slopak *(majority owned by unrelated third party)*	Slovenia	3.33%
TBC-Ball Beverage Can Holdings Limited	Hong Kong	50%
TBC-Ball Beverage Can Vietnam Limited	Vietnam	50%
Thai Beverage Can Ltd. – JV	Thailand	7%

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Exhibit 23

Consent of Independent Registered Public Accounting Firm

We hereby consent to the incorporation by reference in the Registration Statement on Form S-3 (No. 333-253873) and Registration Statements on Form S-8 (Nos. 333–32393, 333–52862, 333–62550, 333–67180, 333–67284, 333–84561, 333–124449, 333–150457, 333–166376, 333–188116, 333–204061, 333-217518, and 333-229804) of Ball Corporation of our report dated February 16, 2022 relating to the financial statements and the effectiveness of internal control over financial reporting, which appears in this Form 10-K.

/s/ PricewaterhouseCoopers LLP
Denver, Colorado
February 16, 2022

20220920064475

Exhibit 24

FORM 10-K
LIMITED POWER OF ATTORNEY

KNOW ALL MEN BY THESE PRESENTS that the undersigned directors and officers of Ball Corporation, an Indiana corporation, hereby constitute and appoint John A. Hayes, Scott C. Morrison and Nate C. Carey, and any one or all of them, the true and lawful agents and attorneys-in-fact of the undersigned with full power and authority in said agents and attorneys-in-fact, and in any one or more of them, to sign for the undersigned and in their respective names as directors and officers of the Corporation the Form 10-K of the Corporation to be filed with the Securities and Exchange Commission, Washington, D.C., under the Securities Exchange Act of 1934, as amended, and to sign any amendment to such Form 10-K, hereby ratifying and confirming all acts taken by such agents and attorneys-in-fact or any one of them, as herein authorized.

Date: February 16, 2022

/s/ John A. Hayes
John A. Hayes — Officer

/s/ Scott C. Morrison
Scott C. Morrison — Officer

/s/ Nate C. Carey
Nate C. Carey — Officer

/s/ John A. Bryant
John A. Bryant — Director

/s/ Michael J. Cave
Michael J. Cave — Director

/s/ Daniel W. Fisher
Daniel W. Fisher — Director

/s/ John A. Hayes
John A. Hayes — Chairman of the Board and Director

/s/ Daniel J. Heinrich
Daniel J. Heinrich — Director

/s/ Dune Ives
Dune Ives — Director

/s/ Pedro H. Mariani
Pedro H. Mariani — Director

/s/ Georgia R. Nelson
Georgia R. Nelson — Director

/s/ Cynthia A. Niekamp
Cynthia A. Niekamp — Director

/s/ Todd Penegor
Todd Penegor — Director

/s/ Cathy D. Ross
Cathy D. Ross — Director

/s/ Betty Sapp
Betty Sapp — Director

/s/ Stuart A. Taylor II
Stuart A. Taylor II — Director

20220920064476

Exhibit 31.1

Certification

I, John A. Hayes, certify that:

1. I have reviewed this Annual Report on Form 10-K of Ball Corporation;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

   a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

   b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

   c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

   d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

   a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting that are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

   b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 16, 2022

/s/ John A. Hayes
John A. Hayes
Chairman and Chief Executive Officer

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Exhibit 31.2

Certification

I, Scott C. Morrison, certify that:

1. I have reviewed this Annual Report on Form 10-K of Ball Corporation;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

   a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

   b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

   c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

   d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

   a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting that are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

   b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 16, 2022

/s/ Scott C. Morrison
Scott C. Morrison
Executive Vice President and Chief Financial Officer

20220920064478

Exhibit 32.1

Certification of Chief Executive Officer
Pursuant to 18 U.S.C. Section 1350
and Rule 13a-14(b) or Rule 15d-14(b)

My name is John A. Hayes and I am the Chairman and Chief Executive Officer of Ball Corporation (the "Company").

I hereby certify pursuant to 18 U.S.C. Section 1350 as adopted by Section 906 of the Sarbanes—Oxley Act of 2002 that to the best of my knowledge and belief:

(1) the Annual Report on Form 10-K for the year ended December 31, 2021, filed with the U.S. Securities and Exchange Commission on February 16, 2022 ("Report"), fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 as amended; and

(2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of the operations of Ball Corporation as of, and for, the periods presented in the Report.

/s/ John A. Hayes
John A. Hayes
Chairman and Chief Executive Officer
Ball Corporation

Date: February 16, 2022

This certification, which accompanies the Form 10-K to which it relates, is not deemed filed with the Securities and Exchange Commission and is not to be incorporated by reference into any filing of the Company under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended (whether made before or after the date of the Form 10-K), irrespective of any general incorporation language contained in such filing.

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

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Exhibit 32.2

Certification of Chief Financial Officer
Pursuant to 18 U.S.C. Section 1350
and Rule 13a-14(b) or Rule 15d-14(b)

My name is Scott C. Morrison and I am the Executive Vice President and Chief Financial Officer of Ball Corporation (the "Company").

I hereby certify pursuant to 18 U.S.C. Section 1350 as adopted by Section 906 of the Sarbanes—Oxley Act of 2002 that to the best of my knowledge and belief:

(1) the Annual Report on Form 10-K for the year ended December 31, 2021, filed with the U.S. Securities and Exchange Commission on February 16, 2022 ("Report"), fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 as amended; and

(2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of the operations of Ball Corporation as of, and for, the periods presented in the Report.

/s/ Scott C. Morrison
Scott C. Morrison
Executive Vice President and Chief Financial Officer
Ball Corporation

Date: February 16, 2022

This certification, which accompanies the Form 10-K to which it relates, is not deemed filed with the Securities and Exchange Commission and is not to be incorporated by reference into any filing of the Company under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended (whether made before or after the date of the Form 10-K), irrespective of any general incorporation language contained in such filing.

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

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Exhibit 99

SAFE HARBOR STATEMENT UNDER THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995

In connection with the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 (the Reform Act), Ball is hereby filing cautionary statements identifying important factors that could cause Ball's actual results to differ materially from those described in forward-looking statements made by or on behalf of Ball. Forward-looking statements may be made in several different contexts; for example, in the company's Form 10-K, 10-Q, 8-K and other filings with the Securities and Exchange Commission ("SEC"), quarterly and annual earnings news releases, quarterly earnings conference calls hosted by the company, public presentations at investor and credit conferences, the company's Annual Report and in other periodic communications with investors. As time passes, the relevance and accuracy of forward-looking statements may change; however, except as required by law, the company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise. You are advised to consult any further disclosures and cautionary statements Ball makes on related subjects in our Form 10-K, 10-Q and 8-K reports and other filings with the SEC. The Reform Act defines forward-looking statements as statements that express or imply an expectation or belief and contain a projection, plan or assumption with regard to, among other things, future revenues, income, earnings per share, cash flow or capital structure. Words such as "expects," "anticipates," "estimates," "believes," "targets," "likely," "foresees", "positions" and similar expressions typically identify forward-looking statements, which are generally any statements other than statements of historical fact. These forward-looking statements are not guarantees of future performance, and you should therefore not place undue reliance upon such statements. Rather, these statements involve estimates, assumptions uncertainties and known and unknown risks, many of which are outside our control, and such statements are therefore qualified in their entirety by reference to the following important factors, among others (including those described in any "Risk Factors" section of our most current Form 10-K, 10-Q or other filings with the SEC), that could cause Ball's actual results or performance to differ materially from those expressed or implied in forward-looking statements made by or on behalf of Ball:

- Fluctuation in customer and consumer growth, spending, demand or preferences, and changes in consumption patterns, both on a seasonal basis and those that may be longer-term or structural in nature, including any effect on demand for our products as a result of the enactment of laws and programs aimed at discouraging the consumption or altering the package or portion size of certain of our customers' products.

- Customer, competitor or supplier consolidation and potential correspondent supply chain influence.

- Loss of one or more major customers or suppliers or changes to contracts with one or more customers or suppliers.

- Failure to achieve anticipated productivity improvements or cost reductions including those associated with capital expenditures; failure to achieve an appropriate or optimal level of maintenance and capital expenditures; and failure to achieve expectations with respect to expansion plans, accretion to reported earnings, working capital improvements and investment income or cash flow projections.

- Changes in the environment and in climate, including the increasing frequency of severe weather events; virus and disease outbreaks and responses thereto; acts of war, terrorism or other significant or catastrophic geopolitical events or natural disasters, or the catastrophic loss of one of our key manufacturing or operating facilities.

- Financial risks, including inflation and changes in interest rates affecting our debt or our ability to comply with the terms of our debt instruments; changes in the hedging markets or our inability or failure to economically hedge or insure against certain risks or potential exposures; changes in international currency exchange rates of the currencies in the countries in which the company and its joint ventures carry on business; counterparty risk; liquidity risk; inflation or deflation; and changes in capital availability and our access to financing, including the risk of constraints on financing in the event of a credit rating downgrade.

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- Competition in each line of business, including with respect to pricing and the possible decrease in, or loss of, sales or margins resulting therefrom; product development and introductions by our competitors; and technology changes, including the effect on us of technological or product advances made by our competitors.

- The ability or inability to achieve and protect technological and product extensions or new technological and product advances in the company's businesses, including our ability to maintain, develop, and capitalize on competitive technologies for the design and manufacture of products and to withstand competitive and legal challenges to the proprietary nature of such technology (or protect any unpatented proprietary know-how and trade secrets).

- Ball's ability or inability adapt to fluctuating supply and demand and to have available sufficient production capacity, or have such capacity available in the right locations, in a timely manner, as well as footprint adjustments and other manufacturing changes.

- Overcapacity or undercapacity of Ball or in the metal container industry generally, and its potential impact on costs, pricing and financial results.

- Regulatory action or issues, or changes in federal, state, local or international laws, including those related to tax, environmental, health and workplace safety, including in respect of climate change, pollution, environmental, social and governance (ESG) reporting, greenhouse gas emissions, or chemicals or substances used in raw materials or in the manufacturing process, particularly concerning Bisphenol-A (BPA), a chemical used in the manufacture of epoxy coatings applied to many types of containers (including certain of those products produced by the company), as well as laws relating to recycling, unfavorable mandatory deposit or packaging legislation, or to the effects on health of ingredients or substances in, or attributes of, certain of our customers' products.

- The effect of any antitrust, intellectual property, consumer, employee or other litigation, investigations or governmental proceedings.

- The extent to which sustainability-related opportunities arise and can be capitalized upon.

- The availability and cost of raw materials, commodities, supplies, energy, logistics and natural resources needed for the production of metal containers as well as aerospace products, supply chain disruptions, widespread ocean and shipping constraints, and our ability or inability to pass on to customers changes in freight and raw material costs, particularly steel and aluminum.

- Changes in senior management; strikes and other labor issues; increases and trends in various employee benefits and labor costs, including pension, medical and health care costs incurred in the countries in which Ball has operations; the ability to attract and retain skilled labor, particularly in our aerospace business; rates of return projected and earned on assets and discount rates used to measure future obligations and expenses of the company's defined benefit retirement plans; and changes in the company's pension plans.

- International business and market risks and economic conditions; political and economic instability in various markets, including periodic sell-offs on global or regional debt or equity markets; restrictive trade practices of national governments; the imposition of duties, trade actions, taxes or other government charges by national governments; exchange controls; trade sanctions; and ongoing uncertainties and other effects surrounding geopolitical events and governmental policies and actions, both in the U.S. and in other countries.

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- Undertaking successful or unsuccessful acquisitions, divestitures, joint ventures or strategic realignments ; and the effect of acquisitions, divestitures, joint ventures or strategic realignments on our business relationships, operating results and business generally.

- The company's ability to protect its information technology network, systems and data and those of its customers and suppliers from attacks or catastrophic failure, and the strength of the company's cyber-security.

- Delays, extensions and technical uncertainties, as well as schedules of performance associated with contracts for aerospace products and services, and the success or lack of success of satellite launches and the businesses and governments associated with aerospace products, services and launches.

- The authorization, funding and availability and returns of government contracts and the nature and continuation of those contracts and related services provided thereunder, as well as the delay, cancellation or termination of contracts for the United States government, other customers or other government contractors.

- The timing and extent of regulation or deregulation, or changes to regulations and standards, including changes in generally accepted accounting principles or their interpretation.

- Changes to unaudited results due to statutory audits of our financial statements or management's evaluation of the company's internal controls over financial reporting.

- Loss contingencies related to income and other tax matters, including those arising from audits performed by national and local tax authorities.

- Changes to unaudited results due to statutory audits of our financial statements or management's evaluation of the company's internal controls over financial reporting.